**NOTICE OF ORDINARY COUNCIL MEETING**
**Tuesday 21 November 2023**
**in the Council Chambers, 43-51 Tanunda Road, Nuriootpa,**
**commencing at 5.30pm.**

A recording of the meeting will be available to view on the Council's website.

Martin McCarthy
CHIEF EXECUTIVE OFFICER
THE BAROSSA COUNCIL

# A G E N D A

Welcome by Mayor

## 1. ATTENDANCE RECORD

### 1.1 Members Present

Apologies

Nil

Not Present

Nil

Leave of Absence

Nil

# 2 CONFIRMATION OF PREVIOUS MINUTES

## 2.1 Minutes of previous meetings – for confirmation:

2.1.1 Council meeting held on Tuesday 17 October 2023 at 5.30pm

2.1.2 Special Council meeting held on Thursday 26 October 2023 at 5.30 pm

That the Confidential Minutes related to item 2.1.1 Information Update – Tanunda Oval Contract of the Special Council meeting held on Thursday 26 October 2023 at 5.30 pm, be amended as follows:

*That Council having considered this matter in confidence under Sections 90(2) and 90(3)(b) of the Local Government Act 1999, makes an order pursuant to Section 91(7), that the minutes, agenda report and attachments other than the minutes relating to this confidentiality order of the Confidential Council Meeting held on 26 October 2023 in relation to item 2.1.1 Information Update – Tanunda Oval Contract be kept confidential and not available for public inspection and authorise the Chief Executive Officer to review and revoke the order.*

2.1.3 Special Council meeting held on Thursday 26 October 2023 at 5.30 pm

*That the Minutes of the Special Council meeting including the amended confidential minutes, held on Thursday 26 October 2023 at 5.30pm, be confirmed a true and correct record of the proceedings of the meeting.*

## 2.2 Matters arising from previous minutes

Nil

# 3 PROCEDURAL ITEMS

## 3.1 Petitions

Nil

## 3.2 Deputations/Visitors to the meeting

Volunteer Recognition - Denise Mahlo has retired from the Library program

## 3.3 Notice of Motion

Nil

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## 9. URGENT OTHER BUSINESS

## 10. NEXT MEETING

Tuesday 19 December 2023 at 5.30pm

## 11. CLOSURE

# Mayor's Report - November Meeting 2023

**23/93775**

**OCTOBER/NOVEMBER**

12/10/2023 Meeting with Fraser Vivian to discuss possible opening of the Barossa Rams Rugby new Clubrooms and Pitch at Tanunda.

13/10/2023 Angaston Bowling Club official opening.

Meet with the Hon Andrea Michaels MP, Federal Minister for Arts, at the Barossa Regional Gallery, to discuss the Live and Local Program.

18/10/2023 Meeting with representatives for the Concordia Land Development and CEO Martin McCarthy.

Meeting with the Hon Zoe Bettison MP, Minister for Tourism and Multicultural Affairs and Jo Moen, Director Corporate Services & Business Innovation regarding Council's visit to Grapevine, Texas and leanings from the visit.

19/10/2023 Attended the Southern Barossa Alliance AGM.

20/10/2023 Attended the Drive My Future Fifth Year Celebration.



23/10/2023 Libraries SA Board visit The Barossa Council.

Meeting with Lee Martin, Tanunda Lutheran Home and CEO Martin McCarthy.

Meeting with Mayor O'Brien and CEO, Richard Dodson of Light Regional Council and CEO Martin McCarthy in relation to the Boundary Commission appointment of the investigator.

24/10/2023 Nuriootpa Pool season opening photo opportunity.

Australian Citizenship Ceremony.



Attended BIL AGM at the Barossa Cellar.

24/10/2023 Lyndoch Recreational Park Stakeholders Meeting Update.

26/10/2023 Local Government Association AGM and Conference as voting delegate held at the Nation Wine Centre of Australia, Adelaide.

27/10/2023 Official Opening of the Food for the Soul Community Garden held at the Barossa Bushgardens.

30/10/2023 Meeting with Mr John Geber – Château Tanunda.

31/10/2023 SA Water's Construction and Development Forum highlighting future capital investment to meet population growth demands.

Site meeting with representatives from St Petri Lutheran Church and Ben Clark, Director Infrastructure and Environmental Services.

Grapevine debrief session at Barossa Cellars with representatives who attended the Grapefest in Texas and Jo Moen, Director of Corporate Services & Business Innovation.

1/11/2023 Meeting with representatives from St Kitts Preservation Society regarding the proposed wind turbines in the Light Regional Council and the possible impact on the Barossa landscape.

3/11/2023 Meeting with Deputy Mayor, David de Vries – general chat.

4/11/2023 The Headstone Project - Unveiling of the military headstone for WWI Veterans - Trooper Walter Henry Bennett, 10th Light Horse Regiment and Private Samuel Morphett Binning, 2nd Battalion Field Ambulance at the Williamstown Cemetery.

6/11/2023 Photo promotion Tanunda clubrooms and change rooms.

"Flag Off" Dodge Brothers Club of Australia from the Tanunda Caravan Park - 35 vintage Dodge cars many from interstate for a 5-day experience throughout the Barossa.

7/11/2023 Coulthard Reserve site mtg with Ben Clark, Director Director Infrastructure and Environmental Services with local residents' concerned with the parks appearance.
The Director explained that a list of some identified work has been identified and staff are liaising with the Nuriootpa Centenary Park Authority to undertake the work.

Attended Barossa Assessment Panel meeting as an observer.

8/11/2023 Met with Ashton Hurn, Member for Schubert and students at the Williamstown Primary School to discuss and explain Council's position with a list of suggested works the students consider will assist the local community. The list included;

- bike track upgrade
- youth jobs possible - new supermarket employment
- footpath upgrade
- dogs roaming the town
- reserve upgrades
- Whispering Wall higher fence
- splash park



Photo promotion for the Barossa United Soccer ground and clubroom development.

Hon Susan Close MP & Hon Geoff Brock MP - Roundtable discussion. Attended with CEO, Martin McCarthy and other Mayors and CEOs relating to the business case for the Gawler River Flood Management Authority.

# MATTERS FOR INFORMATION

## 6.1 SISTER CITY GRAPEVINE, TEXAS - UPDATE FROM MAYOR

**Author: Executive Business Partner**
**23/111091**

To advise Council of the proceedings to take place to formally sign the Sister City Agreement with Grapevine, Texas. To distribute to Council the letter received from Mayor Tate post delegation visit to Grapevine.

**ATTACHMENTS**

Attachment 1 Letter to Mayor Lange from Mayor Tate - City of Grapevine - Post Visit to GrapeFest ⇩

**SUPPORTING REFERENCES**

Sister-City-Relationships-and-Engagement-Policy.pdf (barossa.sa.gov.au)

October 10, 2023

Honorable Mayor Bim Lange
The Barossa Valley Council
43-5l Tanunda Road
Nuriootpa, SA 5355
Australia

Dear Mayor Bim:

What a magnificent time we all shared during your mission to Grapevine and a great honor for me and the entire Grapevine Council, to have entered into a Sister City Partnership with the Barossa Council. Undoubtedly, this is a perfect union between our two cities who share similar heritage and experiences.

It was a pleasure to spend time with you, Joanne Moen and the Barossa Australia wine representatives, also to see the huge impression Barossa made in our community. This was evident by the media impact both in Texas and surrounding states. The overwhelming participation of leaders from our school district, civic and service organizations, Australian-American Chamber of Commerce, hospitality industry and our own Council staff is most certainly a sign of future collaborations.

We have a shared commitment to our communities and I look forward to the coming years of mutual cooperation and exchanges. The meeting with the Department of Trade and Investment was highly beneficial as it opens up opportunities for future trade to Barossa.

I appreciate your leadership, work ethic, political skills and passion for your responsibilities as Mayor. Thank you for your heartfelt speeches and the thoughtful gifts of the beautiful Barossa Valley. The official gift of the rammed earth artwork by Mal Was is proudly on display in our Friendship Hall. The symbolism of this gift shows the connectivity of Barossians to the land and the importance of the vineyards and the wineries to the community and the Barossa Council.

Very Best Regards,

Mayor William D. Tate

c: Paul W. McCallum – Executive Director, Grapevine Convention and Visitors Bureau

**Office of the Mayor** • P.O. Box 95104 • Grapevine, Texas 76099 • 817-410-3104 • Fax 817-410-3002 • http://www.ci.grapevine.tx.us

# MATTERS FOR INFORMATION

## 6.2 GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY - MEMBERSHIP CHANGE

**Author: Chief Executive Officer**
**23/111662**

Pursuant to the Gawler River Floodplain Management Authority (GRFMA) Charter of 2020, clause 4.2.1, membership is the Chief Executive Officer of a constituent Council, or their delegate, and a member (Elected) of each constituent Council. Cr Preece is the current delegate under 4.2.1.2, and I assumed membership under 4.2.1.1 when the prior Director and myself agreed to change roles between this authority and the Regional Development Australia Board.

*4.2.1 The Board will consist of 13 Board Members comprising:*

*4.2.1.1 the Chief Executive Officers of each of the Constituent Councils (including any persons acting in those offices from time to time) or his or her nominee who shall be an employee of the same Constituent Council as the Chief Executive Officer nominating the employee; and*

*4.2.1.2 one member of each Constituent Council appointed by each Constituent Council;*

*4.2.1.3 a Chairperson appointed pursuant to Clause 4.4.*

Recently due to changes within the Executive Leadership Team I am now the member of the Regional Development Australia Board, replacing the prior Director, Development and Community Services. Economic Development services fall under the Office of Mayor and CEO but are shared in different ways across all directorates. The prior adjustment between the roles was taken for development purposes and due to the status of critical matters with GRFMA. Namely the business case and stormwater planning. To distribute workload I have determined to appoint Mr Jake McVicar, Director, Development and Community Services as Council's delegate under clause 4.2.1.1 of the Charter.

**ATTACHMENTS**

Nil

**SUPPORTING REFERENCES**

GRFMA Charter - Normal Template (gawler.sa.gov.au)

# MATTERS FOR INFORMATION

## 6.3 RESIGNATION OF CR TROUP FROM THE BAROSSA AND DISTRICTS HEALTH ADVISORY COMMITTEE

**Author: Executive Business Partner**
**23/93769**

To notify Council of Cr Cathy Troup's resignation from the Barossa and Districts Health Advisory Council Inc. (HAC). Council also should note that there is no action required regarding appointing a replacement, HAC constitution requires only 1 Council representative; Cr Jane Evans is so appointed as the current Council Representative.

