TheBarossaCouncil

NOTICE OF SPECIAL COUNCIL MEETING

Tuesday 18 July 2023
In the Council Chambers, 43-51 Tanunda Road, Nuriootpa,
commencing at 6.00 pm.

A recorded of the meeting will be available to view on the Council's website.

Martin McCarthy
CHIEF EXECUTIVE OFFICER
THE BAROSSA COUNCIL

A G E N D A

Welcome by Mayor

1. ATTENDANCE RECORD

1.1 Members Present

Apologies

Nil

Not Present

Nil

Leave of Absence

Nil

2. DEBATE REPORTS

2.1 Corporate Services and Business Innovation

3. CONFIDENTIAL REPORTS

3.1 Office of the Mayor and CEO

4. NEXT MEETING

Tuesday 15 August 2023 at 5.30pm

5. CLOSURE

12 July 2023

Mr Martin McCarthy
Chief Executive Officer
The Barossa Council
43-51 Tanunda Road
Nuriootpa SA 5355

Dear Martin

Re: Calling of a Special Meeting of Council

Pursuant to Section 82 of the Local Government Act 1999, I hereby request that a special meeting of Council be called for 6:00pm, Tuesday, 18 July 2023.

I request that the agenda shall consist of the following item:

1. Fees and Charges for 2023-24
2. Adoption of the Annual Budget & Business Plan (AB&BP) 2023/24 and the Long Term Financial Plan (LTFP) 2023/24 to 2032/33
3. Adoption of Valuations for 2023/24 Rating Purposes
4. Declaration of Differential General Rates and General Rates Capping 2023/24
5. Declaration of Fixed Charge for Rating Purposes 2023/24
6. Declaration of Waste Collection Service Charge 2023/24
7. Declaration of Community Wastewater Management Systems (CWMS) Rate and Service Charge 2023/24
8. Declaration of Landscape Board Levy 2023/24
9. Payment of Rates 2023/24
10. CEO Performance Review Findings and Remuneration Review 2023 - Confidential

Please prepare the necessary agenda and distribute.

Bim Lange OAM
Mayor
The Barossa Council

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DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.1 FEES AND CHARGES REGISTER 2023-2024

Author: Senior Accountant
23/39138

PURPOSE

Council must review the Fees and Charges structure to be applied for the 2023/2024 financial year.

RECOMMENDATION

That Council approve the proposed Fees and Charges for the 2023/2024 budget year included as Attachments 1, 2 and 3.

REPORT

Discussion
A list of the proposed Fees and Charges for 2023/2024 is provided as Attachment 1. The list is encompassing of all sundry fees charged by Council in its general service provisions and includes dog registration fees which were previously adopted by Council at the 21 March 2023 meeting.

Any relevant fees and charges set by the State Government have been excluded as Council management decided they should not be included with Councils Fees and Charges Register because they do not require Council approval and are available through relevant State Government authorities. Any fees and charges that do not have a comparable 2022/2023 amount are new for 2023/2024.

Community Wastewater Management System
Sale of water fees have been internally reviewed (required every five years) and costs are being covered when adding June CPI each year, so this pricing structure will continue for the next fee cycle.

Barossa Caravan Parks and Pools
Belgravia Leisure have provided a table of the proposed Fees and charges for Barossa Caravan Parks for 2023/24 is provided at Attachment 2 and 3.

Summary and Conclusion
To maintain existing cost recovery rates for various services, and to continue to minimise the general rate burden on our community, it is imperative that Council increase the fees and charges at least in line with the cost increases being experienced by Council in the delivery of such activities to our community. Accordingly, all fees have been reviewed by the relevant Budget Manager and have been increased where required.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Fees and Charges Register 2023-2024 ⇩
Attachment 2 Fees and Charges - The Rex, Nuriootpa and Williamstown Pools 2023-2024 ⇩
Attachment 3 Fees and Charges - Belgravia Managed Caravan Parks ⇩

Supporting references
Nil

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.
6.3. Align operational strategy to strategic objectives and measure organisational performance to demonstrate progress towards achieving our goals.
6.4. Ensure that decisions regarding expenditure of Council's budget are based on an assessment of whole of life costs, risks associated with the activity and advice contained within supporting plans.
6.9. Provide access to Council's plans, policies and processes and communicate with the community in plain English.
6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements
Section 188 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The current budget is aligned to the Fees and Charges register and this report represents no change in risk, financial outcomes, or resource allocations.

COMMUNITY ENGAGEMENT

Fees and charges set by the State Government are a legislative requirement and Council is required to charge the amounts applied by the relevant Act. These fees are not shown in Council's Fees and Charges Register but are available from relevant State Government authorities. Other fees and charges are set by Council as part of the budget process and public consultation on the 2023/2024 which has been completed. The newly adopted fees and charges will be available for the Community to access on Council's website once approved.

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Monitoring and Enforcement	By-Laws Application for Permission Fee	Not applicable to community groups	No	$30.00	$30.00
Monitoring and Enforcement	Council Staff Cost Recovery - Enforcement Action under By-Laws	Per Person, Per Hour	No	$50.00	$55.00
Monitoring and Enforcement	Council Contractor Cost Recovery - Enforcement Action under By-Laws	Contractor costs - Enforcement	No	At Cost	
Monitoring and Enforcement	Expiations Fees - By-Laws		No	$187.50	$312.50
Monitoring and Enforcement	Vehicle Registration Search Fee	At Cost Per Vehicle - applied to expiation reminder notice for parking infringements	No	$10.00	$10.00
Local Nuisance and Litter Control	Council Staff Cost Recovery - Enforcement Action under the Local Nuisance and Litter Control Act 2016	Per Person, Per Hour	No	$50.00	$55.00
Local Nuisance and Litter Control	Council Contractor Cost Recovery - Enforcement Action under the Local Nuisance and Litter Control Act 2016	At Cost	No	At Cost	At Cost
Local Nuisance and Litter Control	Application Fee for exemption from Local Nuisance provisions		No	$30.00	$30.00
Cemetery	Cemetery Records - Administration Fee	Discretionary fee - Memorial Applications - Interment Rights Transfer - Requests for information	Yes	$50.00	$50.00
Cemetery	Burial Fee - Single Depth Grave (5ft)		Yes	$1,056.00	$1,082.00
Cemetery	Burial Fee - Double Depth Grave (6ft)		Yes	$1,188.00	$1,217.00
Cemetery	Burial Fee - Triple Depth Grave (7ft)	Not available in all cemeteries	Yes	$1,269.00	$1,300.00
Cemetery	Burial Fee - Hand Digging if required - single depth (5ft) only	At Cost	Yes		
Cemetery	Burial Fee - Child - up to 10 years of age		Yes	$795.00	$814.00
Cemetery	Burial - Infant - up to 2 years of age		Yes	$242.00	$248.00
Cemetery	Extra Large Coffin / Casket Fee (in addition to burial fee)		Yes	$247.00	$253.00
Cemetery	Ledger Removal (in addition to burial fee)	To be coordinated by Funeral Director - At Cost	Yes		
Cemetery	Weekend/Public Holiday Fee - Administration - Burial - Placement of Ashes (in addition to burial and placement fees)		Yes	$500.00	$512.00
Cemetery	Exhumation | Lift and Deepen	At Cost	Yes		
Cemetery	Maintenance Fee (charged in addition to burial fee for a 2nd/3rd burial)		Yes	$328.00	$336.00
Cemetery	Maintenance Fee (charged in addition to burial fee on Interment Rights issued prior to 1 July 2003)		Yes	$328.00	$336.00
Cemetery	Ashes interment - by Council		Yes	$527.50	$540.00
Cemetery	Ashes interment on Burial Site - by 3rd Party	Funeral Director / Monumental Mason	Yes	$118.00	$121.00
Cemetery	Memorial Plaque - Niche Wall - Rose Garden - Memory Garden	At Cost	Yes		

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Cemetery	Ashes retrieval - by Council - from Niche Wall, Memory Garden, Rose Garden, Burial Site		Yes	$527.50	$540.00
Cemetery	Nuriootpa Cemetery RSL Lawn Section and RSL Niche Wall - Interment Right Fee	Fee Waived	Yes		
Cemetery	Nuriootpa Cemetery RSL Lawn Section - Maintenance Fee (in addition to burial fee)		Yes	$710.00	$727.00
Cemetery	Interment Right Fee (50 Year Term) - Resident/Ratepayer		Yes	$1,155.00	$1,183.00
Cemetery	Interment Right Fee (50 Year Term) - Non-Resident/Non-ratepayer		Yes	$2,480.00	$2,541.00
Cemetery	Grave Interment Right Fee - Children's Section (60 Year Term) - Resident/Ratepayer		Yes	$533.00	$546.00
Cemetery	Grave Interment Right Fee - Children's Section (60 Year Term) - Non-Resident/Non-ratepayer		Yes	$1,238.00	$1,268.00
Community Transport	Gawler Shopping Bus (return)	Hardship fee negotiation and waiver options available.	Yes	$5.00	$5.00
Community Transport	Elizabeth Shopping Bus (return)	Hardship fee negotiation and waiver options available.	Yes	$10.00	$10.00
Community Transport	Bus Hire (per km fee)		Yes	$1.30	$1.30
Community Transport	Car Service - Local - short trips within the town and to neighbouring towns	Hardship fee negotiation and waiver options available.	Yes	$5.00	$5.00
Community Transport	Car Service - Outlying Towns and Gawler	Hardship fee negotiation and waiver options available.	Yes	$10.00	$10.00
Community Transport	Car Service - Munno Para, Elizabeth, Salisbury, Modbury	Hardship fee negotiation and waiver options available.	Yes	$12.50	$12.50
Community Transport	Car Service - Mawsons Lake, Adelaide	Hardship fee negotiation and waiver options available.	Yes	$15.00	$15.00
Community Transport	Car Service - Flinders Medical Centre	Hardship fee negotiation and waiver options available.	Yes	$17.50	$17.50
Community Transport	Out and About Trips	Fees are based on location and event type - most trips will be planned to cost around $20 - $35 - Hardship fee negotiation and waiver options available.	Yes		
Community Transport	Disability Vehicle Hire - Subsidised / Eligible Clients	Same fees as Car Service - more than 100km one way, per km fee + $10 per day	Yes	$0.30	$0.30
Community Transport	Disability Vehicle Hire - Not Subsidised / Ineligible Clients	Per km fee with a minimum $10 charge	Yes	$1.00	$1.00
Dog Control	Annual Registration Fee - Non Standard Dog	Dogs not desexed and/or microchipped 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$84.00	$88.00
Dog Control	Annual Registration Fee - Non Standard Dog - Concession	Dogs not desexed and/or microchipped - Owner must hold current concession card Maximum of two dogs per person at concession rate 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$42.00	$44.00
Dog Control	Annual Registration Fee - Assistance Dog	Accredited Guide, hearing or disability dogs - Including dogs in training	No	$0.00	$0.00
Dog Control	Annual Registration Fee - Working Livestock Dog	producer (or engaged or employed by a primary producer) and is kept primarily for the purpose of herding, droving, protecting, tending or working stock - No other rebates apply	No	$24.00	$25.00
Dog Control	Annual Registration Fee - Racing Greyhound	Greyhounds registered with the Greyhound Racing Association - Certification must be provided	No	$24.00	$25.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Dog Control	Annual Registration Fee - Standard Dog	Dogs that are both desexed and microchipped - Certification must be provided 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$42.00	$44.00
Dog Control	Annual Registration Fee - Standard Dog - Concession	Dogs that are both desexed and microchipped - Certification must be provided Owner must hold a current concession card Maximum of two dogs per person at concession rate 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$21.00	$22.00
Dog Control	Annual Registration Fee - Standard Dog - Trained	Dogs that are both desexed and microchipped - Certification must be provided Certificate of training to approved level to be provided 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$34.00	$40.00
Dog Control	Annual Registration Fee - Standard Dog - Trained and Concession	Dogs that are both desexed and microchipped - Certification must be provided Certificate of training to approved level to be provided Owner must hold a current concession card Maximum of two dogs per person at concession rate 50% rebate off fees otherwise payable after 1 January for new dog registrations only	No	$17.00	$20.00
Dog Control	Dog Registration Late Renewal Fee	Late Dog Registration Renewal Fee if paid after 31st August Not applicable to new registrations.	No	$20.00	$25.00
Dog Control	Dog Business Registration	Per Dog	No	$84.00	$88.00
Dog Control	New Dog Registrations for 2023/24 - applied for in June	For the month of June only - No Charge	No	$0.00	
Dog Control	Dog Impound Fee	Impound Fee (Per Occasion)	No	$80.00	$85.00
Dog Control	Dog Pound Daily Sustenance Fee	Daily maintenance fee - Per day or part thereof	No	$15.00	$25.00
Cat Management	Cat Trap Rental	Per Week	Yes	$20.00	$20.00
Cat Management	Cat Cage Replacement Fee	For damaged or non-return of Council cages	Yes	$150.00	$150.00
Dog Control	Menacing / Dangerous Dog Collar	At Cost	Yes	At Cost	At Cost
Dog Control	Dangerous Dog Sign	At Cost	Yes	At Cost	At Cost
Dog Control	Dogs Relinquished to Council	Owner surrendering all rights, title and interest in the dog to the Council - per Dog - At Cost - based on Animal Welfare League Fees	No	$250.00	$261.75
Cat Management	Cats Relinquished to Council	Owner surrendering all rights, title and interest in the cat to the Council - per Cat - At Cost - based on Animal Welfare League Fees	No	$100.00	$104.70
Dog Control	Citronella Anti-barking Collar Hire Fee	Per week, includes consumables	Yes	$30.00	$30.00
Food Inspections	Food Premises Audits (Governed by the Food Act 2001) - Aged Care Facilities	Fee per Audit	Yes	$560.00	$560.00
Food Inspections	Food Premises Audits (Governed by the Food Act 2001) - Child Care Centres	Fee per Audit	Yes	$560.00	$560.00
Food Inspections	Thermometer Sales	Per Thermometer	Yes	$40.00	$40.00
Home Assistance Scheme	Client Contribution towards Home Assist Service	Hourly fee	No	$7.00	$7.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Immunisations	Influenza Vaccines - Staff Partners	At Cost	No		
Men's Shed	Men's Shed Member Fee - Subsidised Client	Subsidised Clients - referred by My Aged Care - Per Session / Day	Yes	$3.00	$3.00
Men's Shed	Men's Shed Member Fee - Non-Subsidised Client	Subsidised Clients - NOT referred by My Aged Care - Per Session / Day	Yes	$5.00	$5.00
Library	Library Item Replacement Fee	At Cost Fee may be waived if a same or similar item is provided as a replacement	Yes		
Library	Library Bags		Yes	$0.00	$0.00
Library	Inter Library Loans	Fee charged by Interstate, University or Special Libraries to lend items. Borrower will now be charged the fee that the Library charges us, instead of 50% of the total. National Fee - Australian Library and Information Association (ALIA) - Fee Range - Basic to Express Delivery by Courier (from $18.50 to $70.50)	Yes	Refer General Information for Fee Range	Refer General Information for Fee Range
Library	Library Events	Various Event Charges (usually $2.00 to $20.00)	Yes	Refer General Information for Fee Range	Refer General Information for Fee Range
Library	History Scanner	No Charge	Yes	$0.00	$0.00
Other Administration	Photocopying - A4 White Paper - black and white printed	50% Discount for Council Committees/Service Clubs/Community Groups	Yes	$0.25	$0.25
Other Administration	Photocopying - A3 White Paper - black and white printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.50	$0.50
Other Administration	Photocopying - A4 Coloured Paper - black and white printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.50	$0.50
Other Administration	Photocopying - A3 Coloured Paper - black and white printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$1.00	$1.00
Other Administration	Photocopying - A4 page - colour printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.50	$0.50
Other Administration	Photocopying - A3 page - colour printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$1.00	$1.00
Other Administration	Photocopying - with own paper supplied - A4 Paper - black and white printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.10	$0.10
Other Administration	Photocopying - with own paper supplied - A3 Paper - black and white printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.25	$0.25
Other Administration	Photocopying - with own paper supplied - A4 Paper - colour printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.25	$0.25
Other Administration	Photocopying - with own paper supplied - A3 Paper - colour printed	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$0.50	$0.50
Other Administration	Photocopying - A4 Overhead Transparencies (provided by the Library only)	50% Discount for Council Committee's/Service Clubs/Community Groups	Yes	$1.00	$1.00
Other Administration	Personal calls made on Council Mobile Phones	At Cost	Yes		
Other Administration	Laminating - A5 Size		Yes	$1.50	$1.50
Other Administration	Laminating - A4 Size		Yes	$1.50	$1.50
Other Administration	Laminating - A3 Size		Yes	$2.00	$2.00

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Other Administration	Road and Street Name Maps: Individual map		Yes	$1.00	$1.00
Other Administration	Customised Mapping Requests	Printed A4 size - Per Map Community Groups or Electronic Copy only - No Charge	Yes	$25.00	$25.00
Other Administration	Standpipe Water	Charged per Kilolitre (1,000Ltr)	No	$5.00	$5.00
Other Administration	Standpipe - Access Swipe Card issue		Yes	$60.00	$60.00
Other Administration	Standpipe - Access Swipe Card replacement		Yes	$30.00	$30.00
Other Administration	Dishonoured Cheque Fee	At Cost	Yes	At Cost	
Other Administration	Debtor Collection Agency Court Fees (Rates and Accounts Receivable)	At Cost (per Magistrates Court Scale)	No	At Cost	
Other Administration	Debtor Collection Agency Other Collection Fees (Rates and Accounts Receivable)	At Cost	No	At Cost	
Fire Prevention	Private Property Slashing and Fuel Reduction - Enforcement - Fire & Emergency Services Act	At Cost - following non-compliance with Fire and Emergency Services Act requirements	No	At Cost	At Cost
Fire Prevention	Private Property Slashing and Fuel Reduction - Enforcement - Administration Fee	Added to actual cost of works	No	$150.00	$165.00
Monitoring and Enforcement	Abandoned Vehicles - Vehicle Removal Fee	At Cost	Yes	At Cost	At Cost
Monitoring and Enforcement	Abandoned Vehicles - Daily Storage Fee	Storage Fee at Council Facility - Per Day	Yes	$100.00	$100.00
Monitoring and Enforcement	Abandoned Vehicles - Daily Storage Fee - Contractor	Storage Fee at Contractor Facility - At Cost Per Day	Yes	At Cost	At Cost
Monitoring and Enforcement	Abandoned Vehicles - Administration and Release Fee	Administration and Release Fee	Yes	$100.00	$100.00
Other Administration	Hire of Bin for Events	Per Bin	Yes	$35.00	$40.00
Monitoring and Enforcement	One-off Application Fee - Operating a Business on Council Land		No	$100.00	$100.00
Monitoring and Enforcement	Outdoor Cafe Licence - per Seat	months) Minimum Fee $250 (combined seat & table)	No	$30.00	$30.00
Compliance, Monitoring and Enforcement	Outdoor Cafe Licence - per Table	Annual Fee (New applications calculated on pro-rata basis, based on number of months) Minimum Fee $250 (combined seat & table)	No	$10.00	$10.00
Monitoring and Enforcement	Display of Goods on Footpath	Annual Fee	No	$150.00	$150.00
Monitoring and Enforcement	Outdoor Cafe Licence - per Seat	months) Minimum Fee $250 (combined seat & table)	No	$55.00	$55.00
Monitoring and Enforcement	Outdoor Cafe Licence - per Table	months) Minimum Fee $250 (combined seat & table)	No	$10.00	$10.00
Monitoring and Enforcement	Display of Goods on Footpath	Biennual Fee	No	$250.00	$250.00
Monitoring and Enforcement	Operating a business on Public Footpath	Minimum Annual Fee	No	$150.00	$150.00
Monitoring and Enforcement	Operating a business on Public Footpath	Minimum Biennual Fee	No	$250.00	$250.00

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Monitoring and Enforcement	Mobile Food Vendor Annual Permit Fee	Per Year	No	$2,000.00	$2,000.00
Monitoring and Enforcement	Mobile Food Vendor Monthly Permit Fee	Per Month	No	$200.00	$200.00
Development and Infrastructure	Hard Copy Lodgement Processing Fee		No	$83.00	$83.00
Development and Infrastructure	Public Notification Fee		No	$350.00	$350.00
Publications	Assessment Book extract	Per Property	No	$1.15	
Publications	Annual Financial Statements	Per Page	No	$0.35	$0.35
Publications	Annual Report	Per Page	No	$0.35	$0.35
Publications	Annual Budget and Business Plan Document	Per Page	No	$0.35	$0.35
Publications	Building Application Register	Per Page	No	$0.35	$0.35
Publications	Committee Agendas (except Confidential Items)	Per Page	No	$0.35	$0.35
Publications	Committee Minutes (except Confidential Items)	Per Page	No	$0.35	$0.35
Publications	Council Agenda (except Confidential Items)	Per Page	No	$0.35	$0.35
Publications	Council By-Laws	Per Page	No	$0.35	$0.35
Publications	Council Minutes (except Confidential Items)	Per Page	No	$0.35	$0.35
Publications	Delegated Authorities Guide	Per Page	No	$0.35	$0.35
Publications	Development Plan	Per Page	No	$0.35	$0.35
Publications	Planning Application Register	Per Page	No	$0.35	$0.35
Publications	Register of Elected Members Allowances & Benefits	Per Page	No	$0.35	$0.35
Publications	Register of Employee's Salaries, Wages and Benefits	Per Page	No	$0.35	$0.35
Publications	Register of Fees and Charges Levied by Council	Per Page	No	$0.35	$0.35
Publications	Register of Public Streets and Roads	Per single sided Page (Double cost for double sided page)	Yes	$0.50	$0.50
Publications	Strategic Plan	Per Page	No	$0.35	$0.35
Publications	Long Term Financial Plan	Per Page	No	$0.35	$0.35
Rates	Copy of Rate Notices	Per Assessment Current and Prior Financial Year(s) - No Charge	Yes	$0.00	

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Rates	Copy of Rate Notices	Per Assessment 2 to 5 Financial Years	Yes	$15.00	
Rates	Copy of Rate Notices	Per Assessment Schedule of Multiple Financial Years	Yes	$30.00	
Rent	Road Rental - Minimum Charge for less than 1ha		Yes	$0.00	
Rent	Road Rental - Charge per ha for area greater than 1ha		Yes	$0.00	
Angas Recreation Park	Angas Recreation Park: Show Hall	Per Hour	Yes	$100.00	$10.00
Angaston Hall	Angaston Hall	Per Hour	Yes	$200.00	$25.00
Angaston Hall	Angaston Hall: Annexe	Per hour	Yes	$120.00	$15.00
Barossa Regional Gallery	Barossa Regional Gallery Bond		No	$500.00	$500.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1	Per Hour (minimum 2 Hours) +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$45.00	$46.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1	Per Half Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$112.00	$114.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1	Per Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$212.00	$217.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 2	Per Hour (minimum 2 Hours) +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$45.00	$46.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 2	Per Half Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$112.00	$114.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 2	Per Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$212.00	$217.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 3 (Main Hall)	Per Hour (minimum 2 Hours) +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$45.00	$46.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 3 (Main Hall)	Per Half Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$112.00	$114.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 3 (Main Hall)	Per Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$212.00	$217.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 3 (Main Hall)	Per Week +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$555.00	$568.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1, 2 and 3	Per Hour (minimum 2 Hours) +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$56.00	$57.00

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1, 2 and 3	Per Half Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$178.00	$182.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1, 2 and 3	Per Day +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes	$312.00	$319.00
Barossa Regional Gallery	Barossa Regional Gallery: Gallery 1, 2 and 3	Per Week - by negotiation +15% After Hours Surcharge (bookings that start or finish after 5.00pm including pack up/clean up time)	Yes		
Barossa Regional Gallery	Barossa Regional Gallery	33% Commission on Consignment Stock	Yes		
Barossa Regional Gallery	Barossa Regional Gallery	Per Day for consignment stock and artwork left after agreed pick up date has expired (as per Agency Consignment Agreement)	Yes	$5.00	$5.00
Barossa Regional Gallery	Adornment Market	Stallholder Fee for the Adornment Market	Yes	$40.00	$40.00
Barossa Regional Gallery	Barossa Regional Gallery	Other Items for Sale - GST is included in all pricing	Yes		
Barossa Regional Gallery	Adornment Market / Event Limited Liquor Licence Fee	At cost of the actual Liquor Licence Fee Gallery to apply for licence on behalf of the producers selected	Yes		At cost
Bethany Reserve Facilities Hire	Bethany Reserve Shelter Hire	Per Hour	Yes	$80.00	$10.00
Barossa Valley Tourist Park	Barossa Valley Tourist Park	Please refer to the Barossa Valley Tourist Park website for detailed fees and charges: https://barossatouristpark.com.au	Yes		
Bethany Reserve Facilities Hire	Bethany Reserve Kitchen and Shelter Hire	Per Hour	Yes	$180.00	$25.00
Council Facilities Hire	Library Activity Room	Per Hour	Yes	$10.00	$10.00
Curdnatta Park	Curdnatta Park: Oval	Per Hour	Yes	$350.00	$20.00
Curdnatta Park	Curdnatta Park: Pavillion	Per Hour	Yes	$260.00	$30.00
Halls	Set Up & Pack Down - All Halls and Facilities	Per Hour	Yes	$55.00	$10.00
Lyndoch Recreation Park	Lyndoch Oval	Per Hour	Yes	$300.00	$20.00
Lyndoch Recreation Park	Lyndoch Recreation Park: Pavilion Only	Per Hour	Yes	$260.00	$30.00
Lyndoch Hall	Lyndoch Institute	Per Hour	Yes	$200.00	$25.00
Lyndoch Library	Lyndoch Library Meeting Room	Per Hour	Yes	$40.00	$5.00
Moculta Recreation Park	Moculta Recreation Park: Pavillion	Per Hour	Yes		$20.00
Moculta Recreation Park	Moculta Recreation Park: Oval	Per Hour	Yes	$125.00	$20.00
Moculta SM Hall	Moculta Soldiers Memorial Hall	Per Hour	Yes	$130.00	$25.00
Mt Pleasant SM Hall	Mt Pleasant Soldiers Memorial Hall	Per Hour	Yes	$200.00	$25.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Murray Recreation Park	Murray Recreation Park	Please refer to separate fees and charges listing at the end of this document	Yes		
Murray Recreation Park	Eden Valley Caravan Park:	Please refer to separate fees and charges listing at the end of this document	Yes		
Nuriootpa Swimming Pool	Nuriootpa Swimming Pool	Please refer to separate fees and charges listing at the end of this document	Yes		
Nuriootpa SM Hall	Nuriootpa Soldiers Memorial Hall	Per Hour	Yes	$200.00	$25.00
House and Tennis Club	Old Cromer School House and Tennis Club	Per Day	Yes	$20.00	$20.00
Old Union Chapel	Old Union Chapel: Hall Hire - Weddings		Yes	$280.00	$280.00
Old Union Chapel	Old Union Chapel: Hall Hire (Baptisms, Memorial Services and Reunions)		Yes	$150.00	$150.00
Old Union Chapel	Old Union Chapel: Tour Group Visits	Per Head	Yes	$5.00	$5.00
Old Union Chapel	Old Union Chapel: History Books		Yes	$12.00	$12.00
Old Union Chapel	Old Union Chapel: Post Cards		Yes	$2.00	$2.00
Old Union Chapel	Old Union Chapel: Chapel Membership		Yes	$15.00	$15.00
Old Union Chapel	Old Union Chapel: Vestry Only Hire by Local Groups	Charged per Meeting	Yes	$5.00	$5.00
Ovals and Public Open Spaces	Kroemers Crossing, Lyndoch Village Green, Tolley Reserve and Angaston Adventure Station	Per Hour	Yes	$150.00	$20.00
Rowland Flat Community Centre	Rowland Flat Community Centre Hire		Yes	$150.00	$150.00
Stockwell Hall	Stockwell Hall Hire		Yes	$90.00	$20.00
Stockwell Recreation Park	Stockwell Recreation Park: Oval		Yes	$300.00	
Stockwell Recreation Park	Stockwell Recreation Park: Pavillion		Yes	$190.00	
Talunga Recreation Park	Talunga Recreation Park: Pavilion Hire	Please refer to separate fees and charges listing at the end of this document	Yes		
Talunga Recreation Park	Talunga Recreation Park: Caravan Park	Please refer to separate fees and charges listing at the end of this document	Yes		
Talunga Recreation Park	Talunga Recreation Park: Horses on Oval	Per Horse Per Day	Yes	$10.00	$10.00
Talunga Recreation Park	Talunga Recreation Park: Season Hire - Pony Club		Yes	$460.00	$460.00
Tanunda Community CWA Hall	Tanunda Community CWA Hall:	Per Hour	Yes	$160.00	$20.00
Tanunda Rotunda Facilities Hire	Tanunda Rotunda	Per Hour	Yes	$85.00	$10.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Not for Profit - Full Day		Yes	$55.00	$58.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Not for Profit - Full Day with Power		Yes	$70.00	$74.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Not for Profit - Half Day		Yes	$25.00	$26.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Not for Profit - Half Day with Power		Yes	$40.00	$42.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Commercial - Full Day		Yes	$150.00	$158.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Commercial - Full Day with Power		Yes	$200.00	$210.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Commercial - Half Day		Yes	$75.00	$78.00
Tanunda Town Square Lawns	Tanunda Town Square Lawns: Commercial - Half Day with Power		Yes	$100.00	$105.00
Tanunda Recreation Park	Tanunda Recreation Park: Show Hall	Per Hour	Yes	$650.00	$85.00
Tanunda Recreation Park	Tanunda Recreation Park: Show Hall - Green Room	Per Hour	Yes	$150.00	$20.00
Tanunda Recreation Park	Tanunda Recreation Park: Show Hall - Rex Starick Pavilion	Per Hour	Yes	$200.00	$25.00
Tanunda Recreation Park	Tanunda Recreation Park: Show Hall - Kitchen	Per Hour	Yes	$60.00	$60.00
The Rex Barossa Aquatic and Fitness Centre	The Rex Barossa Aquatic and Fitness Centre	Please refer to separate fees and charges listing at the end of this document	Yes		
Williamstown Hall	Williamstown Hall	Per Day To be agreed by the Committee	Yes	$200.00	$200.00
Williamstown Hall	Williamstown Hall: Stage Lighting/Night	An authorised person must be appointed to operate the Stage Lighting	Yes	$30.00	$30.00
Williamstown Hall	Williamstown Hall: PA System		Yes	$20.00	$20.00
Williamstown QVJ Caravan Park	Williamstown QVJ Caravan Park: Site/Cabin Cancellation of Booking within 5 Days of Stay	Please refer to separate fees and charges listing at the end of this document	Yes		
Williamstown QVJ Caravan Park	Williamstown QVJ Caravan Park: Site/Cabin Cancellation of Booking on Long Weekend or Public Holiday	Please refer to separate fees and charges listing at the end of this document	Yes		
Williamstown QVJ Caravan Park	Williamstown QVJ Caravan Park	Please refer to separate fees and charges listing at the end of this document	Yes	$11.00	$110.00
Williamstown QVJ Recreation Park	Williamstown QVJ Recreation Park: Pavilion Hire (Alcohol Free Events)	Please refer to separate fees and charges listing at the end of this document	Yes	$150.00	$150.00
Williamstown QVJ Recreation Park	Williamstown QVJ Recreation Park: Court Hire	Please refer to separate fees and charges listing at the end of this document	Yes	$27.00	$27.00
Williamstown QVJ Recreation Park	Williamstown QVJ Recreation Park: Pavilion Hire (Alcohol Licensed Events)	Please refer to separate fees and charges listing at the end of this document	Yes	$300.00	$300.00
Williamstown QVJ Swimming Pool	Williamstown QVJ Swimming Pool	Please refer to separate fees and charges listing at the end of this document	Yes		

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
CWMS	CWMS Connection Charge	Charged per new Residential Connection Allotment or additional loads to the CWMS are based on the need to construct additional treatment infrastructure to cater for the additional wastewater. The augmentation is paid per dwelling load blocks with a disposals rate of 490L/day (SA Health Design Guideline flow rate)	No	$4,500.00	$4,500.00
CWMS	Kalimna Road Development CWMS Connection	In addition to CWMS Connection Charge Charged per Square Metre of created/connected allotment	No	$2.80	$2.80
CWMS	CWMS Drainage Fee Charge (Non-Council Area)	Charged per Connection allotment or additional loads to The Barossa Council's CWMS via third party drainage systems not within The Barossa Council Area	No		
CWMS	Sale of Water Class C	Price calculated for cost recovery as per Water Industry Act Guidelines and Current Water Supplier Agreements CPI as at 30 June 2022 to June 2023 to be applied to Base Rate	No	Base rate $0.2230 + CPI June 21 + CPI June 22 + CPI June 23	Base rate $0.2230 + CPI June 21 + CPI June 22 + CPI June 23+ CPI June 24
CWMS	Sale of Water Class B	Price calculated for cost recovery as per Water Industry Act Guidelines and Current Water Supplier Agreements CPI as at 30 June 2022 to June 2023 to be applied to Base Rate	No	Base rate $0.3821 + CPI June 21 + CPI June 22 + CPI June 23	Base rate $0.3821 + CPI June 21 + CPI June 22 + CPI June 23+ CPI June 24
Sharps Containers	1.4 Litre Containers		Yes	$6.50	$7.00
Sharps Containers	2.8 Litre Containers		Yes	$9.40	$10.00
Tourism	Tourism & Road Service Signs - Administration/Installation Fee		Yes	$95.00	$95.00
Tourism	Tourism & Road Service Signs - Additional Post (if needed)		Yes	$60.00	$60.00
Tourism	Tourism & Road Service Signs - Double Sided Sign - Signage Cost	At Cost	Yes		
Tourism	Tourism & Road Service Signs - Single Sided Sign - Signage Cost	At Cost	Yes		
Barossa Visitor Centre	Event Ticketing - Consumer Booking/Administration Fee	Per Transaction (previously charged at $3.50 per ticket)	Yes	$4.50	$4.50
Barossa Visitor Centre	Event Ticketing - Event Organiser Commission	6% Commission charged to Event Organisers on tickets sold	Yes		
Barossa Visitor Centre	Accommodation and Tours Online Booking Fee		Yes	$4.50	$4.50
Barossa Visitor Centre	Accommodation and Tours Operator Fee	12% Commission on Bookings made	Yes		
Barossa Visitor Centre	Bike Hire	20% Commission charged by Bike Provider	Yes		

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Barossa Visitor Centre	Membership Fee - Out of Region	Annual Fee (pro-rata for part year membership when joining)	Yes	$110.00	$120.00
Barossa Visitor Centre	Window Display Space Hire	Per Month	Yes	$85.00	$90.00
Barossa Visitor Centre	Barossa Makers Table	Per Week	Yes	$50.00	$50.00
Barossa Visitor Centre	Digital Signage Advertising	Per Month	Yes	$50.00	$40.00
Barossa Visitor Centre	"Barossa Made" Markets Standard Stallholder Fee	Per Stall	Yes	$27.00	$30.00
Barossa Visitor Centre	"Barossa Made" Markets Powered Site Stallholder Fee	Per Stall	Yes	$38.00	$42.00
Barossa Visitor Centre	"Barossa Made" Markets Trestle Hire	Per Trestle	Yes	$10.00	$10.00
Barossa Visitor Centre	"Barossa Made" Markets/Event Limited Liquor Licence Fee	At cost of the actual Liquor Licence Fee Visitor Centre to apply for licence on behalf of the producers selected	No		
Barossa Visitor Centre	Stock for Sale	Other Items for Sale - GST is included in all pricing (if applicable)	Yes		
Bushgardens	Wholesale - Plants - Tube		Yes	$1.65	$1.65
Bushgardens	Wholesale - Plants - Square Pot		Yes	$4.00	$4.00
Bushgardens	Wholesale - Plants - 140mm Pot		Yes	$6.00	$6.00
Bushgardens	Wholesale - Plants - 200mm Pot		Yes	$18.00	$18.00
Bushgardens	Retail - Plants - Tube		Yes	$4.00	$4.00
Bushgardens	Retail - Plants - Tube - sales/clearance		Yes		$2.00
Bushgardens	Retail - Plants - Square Pot		Yes	$6.00	
Bushgardens	Retail - Plants - Square Pot - sale/clearance		Yes		$3.00
Bushgardens	Retail - Plants - 140mm Pot		Yes	$11.00	
Bushgardens	Retail - Plants - 140mm Pot - sale/clearance		Yes		$5.50
Bushgardens	Retail - Plants - 200mm Pot		Yes	$25.00	
Bushgardens	Retail - Plants - 200mm Pot - sale/clearance		Yes		$12.50
Bushgardens	Calico Bags		Yes	$5.00	$5.00
Bushgardens	Guided Tours	Per Person	Yes	$5.00	$5.00
Bushgardens	Guided Tours - Concession	Per Person	Yes	$2.00	$2.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Bushgardens	Self-Guided Tours	No Charge	Yes	$0.00	$0.00
Bushgardens	Open Day Admission	Gold Coin Donation	No		
Bushgardens	Open Day and Other Events - Stall Fees - Community Groups	No Charge	Yes	$0.00	$0.00
Bushgardens	Open Day and Other Events - Stall Fees - Businesses	Per Day	Yes	$25.00	$25.00
Bushgardens	Open Day and Other Events - Trestle Hire	Per Trestle	Yes	$5.00	$5.00
Bushgardens	Open Day and Other Events - Chair Hire	Per Chair	Yes	$2.00	$2.00
Bushgardens	Natural Resource Centre NRC Meeting Space Hire - Half Day	15% Surcharge for bookings starting or finishing after 5.00pm (including pack up and clean up)	Yes	$45.00	$45.00
Bushgardens	Natural Resource Centre NRC Meeting Space Hire - Full Day	15% Surcharge for bookings starting or finishing after 5.00pm (including pack up and clean up)	Yes	$65.00	$65.00
Bushgardens	Natural Resource Centre NRC Meeting Space Hire - Half or Full Day - Not for Profit/Community Groups	No Charge	Yes	$0.00	$0.00
Bushgardens	Barossa Enterprises Consignment Stock Commission	Per Item Sold	Yes	$5.00	$5.00
Stormwater	Stormwater Drainage Head-works Levy	Per square metre of Development applied to all Land Developments north of Kalimna Road, Nuriootpa	Yes	$4.77	'+ CPI June 23
Waste Disposal/Recycling	Bin Services - Administration Cancellation Fee		Yes	$10.00	$10.00
Waste Transfer Station	Car Boots and Small Wagons - Resident Fee		Yes	$35.00	$36.50
Waste Transfer Station	Car Boots and Small Wagons - Non-Resident Fee		Yes	$65.00	$68.00
Waste Transfer Station	Utes and Small Trailers up to 6x4 to Water Level - Resident Fee		Yes	$50.00	$52.50
Waste Transfer Station	Utes and Small Trailers up to 6x4 to Water Level - Non-Resident Fee		Yes	$80.00	$84.00
Waste Transfer Station	Utes and Small Trailers up to 6x4 above Water Level no Hurdles - Resident Fee		Yes	$65.00	$68.00
Waste Transfer Station	Utes and Small Trailers up to 6x4 above Water Level no Hurdles - Non-Resident Fee		Yes	$90.00	$94.50
Waste Transfer Station	Utes and Small Trailers up to 6x4 above Water Level with Hurdles - Resident Fee		Yes	$70.00	$73.50
Waste Transfer Station	Utes and Small Trailers up to 6x4 above Water Level with Hurdles - Non-Resident Fee		Yes	$95.00	$99.50
Waste Transfer Station	Trailers, Utes and Tandem Trailers to Water Level (exceeding 6x4) - Resident Fee		Yes	$70.00	$73.50
Waste Transfer Station	Trailers, Utes and Tandem Trailers to Water Level (exceeding 6x4) - Non-Resident Fee		Yes	$100.00	$105.00
Waste Transfer Station	Trailers, Utes and Tandem Trailers above Water Level (exceeding 6x4) no Hurdles - Resident Fee		Yes	$70.00	$73.50
Waste Transfer Station	Trailers, Utes and Tandem Trailers above Water Level (exceeding 6x4) no Hurdles - Non-Resident Fee		Yes	$100.00	$105.00

Attachment 1

Register of Fees and Charges
As at 1 July 2023

Service	Title	General Information	GST	2022-2023	2023-2024
Waste Transfer Station	Trailers, Utes & Tandem Trailers above Water Level (exceeding 6x4) with Hurdles - Resident Fee		Yes	$85.00	$89.00
Waste Transfer Station	Trailers, Utes & Tandem Trailers above Water Level (exceeding 6x4) with Hurdles - Non-Resident Fee		Yes	$115.00	$120.00
Waste Transfer Station	Mattress Disposal - Resident Fee	Per Mattress - Single size	Yes	$45.00	$47.00
Waste Transfer Station	Mattress Disposal - Non-Resident Fee	Per Mattress - Single size	Yes	$75.00	$78.00
Waste Transfer Station	Mattress Disposal - Resident Fee	Per Mattress - Double/Queen/King size	Yes	$55.00	$57.00
Waste Transfer Station	Mattress Disposal - Non-Resident Fee	Per Mattress - Double/Queen/King size	Yes	$85.00	$89.00
Waste Transfer Station	Green Waste - Utes & Small Trailers up to 6x4 to Water Level - Resident Fee		Yes	$30.00	$30.00
Waste Transfer Station	Green Waste - Utes & Small Trailers up to 6x4 to Water Level - Non-Resident Fee		Yes	$60.00	$60.00
Waste Transfer Station	Green Waste - Utes & Small Trailers Up to 6x4 above Water Level - Resident Fee		Yes	$35.00	$35.00
Waste Transfer Station	Green Waste - Utes & Small Trailers Up to 6x4 above Water Level - Non-Resident Fee		Yes	$65.00	$65.00
Waste Transfer Station	Green Waste - Light Trucks up to 5 Tonne GMV - Resident Fee		Yes	$65.00	$65.00
Waste Transfer Station	Green Waste - Light Trucks up to 5 Tonne GMV - Non-Resident Fee		Yes	$95.00	$95.00
Waste Transfer Station	Green Organics Disposal Fee (Tandem Truck) - Resident Fee		Yes	$105.00	$105.00
Waste Transfer Station	Green Organics Disposal Fee (Tandem Truck) - Non-Resident Fee		Yes	$135.00	$135.00
Waste Transfer Station	Rural Refuse Tickets - Resident Fee Only		Yes	$125.00	$136.50
Waste Transfer Station	Mulch Purchase (6x4 Trailer Load) - Resident and Non-Resident		Yes	$40.00	$40.00

Attachment 2

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The Barossa Council

the Rex
Barossa Aquatic Fitness

2023/24 Fees & Charges

THE REX AND BAROSSA AQUATIC AND FITNESS CENTRE,
WILLIAMSTOWN POOL,
NURIOOPTA POOL

Attachment 2

Contents

Fees and Charges

The Rex Casual Aquatic Entry Fees

Casual	Price 2022/23	Price 2023/24	Variance	Commentary
Adult	$7.40	$7.80	5.4%	In line with benchmarking and value
Child/Concession/Senior card holders	$6.00	$6.30	5%	In line with benchmarking and value
Family	$21.00	$22.30	6.2%	Price equivalent of 2 adults and 1 concession
Under 4 years/ Spectator	Free	Free	0%	In line with benchmarking and value

The Rex Pool Memberships

Direct Debit Pool Memberships

Pool Membership	Price 2022/23	Price 2023/24	Variance	Commentary
Direct Debit Adult	$9.60	$10.00	4.2%	Includes access to Nuriootpa and Williamstown Pools
Direct Debit Concession	$8.60	$9.00	4.7%	Includes access to Nuriootpa and

Attachment 2

				Williamstown Pools
Direct Debit Family (2 adults & 2 kids)	$27.60	$29.00	5.1%	Includes access to Nuriootpa and Williamstown Pools

*All direct debit memberships are no lock in contract and have admin fee of $60 on sign up

Paid in Full Pool Memberships

Pool Membership	Price 2022/23	Price 2023/24	Variance	Commentary
3 Month Adult Paid in Full	$164.00	$172.20	5%	Encouraging DD memberships
3 Month Concession Paid in Full	$148.40	$155.80	4.9%	Encouraging DD memberships
12 Month Adult Paid in Full	$524.00	$550.20	5%	Encouraging DD memberships
12 Month Concession Paid in Full	$468.20	$491.60	5%	Encouraging DD memberships
12 Month Family Paid in Full	$1,578.70	$1,657.60	5%	Encouraging DD memberships

*All paid in full memberships have a $60 admin fee upon initial purchase.

Visit Passes

Visit Passes	Price 2022/23	Price 2023/24	Variance	Commentary
15 Visit Passes Adult	$104.00	$108.00	3.8%	Equivalent price of 13.5 casual entries
15 Visit Passes Concession	$84.50	$85.00	0.5%	Equivalent price of 13.5 casual entries
10 Visit Passes Adult	$69.00	$72.00	4.3%	10th visit free
10 Visit Passes Concession	$56.00	$56.70	1.3%	10th visit free

Swim School

GoSwim Direct Debit Memberships

Direct Debit Option	Price 2022/23	Price 2023/24	*Variance*	*Commentary*
GoSwim 1st and 2nd child	$18.50	$19.40	4.9%	Market value based on benchmarking
GoSwim 3 rd. ,4, above Extra child	$16.65	$17.45	4.8%	this is 10% off the first and second child

*All swim school direct debit memberships have a $20 admin fee upon initial purchase

Paid in Full Swim School Memberships

Paid in Full Option	Price 2022/23	Price 2023/24	*Variance*	*Commentary*
16 weeks paid in full 1st and 2nd child	$334.00	No longer a membership option	NA	GoSwim is a full 52-week program signed up on DD as a 30-day minimum and 30-day cancellation contract. 60-day minimum commitment
Extra Child	$306.00	No longer a membership option	NA	GoSwim is a full 52-week program signed up on DD as a 30-day minimum and 30-day cancellation contract. 60-day minimum commitment

*All paid in full memberships are no lock in contract and have admin fee of $20 on sign up

Attachment 2

The Rex Pool Hire fees

The Rex Pool Hire Fees	Price 2022/23	Price 2023/24	Variance	Commentary
Lane Hire Single User	$27 Per Hour $5.5 per entry	$29.20 Per Hour $6.30 per entry	5% 14.5%	Equivalent price of a concession entry Members not required to pay casual entry fee
Lane Hire Ongoing Use	$16.00 per hour	$17.00 per hour	6.3%	Currently better than market value
Sections of Leisure Pool	$27.00 per hour	$28.50 per hour	5.5%	
Holiday Groups (minimum 10)	$5.50 per person	$5.70 per person	0%	10% less than the concession casual entry fee
Holiday Groups (exclusive area)	$40 per hour $5.50 per person	By negotiation	NA	Will use Lane hire and section of leisure pool fees and charges

Health Club Fees and Charges

The Rex Casual Visits

Casual Visit Option	Price 2022/23	Price 2023/24	Variance	Commentary
Gym and Swim	$18.50	$19.50	5.4%	To encourage membership
Gym and Swim Concession	$16.50	$17.30	4.8%	To encourage membership
Fitness Class/Aqua Class	$18.50	$19.50	5.4%	To encourage membership or visit passes
Strength for Life	$8.00	$8.40	5%	In line with COTA pricing structure and registration fees
Kindergym	$7.00	$7.50	7.1%	In line with other centres
Kindergym 2nd child	$6.50	$7.00	7.7%	In line with other centres
Badminton and Pickleball	$6.00	$6.50	8.3%	In line with casual usage for service
Social Sport	$7.00/$8.00	$7.50/$8.50	7.1%	Market pricing

Attachment 2

Direct Debit Health Club Memberships

DD options	Price 2022/23	Price 2023/24	Variance	Commentary
Direct Debit Adult	$18.00	$18.20	1.1%	
Direct Debit Concession	$16.20	$16.40	1.2%	10% less than DD adult membership
Direct Debit Family (2 adults & 2 children under 18)	$52.20	$52.80	1.1%	Equivalent price of 2 adults and 1 concession
Direct Debit Teen Time (includes access to Gym only	$14.20	$14.90	4.9%	This is for 13years to 16 years olds / gym access only

*All direct debit memberships are no lock in contract and have admin fee of $60 on sign up

The Rex Gym Access Visit Passes

Option	Price 2022/23	Price 2023/24	Variance	Commentary
10 Visit Pass Fitness/Aqua Pass	$170.00	$175.50	3.2%	10^{th} visit free
10 Visit Pass – Strength for Life	$75.00	$75.60	0.8%	10^{th} visit free

The Rex Personal Training

Option	Price 2022/23	Price 2023/24	Variance	Commentary
Causal Cost 30 minutes	$46.20	$48.50	4.8%	This 10% more the DD price
Non-Member Causal Cost 30 minutes	$52.50	$55.00	4.8%	To encourage membership
Direct Debit - 30 minutes	$42.00	$44.00	4.8%	In line with industry
Direct Debit – 60 Minutes	$63.00	$66.00	4.8%	In line with industry
5 Pack – 30 minutes	$220.00	$220.00	0%	To encourage DD option
5 Pack – 30 minutes (Non-Member)	$260.00	$260.00	0%	To encourage DD option
10 Pack – 30 minutes	$440.00	$440.00	0%	To encourage DD option
10 Pack – 30 minutes (Non-Member)	$500.00	$500.00	0%	
5 Pack – 60 minutes	$325.00 $330.00	Remove as no uptake on this in 24 months	NA NA	Taken up on DD option

5 Pack – 60 minutes (Non-Member)				
10 Pack – 60 Minute Non-Member	$630.00 $660.00	Remove as no uptake on this for 24 months	NA NA	Taken up on DD option

Group Personal Training

Option	Price 2022/23	Price 2023/24	Variance	Commentary
Direct Debit 2 people Direct Debit 3 people	$31.00 $26.00	$32.50 $27.30	4.8% 5%	Each person pays $32.50 total $65 per session for 30 mins Each person pays $27.30 total $81.90 for 30min per season
5 Pack – 2 people 5 Pack – 3 people	$160.00 $139.00	$160.00 $139.00	0% 0%	Each person 30 min to encourage DD option each person must pay for the pack Each person 30 min to encourage DD option each person must pay for the pack

Attachment 2

Stadium Hire

Option	Price 2022/23	Price 2023/24	Variance	Commentary
Casual Entry	$6.00	$6.50	8.3%	In line with benchmarking
Booking Court Hire 1 hour	$52.00	$53.00	1.9%	In line with benchmarking
Basketball Training Per Hour	$37.00	$38.00	2.7%	In line with benchmarking
Basketball Games (Senior)	$52.00	$53.00	1.9%	In line with benchmarking
Basketball Games (Junior)	$43.00	$44.00	2.2%	In line with benchmarking
Schools Per 30 Minutes	$12.00	$15.00	25%	Working to bring back up to market value
Schools Per 45 Minutes	$22.00	$22.00	0%	In line with benchmarking
Gymnastics Per Hour	$29.50	$30.00	1.6%	In line with benchmarking

Birthday Parties

Option	Price 2022/23	Price 2023/24	Variance	Commentary
Up to 10 Kids	$220.00	$230.00	4.5%	In line with benchmarking and value of service
Extra child	$22.00	$23.00	4.5%	Min 9 people, max 15 total cost

Nuriootpa and Williamstown Pool Fees and Charges

Pool Fees and Charges

Note: All Full access Rex Members, Aquatic members and GoSwim members receive entry to both Nuriootpa and Williamstown Swimming Pools.