**ATTACHMENTS**

Attachment 1 E-mail - Resignation from the Barossa Health Advisory Committee - Cr Troup ⇩

**SUPPORTING REFERENCES**

BHF LHN - Barossa and Districts HAC Inc. Constitution - amended 1 July 2019 (sahealth.sa.gov.au) –

**Appointment of Members:**

**Local Government Member –**

Clause 22: There must be 1 Member appointed by the Advisory Council in the following manner as a nominee of local government:

22.1. In the case of the appointment of such a Member to the Advisory Council, at least 6 weeks before the first and each subsequent Annual General Meeting at which such a Member is to be appointed, the Advisory Council will by Written Notice request The Barossa Council to nominate to the Advisory Council 2 persons in total to be considered for appointment under this clause

**From:** Cr Cathy Troup
**To:** Martin McCarthy
**Cc:** Janine Harding
**Subject:** Resignation from the Barossa HAC
**Date:** Monday, 16 October 2023 8:17:52 PM

Dear Martin

I am writing to inform you that due to Monday working commitments and health reasons I am resigning as a Council Representative on the Barossa and Districts Health Advisory Council (HAC) I believe you actually notify them.

Please let me know if I need to communicate directly with them.

Thanks
Cathy

**Cathy Troup**
Councillor
E: ctroup@barossa.sa.gov.au | T: 08 8563 8444



coty_esig_114px.jpg



43-51 Tanunda Road | PO Box 867 NURIOOTPA SA 5355
www.barossa.sa.gov.au | T: 08 8563 8444



We acknowledge the Ngadjuri, Peramangk and Kaurna people and their ancestral connection to land and pay respects to Elders past, present and emerging.

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# MATTERS FOR INFORMATION

## 6.4 GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY (GRFMA) ANNUAL REPORT

**Author: Chief Executive Officer**
**23/95950**

The finalised GRFMA annual report has been provided and is hereby tabled for Councils information.

**ATTACHMENTS**

Attachment 1 GRFMA Annual Report

**SUPPORTING REFERENCES**

Nil

# ANNUAL REPORT 2022-23

# Gawler River Floodplain Management Authority

*Constituent Councils:*

*Adelaide Hills Council*
*Adelaide Plains Council*
*The Barossa Council*
*Town of Gawler*
*Light Regional Council*
*City of Playford*

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3. **Governance**
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5. **Financial Statements 2022-23**

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# Chairperson Foreword

This report period has resulted in a number of primary activities being progressed in investigating preferred flood mitigation works for the Gawler River floodplain.

The Authority has continued its important engagement with the South Australian Government to complete the Gawler River Stormwater Management Plan and projects being undertaken as part of the Department of Environment and Water's Gawler River Flood Mitigation Program and Infrastructure SA Business Case Assurance Framework. More specifically:

**Gawler River Stormwater Management Plan:**

Consultants engaged by the Authority have now completed a Gawler River Environmental Impact Statement and Draft Stormwater Management Plan Report. The documentation has been assessed by Stormwater Management Plan Steering Committee established by the Authority comprising representation of the Authority, Green Adelaide and Northern and Yorke Landscape Boards, South Australian Department for Environment and Water, and the City of Playford.

The need for further investigation has been identified to ensure the report meets the scope outlined by the South Australian Stormwater Management Authority which ultimately is responsible for its approval. The Gawler River Stormwater Management Plan is now due for completion by the end of December 2023.

**Gawler River Flood Mitigation Program:**

Authority representatives have worked with the South Australian Department for Environment and Water's established Steering and Project Management Committees to progress the four "no regrets" projects outlined within the Gawler River Flood Mitigation Program primarily funded by the State Government:

1. Removal of trees following Hillier Bushfire ($350-$370K)
2. Construction of a drainage system for Virginia, Carmelo and Park Road Drain ($3.8M)
3. New flood control and warning infrastructure (Gawler West, North Para and Nuriootpa ($1M)
4. Northern floodway early works, existing levee bank repair, river survey and works ($3.8M)

Supplementary funding being provided by the Authority's Constituent Councils as necessary. Each project is progressing within allocated budgets.

4

**Gawler River Business Case:**

A Gawler River Business Case Executive Committee established by the State Government with a representative from the Authority, Department for Environment and Water and Stormwater Management Authority has been working with a nominated Project Team to progress an Industry SA Assurance Framework process for prospective Gawler River flood mitigation works expected to have a value greater than $50M.

Infrastructure SA Assurance Framework (ISAAF) has been initiated by the State Government to review, evaluate, and monitor delivery and performance of certain major infrastructure projects. The ISAAF sets out a process whereby Infrastructure SA undertakes a series of independent project reviews in consultation with the relevant public sector agencies.

The Gawler River Business Case is due for completion by end of December 2023.

The resultant investigations and recommendations of both the Gawler River Business Plan and Stormwater Management Plan will potentially identify preferred capital works for flood mitigation in excess of $50M.

The ISAAF will facilitate pathways to both State and Federal Government funding for recommended capital works. Supplementary funding will be required from Local Government and other identified stakeholders prior to any works being progressed.

All agencies involved with the development of the Gawler River Stormwater Management Plan and Gawler River Business Case will be undertaking consultation with property owners within the floodplain and other stakeholders following completion of investigations and the respective reports.

In addition to the above, the Authority has also progressed the following activities:

- Charter Review 2 Cost Contribution Model:
  The Authority has endorsed the principles of the Cost Contribution Model, as a starting point, to facilitate negotiation of Constituent Council contributions towards future Gawler River flood mitigation capital works and/or maintenance works exceeding $1M.

  The Authority has also agreed to pursue discussion with the State and Federal Governments to develop a funding model policy whereby the relevant portion of capital cost funding for flood mitigation projects is agreed between each tier of government.

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- Disaster Relief Australia Big Map Events:
  Disaster Relief Australia (NGO) was invited to conduct two "Big Map" flood mitigation events at the Town of Gawler for invited Constituent Councils, State Government Agencies and other stakeholders. Staffed predominately by Australian Defence Force veterans, the "Big Map" event proved an effective flood indication, mitigation and consultation tool.

  The Authority will look to engage Disaster Relief Australia to conduct further "Big Map" events following the completion of the Gawler River Stormwater Management Plan and Business Case. The "Big Map" will be upgraded to include revised flood inundation mapping, flood monitoring/warning equipment and potential flood mitigation infrastructure for the purposes of effective communication with all relevant stakeholders.

- Board and Committee Appointments/Acknowledgements:
  Confirmation of new appointments to the Board were received for:
  - Mr Martin McCarthy and Cr Bruce Preece (The Barossa Council)
  - Mr Richard Dodson and Cr Michael Phillips-Ryder (Light Region Council)
  - Ms Whendee Young (Town of Gawler)
  - Cr Clint Marsh (The City of Playford Council)

  Mr Ben Clark (The Barossa Council) was also confirmed as a new appointment to the Technical Assessment Panel.

  Retiring Board member acknowledgements were made for:
  - Mayor Bim Lange and Mr Gary Mavrinac (The Barossa Council)
  - Mr Lokesh Anand (Town of Gawler)

  Special acknowledgements were made of long-serving Board members:
  - Cr Bill Close and Mr Andrew Philpott (Light Regional Council)

**Ian J. Baldwin**
**Chair and Independent Member**

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# Gawler River Floodplain Management Authority (GRFMA)

## The Gawler River

The Gawler River is formed by the confluence of the North Para and South Para in the town of Gawler and is located in the Adelaide Plains district of South Australia. The district surrounding the river produces cereal crops and sheep for both meat and wool, as well as market gardens, almond orchards and vineyards. The farm gate output of the Gawler River Floodplain horticultural areas is estimated to be at least $225 million.

## Purpose of the GRFMA



The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter sets down the powers, functions, safeguards, accountabilities, and an operational framework.



The Authority has been established for the purpose of coordinating the planning, construction, operation, and maintenance of flood mitigation infrastructure for the Gawler River, and for the following functions:

- to raise finance for the purpose of developing, managing, and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flooding of the Gawler River;

- to advocate on behalf of the Constituent Councils and their communities where required to State and Federal Governments for legislative policy changes on matters related to flood mitigation and management and associated land use planning with Gawler River flood mitigation;
- to facilitate sustainable outcomes to ensure a proper balance between economic, social, environmental, and cultural consideration; and
- to provide advice as appropriate to the Constituent Councils in relation to development applications relevant to the Authority's roles and functions.

# Governance

## The Board

The Authority is governed by the Board of management. The Board comprises of:

- One independent person, who is not an officer, employee, or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of three years.
- Two persons appointed from each of the six Constituent Councils (12 members in total). Council appointees comprise of the Council CEO, or delegate and one Elected Member.
- Deputy Board members as appointed by each Constituent Council

The Members of the Board are:

| Council | Board Members | Deputy Board Members |
|---|---|---|
| **Chairperson & Independent Member** | Mr Ian Baldwin | |
| **Adelaide Hills Council** | Cr Malcolm Herrmann<br>Mr Ashley Curtis | Ms Natalie Armstrong |
| **Adelaide Plains Council** | Cr Terry-Anne Keen<br>Mr James Miller | Cr John Lush<br>Ms Sheree Schenk |
| **The Barossa Council** | Cr Bruce Preece<br>Mr Martin McCarthy | Ben Clark |
| **Town of Gawler** | Cr Paul Koch<br>Ms Whendee Young | Cr Brian Sambell |
| **Light Regional Council** | Cr Michael Phillips-Ryder<br>Mr Richard Dodson | |
| **City of Playford** | Cr Clinton Marsh<br>Mr Greg Pattinson | Cr Peter Rentoulis |

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Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. Any Constituent Council, the Chairperson or three Board Members may by delivering a written request to the Executive Officer require a special meeting of the Board to be held and any such special meeting shall constitute a special meeting of the Authority.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45am: excepting December which is held on the second Thursday. Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and two Special Board Meetings held during the year as follows:

Ordinary Board Meetings:

- Thursday 18 August 2022 – Town of Gawler
- Thursday 20 October 2022 – Adelaide Plains Council
- Thursday 8 December 2022 – City of Playford
- Thursday 16 February 2023 – Light Regional Council
- Thursday 20 April 2023 – Adelaide Hills Council
- Thursday 15 June 2023 – The Barossa Council

Two Special Board Meetings:

- Thursday 16 March 2023 – City of Playford
- Wednesday 28 June 2023 – Electronic Meeting

## Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment, and construction of the various parts of the Scheme.

The Members of the Panel are:

- Mr Ian Baldwin, Independent Chair
- Ms Ingrid Franssen, Manager Flood Management, DEWNR
- *Vacant,* Principal Engineer Dams, SA Water
- Mr Ben Clark, The Barossa Council, Council representative
- Mr Braden Austin, City of Playford, Council representative
- Mr David Hitchcock Executive Officer

No meetings of the Panel were held during the year.