Option	Price 2022/23	Price 2023/24	Variance	Commentary
Adult	$4.90	$5.20	6.1%	In line with benchmarking and value of service
Concession	$4.60	$4.70	4.2%	10% less than adult casual entry
Family (2 adults and 2 children)	$18.00	$18.00	0%	Market value
Under 4 yrs.	Free	Free	0%	
10 Visit Pass Adults	$44.10	$46.80	6.1%	To make the 10th visit free
10 Visit Pass Concession	$41.40	$42.30	2.2%	To make the 10th visit free
Monthly Single Pass	$63.90	$67.00	4.9%	30 days

Monthly Family Pass (2 adults 3 kids)	$75.20	$79.00	5%	30 days for two adults and two kids
Season Pass Adult	$145.90	$153.20	5%	In line with benchmarking and value of service4 months
Season Pass Concession	$134.40	$138.00	2.6%	10% less than season adult pass
Season Pass Family (2 adults 3 kids *extra child 15%)	$217.30	$228.00	4.9%	In line with benchmarking and value of service
Group (Minimum 20 Kids)	$5.00	$5.50	10%	
Pool Hire	By Negotiation	By Negotiation	NA	

Attachment 3

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Barossa Parks:

Williamstown Caravan Park

Eden Valley Caravan Park

Mt Pleasant Caravan Park

2023-24 FEES AND CHARGES

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Fees and Charges 2023-24

Williamstown Caravan Park

	FY23	FY24	Variance	Comments
Powered Site	$35	$37	5.7%	Up to 2 Adults, Children 5 & under are free
Unpowered Site	$26	$26	0%	Up to 2 Adults, Children 5 & under are free
Extra Person on Site (per night)	$10	$12	20%	Consistency across parks
Cabin	$115	$120	4.3%	Up to 2 Adults, Children 5 & under are free
Extra Person on Site in Cabin (per night)	$10	$12	20%	Children 5 & under are free
Stay 7, Pay 6	Yes	Yes		Make all year round
Midweek Stay – Stay 4, Pay 3	Yes	Yes		Make all year round
Shower Only	$10	$5	(50%)	Consistency across parks
Washing Load (Guests Only)	$4	$4	0%	
Longer-term Powered Site per week	$165	$165	0%	(maximum 90 days)
Longer-term Unpowered Site	NA	NA		(maximum 90 days)
Daily Pavilion Hire	$150 $300	See below		Unlicensed Licenced
Tennis Court Hire	NA	NA		

Mt Pleasant Caravan Park

	FY23	FY24	Variance	Comments
Powered Site	$35	$40	14.3%	Up to 2 Adults, Children 5 & under are free
Unpowered Site	$25	$26	4%	Up to 2 Adults, Children 5 & under are free
Extra Person on Site (per night)	$10	$12	20%	Consistency across all sites
Cabin	$115	$120	4.3%	Up to 2 Adults, Children 5 & under are free
Premium Cabin	$160	$160	0%	Up to 2 Adults, Children 5 & under are free
Extra Person on Site in Cabin (per night)	$10	$12	20%	Children 5 & under are free
Stay 7, Pay 6	Yes	Yes		All year round
Midweek Stay – Stay 4, Pay 3	Yes	Yes		All year round
Shower Only	$5	$5	0%	
Washing Load (Guests only)	$4	$4	0%	Consistency across parks
Longer-term Powered Site	$130	$165	27%	(maximum 90 days)
Longer-term Unpowered Site	NA	NA		(maximum 90 days)
Daily Pavilion Hire	$200	See below		
Tennis Court Hire	NA	NA		

Eden Valley Caravan Park

	FY23	FY24	Variance	Comments
Powered Site	$25	$25	0%	Up to 2 Adults, Children 5 & under are free
Unpowered Site	$20	$20	0%	Up to 2 Adults, Children 5 & under are free
Extra Person on Site (per night)	$10	$12	20%	
Cabin	NA	NA		
Extra Person on Site in Cabin (per night)	NA	NA		
Stay 7, Pay 6	Yes	Yes		All Year Round
Midweek Stay – Stay 4, Pay 3	Yes	Yes		All Year Round
Shower Only	$5	$5		
Washing Load (Guests only)	$4	$4	0%	Consistency across sites
Long-term Powered Site	$115	$120	4.3%	
Long-term Unpowered Site	$100	None		
Daily Pavilion Hire	Kitchen $55	See below		
Tennis Court Hire	NA	NA		

FY 24 – 3 Park Summary

	WCP	MPCP	EVCP	Comments
Powered Site	$37	$40	$25	Up to 2 Adults, Children 5 & under are free
Unpowered Site	$26	$26	$20	Up to 2 Adults, Children 5 & under are free
Extra Person on Site (per night)	$12	$12	$12	
Cabin	$120	$120	NA	Up to 2 Adults, Children 5 & under are free
Premium Cabin	NA	$160	NA	Up to 2 Adults, Children 5 & under are free
Extra Person on Site in Cabin (per night)	$12	$12	NA	Children 5 & under are free
Stay 7, Pay 6	Yes	Yes	Yes	All Year Round
Midweek Stay – Stay 4, Pay 3	Yes	Yes	Yes	All Year Round
Shower Only	$5	$5	$5	
Washing Load	$4	$4	$4	
Long-term Powered Site	$165	$165	$120	Decision on if offered is required
Long-term Unpowered Site	NA	NA	NA	
Daily Pavilion Hire				See table below for specifics
Tennis Court Hire	NA	NA	NA	

Cancellation Policy – consistent across all:

Peak Periods (All South Australian school holidays, public holidays, and weekend booking):

7 days' notice is required for cancellation – all cancellations incur a $10 fee

Under 7 days' notice – full fee is payable

Off-Peak Periods:

24 hours' notice is required for cancellation – all cancellations incur a $10 fee

Note: Cancellations due to COVID isolation requirements will be considered outside of these rules

Pavilion & Kitchen Hire:

Both sites pavilion hire rates to be consistent with a room hire, kitchen hire, and licence fee option provided to allow greater scope of use.

	FY23	Comments
Half Day Pavilion Hire	$75	Up to 3 Hours
Full Day Pavilion Hire	$150	Before 5pm
Evening Pavilion Hire	$30/hour	Minimum 3 Hours 5pm-12pm
Licenced Event – Pavilion	$50	Fee additional to hire rate
Cleaning Fee – Pavilion Hire	$50	Applicable for all hire groups NOTE: General clean only – hirer expected to tidy appropriately
Kitchen Hire (with pavilion hire)	$75	Fee additional to pavilion hire
Kitchen Hire (on its own)	$100	Up to 4 hours use
Cleaning Fee – Kitchen Hire	$50	Applicable for all hire groups NOTE: General clean only – hirer expected to tidy appropriately
Refundable Deposit	$200	Cover additional cleaning and damages if required

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.2 ADOPTION OF ANNUAL BUSINESS PLAN AND BUDGET FOR THE 2023-2024 FINANCIAL YEAR INCORPORATING THE LONG TERM FINANCIAL PLAN FOR THE FINANCIAL YEARS 2023-2024 TO 2032-2033

Author: Manager, Financial Services
23/39180

PURPOSE

To adopt the consolidated Annual Budget & Business Plan (ABP&B) 2023-2024, incorporating the annual review of the Long-Term Financial Plan (LTFP) 2023-2024 to 2032-2033.

RECOMMENDATION

(1) That Council, pursuant to Section 123 of the *Local Government Act 1999*, having previously reviewed the submissions made during the public consultation period and considered those submissions and further amendments to the Annual Business Plan for 2023-2024 adopt the amended draft Annual Business Plan 2023-2024.

(2) That Council, pursuant to Section 122 and 123 of the *Local Government Act 1999*, having previously reviewed the submission made during the public consultation period and considered that submission and further amendments to the Annual Budget and Business Plan, adopt:

(a) The draft Annual Budget 2023-2024, used for the purpose of public consultation, as amended, as The Barossa Council Annual Budget for the 2023-2024 financial year;

(b) The annual review of the draft Long Term Financial Plan for the 2023-2024 to 2032-2033 financial years, used for the purpose of public consultation, as amended, as The Barossa Council Long Term Financial Plan 2023-2024 to 2032-2033;

(c) Notes the Chief Executive Officer's Council's Sustainability report on the Council's long term financial performance and position as recorded in the Annual Business Plan and Budget 2023-2024, incorporating the Long Term Financial Plan 2023-2024 to 2032-2033; and authorises the Chief Executive Officer to make necessary minor changes to the text and full cost attribution outcomes as necessary prior to formal publication;

(d) The reserve transfers for the items listed in this report.

(3) That Council, pursuant to Section 123 of the *Local Government Act 1999*, approve the borrowing of funds up to the amount identified in the Annual

Business Plan and Budget 2023-2024, incorporating the Long Term Financial Plan 2023-2024 to 2032-2033 and that they shall be drawn from the Local Government Finance Authority using a combination of Cash Advance Debentures and Principal Interest loans as determined by the Chief Executive Officer in consultation with the Mayor and in alignment with Councils' Treasury Management Policy.

(4) The Council authorise the Mayor and Chief Executive Officer to sign and seal any loan and related documentation to give effect to part 3 of this resolution.

REPORT

Background
Council approved a draft ABP&B and LTFP for consultation which has concluded. Council will (and will have concluded) consider the feedback provided and also alterations recommended as part of the Ordinary Council meeting of 18 July 2023, this matter cannot proceed until the report 7.1.2 of this meeting is completed.

The ABP&B has been developed through a rigorous process of consultation and review with Council Officers and Elected Members and follows the Business Planning Framework outlined in the Strategic Directions area of this document.

This report provides with a summary of the final proposed ABP&B and LTFP.

Discussion
Revised Information
Valuation, General Rating, Service Changes - Analysis
Valuation
Valuation data, as provided by the Valuer-General, has been received and updated in Council's modelling tools, using the draft Rating Model as included within the Draft ABP&B for 2023-24. Updates have been made to the Property Valuation; an increase of 14.89% over last year and the increase in growth assessment numbers is 0.91%.

An amendment for the supplementary valuations to 30 June 2023 is included within the following Valuation and Differential Rating reports to this meeting and the ABP&B document.

General Rate Revenue
The overall increase to general rate revenue from last year has been reduced from the draft projections now at 3.28% down from 3.48%. Due to slightly higher valuation increases from the consultation rating valuations along with additional growth, resulted in Councils general rate revenue increasing by $92k, improving Council operating results in future years of the LTFP.

Service Charges - Community Wastewater Management Systems (CWMS)
The CWMS Service charge for Residential customers is set at $386 pa; last year this was $362 pa and for Non-Residential customers the amount decreased from last year at $0.0011 to $0.001004.

Service Charges - Waste Services
Overall, the refuse, recycling and green organics collection service charge has been increased from last year at $247 to $271, however have been reduced from that

estimated as part of the draft budget settings placed on consultation. The 140L Refuse Bin has increased from last year at $121 to $130. Recycling has increased from last year at $64 to $70 and Green Organics increased from $62 to $71. The refuse collection service rate for 240L bins, available to commercial premises to upsize to 240L, has increased from last year at $150 to $169. The service charges are based on cost increases for collection and disposal.

Operating Budget
Further reviews to the Budget over the last few weeks resulted in adjustments to the operating, in summary:

- General rate income and service charges, as noted above,
- As a result of the Federal Government payment in advance of the 2023-2024 Financial Assistance Grants of $2,085k in June 2023*, improving the cash position as at 30 June 2023 but impacted the 2023-2024 operating result and the cumulative operating results in the LTFP,
- Numerous other minor operating adjustments as present in the ordinary meeting of 18 July 2023 agenda item 7.1.2.

The Nuriootpa Centennial Park Authority (NCPA) board approved their 2023-2024 Budget and Business plan and LTFP. The NCPA operating and capital budget information is contained within Council's ABP&B and LTFP.

Full Cost Attribution has not been applied, the functional report will be added to the final version of the document before release; this is an allocation of internal services to external services and does not affect the budget net result.

Additional operating adjustments have been included in the updated ABP&B as attached for the Operating unfavourable impact $2,342k and Capital Expenditure and Income a net unfavourable impact of $577k, budget adjustments listed in the table shown on the next page.

The various amendments to the operating items overall has adjusted the forecast result to an operating deficit of $2,345k (note: this amount includes amendments as per above table) from a draft operating deficit of $5k in the consultation document. With the removal of the advanced payment of 2023-2024 grants now paid in the 2022-2023 financial year*, the true underlying operating position for 2023-2024 is a $260K deficit being some $478K better than anticipated when the 2022-23 budget and long term financial plan were adopted.

Area	Details	Budget Amendment Amount $ (Fav)/ Unfav	Operating /Capital	Type	LTFP Impact
Contributions LGA's	LGFA Contributions - three new areas in the LG reforms	1,100	Operating	Expenditure	Ongoing
Contributions to GRFMA	GFRFMA business plan budget settings lower than anticipated	(1,360)	Operating	Expenditure	Ongoing
Multiple expenditure lines	Reallocation of 0.5 FTE to an trainee through a service provider	0	Operating	Expenditure	Ongoing
NCPA - C block Amenities	Cost increase for renewal works required	80,000	Capital	Expenditure	One-off
NCPA - to pay for C block Amenities changes	Cleaners van replace 24-25	(25,000)	Capital	Expenditure	One-off
Numerous expenditure lines	Reduce expenses to fund additional amenity block costs - Accounting/Admin	(55,000)	Operating	Income & Expenditure	One off
CWMS - Internal Service charges	Office and Depots - CWMS Service charge	(7,800)	Operating	Income	Ongoing
NCPA - interest on Fixed loan	Less than NCPA draft budget	(2,211)	Operating	Expenditure	One-off
Street Infrastructure	Signage track system in townships	90,000	Capital	Expenditure	One-off
Computer Equipment	Computer equipment replacement - provision for needs between 3 year leasing cycle	10,000	Operating	Expenditure	for 3 years at maximum will then be incorproated into next lease period
Rate Rebates - Discretionary Rebates	Budget updated refer Council meeting 20 June 2023	7,000	Operating	Income	Ongoing
Rate Rebates - Mandatory Rebates	Budget updated refer Council meeting 20 June 2023	(6,000)	Operating	Income	Ongoing
Full Cost Attribution	Allocation of internal services to Waste and CWMS Services	0	Operating	Expenditure	Ongoing
2325 Financial Assistance Grants	$2m paid early 29/6/23 -Admin and Local Roads funding allocation	2,085,846	Operating	Cash Flow	One off
Contractors	Reallocation of Swimming Championships budget from operating to capital - $42k is for assets not operating	(42,000)	Operating	Expenditure	One off
Contractors	Reallocation of Swimming Championships budget from operating to capital - $42k is for assets not operating	42,000	Capital	Expenditure	One off
Salaries	Provision for Strategic and Economic Development Project resource - business case to come - 9 month proivision - devote to strategic actions in corporate plan including recent housing project and others to be presented as part of the business case at the July ordinary meeting. This includes oncosts. Over the 5 years the model indicates the role will be cost neutral. Suggest 3 year appointment in first instance.	97,477	Operating	Expenditure	Ongoign but review after 3 years
Mobile Phone Expenses	See above	250	Operating	Expenditure	5 years
Direct Purchases Other	See above	500	Operating	Expenditure	5 years
Data Services	See above	200	Operating	Expenditure	5 years
Contactors	Contractor support for project work	25,000	Operating	Expenditure	5 years
Contractors	Bridge funding gap for The Rex pool heaters replacement	165,150	Capital	Expenditure	One off
Contractors	10 Year Footpath Solution - Northern Side Kalimna Road - resolved immediate issues raised prior to full reconstruction of road after residential land development complete	100,000	Capital	Expenditure	One off
General Rate Revenue	Increased revenue due to growth from new assessments through subdivisions and other revisits for construction increasing valuation	(92,349)	Operating	Income	Ongoing
CWMS Service Charge and Rate	Revenue adjustments for growth from new assessments through subdivisions and other revisits for construction increasing valuation offset by reduced service charge and rate	(553)	Operating	Income	Ongoing
Numerous expenditure lines	Waste Service charge and collection contractor-decrease	7,970	Operating	Income & Expenditure	Ongoing
Numerous expenditure lines	Green Organic Service charge and collection contractor-decrease	(4,655)	Operating	Income & Expenditure	Ongoing
Numerous expenditure lines	Recycling Service charge and collection contractor-decrease	(5,022)	Operating	Income & Expenditure	Ongoing
Consultants	Director Recruitment	18,000	Operating	Expenditure	One off
Donation and related expenditure	Artist in residence project - needs to be set up at commencement of year	0	Operating	Income & Expenditure	2 more year
Grant funding and related expenditure	Live and Local Project - Carry forward of grant funding	5,500	Operating	Income & Expenditure	One off
Grant Funding	Barossa Culture Hub - Creative Industries Centre	(125,000)	Capital	Income	One off
Contractors	Barossa Culture Hub - Creative Industries Centre - Commence Construction - Bring Forward Expenditure from 2024-25 to Meet Grant Requirements	250,000	Capital	Expenditure	One off
Cash Advance Debenture interest	Additional cash requirements for the additional Capital projects and an increase from the draft interest rate	300,000	Operating	Income	One off
Proceeds from Vehicles sales	Align LTFP to scheduled trade-ins	(16,500)	Cash Flow	Cash Flow	One off
Vehicle trade in Profit & Loss	Numerous vehicles scheduled trade-in	99,845	Non Cash impact	N/A	Asset movements
Renewal builds asset values	Unsealed Roads - Loss on Disposal	405,570	Non Cash impact	N/A	Asset movements
Renewal builds asset values	Sealed Roads - Loss on Disposal	400,000	Non Cash impact	N/A	Asset movements
Election costs	Added to years 26/27 and 30/31	165,000	Future years	Expenditure	Every 4 years
Loans - Fixed to CAD	Previously Fixed 22/23 - $10m now a CAD facility and draw down as and when needed with a higher interest rate		Operating	Expenditure and Income	All years
Operating Net		**2,341,893**	Operating		
Capital Net		**577,150**	Capital		
Cash Flow		**(16,500)**	Cash Flow		
Non Cash Impact		**905,415**	Non Cash impact		
Other LTFP amendments		**165,000**	Future years		

Reserve Transfers

All Service Charges net operating result will be adjusted to/from the relevant Reserve at the end of 2023-2024 and a report provided to Council for this approval.

Annual Budget & Business Plan
As required under Section 123 of the Act, the draft Business Plan has been prepared and is contained within the first section of the draft ABP&B 2023-2024.

The consolidated Financial Statements are included in the "Annual Budget" section of the Draft ABP&B 2023-2024.

Pursuant to Section 123 (7) of the Act, Council must adopt its Annual Business Plan with or without amendment before the adoption of its Annual Budget, as per the following excerpt:

(7) Each budget of a council must-
  (a) be considered in conjunction with the council's annual business plan (and must be consistent with that plan, as adopted); and
  (b) be adopted by the council after the council has adopted its annual business plan.

Pursuant to Section 153(5)(a) of the Act, Council must adopt its ABP&B *prior* to adopting rates for the financial year.

Long Term Financial Plan
As required in Section 122 of the Act, Council must undertake a review of its LTFP as soon as practical after adopting the Council's Annual Business Plan.

The annual review of the LTFP is included as a section within the document. It is noted that following the inclusion of the submissions and revised information above, the LTFP has been updated from the draft consultation document.

The LTFP sub-plans are prepared for Waste Service, CWMS Services, NCPA, all other Council services and consolidated to form Council's summary LTFP - this summary annual review is reported within the ABP&B.

The LTFP includes known operational and capital expenditure programs to maintain, renew and implement assets and services as required for Council services over the ten years.

Funding Plan
As required in Section 122 (1e) of the Act, to meet future service provision Council uses a mix of revenue sources including general rates, service charges, user and statutory charges, grants and contributions, commercial and other income along with loan financing as a means of funding both operating and capital expenditure.

Refer to the Long Term Financial Plan for Councils funding of operating and capital programs and requirements, indexation, financial assumptions and estimates, loan financing and financial indicators.

Revenue, Expenditure and Financing
The general rate revenue increase at 3.28% for 2023/24 and for 2024/25 and 2025/26 at 4%, 3.5% for 2026/27, 3% for 2027/28 and the remaining years in the LTFP are 2.5% plus growth in assessments plus growth in assessment numbers at 0.75% pa.

Expenditure
Operating expenditure is indexed within a range of 0% to 4%, with one-off and cyclic expenditure works and programs scheduled in the appropriate year as and when required.

To ensure appropriate cost recovery for Waste services for Refuse, Recycling and Green Organic with 2023/24 at 9.7% and future years ranging from 2.5% to 3.75% pa plus new services at 1% pa.

To ensure appropriate cost recovery for CWMS Services, increases in total revenue increases with 2023/24 at 6.63% and future years ranging from 2.25% to 2.75%, plus 1% to 1.5% pa estimated for new services. The LTFP includes known operational and capital expenditure programs to maintain, renew and implement assets as required for this service.

NCPA have revised and adopted their LTFP in line with current information, trends and service requirements and has been validated to Council's NCPA – LTFP sub-plan. Operating income and expenditure is indexed at 2-3% pa. In the early years while repaying a Council internal loan, capital expenditure has been kept at minimal levels. Maintaining adequate cash balance for their operations, NCPA loan debt repayments include the Council loan balance at $130k, to be finalised in 2023/24 and a $1m 10 year fixed loan repaid by 2029/30.

Loan financing for the forward years is currently the use of Cash Advance Debenture (CAD) peaking at $30.6m in 25/26 with the CAD balance $7m at the end of 2032/33. Council to consider using fixed loans where appropriate. Council has existing CAD facilities established for $21m, currently $2m is utilised.

Existing Community loans and scheduled repayments have been included in the LTFP in line with the approved agreements. Community Loans are self-funded with contributions from relevant Clubs, these loans will be presented to Council, considering Councils Treasury Management Policy requirements.

The LTFP sits within the Business Planning Framework providing an integral link between Council's strategy and Council operations.

<u>*Summary and Conclusion*</u>
Financial Sustainability & Performance Report
As required in Section 122 of the Act, the Council's Chief Executive Officer (CEO) is to prepare a report on the Council's long term financial performance and position, considering the provisions of Council's annual business plan and strategic management plans.

Council's Financial Sustainability Principles play an important part of the preparation of the LTFP and are included in the document. Council has adopted the Local Government sector key financial indicators to assess Council's long-term financial sustainability. The CEO report uses the Key Performance Indicators (KPI's) as a tool to analyse and measure forecasts to targets.

The measurement of Council's performance includes both financial and non-financial KPI's. These are reported within the document in detail for the budget year and in summary for the 10 year plan. An explanation of the variances for the LTFP KPI's are recorded in the document.

A Financial Sustainability Performance Report is included in the final ABP&B on the section "Long Term Financial Plan 2023-2024 to 2032-2033".

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Annual Business Plan and Budget for 2023-2024
Attachment 2 Annual Business Plan - Diagrammatic pie chart of the operating expenditure

Supporting references
Nil

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

Natural Environment and Built Heritage

Community and Culture

Infrastructure

Health and Wellbeing

Business and Employment

Goal

1. The Barossa has sustainable farmland providing diverse and stable returns, while protecting the unique natural environment and biodiversity of the region.
2. The history of our region including aboriginal sites is reflected in our streetscapes and our historic buildings are maintained for future generations.
3. We take a proactive approach in responding to key environmental challenges such as climate change, water security and waste management.
4. The Barossa fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social strategies especially for our youth and vulnerable people.
5. We are a strong community that is welcoming, safe and enjoys a quality lifestyle that celebrates our local identities, diversities, cultures and histories including our Aboriginal heritage.
6. The Barossa maintains and develops infrastructure that meets the needs of the region and is efficient.
7. Community infrastructure planning is aligned to both current and the future needs of the community
8. To have a connected and safe transport network that meets the needs of our community
9. Our community has fair and equitable access to the resources and services they need to lead a safe, healthy, inclusive and connected lifestyle

10. Our region enjoys the benefits of sustainable community groups, networks and facilities that encourage everybody to participate in the community.
11. The Barossa has a strong local economy that adapts, innovates and thrives on change and strives for a diverse industry base that provides a sustainable range of business and job opportunities for people.
12. We are a visitor destination of choice.
13. The Barossa is competitive and in a strong position to attract both private and public investment in the development of new and existing businesses, services and industry.

<u>Strategies</u>

1.1. Ensure land use planning and resource use protects the quality of the natural environment, the existing character of rural landscapes, historic significance and the high value of agricultural land.

1.2. Support tourism development that is sensitive to the natural environment and ensures that the unique character of the rural landscape is appropriately managed and promoted.

1.3. Build on the conservation of the region's natural heritage including bush eco-systems, grassy woodlands, agricultural landscapes and recreational green spaces.

2.1. Continue to maintain streetscapes that reflect the character and heritage of the region and facilitate opportunities to repurpose or find alternative uses of built heritage.

2.2. Ensure clearly defined townships are maintained to manage residential and commercial development that is sensitive to the natural environment and areas of historical significance.

3.1. Support community based sustainability initiatives to help reduce the Barossa's contribution to the climate crisis and build on the capacity of local residents and industry to mitigate negative impacts.

3.2. Collaborate with partners and our community to support innovative approaches to waste minimisation, and increase reuse and recycling opportunities.

3.3. Ensure long term confidence in the Barossa's capacity to access water to meet its industrial, domestic and environmental needs.

4.1. Build on a strong sense of community pride with active community groups and individuals participating in local decision making and community building activities.

4.2. Continue creating strong and sustainable community networks, and support young people to actively participate in the community and develop the leaders of the future.

4.3. Embrace place-making principles when developing community infrastructure and regulate planning and development in public spaces and active recreation.

5.1. Support the development of activities that celebrate the history, art and culture of the Barossa and its people.

5.2. Create places where people want to live and plan for the future in a coordinated, affordable, appropriate and proactive way.

5.3. Create vibrant public spaces that provide places for creative development, cultural interaction and social connections.

5.4. Recognising and celebrating the community successes and learning from opportunities.

6.1. Advocate for and identify funding opportunities that support the development of community, cultural, health and other facilities and infrastructure to meet personal and commercial needs of residents and businesses.

6.2. Continue to ensure that infrastructure considers place-making is inclusive and accessible for all.

6.3. The use of new and emerging technologies, alternative and renewable materials where appropriate and cost effective will be trailed.

7.1. Build on sound asset management practices to deliver sustainable services to ensure that infrastructure is adequate to support the community.

7.2. Ensure both current and future infrastructure needs are met in a proactive rather than reactive way.

8.1. Support opportunities to increase community transport and access to services and facilities.

8.2. Ensure a high quality road, shared paths and footpath network throughout the Barossa in partnership with all levels of government.

9.1. Work towards combating loneliness and social isolation and ensuring that people enjoy a sense of inclusion and feel connected.

9.2. Promote a healthy community through a planned approach to public health, and sustainable access to allied, primary and mental healthcare services and facilities.

10.1. Children and young people are supported to feel safe and to engage, thrive and feel empowered within the community.

10.2. Advocate for and encourage services that ensure equity and support inclusion and at risk members of the community.

10.3. Build on the capacity of community members to participate in cultural, creative, recreational, sporting and learning opportunities.

11.1. Work closely with State Government, Federal Government and other key stakeholders to support economic growth, development and job creation.

11.2. Support proactive population growth that is incremental, well managed and is backed up by local planning and development opportunities.

11.3. Promote the Barossa as a place for business's to thrive, invest, innovate, take measured risks and prosper.

12.1. Encourage and support the sector to further promote and develop tourism experiences including ecological, cultural and agricultural tourism.

12.2. Support economic development and destination awareness through events, festivals, creative enterprise and attractions.

12.3. Provide experiences and infrastructure that continue to support the needs of the tourism market.

13.1. Foster small business and industry confidence and growth that translates into innovation and strong employment figures.

13.2. Attract investment for new and innovative industries, and facilitate business growth by supporting local industry and their capacity to compete for government contracts.

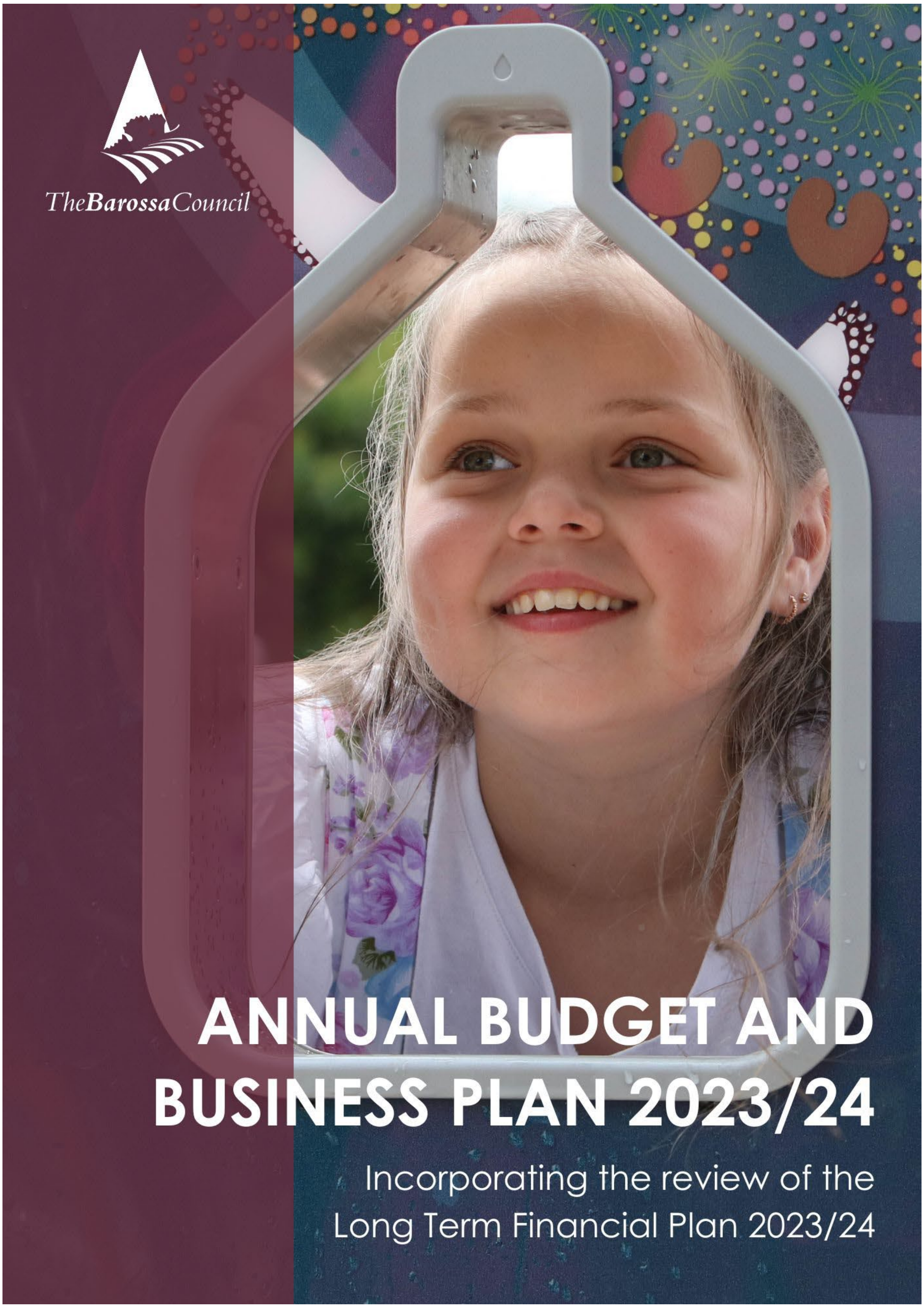
Legislative Requirements
Section 123 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Outlined in the body of the report and the attachment.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.


TheBarossaCouncil
ANNUAL BUDGET AND
BUSINESS PLAN 2023/24
Incorporating the review of the
Long Term Financial Plan 2023/24

CONTENTS

The Barossa Council acknowledges the Ngadjuri, Peramangk and Kaurna people and their ancestral connection to land and pays respects to Elders past, present and emerging.

FROM THE MAYOR

The Barossa is a unique and highly desirable tourism destination, and a community with strong underpinning values and a pride in its heritage. As a Council we are prepared to maximise opportunities to work together with the community to enhance our unique lifestyle, heritage and community spirit while creating a strong future for the region.

Our 2023/24 budget proposes a net 3.3% increase in general rate revenue to existing ratepayers to deliver expanded services, additional road infrastructure and The Big Project activities as we continue to strive for savings and efficiencies. There is also growth in new properties of a further 0.91% increase in general rates. We have seen significant cost increases to deliver waste and wastewater systems, and these service charges will rise at approximately $24 for each service.

Council continues to operate in a challenging cost environment with the current Local Government Price Index for the year to March 2023 at 6.4% and the Adelaide Consumer Price Index at 7.9% and 5.6% in May 2023.

Highlights within our 2023/24 budget include:

- $2.986m for road sheeting, construction, sealing and resealing and design work to seal Fife Street Angaston in the 24-25 budget (subject to final approval in the 2024-25 financial year budget).
- $3.0m over the next four years ($750,000 per year) in additional rural road funding to accelerate rural road sealing on key connector and other roads. The program for 2023-24 is part of Craneford Road, Keyneton Road first stage of an anticipated three years for this road and Meadows Road.
- $0.945m for stormwater projects, primarily Baird Street drainage in Nuriootpa.
- $8.983m in project funding under The Big Project some subject to obtaining successful grant allocations and third-party contributions. Continuing and newly funded works included in this figure are (the figures reflect the 2023/24 costs not the total project costs) are:
    - Completion of the Nuriootpa Centennial Park soccer infrastructure investment.
    - Completion of Tanunda Recreation Park - club and change rooms.
    - Purchase of land at Lyndoch to create a generational sporting investment.
    - Commencement of the Lyndoch Recreational precinct construction to occur over two financial years, dependent on further grant funding applications.
    - Completion of the Talunga Recreation Park Caravan Park development at Mount Pleasant.
    - Completion of the Barossa rugby development at Tanunda.
    - Initiate work on the Barossa Culture Hub - Creative Industries Centre
- $1.6m in 2023/24 and an estimated $6m over 5 years to upgrade capacity of wastewater treatment system in Nuriootpa to cater for town expansion.
- Doubling our annual footpath renewal budget for the next 10 years to address existing footpath network across the full Council area.
- Specific road upgrades include Julius Street Tanunda and Melrose Street Mount Pleasant street scaping and drainage and kerbing works prior to the State undertaking a road reseal of the main street.
- Lighting upgrade to Talunga Park at Mount Pleasant.
- Investment in our internal information technology systems to continue to achieve target efficiencies, customer management improvements and management of risk including the ever-growing cyber security risk.
- Reconstruction of the main Tanunda Oval surface.
- Positioning Council to commence investment in the Barossa Creative Industries Centre for 2024-25 construction commencement subject to grant funding.

Due to the Federal Government paying $2m from the 2023/24 financial assistance grants early on 29 June 2023 the 2023/24 operating result is now showing a deficit of $2m. Although an early payment improves Councils cash position it impacts the operating position and financial indicators for 2023-24 and the 10 year long term financial plan.

The Annual Business Plan and Budget incorporating the annual review of the Long-Term Financial Plan is available on our website and at the Customer Support desk at our principal office located at 43-51 Tanunda Road, Nuriootpa.

Bim Lange OAM

Mayor, The Barossa Council

HAVE YOUR SAY

The consultation process has concluded.

CONTACT US

You are welcome to contact Council if you have questions regarding the Annual Business Plan and Budget 2023/24, or would like further information regarding the finances of Council.

barossa.sa.gov.au

barossa@barossa.sa.gov.au

Principal Office: 43-51 Tanunda Road, Nuriootpa (Monday – Friday, 9am – 5pm)

Phone: 8563 8444

Version	Status	Date
Version 1.0	Draft Council adopted for Public Consultation	7 June 2023
Version 1.1	Council adopted following Public Consultation	18 July 2023
Version 1.2	Final Adopted Version	19 July 2023

OUR VISION

Enhancing our *premium wine, food* and *tourism* region and its unique *lifestyle, heritage* and *community* spirit.

OUR VALUES

A commitment to our **land and place,** by valuing our identity for the benefit of future generations

A commitment to our **community**, embracing a culture of mutual respect, inclusion, safety and security

A commitment to **leadership**, inspiring vision, courage and enterprise

A commitment to **achievement**, encouraging and celebrating successes that enrich and strengthen our community

OUR BAROSSA

The Barossa is a rich and diverse region and home to the internationally renowned Barossa wine region.

Prior to European settlement, the Barossa region was inhabited by the Peramangk, Ngadjuri and Kaurna people. Colonel William Light first visited the area in 1837, naming the Barossa Range from which the region derives its name. The settlement of the Barossa region began in 1840, with settlers originating from the British Isles, Prussia and Silesia. Lyndoch was the first township to be settled in 1837.

Early farmers of the Barossa established vineyards in the 1840s and 1850s to supplement their primary activities of wool and livestock production and crop farming. In the late 1880s and 1890s there were substantial increases in the production of wine in the region which resulted in the establishment and subsequent expansion of a number of cellars. The wine industry has continued to grow from these early beginning and is the major source of income for the region, with the cultural landscape of present day Barossa being reflective of the influence of the early British and German settler's influence.

The tourism industry has become a major focus for the continued development of the region with the Barossa acknowledged as one of the five most recognised wine regions in the world.

The Barossa Council was originally formed in 1996 after the amalgamation of the District Councils of Barossa, Tanunda and Angaston. The majority of the District Council of Mount Pleasant was later amalgamated in 1997. The Council covers an area of approximately 912 square kilometres, is located approximately 70 kilometres north east of Adelaide, adjacent to the town of Gawler, and is home to a population of 23,558 people.

Distance of Principal Office from Adelaide CBD........70 km

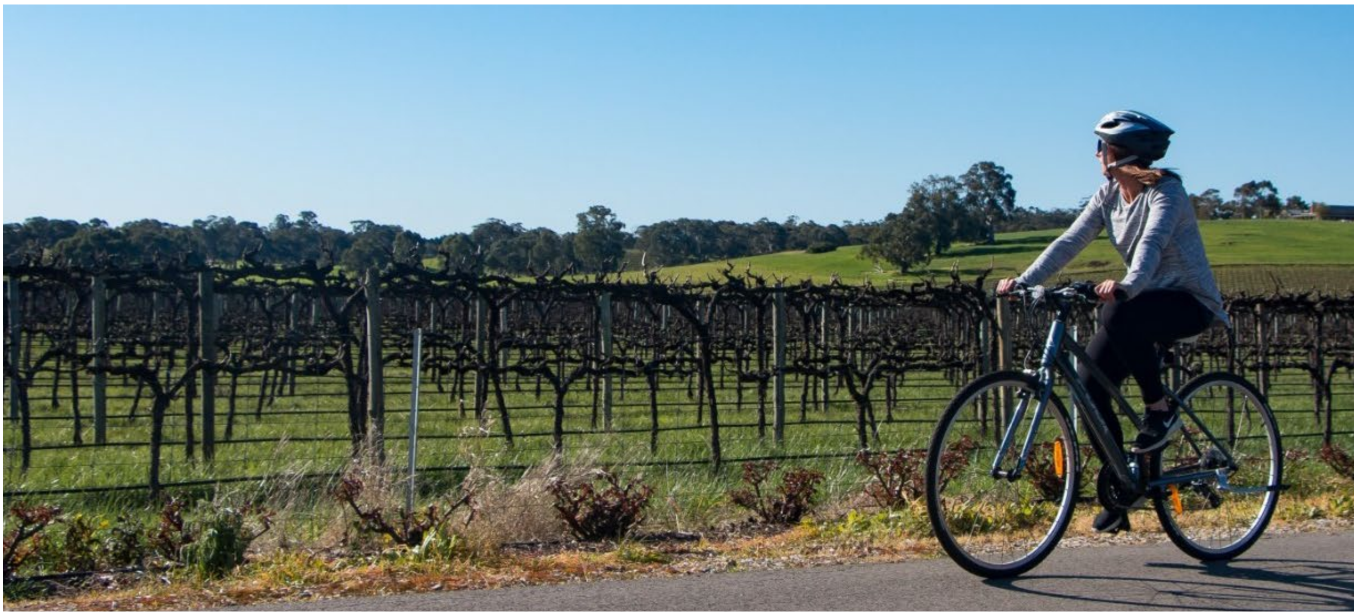
Area of Council........893.5 km^2

Number of Rateable Assessments........13,356

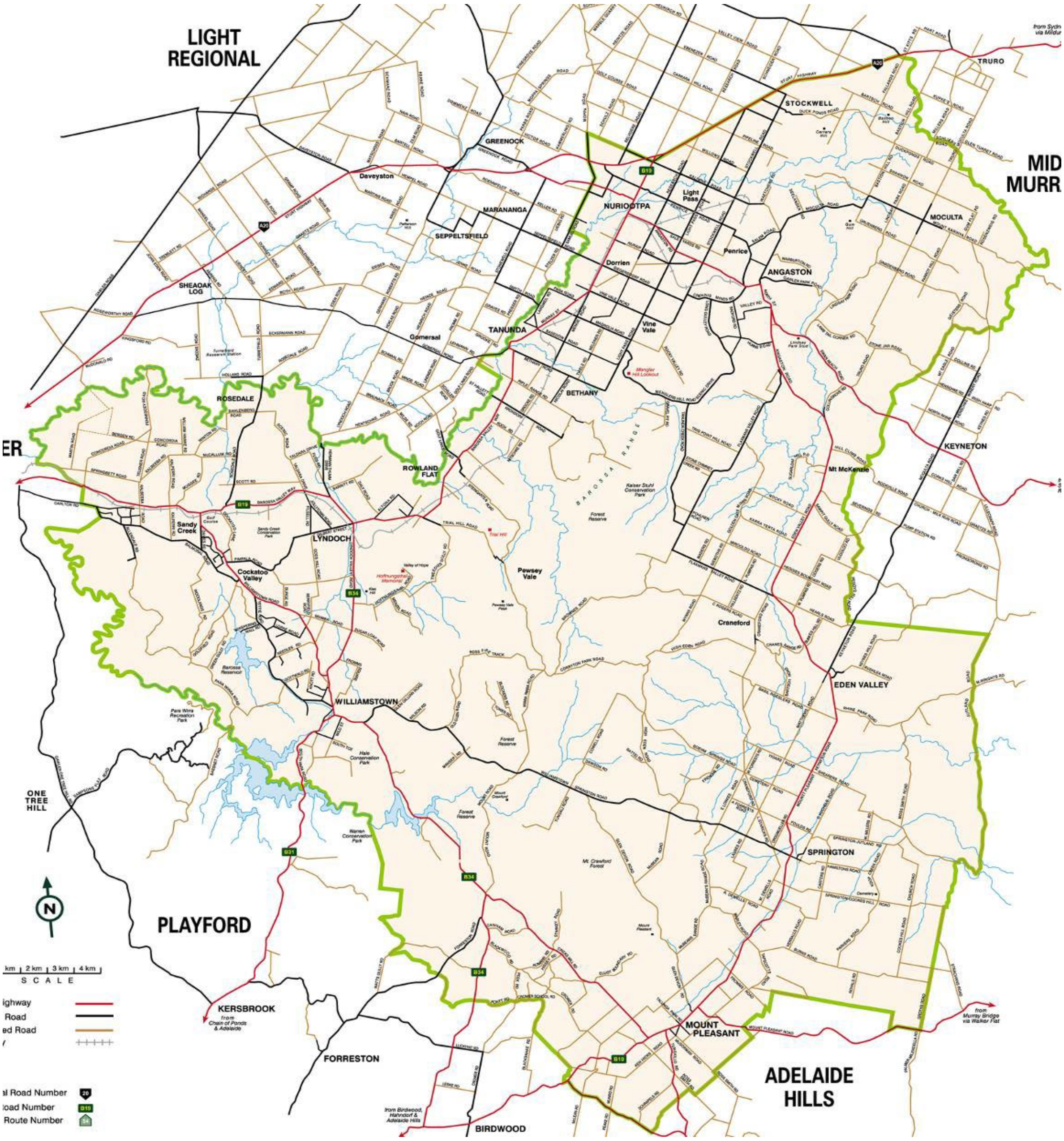
Number of Non-Rateable Assessments........551

OUR TOWNSHIPS

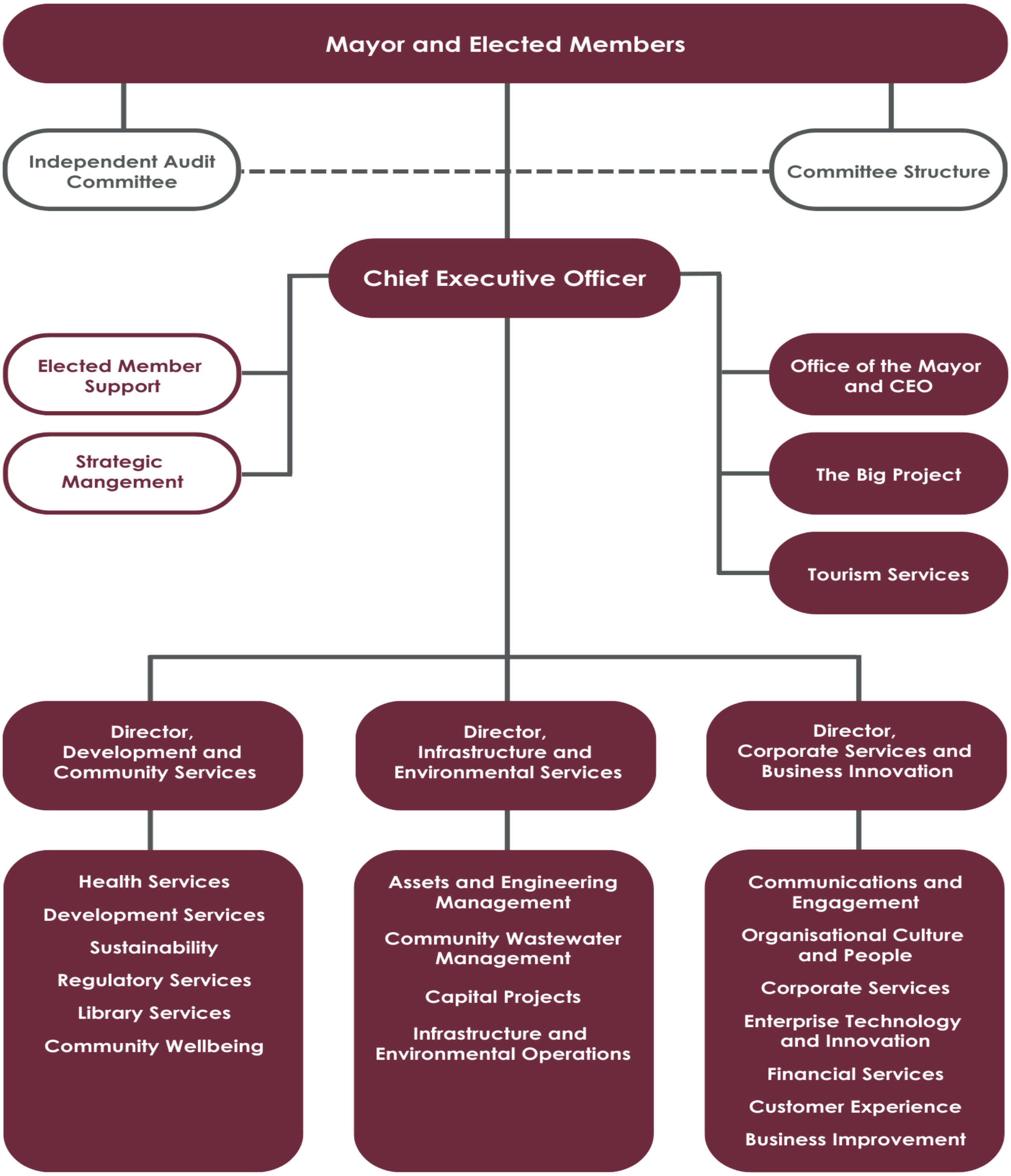
Altona, Angaston, Barossa Goldfields, Bethany, Cockatoo Valley, Concordia, Craneford, Cromer, Dorrien, Eden Valley, Flaxman Valley, Kalbeeba, Krondorf, Light Pass, Lyndoch, Moculta, Mount Crawford, Mount McKenzie, Mount Pleasant, Nuriootpa, Penrice, Pewsey Vale, Rosedale, Rowland Flat, Sandy Creek, Springton, Stockwell, Tanunda, Taunton, Vine Vale, Williamstown and Wilton.



COUNCIL AREA MAP



ORGANISATIONAL STRUCTURE



2023/24 BUDGET AT A GLANCE

Net Rate Revenue	$38m
Other Operating Revenue	$7m
Operating Expenditure	$47m

Capital Income	$2.8m
Capital Expenditure	$22.8m
Loan Financing	$14.0m

The **Annual Business Plan and Budget** is The Barossa Council's statement of intended programs and outcomes for the coming financial year. This Plan has been developed through a rigorous process of consultation and review with Council Officers and Elected Members and follows the **Business Planning Framework** outlined in the Strategic Directions area of this document. It includes both continuing services, programs, and follows the strategic directions outlined in Council's Community Plan 2020 - 2040, the Long Term Financial Plan (LTFP) – (the annual review is included in this document) and Long Term Infrastructure and Asset Management Plan.

Local Government is the most asset-intensive tier of government. The Barossa Council acts as custodian of approximately $422m of assets, including road infrastructure encompassing approximately 350 kilometres of sealed, 570 kilometres of unsealed roads and 70 kilometres of unformed roads. This presents Council with a number of complexities, including how to allocate resources in order to satisfy community demands for new and expanded services, whilst ensuring appropriate resources are provided for maintenance and future replacement of existing community assets.

Council is committed to ensuring that the wide variety of services and activities it provides to the community reflect financial sustainability. The key measure of financial sustainability is ensuring operating expenditure (inclusive of depreciation) is fully funded from recurrent operating revenue streams. This means that Council should generally have sufficient recurrent revenue funds generated over the long term financial plan in order to finance the programmed replacement of existing community assets at the end of their useful lives where services remain required. Refer to the section Financial Sustainability for details for this plan's forecast results.

2023/24 GENERAL RATE AND SERVICE CHARGES

General Rate (Excl. Growth 0.91%)	Net Revenue Increase	3.3%
Refuse, Recycling and Green Organics	Service Charge Increase	$24
CWMS	Service Charge Increase	$24

UNDERLYING ASSUMPTIONS

- General Rate and Service Charge revenue increase on existing ratepayers to ensure Council is sustainable; indexation above includes revenue from growth but not increases in service numbers for Waste and CWMS.
- All other income and expenditure has been increased in line with the current cost for providing those services and consideration of Council's Long Term Financial Plan (LTFP).

- Staffing costs increase in line with existing contracts, Enterprise Bargaining Agreements, Superannuation and current Legislation.
- The SA Local Government Price Index is 6.4% and the general Consumer Price Index for Adelaide all groups is 7.9% as at March 2023, change from previous year.
- Selected operating costs have been isolated from general expenditure, e.g. electricity, water, insurance premiums, waste collection and disposal service costs. The projected increases for these are higher than the base rate and range from 0% to 4%.