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## Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the situation to the Board; and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices to the Board on a regular basis.

The Committee held four (4) meetings during the year:

- Monday 8 August 2022
- Monday 28 November 2022
- Monday 6 March 2023
- Monday 5 June 2023

The members of the Committee are:

- Mr Peter Brass, Independent Member and Chairperson
- Mr Greg Pattinson, City of Playford
- Cr Malcolm Herrmann, Adelaide Hills Council

Membership of the GRFMA Audit Committee is for two years, until 30 June 2024.

## Executive Officer

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023.

On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025. Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

## External Auditor

Dean Newbery and Partners have been appointed as the external auditor for 2020-2024. The Board has discretion to extend the term of appointment should it so determine.

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## GRFMA Policies

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Procurement Policy
- Grant Policy
- Fraud, Corruption and Maladministration Prevention Policy
- Internal Review of Decisions Policy
- Code of Practice Meeting Procedures
- Anti – Discrimination Fair Treatment Policy
- Consultation Policy
- Work Health and Safety Policy
- Access to Meetings and Documents Policy
- Dam Valuation Policy
- Treasury Management Policy
- Freedom of Information Statement

The purpose of policies is to provide prudent management guidelines for the day-to-day management of the affairs of the Authority.

## Meetings

All meetings of the GRFMA and its committees are open to the public, except for those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

| Forum | Total Resolutions for the year | Resolutions to exclude the Public – S90(3) | Purpose | Order for docs to remain confidential - S91(7) | % |
|---|---|---|---|---|---|
| **Board** | 62 | 5 | | 5 | 8 |
| **Technical Assessment Panel** | 0 | 0 | | 0 | 0 |
| **Audit Committee** | 24 | 1 | | 1 | 4 |

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## Key Strategic initiatives 2023

**Strategic Plan**

As a requirement of Charter Review the GRFMA has now established the inaugural Strategic Plan 2021-2026. The plan consists of a 5-year Strategic Plan (2026) and identifies relevant longer term strategic issues to 2036. The plan has established 3 key themes:

- Theme 1: Design, build, and maintain physical flood mitigation infrastructure
  Objective: To have in place an agreed extent of physical flood mitigation infrastructure that is fit for purpose and achieves the targeted levels of performance.
- Theme 2: Develop and evolve key relationships
  Objective: To maintain key relationships that are most important to the Authority achieving its purpose.
- Theme 3: Ensure good governance and ongoing financial sustainability
  Objective: To ensure that the Authority meets legislative requirements and contemporary standards of governance and is financially sustainable for the long term.

**Progressing the Gawler River Stormwater Management Plan**

Stormwater management plans are strategic plans which should provide for the management of stormwater in an integrated and holistic way. They:

- Identify issues, risks and opportunities relating to stormwater management in a catchment.
- Outline the functions and responsibilities of all stakeholders involved in stormwater management, including Local Government authorities and State Government agencies.
- Set objectives for the protection and enhancement of the economic, environmental, social and cultural values in a catchment (as they relate to stormwater quality, water security and flood hazard).
- Identify and prioritise investments and initiatives that contribute to achievement of these objectives and address stormwater issues in a considered and coordinated manner.
- Outline a plan for implementation of the prioritised investments and initiatives.

Development of the plan stalled during 2022. Following representation from the GRFMA to the principal consultancy further work was able to be undertaken in late 2022. A draft copy of the State of the Catchment Report and Storm Water Management Plan was received late December 2022. Work is continuing to facilitate completion of the plan in conjunction with the Stormwater Management Authority.

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**Gawler River Flood Management business case development**

Gawler River Flood Management was prioritised for business case development in the Infrastructure SA Capital Intentions Statement 2021. Through the collaborative State-Local Government Steering Committee established to oversee Gawler River Flood Management projects, a commitment has been made to progressing Gawler River Flood Management through the Infrastructure SA Assurance Framework (ISAAF) to develop a business case.

The Department for Environment and Water (DEW) is the sponsor agency for the Gawler River Flood Management Business Case.

The GRFMA and Constituent Councils are working collaboratively with and providing funds to DEW to complete the Business Case by 31 December 2023.

**Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Maintenance.**

The BENPFM dam was designed as a dry detention basin to provide attenuation during flooding events. The dam attenuates high rainfall flows from the North Para by temporarily storing floodwater and then managing flow volume (downstream) though the dam.

Periodic inspections have been undertaken to ensure the dam is maintained in good condition and continues to operate at required services standards.

A scheduled and costed maintenance program (10 year plan) will be initiated from 1 July 2023.

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# Evaluation of Performance Against the Business Plan

**Part A: Funding**

| Performance Targets: | Timings: | To be measured By: | Actual Achievements |
|---|---|---|---|
| Grant Claims | At all times | Lodge claims monthly for the payment of Commonwealth and State Government Grants. | ☑ **Claims lodged according to grant conditions** |
| Maintain positive Cash Flow | At all times | Positive bank account balances at all times. | ☑ **Positive cash flow maintained** |

**Part B: Proposed Flood Mitigation Scheme Works**

| **Gawler River Flood Mitigation Scheme** | |
|---|---|
| One | What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order) |
| Two | Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***The Findings Report 2016 advised the 1 in 100 ARI event is the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development. GRFMA Strategic Plan Priority action 1.2 - Review****, with Constituent Councils and stakeholders, design standards for infrastructure works including costs and benefits.* ***The Findings Report 2016 advised enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option. This option deferred pending completion of the Gawler River Storm Water Management Plan 2023 and the current process of the Gawler River Flood Mitigation Business Case (DEW). Noting feasibility of raising the height of the Bruce Eastick Dam is still a strategic consideration. GRFMA Strategic Plan Priority action 1.4 –*** *In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan.* |

| | |
|---|---|
| Three | The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works, and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. ***Completed.*** |
| Four | To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***Will be a consideration of the Gawler River Stormwater Management Plan 2023.*** |
| Five | Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required. ***GRFMA Strategic Plan Priority action 1.4 –*** *In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan.* |
| Six | Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts. **O*ngoing* - new replacement of the rail bridge completed April 2021.** |
| Seven | Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. ***Will be a consideration of the Gawler River Stormwater Management Plan 2023 and the Gawler River Flood Mitigation Business Case (DEW).*** |
| Eight | Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. ***Ongoing. GRFMA is currently working with Department of Environment and Water on the $9 Mil Gawler River Flood Mitigation projects3 and 4 and the Gawler River Flood Mitigation Business Case (DEW). GRFMA Strategic Plan Priority action 2.4 –*** *Proactively pursue governance structures and/or management approaches that bring together the various government agencies involved in water management related to the Gawler River to ensure coordinated action is taken to reduce flood risk, while contributing to greater integration of water management.* |

| | |
|---|---|
| Nine | The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land**. *Pending finalisation of the review by Department Environment and Water. GRFMA submission provided.*** |

**Part B: Maintenance of the Scheme**

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Six monthly inspection | June and December | Completion of Inspection Report | ☑ **Routine inspections completed** |

**Part C: Operation of the Regional Subsidiary**

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Reports to Stakeholders | Bi-Monthly | Key Outcomes Summary to be published following each Board Meeting | ☑ **Key Outcomes Summary prepared following GRFMA meetings** |
| Maintain effective Regional Subsidiary | December | The performance of the Executive Officer be reviewed annually.<br>Charter Review | ☑ **Review conducted in December 2022**<br>☑ **Charter Review 2 Funding Model adopted April 2023**<br>☑ **Charter Review 2 completed April 2023** |
| | August | The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations, and policies be reviewed annually. | ☑ **New External Auditor 2019-2024 appointed June 2019**<br>☑ **Appropriate levels of insurance reviewed in July 2022** |

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| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Review of the Business Plan | By 31st March | Review the Business Plan prior to preparing the Budget.<br>Forward to the Councils | ☑ **June 2022 - Business Plan 2022- 2023 adopted**<br>☑ **June 2023 - Achievements against the Business Plan 2022-2023 presented** |
| Annual Budget | By 31st March, June, October, December | Adopt for consultation forward to Councils- Adopt Budget – copy to Councils in 5 days- Conduct Budget Reviews | ☑ **2023-2024 Draft Budget forwarded in March 2023 to Consistent Councils for consultation**<br>☑ **Budget Reviews 1, 2 and 3 reviewed by GRFMA Audit Committee** |
| Subscriptions | June<br>December | Send half year subscriptions to Council. | ☑ **All first half subscriptions paid**<br>☑ **All Second half subscriptions paid** |
| Report to Constituent Councils | Following each Board meeting<br>By 30th September | The receipt of the following reports by Councils, Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements | ☑ **Key Outcomes Summary prepared for meetings**<br>☑ **Annual Report forwarded electronically to Councils** |
| Governance | Ongoing | Policies and new management framework documents developed and reviewed | ☑ **Independent review of GRFMA policies completed April 2023**<br>☑ **Management Framework documents now adopted GRFMA Strategic Plan Asset Management Plan and Long Term Financial Plans**<br>☑ **Charter Review 2 Funding Model adopted April 2023**<br>☑ **Charter Review 2 completed April 2023** |

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| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Annual Operations | | Implementation of requirements of the BENPFM Dam Operation and Maintenance Manual. | ☑ **Ongoing - Programmed management costed and funded in 2023/2024 draft Budget** |
| | | Periodical inspections of BENPFM dam and lands | ☑ **Ongoing** |
| | | Removal of deposited flood debris at upstream wall of BENPFM Dam | ☑ **As required** |
| | | Continuation of the revegetation program around land associated with the BENPFM Dam. | ☑ **Ongoing, within budgeted funds, in collaboration with Light Regional Council** |
| | | Weed control | ☑ **Annually as required.**<br>☑ **Annual land management lease in place** |

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# Financial Statements 2022-23

1. Certification of Financial Statements
2. Financial Statements and Notes
3. Related Parties Disclosures

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**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023**
**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

David Hitchcock
EXECUTIVE OFFICER
17/8/2023

Ian Baldwin
CHAIRPERSON
17/8/2023

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF COMPREHENSIVE INCOME
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **INCOME** | | | |
| Subscriptions | 4 | **260,321** | 261,256 |
| Investment income | | **1,278** | 1,132 |
| State Government Grants | 3 | **-** | 70,518 |
| Other Income | | **100** | 100 |
| **Total Income** | | **261,699** | 333,006 |
| **EXPENSES** | | | |
| Contractual Services | 5 | **249,296** | 236,420 |
| Finance Charges | | **18,926** | 3,275 |
| Depreciation | 1(h), 9 | **328,561** | 322,298 |
| Other | | **42,654** | 21,831 |
| **Total Expenses** | | **639,436** | 583,824 |
| **OPERATING SURPLUS / (DEFICIT)** | | **(377,737)** | (250,818) |
| **NET SURPLUS / (DEFICIT)** transferred to Equity Statement | | **(377,737)** | (250,818) |
| **Other Comprehensive Income** | | | |
| *Amounts which will not be reclassified subsequently to operating result* | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | **(17,000)** | - |
| **Total Other Comprehensive Income** | | **(17,000)** | - |
| **TOTAL COMPREHENSIVE INCOME** | | **(394,737)** | (250,818) |

This Statement is to be read in conjunction with the attached Notes.