For further information on rating and its impact please refer to the relevant areas within this document

KEY FEATURES

A comprehensive capital works program of **$22.8m** (including carried forward works from previous year), noting some projects are subject to successful grant applications. The program includes **$5.9m** for transport assets (resealing and resheeting of roads, replacement footpaths), drainage and bridge works **$1.5m** and Community Wastewater Management Systems (CWMS) **$2.6m**. Expenditure of **$670k** for upgrade/renewal works on various buildings and structures. The Big Projects (TBP) subject to successful grant and third party funding contributions of **$2.7m** has a capital program at **$9m**.

STRATEGIC DIRECTIONS

The Barossa Council's Community Plan 2020-2040 was adopted by Council on 17 November 2020. The Community Plan is an aspirational document and cornerstone for future investment. It will guide future decision making over the next 20 years through the delivery of highlighted strategies and targets. The Community Plan shows commitment to the values of Land and Place, Community, Leadership and Achievement and will drive performance through objectives within the key result areas of Natural Environment and Built Heritage, Community and Culture, Infrastructure, Health and Wellbeing and Business and Employment.

The Community Plan will be reviewed during the 2023/24 financial year.

The Corporate Plan of Council gives effect to the Community Plan aspirations through strategic actions and business as usual activities and is reviewed annually.

The Annual Business Plan and Budget outlines the annual program that delivers upon the Community and Corporate Plan and their strategies as outlined in the following tables.

Council activity for 2023/24 is identified as one or more of the following four roles and relates to the Community Plan strategies as outlined in the following tables.

Natural Environment and Built Heritage

Goal		Strategies	Council Role
1. The Barossa has sustainable farmland providing diverse and stable returns, while protecting the unique natural environment and biodiversity of the region.	1.1	Ensure land use planning and resource use protects the quality of the natural environment, the existing character of rural landscapes, historic significance and the high value of agricultural land.	Provider /Regulator
	1.2	Support tourism development that is sensitive to the natural environment and ensures that the unique character of the rural landscape is appropriately managed and promoted.	Advocator Facilitator/Partner
	1.3	Build on the conservation of the region's natural heritage including bush eco-systems, grassy woodlands, agricultural landscapes and recreational green spaces.	Leader Advocator
2. The history of our region including aboriginal sites is reflected in our streetscapes and our historic buildings are maintained for future generations.	2.1	Continue to maintain streetscapes that reflect the character and heritage of the region and facilitate opportunities to repurpose or find alternative uses of built heritage.	Provider/ Regulator
	2.2	Ensure clearly defined townships are maintained to manage residential and commercial development that is sensitive to the natural environment and areas of historical significance.	Provider/ Regulator
3. We take a proactive approach in responding to key environmental challenges such as climate change, water security and waste management.	3.1	Support community based sustainability initiatives to help reduce the Barossa's contribution to the climate crisis and build on the capacity of local residents and industry to mitigate negative impacts.	Leader Facilitator/Partner
	3.2	Collaborate with partners and our community to support innovative approaches to waste minimisation, and increase reuse and recycling opportunities.	Advocator Facilitator/Partner
	3.3	Ensure long term confidence in the Barossa's capacity to access water to meet its industrial, domestic and environmental needs.	Facilitator/Partner Advocator

Community and Culture

Goal		Strategies	Council Role
4. The Barossa fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social strategies especially for our youth and vulnerable people.	4.1	Build on a strong sense of community pride with active community groups and individuals participating in local decision making and community building activities.	Leader Facilitator/Partner
	4.2	Continue creating strong and sustainable community networks, and support young people to actively participate in the community and develop the leaders of the future.	Leader Facilitator/Partner
	4.3	Embrace place-making principles when developing community infrastructure and regulate planning and development in public spaces and active recreation.	Provider/Regulator
5. We are a strong community that is welcoming, safe and enjoys a quality lifestyle that	5.1	Support the development of activities that celebrate the history, art and culture of the Barossa and its people.	Leader Facilitator/Partner

celebrates our local identities, diversities, cultures and histories including our Aboriginal heritage.	5.2	Create places where people want to live and plan for the future in a coordinated, affordable, appropriate and proactive way.	Leader Facilitator/Partner
	5.3	Create vibrant public spaces that provide places for creative development, cultural interaction and social connections.	Provider/Regulator
	5.4	Recognising and celebrating the community successes and learning from opportunities.	Leader Facilitator/Partner

Infrastructure

Goal	Strategies		Council Role
6. The Barossa maintains and develops infrastructure that meets the needs of the region and is efficient.	6.1	Advocate for and identify funding opportunities that support the development of community, cultural, health and other facilities and infrastructure to meet personal and commercial needs of residents and businesses.	Advocator
	6.2	Continue to ensure that infrastructure considers place-making is inclusive and accessible for all.	Provider/Regulator Facilitator/Partner
	6.3	The use of new and emerging technologies, alternative and renewable materials where appropriate and cost effective will be trailed.	Leader Facilitator/Partner
7. Community infrastructure planning is aligned to both current and the future needs of the community.	7.1	Build on sound asset management practices to deliver sustainable services to ensure that infrastructure is adequate to support the community.	Provider/Regulator
	7.2	Ensure both current and future infrastructure needs are met in a proactive rather than reactive way.	Provider/Regulator
8. To have a connected and safe transport network that meets the needs of our community.	8.1	Support opportunities to increase community transport and access to services and facilities.	Leader Advocator
	8.2	Ensure a high quality road, shared paths and footpath network throughout the Barossa in partnership with all levels of government.	Provider/Regulator Facilitator/Partner

Health and Wellbeing

Goal	Strategies		Council Role
9. Our community has fair and equitable access to the resources and services they need to lead a safe, healthy, inclusive and connected lifestyle.	9.1	Work towards combating loneliness and social isolation and ensuring that people enjoy a sense of inclusion and feel connected.	Leader Advocator
	9.2	Promote a healthy community through a planned approach to public health, and sustainable access to allied, primary and mental healthcare services and facilities.	Provider/Regulator Advocator
10. Our region enjoys the benefits of sustainable community groups, networks and facilities that encourage everybody to participate in the community.	10.1	Children and young people are supported to feel safe and to engage, thrive and feel empowered within the community.	Leader Advocator
	10.2	Advocate for and encourage services that ensure equity and support inclusion and at risk members of the community.	Leader Advocator
	10.3	Build on the capacity of community members to participate in cultural, creative, recreational, sporting and learning opportunities.	Leader Advocator

Attachment 1

Business and Employment

Goal	Strategies		Council Role
11. The Barossa has a strong local economy that adapts, innovates and thrives on change and strives for a diverse industry base that provides a sustainable range of business and job opportunities for people.	11.1	Work closely with State Government, Federal Government and other key stakeholders to support economic growth, development and job creation.	Leader Advocator Facilitator/Partner
	11.2	Support proactive population growth that is incremental, well managed and is backed up by local planning and development opportunities.	Provider/Regulator Facilitator/Partner
	11.3	Promote the Barossa as a place for businesses to thrive, invest, innovate, take measured risks and prosper.	Provider/Regulator Facilitator/Partner
12. We are a visitor destination of choice.	12.1	Encourage and support the sector to further promote and develop tourism experiences including ecological, cultural and agricultural tourism.	Leader Facilitator/Partner
	12.2	Support economic development and destination awareness through events, festivals, creative enterprise and attractions.	Leader Facilitator/Partner
	12.3	Provide experiences and infrastructure that continue to support the needs of the tourism market.	Leader Facilitator/Partner
13. The Barossa is competitive and in a strong position to attract both private and public investment in the development of new and existing businesses, services and industry.	13.1	Foster small business and industry confidence and growth that translates into innovation and strong employment figures.	Leader Advocator Facilitator/Partner
	13.2	Attract investment for new and innovative industries, and facilitate business growth by supporting local industry and their capacity to compete for government contracts.	Leader Advocator Facilitator/Partner

BUSINESS PLANNING FRAMEWORK

Council's Business Planning Framework describes how the Community Plan and its Key Result Areas, their associated Objectives and the Strategies reach these Objectives and provide guidance to the preparation of other Council long term and operational plans. Council's long term and operational plans are listed below.

Corporate Plan

Outlines key corporate actions to support the Community Plan and performance targets over four years;

Long Term Financial Plan

Provides financial directions for the next 10 years;

Long Term Infrastructure and Asset Management Plan

Provides the strategic upgrade, replacement and renewal programs for Council assets and infrastructure;

Annual Business Plan and Budget

Provides the annual financial and operational plans, objectives and performance targets for Council;

Regional Public Health Plan

Provides a coordinated strategy across Council to the health and wellbeing of communities and helps inform decisions in both soft and hard infrastructure;

Local Economic Development Plan

Provides policy direction for the continued development of the Council area;

Infrastructure and Asset Management Plans

Describes the current programs of upgrade, replacement and renewal of assets and infrastructure.

The above framework has various internal and external reporting and accountability systems including:

Quarterly Business Plan and Budget Reviews

Outlines financial performance against the Annual Business Plan and Budget;

Monthly Financial Reports

Regularly tracks the finances of Council;

Annual Report

Describe the performance of Council on objectives set in the Annual Business Plan and Budget, as well as disclosing statutory information regarding the status of Council and Council services;

JOINT VENTURES AND ASSOCIATED ENTITIES

NURIOOTPA CENTENNIAL PARK AUTHORITY (NCPA)

Established as a subsidiary of Council pursuant to Section 42 of the *Local Government Act 1999*, the Nuriootpa Centennial Park Authority (NCPA) manages and maintains the Barossa Tourist Park and adjacent sporting and leisure facilities on behalf of Council.

To this end, and in accordance with the Authority's Charter, operating surpluses of the Tourist Park activities are utilised to maintain the Nuriootpa Recreation Park facilities (including tennis courts, 2 ovals, soccer pitch and associated buildings and infrastructure), as well as the picturesque Coulthard Reserve located adjacent to the Tourist Park. Operating surpluses from the Tourist Park activities are also utilised to provide important funding for the programmed upgrade and replacement of the facility assets managed by the Authority.

The two ovals, a soccer pitch and eight tennis courts are extensively used by local sporting clubs. The four-star rated Tourist Park facilities include on-site cabins and vans, a camp kitchen, and various other standard amenities.

The projected 2023/24 Income Statement for the Authority is included within Council's financial statements contained within this document. The Authority's ten-year business case has been reviewed, updated for current activity and included within the consolidated Long Term Financial Plan financial forecasts in this document.

CENTRAL LOCAL GOVERNMENT ASSOCIATION (LGA) KNOWN AS LEGATUS

Established in 1998, this organisation is formed under Section 43 of the *Local Government Act 1999* and operates as a regional subsidiary of Councils included in the membership. An amount of $11,574 is included for the subscription.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY (GRFMA)

Established in 2002, this organisation is responsible for the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River catchment. An amount of $90,385 is included for the operational and maintenance subscription. Council has a share in the Net Assets of $2,239k as at 30 June 2022.

2023/24 SERVICE PROVISION

OFFICE OF THE MAYOR AND CEO

Australia Day Awards, Strategic Planning and Management, Organisational Reform and Leadership, Citizenship Ceremonies, Economic Development, Tourism, Executive Support and Management, Advocacy, Governance.

The Big Project Strategic Planning and Management of Community Buildings and Recreational Facilities, Project Management, Grant Management, Community Engagement, Contractor Management.

CORPORATE SERVICES AND BUSINESS INNOVATION

Enterprise Systems, Records Management, Information Management, Advocacy, Governance, Organisational Development, Internal Audit, Human Resource Management, External and Internal Communications, Community Engagement and Consultation, Event Management, Customer Support, Risk Management, Business Transformation, Work Health and Safety, Grant Writing, Insurance Management, Organisational Performance Reporting, Procurement & Contract Advice, Property Management, Operational Financial Management, Rating Services, Taxation Management, Payroll, Creditor and Debtor Management.

DEVELOPMENT AND COMMUNITY SERVICES

Planning and Building Assessment, Liquor Licensing, Dog and Cat Control, Compliance, Monitoring and Enforcement Matters, Public Health, Fire Prevention, Safe Food Practices, Heritage Advice, Immunisation, Parking and Traffic Controls, Strategic Land Use Planning, Sustainability, Waste and Resource Recovery, Advocacy, Library Services, Community Grants, Art and Culture, Volunteering, Services, Community Development, Community Transport and Home Assistance.

INFRASTRUCTURE AND ENVIRONMENTAL SERVICES

Building Asset Construction and Maintenance, Bridge Construction and Maintenance, Cemetery Management, Unmade Public Road Management, Road Closure Management and Approvals, Community Wastewater Management System Construction Operations and Maintenance, Treated Water Reuse Distribution System Construction, General Operations and Maintenance, Open Space Construction and Maintenance, Footpath and Bike Path Construction and Maintenance, Infrastructure Planning and Development, Asset Management, Advocacy, Recreational Oval Management, Public Lighting, Public Conveniences, Road Design Construction and Maintenance, Traffic Planning and Management, Road Safety Control, Event Support, Roadside Vegetation Management and Control, Tree Management, Stormwater Drainage and Construction and Maintenance, Engineering Development Assessment, Facilities (Buildings) Management, Quarry Operations and Resource Management, Waste (Transfer Station) Operations, Operational Environmental and Natural Resource Management.

The Councils Corporate Plan provides extensive detail on the services provided, the levels of service provided and can be located at www.barossa.sa.gov.au

2023/24 KEY ACTIVITIES

	Natural Environemnt and Built Heritage
	Community and Culture
	Infastructure
	Health and Wellbeing
	Business and Employment
	How We Work

Service Area	**Themes**
Arts and Culture	
Develop a Creative Industries Strategy and Action Plan and implement the Barossa Creative Industries Centre planning and grant funding strategy.	
Undertake a review of Arts, Cultural and Creative Industry services in the organisation including function, structure and service levels to inform the future direction.	
Service Area	**Themes**
Assets	
Review and reform processes for assessing Section 221 permits.	
Develop a township entrance street scape upgrade program.	
Develop a Freight Routes Strategy to maximise freight efficiencies for the region.	
Implement Asset Management automation via Assetic System for planned and reactive maintenance.	
Undertake statutory review of asset management plans.	
Service Area	**Themes**
Caravan Parks	
Undertake a review of Caravan Park service levels, policy settings and service delivery model.	
Partner with Williamstown Historical Group to pilot new information provision proposal.	
Service Area	**Themes**
Community	
Develop a new Community Governance framework (following up on the redefining community committees project).	
Customers	
Develop a Customer Surveying Strategy.	
Implement electronic customer notifications for Pathway Customer Requests	
Service Area	**Themes**
Economic Development	
Undertake review of Economic Development services in the organisation and how alignment to industry and other stakeholders will strategically deliver priorities of the Local Economic Development Plan.	
Implement Sister City relationship and governance arrangements with Grapevine Texas	
Events	

Service Area	Themes
Develop a whole of Council Event Management Framework / policy setting.	
Service Area	**Themes**
Facility and Community Land	
Complete full review of Lease and License Framework	
Review the requirements for an electronic bookings management system and provide recommendation for future improvements	
Service Area	**Themes**
Land Use and Development	
Finalise Growth and Infrastructure Investment Strategy	
Advocate for infrastructure provisions and development policies that align with Council's strategic vision for the Concordia Growth Area in the proposed Master Planning and Code Amendment.	
Develop Policy Framework for inclusion in the Barossa Character District Overlay Code Amendment	
Service Area	**Themes**
Libraries	
Implementation for stage 1 of the Library Review, including a review of the home library service	

Service Area	Themes
Natural Resources	
Develop a Carbon Management Plan	
Partner with industry to achieve a long term sustainable water supply and security to the Barossa.	
Service Area	**Themes**
Social Inclusion	
Provide Social Inclusion training for all staff across the Organisation and coordinate a 'Whole of Organisation' approach to social inclusion	
Develop a Social Inclusion planning and evaluation tool	
Deliver a Social Inclusion Campaign to increase community awareness	
Develop ongoing relationships with Ngadjuri, Peramangk and Kaurna Nations and potential pathways for reconciliation and recognition	
Service Area	**Themes**
Tourism	
Complete a review of the Tourism Services function, structure, service delivery model and responsibilities.	
Service Area	**Themes**
Business Technology	
Facilitate and support delivery of Pathway Modernisation (UX – user experience / SaaS – Software as a service)	
Review network connectivity across the organisation, including design, utility, capacity and security through the Network Review & Hardware Refresh project.	
Complete an Endpoint Management Review - reviewing how we manage and deploy our end points and devices across the organisation.	
Complete a Telephony Review - Undertake a whole of business review of telephony requirements and an update of our aging phone system.	
Develop and implement a Cyber Security Awareness Program, including: - Launch Mimecast Training Videos (monthly) - Launch Mimecast Phishing Campaigns (4 per year) - Create & Deliver Workshops (4 per year)	
Establish measurable Service Level Agreement (SLA's) for Operational and Service delivery	
Review and update IT Governance Framework, and to have the following elements at least in draft: - Acceptable Use of IT Policy - IT Change Management Policy - IT Incident Management Policy - User Access Management Policy - IT Asset & Patch management Policy - Anti-Malware Policy - Physical Security Policy	

Service Area	Themes
Develop a future "Application/Data Integration Strategy & Framework" at least in draft which informs the way data and applications within council will be integrated.	
Develop a draft ET&I Project Management Framework which informs the way technology projects are managed within council.	
Monitor and research the emerging Technology of AI language models with the goal of developing a framework for the use of AI to augment work for the organisation.	
Evaluate Current & New Document Management Systems by mapping Requirements through a RFQ Document summarising "Must Have" Functionalities, while assessing KPIs such as Cost, Time, Resources, Compliance & security in a cloud environment.	
Service Area	**Themes**
Business improvement	
Implement electronic vehicle safety inspections for all classes of Council vehicle	
Implement payroll and HR automation including timesheet, leave form and HR self-service and electronic processing	
Modernise TechnologyOne through migrating to the CiAnywhere interface our financial system.	
Service Area	**Themes**
Communications and Engagement	
Implement site signage across capital works sites	
Create and implement an SEO (Search Engine Optimisation) strategy to be visually accessible through search and to deliver informative and keyword rich content, providing best user experience	
Develop and implement agreed digital platform/s for staff communications via intranet refresh project	
Refresh internal activity areas as multi-use spaces for collaboration and engagement	
Develop and implement agreed corporate standards and business rules for internal communications via internal communications strategy	
Apply consistent brand identity in public facing venues and spaces	
Develop framework to facilitate Council and community use of town banners for promotional purposes	
Review Council's Public Consultation Policy to align, where practicable, with the IAP2 framework	
Service Area	**Themes**
Council and Committees	
Undertake Elector Representation Review	
Service Area	**Themes**
Risk and Safety	
Identify and prepare Operational Risk Profile for all business units	
Develop a set of safety performance objectives and targets that can be measured and monitored	
Develop and implement Risk Register tool/repository	

Service Area	Themes
Finance	
Implement revised chart of accounts	
Implement Enterprise Budgeting module in TechnologyOne	
Service Area	**Themes**
Governance	
Complete a review of the Office of the Mayor and CEO function, structure, service delivery model and governance responsibilities.	
Create a Governance Framework to provide information about the Council, Councillors and administration, the relationships that exist and how they work together to achieve good governance.	
Service Area	**Themes**
Grants	
Develop grants framework	
Service Area	**Themes**
People and Culture	
Define and embed corporate organisational values and behaviours.	
Design, develop and implement programs and initiatives that position Council as an employer of choice and improve the employee experience.	
Align the People and Culture Framework to Council's legislative responsibility and strategic people objectives.	
Create an organisational Competency Framework.	
Service Area	**Themes**
Procurement	
Undertake review of Contractor and Contract Register requirements and identify new software solution for electronic contract and contractor management.	
Develop Strategic Forward procurement plan for key areas of spend.	
Implement Contractor Safety System Verification and Induction.	
Service Area	**Themes**
Property and Rates	
Implement direct debit service capability for rates payments	
Service Area	**Themes**
Strategic/Legislative Planning and Reporting	
Undertake a review of the Community Plan.	
Undertake review of the Disability Access and Inclusion Plan to align with the new State level plan.	

2023/24 CAPITAL PROGRAM

In support of service provision for 2023/24

Capital Program 2023/24	
Description	**2023/24 Budget**
(Items noted as 'Carried Forward' are items transferred from 2022/23 Budget)	
Development and Community Services	**155,470**
Community Transport Vehicles	65,000
Library books	90,470
Infrastructure and Environmental Services	**12,796,714**
Bridges and Guardrails	**503,500**
Lyndoch Valley Road, Lyndoch Footbridge Replacement	150,000
Moss Smith Bridge- Design Only	103,500
Smyth Road Tanunda Bridge (carried forward)	250,000
Buildings	**330,000**
Community Buildings and Office/ Depot Works	330,000
Footpaths	**490,641**
Footpath Program	390,641
Northern Side Kalimna Road	100,000
Recreation, Sport and Open Spaces	**1,597,150**
Talunga Park Light Replacement	200,000
Tanunda Oval Surface Renovation	1,190,000
The REX Pool Heaters	165,150
Swimming Championships – Deep End Block Replacement	42,000
Motor Vehicles, Plant and Equipment	**775,000**
General Inspector, Office and Other Vehicles (part carried forward)	325,000
Minor Plant – Depots	50,000
Heavy Equipment and Depot Vehicles Renewal	400,000
Parks and Gardens	**161,784**
Playgrounds	72,400
Playground Equipment Renewal	30,000
Recreation assets- including internal roads	59,384
Road Resheeting	**1,064,848**
Rural Road Resheet Program	1,064,848

Capital Program 2023/24 (continued)	
Description	**2023/24 Budget**
(Items noted as 'Carried Forward' are items transferred from 2022/23 Budget)	
Road Construction, Sealing and/or Resealing	**4,200,883**
Craneford Road, Flaxman Valley	410,000
Fife Street sealing- design	30,000
Julius Street, Tanunda Reconstruction (part carried forward)	520,000
Keyneton Road, Moculta	220,000
Meadow Road, Kalbeeba	120,000
Melrose Street Mt Pleasant	920,000
Road Reseal Program Budget (Spray and Asphalt)	1,763,801
Signage track system in townships	90,000
Road Shoulders Program	127,082
Stormwater	**945,153**
Baird Street, drainage upgrade	500,000
Calton Road to Hameister Court Drainage Kalbeeba (carried forward)	368,740
Project Management Salaries	76,413
Streetscaping	**85,600**
Streetscaping - townships- unallocated	85,600
Community Wastewater Management System (CWMS)	**2,642,155**
CWMS Pipeline Radio Link Upgrade/Control Change (carried forward)	92,100
Lyndoch Raising Main/ Pump Replacement	200,000
Nuriootpa Waste Water Treatment Plant - upgrades/improvements (carried forward)	1,600,000
Springton WWTP upgrade and renewal	300,000
Vehicle New Operators Technical Support (carried forward)	58,055
Vehicle Replacements Coordinator	42,000
Williamstown Lagoon and Infrastructure (carried forward)	350,000
Corporate Services and Business Innovation	**518,000**
ICT Software/Hardware - (part carried forward)	518,000
Nuriootpa Centennial Park Authority	**400,000**
C' Block amenities upgrade	180,000
Minor internal road renewal (carried forward)	20,000
Soccer Development Contribution ($200k consolidated)	200,000

Capital Program 2023/24 (continued)	
Description	**2023/24 Budget**
(Items noted as 'Carried Forward' are items transferred from 2022/23 Budget)	
The Big Project	**8,982,962**
Barossa Rugby Park - The Big Project (Infrastructure Projects Grant Programs)	2,444,473
Lyndoch Recreation Park (part carried forward)	3,841,504
Nuriootpa Soccer Clubrooms	1,300,000
Tanunda Recreation Park Change/ Club Rooms	946,985
The Big Project - salary, design and preparation	200,000
Barossa Culture Hub - Creative Industries Centre	250,000
Grand total	**22,853,146**

Disclaimer: Capital items are subject to final approval of Council; alterations and additions to this list may occur. Items noted as 'Carried Forward' are items transferred from the 2023/24 budget.

2023/24 GRANTS, CONTRIBUTIONS AND ASSET SALES

Grants, Contributions and Asset Sales 2023/24	
Description	**2023/24 Budget**
The Big Project	**2,380,381**
Lyndoch Recreation Park Change/Clubrooms (carried forward)	890,381
Lyndoch Recreation Park - LRCIP R4	565,000
Lyndoch Recreation Park - Sport and Rec Grant	500,000
Tanunda Recreation Park - Club contribution to changerooms	300,000
Barossa Culture Hub - Creative Industries Centre	125,000
Nuriootpa Centennial Park Authority	**15,000**
NCPA Contribution to Soccer TBP (Consolidated $200k)	0
Soccer Club contribution towards Soccer TBP	15,000
Infrastructure and Environmental Services	**648,736**
LRCIP R4 Roads Only Funding	250,000
CWMS Developer Contributions	50,000
Open Space Developer Contributions	142,736
Vehicle and Equipment Trade-in Sales - Motor Vehicles and Plant	222,500
Grand total	**3,060,617**

2023/24 OPERATING BUDGET

Council is budgeting expenditure of $61m in 2023/24 on the delivery of services, programs, maintenance of assets (not including depreciation), replacement, new and upgraded assets and loan servicing. Full Cost Attribution has not been applied in this plan. Full cost attribution is an allocation of internal services to external services and does not affect the overall budget position of Council. It will be included in the final version of this plan for adoption after Public Consultation.

OPERATING REVENUE

The 2023/24 Budget provides for operating revenue decrease from the 2022/23 third quarter Budget Update of $45.6m to $45m, due to the Federal Government paying $2m 2023/24 financial assistance grants on 29 June 2023. Recurrent revenue streams of Council are:

$m	%	Type	Description
37.90	84.04%	General Rates and Service Charges	General rates on properties as well as service rates (i.e. sewerage and refuse/recycling rates)
3.80	8.43%	User Pay Charges set by Council	Charges for the Council's fee based facilities and services such as caravan parks, swimming pools, community halls, cemeteries and refuse dump fees
1.50	3.33%	Grants and Subsidies	Council seeks to attract as much grant funding from other tiers of government as possible, thereby reducing the reliance on other revenue streams
1.00	2.44%	Investment, Reimbursements and Other Income	Interest received on Council's internal cash reserves and deposits, Reimbursements for work undertaken and Other Income
0.80	1.77%	Statutory Charges set by State Government	Fees and charges set by State Government regulation and received by the Council for regulatory functions undertaken such as assessment of development and building applications, and dog control management

OPERATING EXPENDITURE

The 2023/24 Budget provides for operating expenditure to increase from the 2022/23 third quarter Budget Update of $44.8m to $47.4m. Full Cost Attribution has been applied - this is an allocation of internal services to external services and does not affect the overall net result. Recurrent expenditures incurred by Council are:

$m	%	Type	Description
18.40	38.82%	Contractual Services, Materials and Other Expenses	Payments for external provision of services Payments for physical goods such as water, fuel, energy, road materials, office consumables and administrative costs. Includes expenses not separately classified above such as insurances, postage, telephone, government levies, contributions and donations
17.50	36.92%	Employee Costs	All labour related expenses such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation
10.20	21.52%	Depreciation	Annual consumption of Council's fixed assets (e.g. infrastructure, equipment, buildings, etc) over their useful lives
1.30	2.74%	Finance Costs	Costs of financing Council's activities through borrowings or other types of financial accommodation

RATE IMPLICATIONS

Council plans to raise a net sum of **$31.3m** from general rates in 2023/24 (which includes projected growth of 0.91% but excludes service charges and the State Landscape Board levy).

Council recognises that ratepayers would like increases to their rates to be as low as possible, however it is necessary to ensure that current services are properly funded and can continue to be delivered without significantly impacting standards or passing on a financial burden to future ratepayers or cutting services utilised by the community. Current assets and infrastructure owned by Council deteriorate over time through wear and tear and must be replaced or renewed at appropriate intervals in order to prolong their lives and continue to deliver services to the community.

The increase in rate revenue will provide the necessary funding to meet the programmed upgrade, renewal and replacement plans in place as outlined in the Long-Term Infrastructure and Asset Management Plan, ensuring that existing services to the community will be maintained.

The indexation applied to general rate revenue not including fixed charges for 2023/24 is 3.3% per annum. The growth in assessment numbers from last year is currently at 0.91%. The SA Local Government Price Index is 6.4% and the general Consumer Price Index Adelaide all Groups is 7.9% as at March 2023, change from the previous year.

Council is aware of the impact on ratepayers and is committed to providing and developing options to ease the rate burden through increasing its own efficiency and by providing those under hardship with appropriate alternatives to suit their circumstances.

RATING POLICY

Section 147 of the *Local Government Act 1999* provides Council with the power to rate all land within The Barossa Council, except for land specifically exempted, such as Crown land and land occupied by Council.

Council is mindful of its responsibility to continually review its rating policy to ensure it is fair and equitable on its residents. The current Rating Policy is available for inspection at all Council branches and can be downloaded from Council's website at barossa.sa.gov.au (Council rates are exempt from GST).

LAND VALUATION METHOD

Council uses the capital value determined by the Office of the Valuer General as the basis for valuing land and calculating rates.

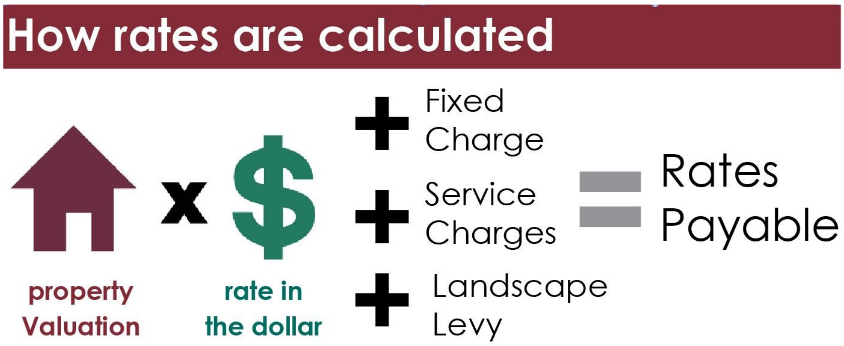
Council considers that this method provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more taxes than ratepayers of lesser wealth.

Property value is a relatively good indicator of market value of a property, providing the fairest method of calculating rates.

The total property rateable valuations provided by the Office of the Valuer General as at 30 June 2023 was $7,328,819,865 an increase of 14.89% over last year, this includes growth in assessments of 0.91%. The table includes valuation movements within Local Government Categories, eg. vacant land to residential for house builds.

Local Govt. Category	Total Valuation Movement
Residential	16.79%
Commercial	17.69%
Industry – Light	9.94%
Industry – Other	4.77%
Primary Production	10.92%
Vacant Land	19.53%
Other	15.46%



DIFFERENTIAL RATES

Council applies differential general rates based on the land use of the property, as outlined in the Local Government Category and Land Use tables.

FIXED CHARGE

As part of the general rates, Council applies a fixed charge component so that all rateable properties make a fixed contribution towards the cost of administering Council's activities. The fixed charge has increased from $400 to $420 per assessment.

STATE GOVERNMENT LEVIES

Council collects a regional Landscape Levy on behalf of Northern and Yorke Landscape Board on all rateable properties. In this capacity, Council is operating as a revenue collector for the State Government and does not retain the revenue or determine how it is spent. Further information is available from the Board.

MANDATORY REBATES

Council is required under the *Local Government Act 1999* to rebate rates payable on some land. Specific provisions are made for land used for specific purposes, e.g. health services, public cemeteries and educational institutions.

SERVICE RATES & CHARGES

Council provides various prescribed services pursuant to Section 155 of the Local Government Act 1999 which includes community wastewater management systems, refuse collection and kerbside recycling service.

The cost of these services, including a component for future capital works where appropriate, is recovered from those ratepayers utilising the service.

DISCRETIONARY REBATES

Discretionary rebates may be applied by Council on land used for community purposes under Section 166 of the Act.

GENERAL RATE CAPPING – RESIDENTIAL AND PRIMARY PRODUCTION

Council offers a rebate of general rates (excluding the fixed charge) which constitutes the principal place of residence of a principal ratepayer where the increase in general rates levied upon a property exceeds the 2022/23 general rates levied by more than:

- 7.5% for ratepayers on fixed government incomes;
- 15% for other ratepayers

Rate rebate, remission, relief and capping application forms with other eligibility criteria are available on-line on Council's website barossa.sa.gov.au, from Council's Principal Office or any branch office.

CONCESSIONS AND POSTPONEMENT

In order to support ratepayers who are in receipt of fixed incomes, there are concessions are available for eligible pensioners. The 'Cost of Living Concession Payment' is paid *directly to eligible concession holders by the State Government* and the concession for Community Wastewater Management System (CWMS), which will also be paid directly by the State Government. The Department of Human Services administer all State concessions and Council has no part in approving or providing these concessions. In accordance with the *Local Government Act 1999*, persons who hold a Seniors Card may apply to postpone payment for any amount in excess of $500 ($125 per quarter) for their principal place of residence.

Council encourages ratepayers who are experiencing difficulties in paying rates to contact Council on (08) 8563 8444 to discuss support that may be available to alleviate any financial hardship. Council treats such enquiries confidentially.

PAYING YOUR RATES

Council provides for quarterly payment of rates in September, December, March and June each year. Payments can be made via Council's website (barossa.sa.gov.au), B-Pay, Australia Post Billpay, by mail, allocated EFT payment or by cash/cheque/EFTPOS over the counter at the Nuriootpa or branch offices. If you would like to discuss alternative payment arrangements, please contact the Council on (08) 8563 8444.

SERVICE CHARGES

The adopted Long Term Financial Plan included an increase for Waste and CWMS service charges to ensure cost recovery and the service charge increase is rounded to the nearest dollar.

CWMS SERVICES

The Residential CWMS Service charge will increase from last year at $362 to $386. The Non-Residential CWMS service rate for each of the townships is to be decreased from last year at $0.0011 to $0.001004. An annual service charge was increased to $95 for vacant allotments in Springton and an annual service charge remains at $110 for all other vacant allotments where a CWMS connection fee has been paid but no wastewater is being discharged. The CWMS rate service charges will raise $3,3m with other related revenue bringing the total for CWMS income to $3.6m for 2023/24. Operating expenditure at $3,6m, a net zero result. A CWMS reserve is held for future capital expenditure and to ensure the services are maintained and grow with service demands into the short to medium term. Total capital expenditure for CWMS is $2,6m.

WASTE SERVICES

Overall, the refuse, recycling and green organics collection service charge has been increased from last year at $247 to $271. The 140L Refuse Bin has increased from last year at $121 to $130, Recycling has increased from last year at $64 to $70 and Green Organics increased from $62 to $71. The refuse collection service rate for 240L bins, available to commercial premises to upsize to 240L, has increased from last year at $150 to $169. The service charges are based on cost increases for collection and disposal.

IMPACT ON RATEPAYERS

The Annual Business Plan and Budget for 2023/24 for general rate revenue not including the Fixed Charge, has been increased by 3.3%. Growth from new assessments of 0.91% is included in this budget.

For more information on the rate revenue increases please refer to the Long-Term Financial Plan (LTFP) section in this document.

The information on the following pages incorporates the overall rating and its impact using **average valuations**; rate changes for individual assessments will vary from these amounts.

Statement on Expected Rate Revenue

Please note: These figures represent the final adopted valuations and rating as detailed in the Annual Business Plan and Budget (ABP&B).

Expected Rates Revenue

	2022/23 (as adopted)	2023/24 (estimated)		Change	Comments
General Rates Revenue					
General Rates (existing properties)		$31,066,013	*(a)*	3.28%	Rates calculation is based on valuations generated on 1 July 2023, Scenario 2, includes the fixed charge
General Rates (new properties)		$274,414	*(b)*	0.91%	
General Rates (GROSS)	**$30,079,527**	**$31,340,427**	*(c)*	4.19%	
Less: Mandatory Rebates	($531,303)	($545,000)	*(d)*		
General Rates (NET)	**$29,548,224**	**$30,795,427**	*(e)*	**4.22%**	
	(e)=(c)+(d)				
Other Rates (inc. service charges)					
Regional Landscape Levy	$560,146	$821,926	*(f)*		The Regional Landscape Levy is a State tax, it is **not retained** by council.
Waste collection	$2,728,898	$3,020,318	*(g)*		Green organic bin expense $; new services
CWMS	$3,141,596	$3,316,151	*(h)*		Service cost increase - depreciation and resources added; new services
	$35,978,864	$37,953,822			
Less: Discretionary Rebates	($266,033)	($160,000)	*(i)*		In 22/23 a Revaluation Initiative General Rates Cap (RI GRC) was $120k, in 23/24 it has not been provided
Expected Total Rates Revenue	**$35,418,718**	**$37,131,896**	*(m)*	**4.8%**	Excluding the Regional Landscape Levy and discretionary rebate
	(m)=(e)+(g)+(h)				

Estimated growth in number of rateable properties

Number of rateable properties	**13,235**	**13,356**	*(n)*	**0.91%**	Council rates are issued for Assessments not individual Properties
	Actual	*Estimate*			

'Growth' is defined in the regulations as where new properties have been created which has added rateable properties to council's ratepayer base. Growth can also increase the need and expenditure related to infrastructure, services and programs which support these properties and residents.

Estimated average General Rates per rateable property

Individual assessments will vary from this average

Average per rateable property	**$2,273**	**$2,347**	*(o)*	**3.25%**	Includes the Fixed Charge
	(o)=(c)/(n)				

Estimated average inc Service Charges per Residential rateable property

Average per Residential property	**$2,336**	**$2,460**	*(o2)*	**5.33%**	Inc. Fixed Charge and Service Charges, not inc. Landscape Levy

(o2)=General Rates average, fixed charge, Waste collection, CWMS

Councils use property valuations to calculate each rateable property's contribution to the required rate revenue total. Councils do not automatically receive more money because property values increase but this may alter how rates are apportioned (or divided) across each ratepayer (ie. some people may pay more or less rates, this is dependent on the change in value of their property relative to the overall valuation changes across the council area).
The average General Rates paid by all rateable properties will equal the amount adopted in the budget. Total Rates includes: Landscape Levy, Service charge and Rebates.

Notes

(d) Councils are **required** under the Local Government Act to provide a rebate to qualifying properties under a number of categories:

Health Services - 100 per cent	Religious purposes - 100 per cent	Royal Zoological Society of SA - 100 per cent
Community Services - 75 per cent	Public Cemeteries - 100 per cent	Educational purposes - 75 per cent

The rates which are foregone via Mandatory Rebates are redistributed across the ratepayer base (ie. all other ratepayers are subsidising the rates contribution for those properties who receive the rebate).

(e) Presented as required by the *Local Government (Financial Management) Regulations 2011* reg 6(1)(ea)

Please Note: The percentage figure in *(e)* relates to the change in the total amount of General Rates revenue to be collected from all rateable properties, not from individual rateable properties (ie. individual rates will not necessarily change by this figure).

(f) Councils are required under the *Landscape South Australia Act 2019* to collect the levy on all rateable properties on behalf of the State Government. The levy helps to fund the operations of regional landscape boards who have responsibility for the management of the State's natural resources.

(i) Community Wastewater Management Systems

(l) A council **may** grant a rebate of rates or service charges in a number of circumstances. The rates which are foregone via Discretionary Rebates are redistributed across the ratepayer base (ie. all other ratepayers are subsidising the rates contribution for those properties who

(m) Expected Total Rates Revenue excludes other charges such as penalties for late payment and legal and other costs recovered.

(n) 'Growth' as defined in the *Local Government (Financial Management) Regulations 2011* reg 6(2)

Statement on Expected General Rate Revenue

Please note: These figures represent the final adopted valuations and rating as detailed in the Annual Business Plan and Budget (ABP&B).

Expected General Rates Revenue

	Total expected revenue			No. of rateable properties		Average per rateable property				Cents in the $
	2022/23	2023/24	Change	2022/23	2023/24	2022/23	2023/24		Change	2023/24
Land Use (General Rates - GROSS)										
Residential	$12,831,741	**$13,494,646**	**5.2%**	9651	**9752**	$1,330	$1,384	*(p)*	**$54**	**0.002940**
Commercial	$2,069,824	**$2,200,948**	**6.3%**	655	**683**	$3,160	$3,222	*(p)*	**$62**	**0.004540**
Industry - Light	$97,209	**$95,232**	**-2.0%**	45	**43**	$2,160	$2,215	*(p)*	**$55**	**0.004500**
Industry - Other	$3,918,168	**$3,942,854**	**0.6%**	93	**90**	$42,131	$43,809	*(p)*	**$1,679**	**0.014330**
Primary Production	$5,162,646	**$5,222,112**	**1.2%**	2184	**2174**	$2,364	$2,402	*(p)*	**$38**	**0.002950**
Vacant Land	$585,753	**$634,323**	**8.3%**	465	**466**	$1,260	$1,361	*(p)*	**$102**	**0.005590**
Other	$351,386	**$370,112**	**5.3%**	142	**148**	$2,475	$2,501	*(p)*	**$26**	**0.005000**
Total Land Use	**$25,016,727**	**$25,960,227**	**3.8%**	**13,235**	**13,356**	**$1,890**	**$1,944**	*(p)*	**$54**	
GRAND TOTAL (GROSS)	**$25,016,727**	**$25,960,227**	**3.77%**	**13,235**	**13,356**	**$1,890**	**$1,944**	*(p)*	**$54**	

The above information is general rates only for each Land Use. Note: a rate notice also includes the fixed charge, Landscape Levy and w here relevant service charges. Service charges include Waste Services for Refuse, Recycling and Green Organice and Commuunity Wasterw ater Management Systems (CWMS).

Fixed Charge

	Total expected revenue			Charge			
	2022/23	2023/24	Change	2022/23	2023/24		Change
Fixed Charge	$5,062,800	**$5,380,200**	**6.3%**	$400	**$420**	*(q)*	**$20**

This revenue amount is **included** in the General Rates GROSS figure at *(c)*.

Adopted valuation method

Capital Value/Site Value/Annual Value

Council has the option of adopting one of three valuation methodologies to assess the properties in its area for rating purposes:
Capital Value – the value of the land and all improvements on the land;
Site Value – the value of the land and any improvements w hich predominantly affect the amenity of use of the land, such as drainage w orks, but excluding the value of buildings and other improvements (Note: Site Value w ill cease to be an option from 1 Sept 2023); or
Annual Value – a valuation of the rental potential of the property.

Council uses the capital value determined by the State Valuation Office as the basis for valuing land and calculating rates.
Council considers that this method provides the fairest method of distributing the rate burden across all ratepayers on the follow ing basis:
- The equity principle of taxation requires that ratepayers of similar w ealth pay similar taxes and ratepayers of greater w ealth pay more taxes than ratepayers of lesser w ealth;
- Property value is a relatively good indicator of market value of a property, providing the fairest method of calculating rates.

Notes

(p) Average per rateable property calculated as General Rates for category, excludes any fixed charge and services charges w here applicable, *divided* by number of rateable properties w ithin that category in the relevant financial year.

(q) A fixed charge can be levied against the w hole of an allotment (including land under a separate lease or licence) and only one fixed charge can be levied against tw o or more pieces of adjoining land (w hether intercepted by a road or not) if they are ow ned by the same ow ner and occupied by the same occupier. Also if tw o or more pieces of rateable land w ithin the area of the council constitute a single farm enterprise, only one fixed charge may be imposed against the w hole of the land.

PERFORMANCE MEASURES

Measuring and monitoring performance is important to ensure our objectives are achieved and services are delivered to our community. Council monitors financial performance through its **Business Planning Framework** (refer also to the section on "Strategic Directions"). This includes:

Monthly Financial Reports which regularly track Council finances;

Quarterly Budget Reviews which outline financial performance against the Annual Business Plan and Budget;

Audited Financial Statements which are included in the Annual Report as required under the *Local Government Act 1999*;

the Annual Report which describes the performance of Council on objectives set in the Annual Business Plan and Budget;

Council's Community Plan 2020-2040 includes the long term objectives and strategies Council is striving to achieve. The Community and Corporate plans are used to form the Annual Business Plan and Budget.

To provide advice and recommendations on financial and governance matters, Council has appointed an Audit Committee which includes independent members with qualifications and experience in related disciplines.

KEY PERFORMANCE INDICATORS

Council has a number of financial Key Performance Indicators (KPI's) which measure the impact of the annual budget on Council's financial position. Each of these indicators, together with associated comments, is outlined below:

Indicator Legend:	**Target Not Met**	**Target At Risk**	**Target Met**

Forecast is the third Budget Update (Q3)+ for the year, adopted by Council at the 16 May 2023 meeting and material financial information received since that time has been included.

Individual years are shown within the Long Term Financial Plan section in this document from including a rolling 3 year period on selected KPIs.

Key Performance Indicator 1: Operating Result ($'000)

Council 's target is to achieve an operating break-even position, or better, over any ten year period. The operating result for 2023/24 is forecast as a deficit of $2,345k. That is due to the Federal Government paying $2m from the 2023/24 financial assistance grants early on 29 June 2023*. The cumulative ten year period operating surplus is forecast at $5.6m surplus for more information refer to LTFP section within this plan.

Year	2020/21 Actual	2021/22 Actual	2022/23 Forecast Q3+	2023/24 Budget
Result	2,745	2,749	822	(2,345)
Status				

Key Performance Indicator 2 Operating Surplus/(Deficit) Ratio

Expresses the projected Operating Surplus/(Deficit) result as a percentage of Operating Revenue. Council has set a target too achieve an operating surplus ratio of between -2% to 10%. This forecast is ratio is outside the target range at (5.2%) for the reason as noted above*. When removing the prepayment of grants the ratio is (0.6%) well within the indicator range.

Year	2020/21 Actual	2021/22 Actual	2022/23 Forecast Q3+	2023/24 Budget
Result	6.7%	6.4%	2.34%	(5.2%)
Status				

Key Performance Indicator 3-1: Net Financial Liabilities ($'000)

Council has set the a target that Council's level of net financial liabilities is no greater than its annual operating revenue and not less than zero.

Year	2020/21 Actual	2021/22 Actual	2022/23 Forecast Q3+	2023/24 Budget
Result	1,797	1,773	19,919	28,960
Status				

Key Performance Indicator 3-2: Net Financial Liabilities Ratio

Expresses the projected Net Financial Liabilities as a percentage of total operating revenue for each year. It is Council policy (and industry best practice) that this ratio shall not exceed 100%. Council has set the target that a Net financial liabilities ratio is **greater than zero but less than 100%** of total operating revenue.

Year	2020/21 Actual	2021/22 Actual	2022/23 Forecast Q3+	2023/24 Budget
Result	4%	4%	46%	61%
Status				

Key Performance Indicator 4: Asset Renewal Funding Ratio

Expresses the rate by which assets are wearing out and being replaced by comparing capital outlays on renewal/replacement to the Infrastructure Asset Management Plans. Council has set the following target: Capital outlays on renewing/replacing assets net of proceeds from sale of replaced assets is greater than 80% but less than 110% of Infrastructure Asset Management Plans. A substantial amount of 'Upgraded' asset work completed each year are partly renewing components of existing assets. The calculation to compile this ratio does not include any upgrade costs as it is not considered 'renewal/replacement'. This is then effectively understating the expenditure for asset replacement and the ratio is not then reflecting the true actual net asset renewals. It is expected the renewal spend information will be more accurate when the four year review of the IAMP's is undertaken and the improvement plans from that work provides these projections pa.

Year	**2020/21 Actual**	**2021/22 Actual**	**2022/23 Forecast Q3+**	**2023/24 Budget**
Result	216%	89%	116%	116%
Status				

NON-FINANCIAL PERFORMANCE MEASURES

Council continues to review its Key Performance Indicators (KPIs) to improve the measurement of performance. This is part of Council's Community Plan, as well as continuous improvement initiatives related to Council's Business Planning Framework. Indicators measuring the performance of Council in relation to the Annual Business Plan are show below.

They provide information with regards to Council's capacity to effectively deliver services to our community and the targets Council intends to meet. Council's performance against these indicators is then reported in the Annual Report each year.

Indicator	Description	Target
Theme 1 – Natural & Built Heritage		
Development Performance	% of development applications decided within timeframe	80%
Theme 2 – Community & Culture		
Library Visits	The number of library visits and participation within the Barossa Council Area	5 visits per capita
Theme 3 – Infrastructure		
Asset Spending Ratio	Ratio of asset expenditure on renewal, replacement and upgraded assets and maintenance on assets	Between 100% and 150% of Depreciation
Theme 4 – Health & Wellbeing		
Nuisance and Environmental Complaint Resolution Rate	Percentage resolved within due date	75%
Waste Disposal Rate	Percentage of waste disposed to landfill	Less than 65%
Recycling Rate	Percentage of waste recycled	More than 35%
Theme 5 – Business & Employment		
Tourism Customer Satisfaction with Visitor Information Services	Average Customer Satisfaction Rating	4 or above
Visitor Information Centre Bookings	Annual Booking Revenue (Accommodation/Tours/Tickets)	100% of Budget
How We Work – Good Governance		
LGA KPI Audit Action Plan	Percentage of KPI Audit Actions Complete	90%
LGA Risk Review	Percentage risk review conformance	90%
Customer Request Completion Rate	Percentage of Customer Requests Completed (On Time and Overdue)	85%
Customer Request Resolution Rate	Percentage of Customer Requests Resolved on Time	85%
Operational Expenditure Against Budget	Actual Operating Expenditure as a % of Budgeted Operating Expenditure	95%-100%
Capital Expenditure Against Budget	Actual Capital Expenditure as a percentage of Budgeted Capital Expenditure as adjusted	90%
Staff Development - Training	Percentage of staff with an approved training needs analysis	85%
Staff Development – Performance Partnering	Percentage of staff who have completed performance partnering	85%
Staff Retention	Percentage of employees retained	90%

TheBarossaCouncil

BUDGETED FINANCIAL STATEMENTS 2023/24

BUDGETED FINANCIAL STATEMENTS

The following pages contain Council's budgeted financial statements, **including the Nuriootpa Centennial Park Authority (NCPA),** in a format consistent with the requirements of Regulation 5B of *the Local Government (Financial Management) Regulations*, comprising for the year ending 30 June 2023:

- **Statement of Comprehensive Income**
- **Statement of Financial Position**
- **Statement of Changes in Equity**
- **Statement of Cash Flows**
- **Uniform Presentation of Finances**

Please note: the format of the following Financial Statements is based on the 2020 Model Financial Statements.