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF FINANCIAL POSITION
**as at 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **ASSETS** | | | |
| **Current Assets** | | | |
| Cash and cash equivalents | 1(d) | **29,496** | 126,130 |
| Trade and Other Receivables | | **91,125** | 98,664 |
| **Total Current Assets** | | **120,621** | 224,794 |
| **Non-current Assets** | | | |
| Infrastructure | 9 | **25,920,879** | 25,920,879 |
| Accumulated Depreciation Infrastructure | 1(h), 9 | **(4,767,184)** | (4,438,623) |
| Land | 9 | **460,000** | 477,000 |
| **Total Non-current Assets** | | **21,613,696** | 21,959,256 |
| **Total Assets** | | **21,734,317** | 22,184,050 |
| **LIABILITIES** | | | |
| **Current Liabilities** | | | |
| Trade & other payables | | **67,733** | 61,003 |
| Borrowings | 1(k) | **440,409** | 502,136 |
| **Total Liabilities** | | **508,142** | 563,138 |
| **NET ASSETS** | | **21,226,175** | 21,620,912 |
| **EQUITY** | | | |
| Accumulated Surplus | | **12,561,202** | 12,938,939 |
| Asset Revaluation Reserves | 1(g) | **8,664,973** | 8,681,973 |
| **TOTAL EQUITY** | | **21,226,175** | 21,620,912 |

This Statement is to be read in conjunction with the attached Notes.

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF CHANGES IN EQUITY
**for the year ended 30 June 2023**

| | | Accumulated Surplus | Asset Revaluation Reserve | TOTAL EQUITY |
|---|---|---|---|---|
| **2023** | Notes | $ | $ | $ |
| Balance at end of previous reporting period | | **12,938,939** | **8,681,973** | **21,620,912** |
| Restated opening balance | | **12,938,939** | **8,681,973** | **21,620,912** |
| **Net Surplus / (Deficit) for Year** | | **(377,737)** | **-** | **(377,737)** |
| **Other Comprehensive Income** | | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | | **(17,000)** | **(17,000)** |
| **Balance at end of period** | | **12,561,202** | **8,664,973** | **21,226,175** |
| **2022** | | | | |
| Balance at end of previous reporting period | | 13,189,757 | 8,681,973 | 21,871,730 |
| Restated opening balance | | 13,189,757 | 8,681,973 | 21,871,730 |
| **Net Surplus / (Deficit) for Year** | | (250,818) | - | (250,818) |
| **Other Comprehensive Income** | | | | |
| Gain on revaluation of infrastructure, property, plant & equipment | | - | - | - |
| **Balance at end of period** | | 12,938,939 | 8,681,973 | 21,620,912 |

This Statement is to be read in conjunction with the attached Notes

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF CASHFLOWS
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **CASH FLOWS FROM OPERATING ACTIVITIES** | | | |
| Receipts | | **267,915** | 282,547 |
| Interest Receipts | | **1,323** | 1,073 |
| Payments | | **(290,843)** | (237,090) |
| Interest Expense | | **(13,301)** | - |
| **Net Cash provided by (or used in) Operating Activities** | 8 | **(34,907)** | 46,530 |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | |
| Payments | | | |
| Expenditure on renewal/replacement of assets | | **-** | (591,879) |
| **Net Cash provided by (or used in) Investing Activities** | | **-** | (591,879) |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | |
| Receipts | | | |
| Proceeds from borrowings | | **-** | 502,136 |
| Payments | | | |
| Repayments of borrowings | | **(61,726)** | - |
| **Net Cash provided by (or used in) Financing Activities** | | **(61,726)** | 502,136 |
| **Net Increase (Decrease) in cash held** | | **(96,633)** | (43,214) |
| Cash & cash equivalents at beginning of period | | **126,130** | 169,344 |
| **Cash & cash equivalents at end of period** | 8 | **29,496** | 126,130 |

This Statement is to be read in conjunction with the attached Notes

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 1 - Statement of Significant Accounting Policies

**a) The Local Government Reporting Entity**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

**b) Basis of Accounting**

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

**c) Employees**

The Authority has no employees.

**d) Cash**

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

**e) Infrastructure**

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

**f) Land**

Land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. Additional Land surrounding the dam was purchased in 2017/18 and was revalued by Town and Country Valuers, Property and Management Consultants as at 30 June 2023 for part lot 750 Kemp Road Kingsford.

**g) Revaluation**

The Board sought an independent valuation to be applied as at 30th June 2019, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, the valuation was undertaken as at 30 June 2019 and recorded as a level 3 restricted asset valuation. The next Valuation is scheduled to be undertaken in 2023/2024.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

*Fair value level 3 valuations of buildings, infrastructure and other assets* – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by the Authority.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

**h) Depreciation**

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on a straight line depreciation method with an expected useful life of 80 years.

The depreciation period for the Access Road is based on a straight line depreciation method with an expected useful life of 15 years.

**i) Revenue**

The Authority recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Authority expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the authority to acquire or construct a recognisable non-financial asset that is to be controlled by the authority. In this case, the authority recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Revenue from the Subscriptions is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue is stated net of the amount of goods and services tax (GST).

**j) Superannuation**

The Authority contributed the statutory 10.5% SCG to the nominated superannuation fund of the Executive Officer.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

**k) Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest rate method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables"

**l) Economic Dependence**

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 in August 2002, by a Charter that was amended and published in The South Australian Government Gazette on 27th February 2020 at page 474.

The Gawler River Floodplain Management Authority (GRFMA) is dependent upon subscriptions levied on the Constituent Councils in accordance with Clause 10.2 of the Charter to fund the construction, operation and maintenance of flood mitigation infrastructure of the Authority which it owns and manages.

**m) Impairment**

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

The impairment has occurred due to the revaluation of Land in 2023.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 2 - Schedule of Constituent Council's Interest in Net Assets as at 30th June 2023
### Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

**Calculation of Net Equity**

| | |
|---|---|
| **Assets** | |
| Investments / Debtors | $ 120,621 |
| Infrastructure | $ 21,153,695 |
| Land | $ 460,000 |
| | **$ 22,734,317** |
| **Less Liabilities** | |
| Accounts Payable / Creditors | $ 67,732 |
| Borrowings | $ 440,409 |
| **NET EQUITY** | **$ 21,226,175** |

**Allocation of Councils Interest in Net Assets**

| Constituent Councils | Accumulated Subscriptions for Operations to 30 June 2023 $ | Accumulated Subscriptions for Maintenance to 30 June 2023 $ | Accumulated Subscriptions for Scheme Works to 30 June 2023 $ | All Subscriptions to 30 June 2022 $ | Percentage of Contributions to the Total | **Council's Interests in Net Assets $** |
|---|---|---|---|---|---|---|
| Adelaide Hills Council | 228,944 | 6,352 | 74,109 | 309,405 | 5.14% | **1,091,717** |
| The Barossa Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | **2,229,587** |
| Town of Gawler | 228,944 | 63,586 | 741,174 | 1,033,704 | 17.18% | **3,647,364** |
| Light Regional Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | **2,229,587** |
| Adelaide Plains Council | 228,944 | 106,079 | 1,235,283 | 1,570,306 | 26.10% | **5,540,733** |
| City of Playford | 228,944 | 127,254 | 1,482,344 | 1,838,542 | 30.58% | **6,487,187** |
| | **1,373,664** | **366,897** | **4,275,176** | **6,015,737** | **100%** | **21,226,175** |

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2023 adopted by the Board in accordance with Clause 15.5 of the Charter on 17 August 2023.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 3 - Functions / Activities of the Authority

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

**Administration:** The operations of the Authority and its Board

**Other Environment:** Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority (excluding depreciation and impairment)

| | | Revenue | | | Expenses | |
|---|---|---|---|---|---|---|
| | Year | Grants $ | Other $ | Total Revenue | Expenses Total | Surplus (deficit) |
| Administration | 2023 | - | 166,498 | $166,498 | $157,078 | **$ 9,420** |
| | 2022 | - | 177,284 | $177,284 | $88,260 | **$89,024** |
| Other Environment: Flood Mitigation | 2023 | - | 95,201 | $ 95,201 | $153,798 | **($58,596)** |
| | 2022 | 70,518 | 85,204 | 155,722 | $173,267 | **($17,545)** |
| Total | 2023 | - | 261,699 | 261,699 | $310,876 | **($49,177)** |
| | 2022 | 70,518 | 262,488 | 333,006 | $261,527 | **$71,479** |

### Note 4 - Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

| | Maintenance | | Operations | | TOTALS | |
|---|---|---|---|---|---|---|
| | **2023** | 2022 | **2023** | 2022 | **2023** | 2022 |
| Constituent Council | **$** | $ | **$** | $ | **$** | $ |
| Adelaide Hills Council | **1,647** | 1,474 | **27,520** | 29,342 | **29,167** | 30,816 |
| The Barossa Council | **8,254** | 7,388 | **27,520** | 29,342 | **35,774** | 36,730 |
| Town of Gawler | **16,508** | 14,774 | **27,520** | 29,342 | **44,028** | 44,116 |
| Light Regional Council | **8,254** | 7,388 | **27,520** | 29,342 | **35,774** | 36.730 |
| Adelaide Plains Council | **27,513** | 24,624 | **27,520** | 29,342 | **55,033** | 53,966 |
| City of Playford | **33,025** | 29,556 | **27,520** | 29,342 | **60,545** | 58,898 |
| TOTAL | **95,201** | 85,204 | **165,120** | 176,052 | **260,321** | 261,256 |

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 5- Contractual Services

| | **2023** **$** | 2022 $ |
|---|---|---|
| Chairperson Honorarium | **12,100** | 8,100 |
| Executive Officer | **103,214** | 56,826 |
| Audit Committee | **2,600** | 2,600 |
| Audit Fees | **5,346** | 5,188 |
| Legal Fees | **6,069** | 2,000 |
| Consultancies | **116,750** | 151,857 |
| Maintenance Contractors | **0** | 9,849 |
| Asset Valuations | **3,217** | 0 |
| Totals | **249,296** | 236,420 |

### Note 6 - Comparison of Budget and Actual Results (excluding depreciation)

| | 2023 | | 2022 | |
|---|---|---|---|---|
| | **Budget** **$** | Actual $ | **Budget** **$** | Actual $ |
| Revenue | | | | |
| Administration | **166,430** | 166,498 | **176,652** | 177,284 |
| Other Environment: Flood Mitigation | **95,200** | 95,201 | **85,200** | 85,204 |
| State Grant | **0** | 0 | **70,518** | 70,518 |
| Total Revenue | **261,630** | 261,699 | **332,370** | 333,006 |
| | | | | |
| Expenditure | | | | |
| Administration | **153,620** | 157,079 | **94,152** | 88,260 |
| Other Environment: Flood Mitigation | **14,700** | 6,021 | **15,200** | 10,035 |
| Maintenance | **198,000** | 147,775 | **168,995** | 163,232 |
| Other Environment: Flood Mitigation Capital | **0** | 0 | **635,000** | 591,879 |
| Total Expenditure | **366,320** | 310,875 | **913,347** | 853,406 |
| Surplus (deficit) | **(104,690)** | (49,176) | **(580,977)** | (520,400) |

### Note 7 - Expenditure Commitment

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023. On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025.

Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

## Note 8 - Reconciliation Statement of Cash Flows

### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | 2023 | 2022 |
|---|---|---|
| | $ | $ |
| Total cash & equivalent assets | **29,496** | 126,130 |
| Balances per Cash Flow Statement | **29,496** | 126,130 |

### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | |
|---|---|---|
| Net Surplus (Deficit) | **(377,737)** | (250,818) |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | **328,561** | 322,298 |
| | **(49,176)** | 71,480 |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | **7,539** | (49,386) |
| Net increase (decrease) in trade & other payables | **6,729** | 24,436 |
| **Net Cash provided by (or used in) operations** | **(34,908)** | 46,530 |

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

**Note 9 - Non-Current Assets Summary**

| | | 2023 | | | | 2022 | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Fair Value Level | At Fair Value $ | At Cost $ | Accum Dep'n $ | Carrying Amount $ | At Fair Value $ | At Cost $ | Accum Dep'n $ | Carrying Amount $ |
| Land and easements | - | 460,000 | - | - | 460,000 | 477,000 | - | - | 477,000 |
| North Para Dam Access Roads | 3 | 84,000 | - | (25,400) | 58,600 | 84,000 | - | (19,800) | 64,200 |
| North Para Dam | 3 | 25,245,000 | 591,879 | (4,741,784) | 21,095,095 | 25,245,000 | 591,879 | (4,418,823) | 21,418,056 |
| Total Infrastructure and Land | | 25,789,000 | 591,879 | (4,767,184) | 21,613,695 | 25,806,000 | 591,879 | (4,438,623) | 21,959,256 |
| Comparatives | | 25,806,000 | 591,879 | (4,438,623) | 21,959,256 | 25,806,000 | - | (4,116,325) | 21,169,675 |

| | 2022 | Carrying Amount Movements During the Year | | | | | | | 2023 |
|---|---|---|---|---|---|---|---|---|---|
| | Carrying Amount | Additions | | Disposals | Depreciation | Impairment | Transfers | Net Valuation | Carrying Amount |
| | | New Upgrade | Renewals | | | | | | |
| | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| Land and easements | 477,000 | - | - | - | - | (17,000) | - | - | 460,000 |
| Access Roads | 64,200 | - | - | - | (5,600) | - | - | - | 58,600 |
| Infrastructure - North Para Dam | 21,418,056 | - | - | - | (322,961) | - | - | - | 21,095,095 |
| **Total Infrastructure, Property, Plant & Equipment** | **21,959,256** | **-** | **-** | **-** | **(328,561)** | **(17,000)** | **-** | **-** | **21,613,695** |
| Comparatives | 21,169,675 | - | 591,879 | - | (322,298) | - | - | - | 21,959,256 |

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 10 - Financial Instruments

**All financial instruments are categorised as *loans and receivables.***

**Accounting Policies - Recognised Financial Instruments**

| | |
|---|---|
| **Bank, Deposits at Call, Short Term Deposits** | **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned<br>**Terms & conditions:** Deposits are returning fixed interest rates between 1.05% and 4.30% (2022: 0.20% and 1.05%).<br>**Carrying amount:** approximates fair value due to the short term to maturity. |
| **Receivables** - Fees & other charges | **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method<br>**Terms & conditions:** Unsecured, and do not bear interest. Although the authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authorities boundaries.<br>**Carrying amount:** approximates fair value (after deduction of any allowance). |
| **Liabilities** - Creditors and Accruals | **Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.<br>**Terms & conditions:** Liabilities are normally settled on 30 day terms.<br>**Carrying amount:** approximates fair value. |
| **Liabilities** – Interest Bearing Borrowings | **Accounting Policy:** initially recognised at fair value and subsequently amortised cost, interest is charged as an expense using the effective interest rate.<br>**Terms & conditions:** secured over future revenues, borrowings are repayable; interest is charged at fixed or variable rates between 2.8% and 6.05% (2022: 2.80%).<br>**Carrying amount:** approximates fair value. |

**Liquidity Analysis**

| **2023** | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|
| **Financial Assets** | $ | $ | $ | $ | $ |
| Cash & Equivalents | **29,496** | **-** | **-** | **29,496** | **29,496** |
| Receivables | **91,125** | **-** | **-** | **91,125** | **91,125** |
| **Total** | **120,621** | **-** | **-** | **120,621** | **120,621** |
| **Financial Liabilities** | | | | | |
| Payables | **67,733** | **-** | **-** | **67,733** | **67,733** |
| Borrowings | **96,645** | **344,229** | **97,113** | **537,987** | **440,409** |
| **Total** | **164,377** | **344,229** | **97,113** | **605,719** | **508,142** |

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

| 2022 | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|
| **Financial Assets** | $ | $ | $ | $ | $ |
| Cash & Equivalents | **126,130** | **-** | **-** | **126,130** | **126,130** |
| Receivables | **98,664** | **-** | **-** | **98,664** | **98,664** |
| **Total** | **224,794** | **-** | **-** | **224,794** | **224,794** |
| **Financial Liabilities** | | | | | |
| Payables | **59,003** | **-** | **-** | **59,003** | **59,003** |
| Borrowings | **70,000** | **287,788** | **305,058** | **662,846** | **502,136** |
| **Total** | **129,003** | **287,788** | **305,058** | **721,849** | **561,139** |

The following interest rates were applicable to the Authority's Borrowings at balance date:

| | 2023 | | 2022 | |
|---|---|---|---|---|
| | Weighted Av Interest Rate | Carrying Value $ | Weighted Av Interest Rate | Carrying Value $ |
| Variable Interest Rates | **6.05%** | **440,409** | **2.8%** | **502,136** |
| | | **440,409** | | **502,136** |

**Risk Exposures:**

***Credit Risk*** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Exposure in relation to individual classes of receivables is concentrated within the Authorities boundaries, and there is no material exposure to any individual debtor.

***Market Risk*** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

***Liquidity Risk*** is the risk that Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

***Interest Rate Risk*** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 11 Uniform Presentation of Financial Statements

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Local Government Councils and Authorities have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Authorities finances.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**UNIFORM PRESENTATION OF FINANCIAL STATEMENTS**
**for the year ended 30 June 2023**

| | | 2023 | | 2022 |
|---|---|---|---|---|
| | | $ | | $ |
| Income | | 261,699 | | 333,006 |
| Expenses | | (639,436) | | (583,824) |
| **Operating Surplus / (Deficit)** | | (377,737) | | (250,818) |
| | | | | |
| **Less Net Outlays in Existing Assets** | | | | |
| Capital Expenditure on renewal and replacement of Exising Assets | - | | (591,879) | |
| Add back Depreciation Amortisation and Impairment | 328,561 | | 322,298 | |
| Proceeds from Sale of Replaced Assets | - | | - | |
| | | 328,561 | | (269,581) |
| | | | | |
| **Less Net Outlays on New and Upgraded Assets** | | | | |
| Capital Expenditure on New and Upgraded Assets | - | | - | |
| Amounts received specifically for New and Upgraded Assets | - | | - | |
| Proceeds from Sale of Surplus Assets | - | | - | |
| | | - | | - |
| | | | | |
| **Net Lending / (Borrowing) for Financial Year** | | (49,176) | | (520,399) |

### Note 12 – Contingencies & Assets & Liabilities not recognised in the Balance Sheet

There are no contingencies, asset or liabilities not recognised in the financial statements for the year ended 30 June 2023

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## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 13 - Events Occurring After Reporting Date

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

### Note 14 - Related Parties Disclosures

**Key Management Personnel**

The Key Management Personnel of the Gawler River Floodplain Management Authority (GRFMA) include the Chairman, Board Members, Deputy Board Members and Executive Officer. In all Key Management Personnel were paid the following total compensation:

| | 2023<br>$ | 2022<br>$ |
|---|---|---|
| Salaries, allowances & Other Short Term Benefits | | |
| Executive Officer | 103,214 | 56,826 |
| Chairperson | 12,100 | 8,300 |
| **TOTAL** | **115,314** | **65,126** |

| | Amounts received from Related Party during the financial year | Amounts received from Related Party during the financial year |
|---|---|---|
| | 2023<br>$ | 2022<br>$ |
| Adelaide Hills Council | 16,042 | 32,076 |
| The Barossa Council | 39,351 | 36,730 |
| Town of Gawler | 24,215 | 44,116 |
| Light Regional Council | 39,351 | 36,730 |
| Adelaide Plains Council | 60,536 | 53,966 |
| City of Playford | 66,600 | 58,898 |
| **TOTAL** | **246,095** | **262,516** |

The Authority has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
2. To raise finance for the purpose of developing, managing and operating and maintaining works approved by the board;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
4. Upon application of one or more Constituent Councils pursuant to clause 12.4:
    1. to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities: and
    2. to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

# MATTERS FOR INFORMATION

## 6.5 LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIAN - ANNUAL RENEWAL INFORMATION

**Author: Chief Executive Officer**
**23/95967**

The Local Government Association of South Australia has provided an annual summary and information which is tabled for Council's information. The annual subscription this year is $46,970.82 which is slightly higher than budgeted. Along with the annual subscription to Legatus (the Central Region of LGA's - our regional group) the memberships are slightly above budget by $2,897 being a cost of $59,725.82; a budget amendment will be made at the next quarterly budget update. There is no doubt LGA membership provides significant benefits that would simply not be available as a stand-alone entity, and they are outlined in the correspondence.

**ATTACHMENTS**

Attachment 1 Annual Achievements and Correspondence from the Local Government Association of South Australia ⇩

**SUPPORTING REFERENCES**

Nil

Local Government Association of South Australia

The voice of local government.