STATEMENT OF COMPREHENSIVE INCOME

For the year ending 30 June 2024

	2022/23 Original Budget ($'000)	2022/23 Revised Budget* ($'000)	2023/24 Budget ($'000)
Income			
Rates	35,759	35,793	37,892
Statutory Charges	797	789	828
User Charges	3,200	3,812	3,837
Grants, Subsidies and Contributions	1,857	4,051	1,471
Investment Income	88	153	152
Reimbursements	61	61	62
Other Income	722	980	772
Net Gain – Joint Ventures and Associates	0	0	0
TOTAL REVENUES	42,484	45,639	45,014
Expenses			
Employee Costs	16,493	16,356	17,478
Materials, Contracts and Other Expenses	17,878	18,882	18,426
Depreciation, Amortisation and Impairment	9,159	9,159	10,170
Finance Costs	419	419	1,285
Net Loss – Joint Ventures and Associations	0	0	0
TOTAL EXPENSES	43,949	44,816	47,359
Operating Surplus / (Deficit)	(1,465)	823	(2,345)
Asset Disposal & Fair Value Adjustments	(821)	(974)	(854)
Amounts Received Specifically for New or Upgraded Assets	7,251	7,227	2,838
Physical Resources Received Free of Charge	0	0	0
Net Surplus / (Deficit)	4,965	7,076	(361)
Transferred to Equity Statement	0	0	0
Other Comprehensive Income	0	0	0
Changes in revaluation surplus - infrastructure, property, plant & equipment	0	0	0
Total Other Comprehensive Income	0	0	0
Total Comprehensive Income	4,965	7,076	(361)

* Revised Budget is the Third Budget Update for the year, adopted by Council at the May 2023 meeting and material financial information received since that time has been included.

STATEMENT OF FINANCIAL POSITION

For the year ending 30 June 2024

	2022/23 Original Budget ($'000)	2022/23 Revised Budget* ($'000)	2023/24 Budget ($'000)
Assets			
Current Assets			
Cash and Cash Equivalents	88	194	902
Trade and Other Receivables	2,463	2,698	2,703
Other Financial Assets	0	0	0
Inventories	218	391	391
Subtotal	2,769	3,283	3,996
Non-Current Assets Held for Sale	0	0	0
Total Current Assets	2,769	3,283	3,996
Non-current Assets			
Financial Assets	1,358	1,318	1,212
Equity Accounted Investments in Council	2,286	2,281	2,281
Infrastructure, Property, Plant and Equipment	438,860	421,995	439,067
Other Non-Current Assets	0	0	0
Total Non-current Assets	442,504	425,594	442,560
Total Assets	**445,273**	**428,877**	**446,556**
Liabilities			
Current Liabilities			
Trade and Other payables	4,589	5,471	5,429
Borrowings	8,356	6,127	22,644
Provisions	2,521	3,392	3,035
Total Current Liabilities	15,466	14,990	31,108
Non-Current Liabilities			
Borrowings	15,701	5,924	2,380
Provisions	1,330	1,073	1,073
Total Non-current Liabilities	17,031	6,997	3,453
Total Liabilities	**32,497**	**21,987**	**34,561**
Net Assets	**412,776**	**406,890**	**411,995**
Equity			
Accumulated Surplus	104,602	104,781	105,899
Asset Revaluation Reserve	297,205	287,623	293,089
Other Reserves	10,969	14,486	13,007
Total Equity	**412,776**	**406,890**	**411,995**

* Revised Budget is the Third Budget Update for the year, adopted by Council at the May 2023 meeting and material financial information received since that time has been included.

STATEMENT OF CHANGES IN EQUITY

As at 30 June 2024

	Accumulated Surplus ($'000)	Asset Revaluation Reserve ($'000)	Other Reserves ($'000)	Total Equity ($'000)
Balance at end of previous reporting period 30 June 2023 (Original Budget 2022/23)	104,602	297,205	10,969	412,776
Restated opening balance (Revised Budget)	104,781	287,623	14,486	406,890
Net Surplus / (Deficit) for year	(361)			(361)
Other Comprehensive Income	0	0	0	0
Gain on revaluation of infrastructure, property, plant	0	5,466	0	5,466
Transfer to accumulated surplus on sale of infrastructure, property, plant and	0	0	0	0
Transfer between reserves	1,479	0	(1,479)	0
Balance at the End of Period	105,899	293,089	13,007	411,995

* Revised Budget is the Third Budget Update for the year, adopted by Council at the May 2023 meeting and material financial information received since that time has been included.

STATEMENT OF CASH FLOWS

As at 30 June 2023

	2022/23 Original Budget ($'000)	2022/23 Revised Budget* ($'000)	2023/24 Budget ($'000)
Cash Flows from Operating Activities			
Receipts			
Operating Receipts	42,396	45,486	44,861
Investment Receipts	88	153	152
Payments			
Operating payments to Suppliers and Employees	(34,371)	(34,757)	(35,899)
LandFill rehabilitation expense	0	0	(362)
Finance Payments	(419)	(419)	(1,286)
Net Cash Provided by (or Used in) Operating Activities	7,694	10,463	7,466
Cash Flows from Investing Activities			
Receipts			
Amounts Specifically for New or Upgraded Assets	5,604	5,580	2,796
Sale of Replaced Assets	411	384	224
Repayments of Loans by Community Groups	73	73	101
Payments			
Expenditure on Renewal / Replacement of Assets	(7,266)	(8,248)	(8,031)
Expenditure on New / Upgraded Assets	(27,131)	(25,345)	(14,822)
Loans made to Community Groups	(300)	(300)	0
Net Cash Provided by (or Used in) Investing Activities	(28,609)	(27,856)	(19,732)
Cash Flows from Financing Activities			
Receipts			
Loans Received	17,300	5,300	14,000
Proceeds from Internal Borrowings	1,450	1,450	600
Payments			
Repayments of Borrowings	(908)	(920)	(977)
Repayment Lease Liabilities	(56)	(56)	(49)
Repayment of Internal Borrowings	(1,450)	(1,450)	(600)
Net Cash Provided by (or Used in) Financing Activities	16,336	4,324	12,974
Net Increase / (Decrease) in Cash Held	(4,579)	(13,069)	708
Cash and Cash Equivalents at Beginning of Period	4,667	13,263	194
Cash and Cash Equivalents at End of Period	88	194	902

* Revised Budget is the Third Budget Update for the year, adopted by Council at the May 2023 meeting and material financial information received since that time has been included.

UNIFORM PRESENTATION OF FINANCES

For the year ending 30 June 2024

The following is a high level summary of both operating and capital investment activities of the Council prepared in a uniform and consistent basis.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long term financial plans on the same basis.

The arrangement ensures that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2022/23 Original Budget ($'000)	2022/23 Revised Budget* ($'000)	2023/24 Budget ($'000)
Income	42,484	45,639	45,014
Less Expenses	(43,949)	(44,816)	(47,359)
Operating Surplus / (Deficit)	(1,465)	823	(2,345)
Less Net Outlays on Existing Assets			
Capital Expenditure on Renewal and Replacement of Existing Assets	(7,266)	(8,248)	(8,031)
Less Depreciation, Amortisation and Impairment	9,159	9,159	10,170
Less Proceeds from Sale of Replaced Assets	411	384	224
	2,304	1,295	2,363
Less Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets	(27,131)	(25,345)	(14,822)
Less Amounts Received Specifically for New and Upgraded Assets	5,604	5,580	2,796
Less Proceeds from Sale of Surplus Assets	0	0	0
	(21,527)	(19,765)	(12,026)
Net Lending / (Borrowing) for Financial Year	(20,688)	(17,647)	(12,008)

* Revised Budget is the Third Budget Update for the year, adopted by Council at the May 2023 meeting and material financial information received since that time has been included.

LONG TERM FINANCIAL PLAN 2023/24 - 2031/32

ASSUMPTIONS AND FINANCIAL INDICATORS

Under the *Local Government Act 1999*, Councils are required to have a **Long Term Financial Plan (LTFP)** (for a minimum period of 10 years). This Long Term Financial Plan (LTFP) has been declared by The Barossa Council as a Strategic Management Plan pursuant to Section 122(8) of the *Local Government Act 1999*. This document subsequently reflects an annual review of Council's Long Term Financial Plan and acts as a starting reference point in the formulation of Council's Annual Business Plan and Budget 2023/24.

The Long Term Financial Plan is designed as a 'high-level' document that summarises the future planning of Council's financial operations – particularly in relation to key components such as rate movements, service levels to our community, major infrastructure asset replacement/renewal, loan indebtedness and internal cash reserves.

On this basis and given the 'high-level' nature of the document, the Plan has been developed based on a number of key assumptions previously discussed and endorsed by Council. Further, Council has also previously endorsed a number of strategic financial policies which have also driven the formulation of the Plan.

Section 122 of the *Local Government Act 1999* also prescribes that Councils must have a Long Term Infrastructure and Asset Management Plan to guide the future replacement, renewal and maintenance of our significant fixed asset base. Council's Infrastructure and Asset Management Plan (IAMP) was adopted by Council in February 2023, with an ongoing review process to provide improved asset data and information.

Consequently, in recognition of this, it is appropriate that a cautious and conservative approach be undertaken with financial modelling as part of the update to the Long Term Financial Plan.

With a significant fixed asset base being predominantly comprised of major community infrastructure such as roads, footpaths, stormwater drainage and community wastewater management systems, it is imperative that there is an appropriate link and consistency between the Infrastructure and Asset Management Plan and the Long Term Financial Plan, towards ensuring that the Long Term Financial Plan provides for the necessary capital outlays (as identified in the Infrastructure and Asset Management Plan) for the renewal and replacement of existing community assets – herein referred to as 'non-discretionary' capital expenditure.

GENERAL ASSUMPTIONS

- Long term financial plans have been prepared to measure and check financial sustainability for: CWMS; Waste; Nuriootpa Centennial Park Authority (NCPA); all other Council operations and a consolidated LTFP.
- The NCPA revised LTFP will be adopted by the NCPA Board in June and is incorporated into this LTFP.
- The LTFP reflects existing recurrent service levels to our community being maintained. Council's budget process considers on-going service delivery and commitments and new expenditure items or initiatives.
- For most new initiatives, a Due Diligence Report is prepared to assess the financial commitment in order that current and future budgets are accurate and that Council has full information regarding the financial risks of their decisions. This draft budget contains a number of new initiatives.
- All new initiatives were then assessed using a Bid Analysis Tool and given a score against set criteria.

OPERATIONS

- General Rate Revenue and Service Charges increments have been reviewed to ensure funding and service level provision is maintained in line with sustainability requirements.
- Operating Costs for Employee, Contractors and Materials have been based on a zero based method for this budget year.
- Rubble raising in 2023/24 will be sufficient for use in 2023/24 and 2024/25.

- Selected costs have been isolated from general expenditure, eg. energy use for electricity, water costs, insurance premiums and waste collection and disposal service costs; projected increases from 0% to 4%.
- Depreciation has been calculated on existing asset classes, structures, valuation, and condition rating; asset componentisation has been included as appropriate to selected asset types. A review of useful lives of all assets and components is an ongoing task refining the data.
- In May 2023 the Federal Budget allocated an amount for Supplementary Road Funding for use as $246k in the years 2023/24 to 2025/26 these amounts are allocated to project(s) within the existing budget program.
- The Roads to Recovery (RTR) grant funded program will continue in 2023/24 at $483k per annum and then to $383k for the remaining years in the LTFP.
- Staff levels have been increased for the adopted Business Case – Sustainable Resourcing Model, the mowing contract brought in-house and other changes have been made for grant funding programs ending and overall increases are projected to be in line with current Enterprise Bargaining Agreements.
- Full Cost Attribution - an allocation of internal services to relevant charge areas has been allocated in the LTFP. This allocation from internal to external service areas does not affect the overall net result.

CAPITAL

- Asset Renewal and/or Replacement expenditure is provided for on various buildings, recreation, transport, stormwater, bridge, CWMS and plant & equipment assets at $84m providing for future needs until the IAMP renewal programs have been prepared and approved.
- The Big Project capital expenditure program over the next ten years is $31m, funded by grants & contributions of $11.6m and the balance loan funding as needed. (Note: the majority of these projects are subject to funding approval and appropriate timing).
- Capital grants and contributions in this review include CWMS developer contributions $50k pa, other developer contributions $142k pa for two years.
- Infrastructure programs for new and upgraded roads, bike path, bridges, carparks, footpath program, stormwater and the continuous improvement program $8.3m with offset funding at $0.4m

LOAN PRINCIPAL AND INTEREST REPAYMENTS

- The internal loan from Council to Nuriootpa Centennial Park Authority (NCPA) is included in the LTFP and is to be repaid at $130k in 2023/24 - the remaining balance 30 June 2023 is $130k.
- Council's loan debt is predicted to peak at $32.4m in 2025/26. The net loan balance outstanding as at 30 June 2023 will be $12m and a projected balance of $7.2m by 30 June 2033.
- An internal loan (funded from the CWMS operations reserve) will be required to ensure Council's general operations meet financial sustainability indicators. No interest is charged as funding is for all Council services.
- There is a scheduled balloon payment for $2.9m on an existing loan in the year 2024/25 at which time Council will assess its loan requirements and re-finance if/as needed.

FINANCIAL SUSTAINABILITY PERFORMANCE CHIEF EXECUTIVE OFFICER REPORT

- KPI 1: Operating Surplus a deficit for years 2023/24 to 2026/27; accumulative surplus by year 2031/32. The general rate increases for years for 2023/24 is 3.3% and for 2024/25 and 2025/26 at 4%, 3.5% for 2026/27, 3%

for 2027/28 and the remaining years in the LTFP are 2.5% plus growth in assessments and service nos. to recover the revenue and return to an operating surplus in 2027/28.

- KPI 2: Operating surplus ratios average 3 years. Council's forecast retrospective results range from (3.4%) to 3.5%; Annual ranges from (5.2%) to 4.6%. Due to the Federal Government paying $2m from the 2023/24 financial assistance grants early on 29 June 2023 the 2023/24 operating result is now showing a deficit of $2m. Although an early payment improves Councils cash position it impacts the operating position and financial indicators for 2023-24 and the 10 year long term financial plan.
- KPI 3: The forecast is 66.1% in 2023/24 peaks at 76.8% or $37.5m in 2024/25 and by year 2032/33 is projected to be at 21% or $13.2m.
- KPI 4: The target is being met over the ten year period, the average being 101.5% and within previously IAMP spend requirements. IAMP renewal spend information will be updated when the improvement plans are updated for future spend requirements. A selection of TBP builds will upgrade and replace a considerable amount of assets; these works will be identified and then re-assigned as appropriate to renewal works and therefore will improve this ratio.
- Council has reviewed its financial parameters for the LTFP including the indexation used for forward projections on income and expenditure.
- In line with Council Policy a regular review of Council's treasury management will be required to ensure a positive cash position is maintained.

It should be noted that not all KPI's are within the target ranges but Council attains a financially sustainable position within the 10 year period of the LTFP. With the inclusion of TBP grant funding and loan financing, Council has the capacity to undertake TBP asset construction, operational costs and other minor additional projects along with consideration of other major works in future years.

FINANCIAL SUSTAINABILITY

The Barossa Council is committed to the principles of financial sustainability. The importance of this is to ensure that each generation 'pays their way', rather than any generation 'living off their assets' and leaving it to future generations to address the issue of repairing worn out infrastructure. Such issues are frequently referred to as 'intergenerational equity'.

With community infrastructure such as roads, footpaths and stormwater drainage comprising a major proportion of Council's balance sheet, it is important that Council implement appropriate strategies towards the effective maintenance and renewal of such assets to ensure it is fairly and equitably funded from current ratepayers (general rate income) and future ratepayers (long term loan borrowings).

Given the importance of ensuring financial sustainability of operations in the longer term, it is a legislative requirement that Council adopt Long Term Financial Management and Infrastructure and Asset Management Plans (minimum 10 years) as part of future planning.

The Long Term Financial Plan is designed as a 'high-level' summarised document towards the future planning of Council's financial operations; particularly in relation to key components such as rate movements, service levels to our community, major infrastructure asset replacement/renewal, loan financing and internal cash reserves. Council conducts an annual review of its Long Term Financial Plan each year.

The financial sustainability of Council is measured by the surplus/deficit (before capital revenues) disclosed in the Income Statement; with a consistent breakeven or operating surplus result indicative of a Council that is financially sustainable in the long term. Other financial sustainability indicators are separately included within this report.

FUNDING PLAN

Council uses a mix of service, user and statutory charges, grants, commercial, other income and loan financing as a means of funding both operating and capital expenditure. Refer to the appendix for funding the long term indexation, financial assumptions and estimates and the review of financial indicators.

To assist in keeping rates affordable, Council is limiting general rates income to an increase per annum to provide required service levels to the community over the life of this Plan, he general rate increases for years for 2023/24 is 3.3% and for 2024/25 and 2025/26 at 4%, 3.5% for 2026/27, 3% for 2027/28 and the remaining years in the LTFP are 2.5% plus growth in assessments. Selected services areas use services charges and service rates to recover the cost, including - Waste services for Refuse, Recycling and Green Organic with 2023/24 at 9.7% and future years ranging from 2.5% to 3.75%; and CWMS with 2023/24 at 6.63% and future years ranging from 2.25% to 2.75%.

Council is planning to spend an average of $13.6m per annum (including indexation and The Big Project) on capital projects and an average of $41.5m per annum on day to day essential services (operational expenditure, excluding interest and depreciation but including indexation) over the next 10 years.

OUR FINANCIAL PRINCIPLES

As part of its commitment to financial sustainability, Council operates under the following key financial principles in preparing the Annual Business Plan:

- Ongoing education and training such that all Council Members and Staff understand and fulfil their financial governance responsibilities
- Policies and practices that support decision making and assessment of performance
- Budget and financial information is presented at a strategic level, succinct and easy to follow

- Budget and financial information is based on the Long Term Financial Plan
- The Asset Management Plans are maintained and reflect whole of life costs
- The Rating strategy is equitable and generates sufficient revenue to meet financial needs
- Financial performance is managed using suitable financial indicators and targets
- A robust audit and internal control process is in place to ensure effective financial and governance compliance
- Information provided to the community is open, transparent and relevant.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APPENDIX

APPENDIX 1: KEY PERFORMANCE INDICATORS AND FINANCIAL PARAMETERS

A1 Consolidated Results: Key Performance Indicators and Financial Parameters		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Draft Bud - next years draft; LTFP = Long Term Financial Plan		**Budget $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**	**LTFP $'000 or %**
Key Performance Indicators (KPI's) - Summary	Adopted target										
KPI 1 - Operating Surplus cumulative forward 10 year period*	**Surplus year 10**	(2,345)	(3,604)	(4,768)	(5,216)	(5,087)	(4,390)	(2,968)	(1,609)	609	3,495
KPI 2 - Operating Surplus Ratio - Rolling 3 year - retrospective avera	**(2%) to 10%**	1.0%	(2.0%)	(3.4%)	(1.9%)	(1.0%)	0.2%	1.3%	2.0%	2.8%	3.5%
KPI 2 - Operating Surplus Ratio - Annual		(5.2%)	(2.6%)	(2.3%)	(0.9%)	0.2%	1.2%	2.5%	2.3%	3.6%	4.6%
KPI 3 - Net Financial Liabilities ratio	**0-100%**	66.1%	76.8%	75.1%	70.7%	62.6%	57.5%	48.5%	40.0%	31.5%	21.0%
KPI 4 - Asset Renewal Funding Ratio - Annual	**80% to 110%**	116.8%	108.8%	97.0%	90.3%	92.7%	102.3%	105.0%	104.7%	99.0%	98.1%
Financial parameters - Indexation											
RATE REVENUE INCREASES											
General - Rate Revenue Net Increase (excl growth)		3.30%	4.00%	4.00%	3.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Growth -22/23 Development - General rates 0.75%; Service nos. - CWMS 1-1.5% & W		0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%	0.75-1.5%
CWMS - Service Charge & Rates Increase (+ growth 0.5-1.5%)		6.63%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.25%	2.25%	2.25%
Refuse, Recycling and Green Organic Services Charge Net Increase (excl growth)		9.7%	3.75%	3.75%	3.75%	3.75%	2.75%	2.50%	2.50%	2.50%	2.50%
OPERATING REVENUE											
Operating Grants		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Statutory Charges		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
User Charges		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Investment Income		1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
Reimbursements		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Other Revenue		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
OPERATING EXPENDITURE											
Service Cost Natural Growth** (Waste, CWMS, NCPA growth is 1% all years)		0.0%	0.0%	0.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Employee Costs		2.50%	2.50%	2.50%	2.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Contracts, Materials & Other		Current	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Energy Costs		Current	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Water Costs		Current	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Debenture & Cash Advance Loan interest rate		5.8%	5.8%	5.8%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
Insurance		4.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Asset Revaluation Increments											
Land Assets		3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Building Assets		6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	0.0%
Recreation Assets		6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	0.0%
Infrastructure Assets		0.0%	6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	6.0%	6.0%	0.0%
CWMS		0.0%	0.0%	0.0%	7.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Stormwater Assets		0.0%	0.0%	6.0%	0.0%	0.0%	6.0%	0.0%	0.0%	0.0%	6.0%
Asset Renewal Expenditure Increments											
Infrastructure renewal increments		3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Office fleet vehicles		3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%

*** All amounts in KPI 1 are in $'000***

***** Growth index included where relevant to Employee Costs and Contracts, Materials & Other for additional service requirements***

******2023/24 the operating expenditure is based on last years budget unless a contract or agreement(s) applies or where actual costs are higher to provide the current service level then no index was added to actual for the budget $***

APPENDIX 2: LONG TERM PLAN FINANCIAL STATEMENTS 2023/24 TO 2032/33

A2-1 Consolidated Results: Budgeted Statement of Comprehensive Income	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Budget	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**
	$'000	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**
REVENUES										
Rates	37,892	39,638	41,466	43,220	44,873	46,362	47,891	49,460	51,080	52,754
Statutory Charges	828	844	861	878	896	914	932	951	970	989
User Charges	3,837	3,866	3,897	3,975	4,055	4,136	4,219	4,304	4,391	4,479
Grants, subsidies and contributions	1,471	3,522	3,585	3,378	3,438	3,500	3,563	3,628	3,694	3,761
Investment Income	152	159	161	164	166	169	172	175	177	180
Reimbursements	62	58	52	47	41	36	31	26	21	16
Other Income	772	787	803	819	836	852	869	887	905	923
Net Gain - Joint Venture	0	0	0	0	0	0	0	0	0	0
TOTAL INCOME	45,014	48,874	50,825	52,481	54,305	55,969	57,677	59,431	61,238	63,102
EXPENSES										
Employee Costs	17,478	18,057	18,597	18,962	19,364	19,666	20,084	20,511	20,947	21,392
Materials, Contracts & Other expenses	18,426	19,541	20,513	21,104	21,547	22,298	23,006	23,984	24,521	25,339
Depreciation, Amortisation & Impairment	10,170	10,624	11,012	11,291	11,883	12,016	12,082	12,725	12,905	13,123
Finance Costs	1,285	1,911	1,867	1,572	1,382	1,292	1,083	852	647	362
Net Gain - Joint Venture	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	47,359	50,133	51,989	52,929	54,176	55,272	56,255	58,072	59,020	60,216
OPERATING SURPLUS / (DEFICIT)	(2,345)	(1,259)	(1,164)	(448)	129	697	1,422	1,359	2,218	2,886
Asset disposal & fair value adjustments	(854)	(682)	(802)	(854)	(970)	(964)	(944)	(978)	(995)	(1,032)
Amounts specifically for new or upgraded assets	2,838	3,790	2,849	1,784	65	65	65	338	706	65
Physical Resources received free of charge	0	1,783	1,871	1,912	1,971	2,011	2,040	2,067	2,110	2,140
Operating result from discontinued operations										
NET SURPLUS / (DEFICIT)	(361)	3,632	2,754	2,394	1,195	1,809	2,583	2,786	4,039	4,059

APPENDIX 2: LONG TERM PLAN FINANCIAL STATEMENTS 2023/24 TO 2032/33 (CONTINUED)

A2-2 Consolidated Results: Budgeted Statement of Financial Position	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Budget	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**
	$'000	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**
ASSETS										
Current Assets										
Cash and cash equivalents	902	796	1,039	1,217	429	400	430	13	446	886
Trade & other receivables	2,703	2,709	2,714	2,709	2,693	2,692	2,691	2,696	2,681	2,598
Other financial assets	0	0	0	0	0	0	0	0	0	0
Inventories	391	391	391	391	391	391	391	391	391	391
	3,996	3,896	4,144	4,317	3,513	3,483	3,512	3,100	3,518	3,875
Non-Current Assets held for Sale	-	-	-	-	-	-	-	-	-	-
Total Current Assets	3,996	3,896	4,144	4,317	3,513	3,483	3,512	3,100	3,518	3,875
Non-Current Assets										
Financial Assets	1,212	1,101	985	874	778	684	591	493	409	409
Equity accounted investments in Council businesses	2,281	2,281	2,281	2,281	2,281	2,281	2,281	2,281	2,281	2,281
Infrastructure, Property, Plant & Equipment	439,067	461,103	470,648	481,363	491,081	497,607	503,333	513,278	519,705	524,862
Other Non-Current Assets	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	442,560	464,485	473,914	484,518	494,140	500,572	506,205	516,052	522,395	527,552
TOTAL ASSETS	446,556	468,381	478,058	488,835	497,653	504,055	509,717	519,152	525,913	531,427
LIABILITIES										
Current Liabilities										
Trade & Other Payables	5,429	5,429	5,429	5,429	5,429	5,429	5,429	5,429	5,429	5,429
Borrowings	22,644	29,710	31,013	30,517	26,906	25,304	21,193	16,698	12,684	7,068
Provisions	3,035	3,040	3,045	3,050	3,055	3,059	3,064	3,069	3,074	3,080
Total Current Liabilities	31,108	38,179	39,487	38,996	35,390	33,792	29,686	25,196	21,187	15,577
Non-Current Liabilities										
Borrowings (External)	2,380	1,770	1,357	940	634	430	337	239	155	87
Provisions	1,073	1,073	1,073	1,073	1,073	1,073	1,073	1,073	1,073	1,073
Total Non-Current Liabilities	3,453	2,843	2,430	2,013	1,707	1,503	1,410	1,312	1,228	1,160
TOTAL LIABILITIES	34,561	41,022	41,917	41,009	37,097	35,295	31,096	26,508	22,415	16,737
NET ASSETS	411,995	427,359	436,141	447,826	460,556	468,760	478,621	492,644	503,498	514,690
EQUITY										
Accumulated Surplus	105,899	109,986	112,495	114,252	114,844	116,710	118,622	120,701	123,899	127,087
Asset Revaluation Reserve	293,089	304,822	310,849	320,139	331,675	338,069	345,347	356,586	363,405	370,539
Other Reserves	13,007	12,551	12,797	13,435	14,037	13,981	14,652	15,357	16,194	17,064
TOTAL EQUITY	411,995	427,359	436,141	447,826	460,556	468,760	478,621	492,644	503,498	514,690