*In reply please quote our reference:* ECM 795419

16 October 2023

Mr Martin McCarthy
Chief Executive Officer
The Barossa Council
barossa@barossa.sa.gov.au

Dear Martin

**RE: Renew your LGA membership for 2023–24 to best support the sector and your community**

I wanted to take a moment to write to you and thank you for your continued membership with the LGA.

The past 12 months have been a big year for local government.

We've welcomed new council members who are making great strides for their cities and towns, and we've faced several challenges that are impacting our state. Issues like the rising cost of living, health services, skills shortages, access to housing, and environmental challenges.

As a representative for all South Australian councils, the LGA is here to help our members navigate these challenges. We advocate for your opinions. We build networks. We train, do research, and give support where it's needed most. And it is your contribution that makes this possible.

Let me share with you just some of the work from the past year that has only been possible through the ongoing commitment of our members and collective sector voice.

**Advocated for you in state and federal government forums**

The LGA has been working hard to get your priorities and concerns heard by those in state and federal government.

It is through this advocacy—and our work with ALGA—that we have secured millions of dollars for our councils. This helps fund game-changing projects that make our neighbourhoods better.

In the past year, we've tackled a lot of issues and brought about some fantastic wins for the sector. In 2023 alone, we have:

- Made huge strides on the housing challenges in regional South Australia through the newly established Office for Regional Housing and Regional Key Worker Housing Scheme.
- Spearheaded legislation to extend election campaign disclosures for council members—helping your council avoid expensive supplementary elections to fill vacancies.
- Drove amendments to Private Parking Areas legislation so the decision to approve fees rests with the Planning Minister and not council CEOs.

148 Frome Street Adelaide SA 5000 | GPO Box 2693 Adelaide SA 5001 | T 08 8224 2000 | W lga.sa.gov.au

- Gave advice to the City of Mount Gambier and the District Council of Grant on the proposed State Government amalgamation plebiscite during the 2022 Council Elections to reduce the load on these councils.
- Had PDI Regulations amended so Riverland and Murraylands councils could build flood levees and mounds without development approvals—making our regional communities safer.
- Secured an implementation review of the PDI Act to achieve better outcomes for councils and communities.
- Lodged policy submissions on legislative reviews and inquiries to stand up for the sector on issues like Disability Inclusion, Local Nuisance and Litter, Animal Welfare, Dog and Cat Management, Housing Availability, Renewable Energy, Urban Trees, Autism Strategy, In-Home Aged Care and Planning.
- Advocated to state government for increased funding for jetties and libraries as vital community assets.

**Delivered more funds and savings for your council**

Your money matters. The LGA has been a fierce advocate for more funding and more grants from state and federal government to help your council get value from your membership.

Here's a snapshot of some of the value LGA has been able to create for councils this year:

- Saved councils $25.8 million through the LGA Workers Compensation Scheme and saved $5.6 million through the LGA Mutual Liability Scheme. This is a cumulative $309 million more in savings for councils compared to ReturnToWorkSA membership.
- Gave out over $1.5 million in funding through the Local Government Research and Development Scheme. These projects fund resources and programs that improve how your council operates and are vital for achieving outcomes that support the entire sector.
- Saved councils $2.7 million through LGA Procurement direct panel access and $9.43 million through aggregated electricity contracts.
- Secured a further three years of Supplementary Local Roads to total $60 million to improve local roads in South Australia.
- Brought in $3.7 million to protect our coasts through a funding partnership between all three levels of government with the SA Climate Ready Coasts program.
- Administered $180,000 of Early Childhood Innovation grant funding from the state government to councils to improve the lives of children in your community.
- Created significant savings and value through our ongoing Legal Connect partnership with Norman Waterhouse Lawyers.

**Helped build your skills and ability to do meaningful work**

In 2023 we focused on how to boost your council’s skills through programs that make a real impact in your community.

This was not only through the work of councils, but also through the partnerships we are able to build across levels of government.

Here are the standout achievements that made it easier to do important work this year:

- Developed a new Behavioural Management Framework with revised LGA Training Standards to help your council members work together to achieve stronger results.
- Established a $6 million SA Climate Ready Coasts program with the SA Coast Protection Board and Department for Environment and Water to make our coasts more prepared to face the impacts of climate change.
- Increased funding for School-Based Immunisation Programs from 2% to 6%.
- Hosted two project officers through partnerships with Wellbeing SA and Green Industries SA to support wellbeing in our communities and waste, recycling and resource recovery in our state.
- Created a Regional Health Workforce Toolkit to help your council attract and retain skilled health workers—a huge win for our regional communities.
- Built important skills across the local government sector—with 160 courses to 2,609 participants through LGA Training (in partnership with LG Professionals SA) and 101 courses in emergency management to 1,552 people.

**Delivered key administrative support to keep your council connected and resourced**

As a member of the LGA, you are directly connected to the heart of the sector. Through our work, you tap into a network of support that gives you resources to fulfill your role as CEO and deliver bigger results to your community. Here's how we're making it happen:

- Built a collective marketing campaign for the sector: ‘Local Councils. Where Everything Comes Together’ to share the important work your council does each day.
- Hosted 124 council websites on the LGA Squiz platform—reducing the time and money spent by councils on website maintenance and keeping our communities informed on the valuable services you deliver.
- Produced 87 resources on governance and reforms to save your staff time and to give them critical information and best-practice that keeps your council safe and compliant.
- Kept the sector updated with weekly emails on state and federal government policies, templates, consultations and pressing issues—as well as updates delivered directly to you and your mayor to keep you informed on what’s important.
- Managed an extensive library of resources, templates and guides on the LGA website exclusively for council staff and elected members—drastically reducing the load on your council to create these from scratch.
- Logged over 12,200 issues from members of the public on the My Local Services App including graffiti, potholes, loose pets and parking issues.

Local Government Association of South Australia

The voice of local government.

**How the LGA will help your council this year**

The LGA is here to work with you through the challenges ahead and to give you advice and support where it's needed most.

We also are here to stand up for your voice and represent the sector, placing pressure on state and federal governments to deliver what matters to you. Some of the projects on the near horizon include:

- Regional liveability: support on issues like housing availability and medical workforce shortages.
- Environment: waste management, recycling and climate adaptation and mitigation projects and representation.
- Grant funding: administering major grant programs to deliver back into the sector.
- Advocacy and strengthened partnership: delivery of State-Local Government Economic Accord, research and submissions on issues affecting the sector, quarterly cabinet meetings and engagement with members of parliament.
- Infrastructure funding and grants: funding to deliver projects and maintain critical infrastructure.
- Financial Assistance Grants: continued advocacy to restore this to one percent of Commonwealth revenue.
- CWMS upgrades: projects and work to make these systems stronger.
- Building sector capability: sector training and development, and a focus on member resources to help bridge the skills gap and promote local government careers.

It is through a collective position that we can best support the sector and deliver savings, grants, and funding to help you do more for your communities.

**Your membership for 2024 helps our sector achieve better results**

Thank you again for your ongoing support of the LGA. Attached is your membership subscription and invoice for the 2023–24 financial year.

If you have any questions about your invoice or want more details about the value the LGA can give your council in 2024, please feel free to give me a call on 8224 2000.

I look forward to continuing to work together in the coming year.

Yours sincerely



Clinton Jury
**Chief Executive Officer**
*Telephone: (08) 8224 2000*
*Email: clinton.jury@lga.sa.gov.au*

4

Local Government Association of South Australia

The voice of local government.

# Your membership at work

## Our mission: Providing leadership, support, representation and advocacy on behalf of South Australian councils

**As a representative for all South Australian councils, the LGA is here to help our members. Fundamentally, we support what matters to you.**

**We're proud to serve local councils, providing representation and leadership to a sector that's closest to South Australia's communities.**

### Advocating and influence

The LGA has been working hard to get your priorities and concerns heard by those in state and federal government.

As the state's peak body for local government, we provide a strong voice for our members directly to decision-makers.

- ☑ Newly established Office for Regional Housing and Regional Key Worker Housing Scheme.
- ☑ Advocated for urgent legislation to extend election campaign disclosure timing for council members.
- ☑ Defended no forced amalgamations during the 2022 Council Elections.
- ☑ Secured an implementation review of the PDI Act.
- ☑ Ran campaigns to raise awareness about funding for libraries and jetties.
- ☑ Policy submissions lodged on key issues.

As your peak body we also represented the sector, providing presentations to State Cabinet and being part of over 50 government and stakeholder committees.

### LGA Board of Directors and CEO


Mayor Angela Evans


Mayor Caroline Phillips


Mayor Claire Boan


Mayor Jo-Anne Quigley


Mayor Leon Stephens


Mayor Michael Coxon


Mayor Moira Jenkins


President Dean Johnson


Mayor Gillian Aldridge OAM


Mayor Heather Holmes-Ross


CEO Clinton Jury

**7/10 Membership Satisfaction Score**

Local Government Association of South Australia

The voice of local government.

## Funding vital projects

- $6 million SA Climate Ready Coasts program.
- $180,000 of Early Childhood Innovation grant funding.
- $16m in funding for Special Local Roads Program.
- $1.2 million in payments for Community Wastewater Management Scheme works.
- Increased funding for School-Based Immunisation Programs from 2% to 6%.

**$60m funding over 3 years**
Supplementary Local Roads

**$1.5m funding**
Research and Development Grants

## Support

Through the LGA's work, you have access to a network of support and resources to deliver bigger results for your community.

Some of our wins as a sector:

- 124 council websites supported on LGA Website Platform.
- 12,200 issues logged on the My Local Services App.
- 87 resources on governance and reforms developed.
- Weekly emails on state and federal government policies and issuing affecting councils.
- Suite of templates and guides exclusive for local government.
- 45 council visits by LGA President and CEO.
- Legal Connect partnership with Norman Waterhouse Lawyers.

## Savings for your council

- The LGA have been a fierce advocate for more funding and more grants from state and federal governments to help your council get even more value from your membership.

**$25.8m savings**
LGA Workers Compensation Scheme

Workers Compensation Scheme
Local Government Association of South Australia

**$5.6m savings**
LGA Mutual Liability Scheme

Mutual Liability Scheme
Local Government Association of South Australia

**$2.7m savings**
LGA Procurement

Procurement
Local Government Association of South Australia

## BUILDING SKILLS IN LOCAL GOVERNMENT

In 2023 we focused on how to boost your council's skills through programs that make a real impact in your community.

- New Behavioural Management Framework with revised LGA Training Standards.
- Regional Health Workforce Toolkit to help your council attract and retain skilled health workers.
- 160 courses to 2,609 participants through LGA Training.
- 101 courses in emergency management to 1,552 people.
- Partnership with LG Professionals SA to strengthen training and development in the sector.
- Partnerships with Wellbeing SA, Green Industries SA and Department for Environment and Water to help councils work on environmental, recycling and wellbeing initiatives.

# MATTERS FOR INFORMATION

## 6.6 KEY STRATEGIC GOVERNANCE REVIEWS - LOCAL GOVERNMENT PARTICIPATION AND ELECTIONS REVIEW AND REPRESENTATION REVIEW 2024

**Author: Chief Executive Officer**
**23/95968**

I draw members attention to the recently announced review and provide a link to the relevant information.

Submissions to the Local Government Association for its sector response close on 29 February 2024. The public consultation closure date is 1 March 2024.

Work will be undertaken internally in preparation for engagement with the Elected body at the workshop of 7 February 2024 to develop a response for the sector and Council response for consideration at the February 2024 Council meeting. Members of course can also make their own submissions.

Further Council is legislatively required to undertake a representation review under the Local Government Act in 2024. It is an opportune time to couple the above work with the representation review which shall also be presented at the February 2024 workshop.

**ATTACHMENTS**

Nil

**SUPPORTING REFERENCES**

Local Government Participation and Elections Review | YourSAy

# MATTERS FOR INFORMATION

## 6.7 WILLIAMSTOWN, LYNDOCH LANDCARE GROUP INC

**Author: Executive and Project Support Officer**
**23/96241**

Minutes of the Williamstown, Lyndoch Landcare Group Inc. meeting held 25 October 2023 are attached for information.

**ATTACHMENTS**

Attachment 1 Minutes - Williamstown and Lyndoch Landcare Group Inc meeting held 25 October 2023 ⇩

**SUPPORTING REFERENCES**

Nil.

# Meeting Minutes

PO Box 694
Lyndoch, SA 5351

| | | | |
|---|---|---|---|
| **Purpose** | **General Meeting** | | |
| **Prepared by** | Tina Woods | **Phone No.** | 0421 616 444 |
| **Location** | Council Rooms,<br>29 Barossa Valley Way,<br>Lyndoch, SA 5351 | **Date** | 25 October 2023 |
| **Attendees** | Angus Atkinson (Chair) | | Peter Henshaw |
| | Don Wegener | | Shirley Wegener |
| | Elke Wiese | | Terry Redman |
| | Joerg Wiese | | Tina Woods |
| | Nelly van den Iessel | | Tracy Sinclair |
| **Distribution** | All current & life members, Chris Kruger (Executive Assistant, Development and Environmental Services, The Barossa Council) and Kim Thompson | | |
| **File** | 20231025_GeneralMeetingMinutes.docx | | |

| Item | | Action by | Date Due |
|---|---|---|---|
| 1 | **Meeting Opened** 7.31 pm. | | |
| 2 | **Apologies –** Trish Adamson, Mick Kobryn, Maria & Kym Burton, Phil & Colleen Godly | | |
| 3 | **Minutes of previous Meeting** held 27 September 2023 – Accepted.<br>Moved by Nelly van den Ierssel , seconded by Elke Wiese – Carried. | | |
| 4 | **Business Arising last meeting:** | | |
| 4.1 | **Actions now closed:** | | |
| | **ACTION: Open Day –** Update – refer to Chairs Report | | |
| 4.2 | **Actions still open:** | | |
| | **ACTION: Wildlife Camera** – Discuss with Amanda (Environmental Weed Control & Revegetation if she has any experience in camera in her business).<br>*Update: Action passed to Peter Henshaw* | Peter Henshaw | Nov 23 |
| | **ACTION: Fox Control** – Contact The Barossa Council later in year closer to fox breeding season to discuss who will be responsible for cost of the fox control.<br>*Update: Tracy Sinclair noted that foxes are currently breeding.* | Angus Atkinson | Nov 23 |
| | **ACTION: Yearly Council Tour** – Angus to follow up with Council. | Angus Atkinson | Nov 23 |
| | **ACTION: Care for Landcare Grant –** Develop 'wish list' of items potentially that grant can be used for, prepare costing and finalise how grant to be spent.<br>Wish-list to be determined at Working bee Thursday 26 Oct 23 | Tina Woods | Nov 23 |
| | **ACTION: Source a substitute for Roundup used by Volunteers** | | |

WILLIAMSTOWN & LYNDOCH LANDCARE GROUP INC.
LANDCARE SOUTH AUSTRALIA

# Meeting Minutes

| | | | |
|---|---|---|---|
| | 1. Determine a suitable test area away from general public areas for trial.<br>2. Seek comments from both Amanda Pearce, Environmental Weed Control & Revegetation and Kim Thompson of TBC.<br>3. Purchase two possible products for trial (agreed during GM)<br>*Update: Action title changed to be more generic i.e. not specific to Bioweed.* | All<br>Peter Henshaw<br>Peter Henshaw | Oct 23<br>Nov 23<br>Nov 23 |
| | **ACTION: Hanson Australia Corporate Volunteering Day** – Volunteers from Hanson to attend Volunteering Day on Thursday 9 November 2023.<br>Update since last meeting – Kim Thompson advised that Barossa Bush Gardens will provide Hanson a Tax Invoice which they will pay, Barossa Bush Gardens will then gift the money to WLLG.<br>1. Speak to Kim Thompson re supply of tools and PPE<br>2. Organise portable toilet<br>3. Organise Amanda Pearce, Environmental Weed Control & Revegetation to be in attendance<br>4. Determine the likely number of volunteers that will attend<br>5. Understand requirements then organise catering for the day<br>6. Determine list of works to be undertaken by the volunteers. | Angus Atkinson | 9 Nov 23 |
| | **ACTION: Environmental Cultural Flows Project –** Information session to be conducted before Christmas. Follow up with Liz Innes, LandscapeSA – Northern and Yorke.<br>**Background:** Opportunity to be involved with Environmental Cultural Flows Project which aims to restore environmental and cultural flows to river systems to bring back ecosystem health, in collaboration with First nations, Universities, Landholders and community. | Angus Atkinson | Nov 23 |
| | **ACTION: Environmental Citizen Science Large Grant Program –** Follow up with Liz Innes, LandscapeSA – Northern and Yorke.<br>**Background:** Letter of support has been forwarded to Liz Ninnes, LandscapeSA - Northern and Yorke, relating to the grant to support an increased state-wide coordinated Bioblitz & Waterwatch program | Angus Atkinson | Nov 23 |
| **5** | **New Actions from Business arising this meeting:** | | |
| | **ACTION: Next 5 Year Objectives and Strategies** – Call for a subcommittee to develop a detailed action plan for 2023 & 2024 actions. | Tina Woods | During Nov GM |
| | **ACTION: Beyond Bank Cheque info session** – Attend bank info session to understand options available. | Tina Woods<br>Angus Atkinson | 29 Nov 23 |
| | **ACTION: Volunteer Induction** – Induction of all volunteers due for FY24, to be undertaken at Thursday working bee on 2 November. | Angus Atkinson | 2 Nov 23 |
| | **ACTION: New Reserve Sign** – Seek costing for a new sign (inclusive of frame) to be erected above the notice board. | Tracy Sinclair | Nov 23 |
| **6** | **Correspondence:**<br>**In:**<br>• **Barossa Council:** | | |




## Meeting Minutes

- Jill and Amy, Volunteer Resource Centre
  - 19 Oct - Volunteering Opportunities and Volunteer Engagement Workshop – Workshop in Nuri Tues 21 Nov 4pm-7pm ($17.5 each)
  - 24 Oct - A request - volunteering for young people!
- Kim Thompson:
  - 3, 24 Oct – Re Tax Invoice for Hanson Quarries Volunteer Day.

- **Friends of Parks SA:**
  - Wednesday Weekly Mailout
  - 9 Oct – Friends of Parks Small Grant Program
  - 10 Oct – Friends of Park membership Renewal
  - 10 Oct - Safe and Effective Use of Chemicals workshop - Saturday, 9 December 2023
- **Green Adelaide -** Monthly Newsletter
- **Landscape SA - Northern and Yorke:**
  - Monthly Newsletter Yakka News
  - Liz Ninnes:
    - 18 Oct – Spring information for Northern and Yorke group – of note a BioBlitz in Barossa Valley on Friday 3 November.
    - 24 Oct – Detailed info re BioBliz Barossa.
- **Landcare Association SA (LASA):**
  - Monthly SA members Newsletter
  - Natalia Diaz, State Landcare Coordinator – 29 Sept– Information re Grants available
- **Courtney Hebberman** – 28 Sept - Discussion re Welcome to Country for Open Day
- **Nature Festival:**
  - 2 Oct – Welcome email
  - 6, 13, 20 Oct – Spring Event details
- **Hanson** – Angie Garzon Gutierrez, Enviro Compliance & Planning Officer – 6, 10, 24 Oct - Re Hanson Quarries Volunteer Day Tax Invoice
- **Barossa Valley Hire** – 12 Oct – re delivery of toilet for Open Day
- **Department for Environment and Water, Native Vegetation Branch** – 19 Oct – acknowledgement re Heritage Agreement
- **Beyond Bank** – 16 Oct – Stop issuing cheques as a payment method

**Out:**

- **Barossa Council:**
  - Kim Thompson:
    - Gazebos for Open Day
    - Hans Hanson Corporate Volunteering Day – multiple emails
- **Hanson Quarries: -** Corporate Volunteering Day – multiple emails
- **Department for Environment and Water, Native Vegetation Branch** – Query re Heritage Agreement 1345

WILLIAMSTOWN & LYNDOCH LANDCARE GROUP INC.
LANDCARE SOUTH AUSTRALIA

# Meeting Minutes

- **WLLG:**
  - Circulation of meeting minutes to members and TBC.

**7** **Chair Report**:

- **Open Day 2023** – The open day held on Sunday 14 October, despite poor weather was deemed a great success. 43 Adults (including Don Barrett a local Councillor) and 2 children passed through the gates on the day. Approximately 40% from Post code 5351, most others from SA, with two people from Sydney.

  The coffee and cake stall and the sausage sizzle were very popular and were cheerfully maned by volunteers. It was also lovely to see some past members visiting for the 20th anniversary. Unfortunately, there was no Welcome to Country due to illness but the Barossa Wildlife Rescue attended a stall with a few kangaroo joeys for visitors to see. A big thank you to Lyndoch Butchers for a reduced rate on the sausages, Gawler Mitre 10, Barossa Valley Hire, Barossa Bush Gardens for the loan of gazebos, and to Brian Green who led the guided walks. A lessons learnt session has been undertaken and documented for the next event.