APPENDIX 2: LONG TERM PLAN FINANCIAL STATEMENTS 2023/24 TO 2032/33 (CONTINUED)

A2-3 Consolidated Results: Budgeted Statement of Cash Flows	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Budget	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**
	$ '000	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts:										
Operating receipts	44,861	48,715	50,664	52,317	54,138	55,800	57,505	59,255	61,059	62,921
Investment receipts	152	159	161	164	166	169	172	175	177	180
Payments:										
LandFill rehabilitation expense	(362)	0	0	0	0	0	0	0	0	0
Operating payments to suppliers & employees	(35,899)	(37,593)	(39,104)	(40,061)	(40,906)	(41,960)	(43,085)	(44,490)	(45,463)	(46,727)
Finance payments	(1,286)	(1,912)	(1,867)	(1,572)	(1,382)	(1,292)	(1,083)	(852)	(647)	(362)
Net cash provided by (or used in) Operating Activities	7,466	9,369	9,854	10,848	12,016	12,717	13,509	14,088	15,126	16,012
CASH FLOW FROM INVESTING ACTIVITIES										
Receipts:										
Amounts specifically for new or upgraded assets	2,796	3,790	2,849	1,784	65	65	65	338	706	65
Sale of replaced assets	224	510	361	372	440	699	419	425	431	438
Repayment of loans by community groups	101	106	111	117	111	95	94	93	98	84
Payments:										
Expenditure on renewal/replacement of assets	(8,031)	(6,968)	(6,967)	(7,299)	(8,698)	(10,568)	(8,640)	(8,861)	(8,991)	(9,228)
Expenditure on new/upgraded assets	(14,822)	(13,369)	(6,854)	(4,731)	(805)	(1,231)	(1,213)	(1,907)	(2,839)	(1,247)
Net Purchases of Investment securities	0	0	0	0	0	0	0	0	0	0
Loans made to community groups	0	0	0	0	0	0	0	0	0	0
Net cash provided by (or used in) Investment Activities	(19,732)	(15,931)	(10,500)	(9,757)	(8,887)	(10,940)	(9,275)	(9,912)	(10,595)	(9,888)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts:										
Proceeds from borrowings	14,000	10,000	1,500	0	0	0	0	0	0	0
Proceeds from internal borrowings (CWMS)	600	1,000	1,200	1,730	2,060	700	0	0	0	0
Payments:										
Repayment of borrowings	(977)	(3,530)	(604)	(913)	(3,917)	(1,806)	(4,204)	(4,593)	(4,098)	(5,684)
Repayment of Lease	(49)	(14)	(7)	0	0	0	0	0	0	0
Repayment of internal borrowings (CWMS)	(600)	(1,000)	(1,200)	(1,730)	(2,060)	(700)	0	0	0	0
Net cash provided by (or used in) Financing Activities	12,974	6,456	889	(913)	(3,917)	(1,806)	(4,204)	(4,593)	(4,098)	(5,684)
Net Increase/(Decrease) in Cash held	708	(106)	243	178	(788)	(29)	30	(417)	433	440
Cash at beginning of period	194	902	796	1,039	1,217	429	400	430	13	446
CASH AT END OF PERIOD	902	796	1,039	1,217	429	400	430	13	446	886

APPENDIX 2: LONG TERM PLAN FINANCIAL STATEMENTS 2023/24 TO 2032/33 (CONTINUED)

A2-4 Consolidated Results: Budgeted Uniform Presentation of Finances	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Budget	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**
	$ '000	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**	**$ '000**
Operating Revenues	45,014	48,874	50,825	52,481	54,305	55,969	57,677	59,431	61,238	63,102
less Operating Expenses	(47,359)	(50,133)	(51,989)	(52,929)	(54,176)	(55,272)	(56,255)	(58,072)	(59,020)	(60,216)
Operating Surplus / (Deficit)	(2,345)	(1,259)	(1,164)	(448)	129	697	1,422	1,359	2,218	2,886
***less* Net outlays on existing Assets**										
Capital expenditure on renewal and replacement of existing assets	(8,031)	(6,968)	(6,967)	(7,299)	(8,698)	(10,568)	(8,640)	(8,861)	(8,991)	(9,228)
less Depreciation, Amortisation and Impairment	10,170	10,624	11,012	11,291	11,883	12,016	12,082	12,725	12,905	13,123
less Proceeds from Sale of Replaced Assets	224	510	361	372	440	699	419	425	431	438
	2,363	4,166	4,406	4,364	3,625	2,147	3,861	4,289	4,345	4,333
***less* Net outlays on New and Upgraded Assets**										
Capital expenditure on New and Upgraded Assets	(14,822)	(13,369)	(6,854)	(4,731)	(805)	(1,231)	(1,213)	(1,907)	(2,839)	(1,247)
less Amounts received specifically for New and Upgraded Assets	2,796	3,790	2,849	1,784	65	65	65	338	706	65
less Proceeds from Sale of Surplus Assets	0	0	0	0	0	0	0	0	0	0
	(12,026)	(9,579)	(4,005)	(2,947)	(740)	(1,166)	(1,148)	(1,569)	(2,133)	(1,182)
Net Lending / (Borrowing) for Financial Year	(12,008)	(6,672)	(763)	969	3,014	1,678	4,135	4,079	4,430	6,037

APPENDIX 3: CAPITAL EXPENDITURE

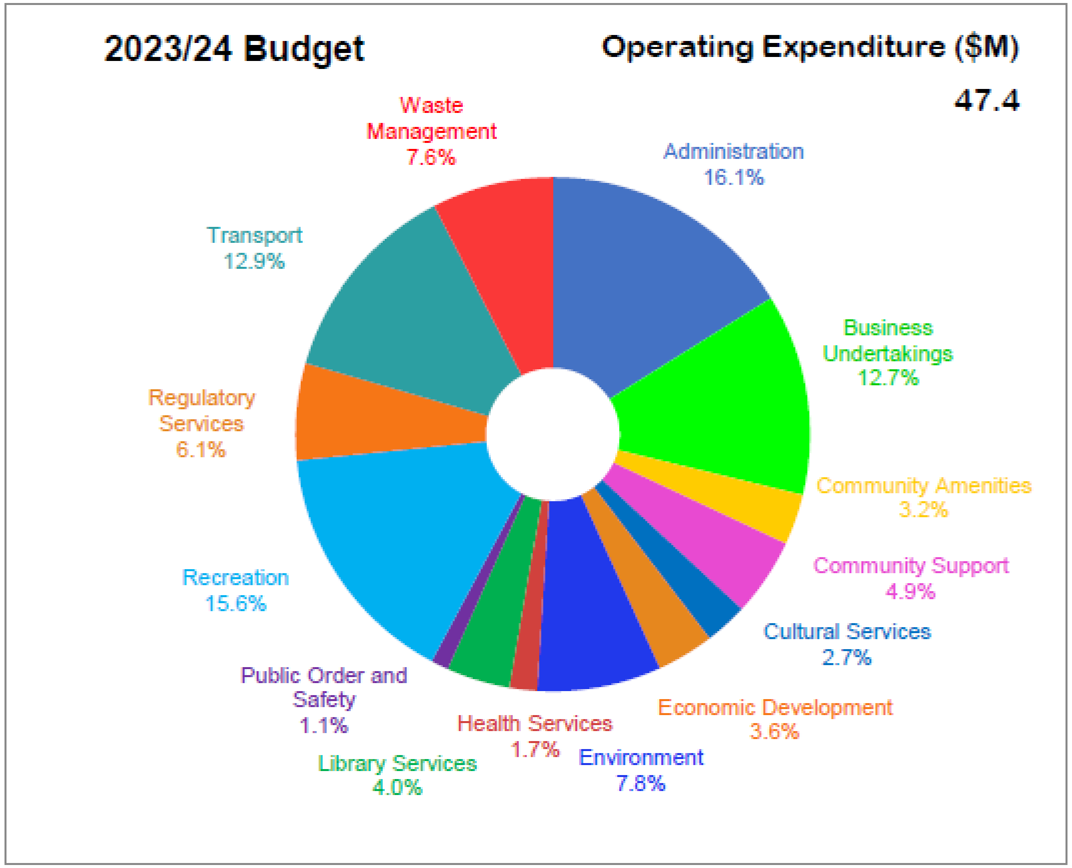
A3 Consolidated Results: Budgeted Capital Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Budget	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**	**LTFP**
	$' 000	**$' 000**	**$' 000**	**$' 000**	**$' 000**	**$' 000**	**$' 000**	**$' 000**	**$' 000**	**$' 000**
Renewal/Replacement Capital summary: Non-Discretionary										
Land	0	0	0	0	0	0	0	0	0	0
Buildings	895	882	870	884	1,098	1,112	1,127	1,141	1,157	1,172
Recreation	1,280	91	93	96	398	530	530	530	530	530
Transport - Roads & Footpaths	4,296	4,250	4,396	4,938	5,105	5,281	5,461	5,649	5,842	6,043
Stormwater, Bridges & Floodplain	530	300	300	300	300	1,000	300	300	300	300
CWMS	100	164	353	97	608	800	98	98	0	0
Equipment - Plant & Vehicles	840	1,185	854	881	1,078	1,730	1,003	1,015	1,028	1,042
Other Assets	90	95	100	105	110	115	121	127	134	140
	8,031	6,967	6,966	7,301	8,697	10,568	8,640	8,860	8,991	9,227
New/Upgrade Capital summary: Discretionary										
Land	0	0	0	0	0	0	0	0	0	0
Buildings (includes TBP program)	6,596	9,023	5,619	3,271	50	50	50	732	50	50
Recreation (includes TBP program)	2,702	2,133	78	398	83	86	89	92	1,699	99
Transport - Roads & Footpaths	1,415	90	92	95	98	101	105	109	112	116
Stormwater, Bridges & Floodplain	1,049	333	337	341	345	349	353	358	362	367
CWMS	2,543	1,791	931	830	457	959	965	969	974	979
Equipment - Plant & Vehicles	0	0	0	0	0	0	0	0	0	0
Other	518	300	108	110	113	29	0	0	0	0
	14,823	13,670	7,165	5,045	1,146	1,574	1,562	2,260	3,197	1,611
Total Capital Expenditure	22,854	20,637	14,131	12,346	9,843	12,142	10,202	11,120	12,188	10,838
Note: includes internal allocations										

Special Council Meeting 18 July 2023

Agenda Item 2.1.2

Operating Expenditure – Addition Tabled to Annual Business Plan and Budget

To be inserted into the approved plan and budget at page 29 of the Annual Business Plan and Budget.



DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.3 ADOPTION OF VALUATIONS FOR THE 2023-2024 FINANCIAL YEAR RATING PURPOSES

Author: Senior Rates Officer
23/39190

PURPOSE

Property valuations received from the Valuer-General require adoption for the purpose of generating the 2023-2024 rates.

RECOMMENDATION

That Council, in accordance with Section 167(2)(a) of the *Local Government Act 1999*, adopts for rating purposes for the year ending 30 June 2024, the Valuer-General's most recent valuations available to Council of the Capital Value in relation to the area of the Council, which specifies that the total values are to apply within the area is $7,478,941,400 of which $7,328,819,865 is rateable.

REPORT

The movement in property valuations from 2022-2023 to 2023-2024 is outlined in the table below.

Table 1 – Property Valuation Movement

Local Government Categories	Land Use Code	No. of assessments	22/23 Total Valuations	22/23 Average Valuation	No. of assessments	23/24 Total Valuations	23/24 Average Valuation	% Movement Total Valuations
Residential	1	9,651	3,930,088,994	407,221	9,752	4,590,015,758	470,674	**16.79%**
Commercial	2-4	655	411,905,348	628,863	683	484,790,207	709,795	**17.69%**
Industry - Light	5	45	19,249,221	427,760	43	21,162,773	492,158	**9.94%**
Industry - Other	6	93	262,611,827	2,823,783	90	275,146,833	3,057,187	**4.77%**
Primary Production	7	2,184	1,595,871,981	730,711	2,174	1,770,207,292	814,263	**10.92%**
Vacant Land	8	465	94,935,737	204,163	466	113,474,622	243,508	**19.53%**
Other	9	142	64,109,864	451,478	148	74,022,380	500,151	**15.46%**
		13,235	**6,378,772,972**	**481,962**	**13,356**	**7,328,819,865**	**548,729**	**14.89%**
Difference from last year to current year					**121**	***950,046,893***	***66,766***	**0.910%**

There has been an increase of approximately $950m in total property valuations from last years' property valuations being 14.9%. Growth in assessments is 0.91%.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Nil

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

6.1. Ensure that the community has access to information regarding the discussions held and decisions made by Elected Members.

6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.

Legislative Requirements
Section 167 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Included as part of the draft Annual Budget and Business Plan 2023-2024 consultation and adoption process.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.4 DECLARATION OF DIFFERNTIAL GENERAL RATES FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39197

PURPOSE

To adopt the differential general rates-in-the-dollar to apply for the 2023/24 rating year and the general rates cap on application and the Revaluation Initiative general rates cap.

RECOMMENDATION

That Council, pursuant to Sections 152(1)(c)(i), 153(1)(b) and 156(1)(a) of the *Local Government Act 1999*, declares the following differential general rates on rateable land within its area for the year ending 30 June 2024, based upon the capital value of the land, which rates vary by referencing to land use categories as per Regulation 14 of the *Local Government (General) Regulations 2013*:

(1) Category (a) (Residential), a rate of 0.00294 in the dollar;
(2) Category (b) (Commercial – Shop), Category (c) (Commercial – Office) and Category (d) (Commercial – Other), a rate of 0.00454 in the dollar;
(3) Category (e) (Industry – Light) a rate of 0.0045 in the dollar;
(4) Category (f) (Industry – Other) a rate of 0.01433 in the dollar;
(5) Category (g) (Primary Production) a rate of 0.00295 in the dollar;
(6) Category (h) (Vacant Land) a rate of 0.00559 in the dollar;
(7) Category (i) (Other) a rate of 0.005 in the dollar.

AND
GENERAL RATES CAP - RESIDENTIAL AND PRIMARY PRODUCTION
That Council, pursuant to section 153(3) and (4) of the *Local Government Act 1999*, has determined to fix, on application of the property owner, a maximum increase in general rates (excluding fixed charge) levied upon a category (a) land use (Residential) or category (g) land use (Primary Production) property, for the year ending 30th June 2024 which constitutes the principal place of residence of a principal ratepayer at:

(a) 7.5% over and above the general rates levied for the 2022/2023 financial year (for those eligible for a State Government concession on their Council rates including those in receipt of the Cost of Living Concession) or;
(b) 15% over and above the general rates levied for the 2022/2023 financial year (for all other such ratepayers), provided that:
(c) the property has been the principal place of residence of the principal ratepayer since at least 1 July 2022, and;

(d) the property has not been subject to improvements with a value of more than $20,000 since 1 July 2022, and;
(e) excluding land related to the principal place of residence for the purposes of single farm enterprise and/or contiguous land.

REPORT

A comparison of the rates-in-the-dollar for 2022/23 and 2023/24 is outlined in the table below:

Local Government Categories	% change to rate in $	22/23 Rate in $/charge	22/23 Revenue	% of Total Rate Revenue (excl Fixed Chg)	23/24 Rate in $/charge	23/24 Revenue	% of Total Rate Revenue (excl Fixed Chg)	% Increase in revenue
Residential	-9.95%	0.003265	12,831,741	51.29%	0.002940	13,494,646	51.98%	5.2%
Commercial	-9.65%	0.005025	2,069,824	8.27%	0.004540	2,200,948	8.48%	6.3%
Industry - Light	-10.89%	0.005050	97,209	0.39%	0.004500	95,232	0.37%	-2.0%
Industry - Other	-3.95%	0.014920	3,918,168	15.66%	0.014330	3,942,854	15.19%	0.6%
Primary Production	-8.81%	0.003235	5,162,646	20.64%	0.002950	5,222,112	20.12%	1.2%
Vacant Land	-9.40%	0.006170	585,753	2.34%	0.005590	634,323	2.44%	8.3%
Other	-8.78%	0.005481	351,386	1.40%	0.005000	370,112	1.43%	5.3%
Fixed Charge		400	5,062,800		420	5,380,200		6.3%
TOTAL			**30,079,527**	**100.0%**		**31,340,427**	**100.0%**	**4.192%**

Table 1 – Rate-in-$ Comparison 2022/23 – 2023/24 outline the overall application of rate charges including growth. The recommendation is directly aligned to the Annual Budget and Business plan. The table includes growth of 0.91% the net growth being 3.28%.

The rating settings directly aligned to the Annual Budget and Business plan and now ready for adoption.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy
Rating Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

6.1. Ensure that the community has access to information regarding the discussions held and decisions made by Elected Members.

6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.

6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements

Chapter 10 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.5 DECLARATION OF FIXED CHARGE FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39219

PURPOSE

To adopt a Fixed Charge on all rateable properties for the 2023-2024 rating year.

RECOMMENDATION

That Council, pursuant to Section 152(1)(c)(ii) of the *Local Government Act 1999*, impose a Fixed Charge of $420.00 on each separately valued piece of rateable land within the Council area for the year ending 30 June 2024.

REPORT

A Fixed Charge of $420 represents a $20 increase on the amount applied for the 2022/23 rating year.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

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Legislative Requirements
Section 152 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.6 DECLARATION OF WASTE COLLECTION SERVICE CHARGES FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39227

PURPOSE

To adopt the Waste Collection Service Charge for the 2023/2024 rating year.

RECOMMENDATION

That Council, pursuant to Section 155 of the *Local Government Act 1999*, and in order to provide the service of waste collection in those parts of the Council's area described in (3) below, declares the following service charges by reference to the nature and/or level of usage of the service, for the year ending 30 June 2024:

(1) Non-recyclable Waste Collection
- a. An annual service charge of $130 per 140L General (Landfill) Waste collection receptacle;
- b. An annual service charge of $169 per 240L General (Landfill) Waste collection receptacle except in instances where, subject to written application to and the approval of the Council, residential households with six or more permanent residents or a special medical condition may receive a 240L receptacle at the same service charge for a 140L receptable.

(2) Recyclable Waste Collection
- a. An annual service charge of $70 for 240L Co-mingled Recycling collection receptacle;
- b. An annual service charge of $71 for 240L Green Organic Recycling collection receptacle.

(3) Parts of Council Area
- a. All Service Entitled Properties in the Designated Waste Collection Areas and along the Approved Waste Collection Route as identified in the Waste Management Services Policy.

REPORT

The proposed service charges are based on the estimated cost to Council in providing the service.

Pursuant to Section 155(5) of the Local Government Act 1999, Council cannot recover by way of the service rate an amount exceeding the estimated cost of operating the service.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

6.1. Ensure that the community has access to information regarding the discussions held and decisions made by Elected Members.
6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.
6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements
Section 155 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.7 DECLARATION OF COMMUNITY WASTEWATER MANAGEMENT SYSTEMS (CWMS) RATE AND SERVICE CHARGES FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39230

PURPOSE

To adopt the declaration of Community Wastewater Management Systems (CWMS) rates and charges for the 2023/24 rating year.

RECOMMENDATION

That Council, pursuant to Section 155 of the *Local Government Act 1999*, declare a service rate and impose a service charge for the year ending 30 June 2024, in the following areas to which Council makes available a Community Wastewater Management System (CWMS):

(1) **Lyndoch, Mount Pleasant, Nuriootpa, Penrice, Stockwell, Tanunda and Williamstown – Residential & Vacant Land Properties**
   a. An annual service charge of $386 for occupied residential rateable and non-rateable land;
   b. An annual service charge of $110 on each assessment of vacant rateable and non-rateable land.

(2) **Lyndoch, Mount Pleasant, Nuriootpa, Penrice, Stockwell, Tanunda and Williamstown – Non-Residential & Non-Vacant Land Properties**
   a. A service rate of 0.001004 in the dollar of the capital value of occupied non-residential rateable land.

(3) **Springton – Residential & Vacant Land Properties**
   a. An annual service charge of $386 on assessments of occupied residential rateable land and non-rateable land;
   (b) An annual service charge of $95 on each assessment of vacant rateable and non-rateable land.

(4) **Springton – Non-Residential & Non-Vacant Land Properties**
   a. A service rate of 0.001004 in the dollar of the capital value of occupied non-residential rateable land.

REPORT

The proposed service rates and charges are based on the estimated cost to Council in delivering the service.

Pursuant to Section 155(5) of the *Local Government Act 1999*, Council cannot recover by way of the service rate and charges an amount exceeding the estimated cost of operating, maintaining, improving and replacing the service.

The charge for all residential properties connected to a CWMS scheme is solely based on a service charge.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy
Rating Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan
6.1. Ensure that the community has access to information regarding the discussions held and decisions made by Elected Members.
6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.
6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements
Section 155 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.8 DECLARATION OF REGIONAL LANDSCAPE LEVY FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39235

PURPOSE

To adopt the declaration of the State Government Northern and Yorke Landscape Board Levy for the 2023-2024 rating year.

RECOMMENDATION

That Council, in exercise of the powers contained in section 154 of the *Local Government Act 1999* and section 69 of the Landscape South Australia Act 2019, for the year ending 30 June 2024 and in order to reimburse the Council for the amount contributed to the Northern and Yorke Landscape Board, a levy in the nature of a separate rate of 0.0001122 in the dollar of the capital value of land, be declared on all rateable land in the area of that Board.

REPORT

The levy is collected on behalf of the State Government and then forwarded to the Northern and Yorke Landscape Board on a quarterly basis. Council has no control over the expenditure and is simply collecting the State's taxes. There is a significant increase in the cost applied by the State to The Barossa Council area this year of over 40%.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy
Rating Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

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6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.
6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements
Section 154 of the Local Government Act 1999
Section 69 of the Landscape South Australia Act 2019

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Has been undertaken and presented in the Ordinary Council meeting agenda of 18 July 2023 at agenda item 7.1.2.

DEBATE REPORT

2.1 Corporate Services and Business Innovation Report

2.1.9 PAYMENT OF RATES FOR THE 2023-2024 FINANCIAL YEAR

Author: Senior Rates Officer
23/39240

PURPOSE

To adopt the quarterly payment due dates for the 2023-2024 rating year.

RECOMMENDATION

That Council:

(1) Pursuant to Section 181(1) and (2) of the *Local Government Act 1999*, all rates and charges will be payable in four quarterly instalments due on **12 September 2023, 5 December 2023, 5 March 2024 and 4 June 2024**; provided that in cases where the initial account requiring payment of rates is not sent at least 30 days prior to these dates, or an amended account is required to be sent, authority to fix the date by which rates must be paid in respect of those assessments affected, is hereby delegated to the Chief Executive Officer

(2) Pursuant to Section 44 of the *Local Government Act 1999* the Chief Executive Officer (or his delegate) be delegated power under Section 181(4)(b) of the Act to enter into agreements with ratepayers relating to the payment of rates in any case where he considers it necessary or desirable to do so.

REPORT

In accordance with the provisions of the *Local Government Act 1999*, rate payments must be offered on a quarterly basis in September, December, March and June each year.

ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

Supporting references
Policy
Budget & Business Plan and Review Policy
Rating Policy

COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

How We Work - Good Governance

Corporate Plan

6.1. Ensure that the community has access to information regarding the discussions held and decisions made by Elected Members.

6.2. Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.

6.16. Provide contemporary internal administrative and business support services in accordance with mandated legislative standards and good practice principles.

Legislative Requirements

Section 44 and 181 of the Local Government Act 1999

FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no changes to the financial, resources or risk management considerations not already known and embedded in the organisation as a result of this report.

COMMUNITY ENGAGEMENT

Not required or recommended, applying the legislative standards to payment.

COVER SHEET

CONFIDENTIAL REPORT

18 July 2023

Council Meeting

3.1 Office of the Mayor and CEO Confidential Report

3.1.1 CEO PERFORMANCE REVIEW OUTCOMES AND REMUNERATION REVIEW

The matter of the agenda item being:

Section 90(3)(a) of the *Local Government Act 1999:*
information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
pursuant to Section 90(3)(a) of the Local Government Act 1999 ("the Act") being information that must be considered in confidence.

There is strong public interest in enabling members of the public to observe Council's transparent and informed decision-making. This helps to ensure accountability, maintain transparency of public expenditure, facilitate public participation, assist public awareness and allow for the scrutiny of information. Attendance at a Council meeting is one means of satisfying this interest. The public will only be excluded from a Council meeting when the need for confidentiality pursuant to Section 90(2) of the Act outweighs the public interest of open decision-making.

In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that relates to the personal affairs of the Chief Executive Officer being his annual performance and remuneration review

On balance, the above reason which supports the need for confidentiality pursuant to Section 90(2) of the Act outweighs the factors in favour of the public interest of open decision-making.

RECOMMENDATION

That Council:

(1) Under the provisions of Section 90(2) of the *Local Government Act 1999*, make an order that the public be excluded from the meeting in order to consider in confidence a report relating to 3.1.1 CEO Performance Review Outcomes and Remuneration Review being information that must be considered in confidence pursuant to:

Section 90(3)(a) of the *Local Government Act 1999:*

information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);

(2) Accordingly, on this basis, Council is satisfied that public interest in conducting meetings in a place open to the public has been outweighed by the need to keep the information and discussion confidential in order that relates to the personal affairs of the Chief Executive Officer being his annual performance and remuneration review.