**8** **Monthly Volunteer Hours:**

| Tasks | YTD | SEPT 23 | OCT 23 (to date) |
|---|---|---|---|
| 1. Admin Duties (Committee Members)[2] | 67.5 | 15 | 11 |
| 2. Meetings, home & away | 45 | 9 | nil |
| 3. Promotions. (Tours, demos, etc.) | 102.5 | nil | 102.5 |
| 4. Propagation (Sowing, planting out, seed collection, etc.) | nil | nil | nil |
| 5. Weed & Pest Control | 395.5 | 87 | 82.5 |
| 6. Construction & maintenance (Equipment, fencing, trails, buildings, etc.) | 4.5 | nil | nil |
| 7. Equipment design & manufacture (Seed boxes, displays, jigs, tools, etc.) | nil | nil | nil |
| 8. Monitoring | 2 | nil | 2 |
| **Totals** | **617** | **111** | **198** |

**9** **Treasurers Report** – as presented by Joerg Wiese:

Moved that report be accepted by Terry Redman, seconded by Tracy Sinclair - carried.

- **Monthly Income & Expenditure** – since last General Meeting

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LANDCARE SOUTH AUSTRALIA

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| | SEPT 23 |
|---|---|
| Balance Brought Forward | $14,257.19 |
| Income | $4.61 |
| Expenses | $4,212.48 |
| **End Month Balance** | **$10,049.32** |

- **Account Balances** – since last General Meeting

| | SEPT 23 |
|---|---|
| Administration | $1,938.81 |
| Credit Union Share | $2.00 |
| Project No.2 (Altona) | $6,299.01 |
| Project No.X (Care for Landcare Grant) | $1,809.50 |
| **Total End Month Balance** | **$10,049.32** |

Joerg Wiese advised the meeting that he had received a letter from Beyond Bank advising that from 17 May 2024 Beyond Bank cheques will not be accepted as a payment. The bank would be running an info session on 29 November to discuss options available. This is therefore a good time for him to transition the role of Treasurer to someone else. – See later in minutes for plan.

**10 Work Health and Safety**

- A review of OHS documents due early next year.
- It is noted that there is still a ban on the use of all **power tools** including the chainsaw until such time a risk assessment has been conducted.

**11 Publicity:**

- **Facebook:**
  - Regular updated continuing
- **Lyndoch Grapevine:**
  - Standing advert.
- **Willy Wagtail:**
  - Standing advert.
- **Open Day:** The Open day was a success due to the large and varied amount of publicity e.g. multiple plugs on the radio station BBBFM, advertising on the Southern Barossa Alliance Facebook page, posters displayed in local business and libraries, signboard at the Lyndoch markets, and being included in the Spring SA Nature Festival.

**12 General Business:**

WILLIAMSTOWN & LYNDOCH LANDCARE GROUP INC.
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# Meeting Minutes

- **Committee Roles – Update for Jan 2024:**

Following Joerg's announcement that he wishes to step down as Treasure by end FY24, the following changes will be made to the Committee roles in January 2024. As part of this change, a review of what tasks are best undertaken by each committee member to distribute the workload and ensure some redundancy when members take leave or fall ill.

Changes are shown in red.

| Committee Role | Current position holder | Position holder Jan 2024 |
|---|---|---|
| Chair | Angus Atkinson | Angus Atkinson |
| Vice Chair | Tracy Sinclair | Tracy Sinclair |
| Treasurer | Joerg Wiese | Tina Woods |
| Petty Cash | Tracy Sinclair (from Oct) | Tracy Sinclair |
| Secretary | Tina Woods | Terry Redman |
| Assistant Secretary | Terry Redman | n/a |
| Committee Members | Shirley Wegener<br>Nelly van den Ierssel<br>Peter Henshaw<br>Phil Godly | Shirley Wegener<br>Nelly van den Ierssel<br>Peter Henshaw<br>Joerg Wiese |
| Container Director | Don Wegener | Don Wegener |

- **Pre-Christmas Drinks –** Peter Henshaw kindly offer to hold Christmas Drinks and nibbles at his place on the afternoon of Thursday 7 December.
- **New Reserve Sign –** Tracy Sinclair suggested a new more prominent sign be erected to show the location of the reserve. Many locals and visitors are still unaware of where the reserve is located. All considered this a great idea.
- **Seating –** Don Wegener observed that the seats around the reserve needed to be repainted as paint work deteriorating. Work can be undertaken in the warm weather.
- **ACF Community** (Australian Conservation Foundation) **–** Joerg to lead a guided bush walk on 18 November.

13 **Key Dates for 2023:**

- **9 November-** Hanson Quarries Corporate Volunteer Day
- **7 December –** Christmas Drinks and Nibbles at Peter Henshaw's place

14 **Next Meeting** –

Next meeting will be **Wednesday 22 November 2023**, 7.30pm Council Rooms, 29 Barossa Valley Way, Lyndoch, SA.

15 **Meeting Closed** 9.25pm

# MATTERS FOR INFORMATION

## 6.8 RURAL LIVING CODE AMENDMENTS - STATE PLANNING COMMISSION UPDATE

**Author: Manager Development Services**
**23/110951**

The State Planning Commission have written to The Barossa Council in respect to Rural Living Code Amendments. The State Planning Commission have been involved in the assessment of a number of proposals to rezone land for the purposes of rural living development. A copy of the letter is contained in *Attachment 1*.
Rural living, also referred to as 'country living', refers to housing development in rural areas on fringes of townships and peri-urban areas of metropolitan Adelaide. This type of living may include some level of rural activity such as horse keeping, hobby farming or horticulture. Allotment sizes vary from 1,200m$^2$ up to 20 hectares.

The State Planning Commission have expressed concerns regarding the environmental, social and economic costs arising from rural living development. On this basis, the Minister has advised that he will not be supporting any Code Amendment seeking to facilitate rural living development at this time.

The Minister further advises that rural living style developments will only be supported where they are identified within the regional planning program and where the Code Amendment is led by Council. The Commission have further endorsed four (4) principles that it expects to be addressed as part of future rural living proposes as follows:

1. *Should not impact the future expansion of the urban area/township;*
2. *Should not result in the inefficient delivery of infrastructure and social services;*
3. *Should not result in fragmentation of valuable productive land;*
4. *Should not create land use conflicts that affect productivity of nearby lawfully operating land uses.*

A copy of the endorsed principles are contained in *Attachment 2*.

This advice has clear implications for Council's Growth and Infrastructure Investment Strategy.

New rural living areas are not anticipated under the Strategy, but existing rural living zones are under investigation where located within township boundaries established under the *Character Preservation Act 2012*. Principle 1(b) of the above-mentioned endorsed principles does contemplate this outcome:

- *Opportunities to increase rural living supply through intensification and/or development of existing rural living areas should be considered in the first instance.*

**ATTACHMENTS**

Attachment 1 Signed Letter from State Planning Commission Acting Chair - Rural Living Code Amendments ⇩

Attachment 2 State Planning Commission - Principles for Rural Living Development - June 2023 ⇩

**SUPPORTING REFERENCES**

Nil

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STATE PLANNING COMMISSION

Level 10
83 Pirie Street
Adelaide SA 5000

GPO Box 1815
Adelaide SA 5001

1800 752 664
saplanningcommission@sa.gov.au

20722578

16 October 2023

Mayor Michael Lange
The Barossa Council

By email: mayor.lange@barossa.sa.gov.au

Dear Mayor Lange

**Rural Living Code Amendments**

The State Planning Commission (the Commission) and the Minister for Planning (the Minister), the Hon Nick Champion MP (the Minister), have been involved in the assessment of a number of proposals to rezone land for the purposes of rural living development.

Rural living, also referred to as 'country living', involves housing development in rural areas on the fringes of townships and peri-urban areas of metropolitan Adelaide. This type of living can include some level of rural activity such as horse keeping, hobby farming or horticulture. Allotment sizes in rural living areas range from 1,200 square metres up to 20 hectares.

The rezoning of land for rural living purposes is a complex planning issue. Rural living is a legitimate lifestyle and housing choice, and councils often support rural living rezonings as a strategy to increase population and economic activity in regional communities.

However, rural living development can have environmental, social and economic costs that are significantly higher than those of standard residential development. These areas can result in the inefficient delivery of services, removal or fragmentation of viable primary production land, as well as lead to conflict with more intense surrounding farming operations.

Anecdotally, there is often an expectation for a high level of residential amenity and convenient access to services and facilities. This can result in the restriction of nearby farming operations and increased service delivery costs.

In this context, the Commission holds concerns regarding the environmental, social and economic costs that can arise from rural living development. In particular, the efficient provision of infrastructure, land fragmentation and the resultant impacts on valuable primary production land are of significant concern.

The Minister has indicated that he shares these concerns and, on this basis, has resolved not to support any Code Amendment seeking to facilitate rural living development at this time.

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The Minister has further indicated that rural living style developments will only be supported where they have been identified within the regional planning program and where the code amendment is led by Council.

On 29 June 2023, the Commission considered principles to guide the development of rural living development and to offer clear and consistent messaging across the State about what considerations must be given for identifying suitable land for rural living purposes.

The Commission has endorsed four principles, which area consistent with the overarching strategic directions of relevant State Planning Policies (SPPs). These have been expanded to include guidance to proponents as to what the Commission expects to see as part of future rural living proposals (see enclosed).

The summarised principles state that rural living development should be limited to areas where it does not:

1. Impact the future expansion of the urban area/township (SPP 6)
2. Result in the inefficient delivery of infrastructure and social services (SPP 1 & 6)
3. Result in fragmentation of valuable productive land (SPP 6 & 8)
4. Create land use conflicts that affect the productivity of nearby lawfully operating land uses (SPP 1, 8, 10 & 16)

It is also noted that the above principles are not the only criteria to be addressed in determining the suitability of Rural Living development, with responses to relevant SPPs also required.

I trust the enclosed principles assist in your understanding in determining where future rural living areas may be appropriate.

Yours sincerely



**Stephanie Johnston**
Acting Chair

Cc: Mr Martin McCarthy, Chief Executive Officer, The Barossa Council
Enc: The Commission's Principles for Rural Living Development (20209430)

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## Principles for Rural Living Development

**Preamble**

The **Principles for Rural Living Development** (the Principles) have been developed by the State Planning Commission (the Commission) to assist Planning and Land Use Services (PLUS) in the application of State Planning Policies when drafting the regional plans. Specifically, the Commission and Minister have instructed that future Rural Living areas will only be contemplated where they have been identified in a Regional Plan and the subsequent Code Amendment is undertaken by the relevant Council. The Principles constitute guidance from the Commission to PLUS in determining appropriate areas where future Rural Living may be contemplated.

**Rural living development to be limited to areas where it does not:**

1. **Impact the future expansion of the urban area/township:**
    a. The proposal should demonstrate the future 'need' for rural living in the context of the overall settlement pattern and growth objectives.
    b. Opportunities to increase rural living supply through intensification and/or development of existing rural living areas should be considered in the first instance.
    c. The proposed rural living area must not compromise future growth fronts. Consideration can be given to the proposed configuration of local roads, size and configuration of allotments that may facilitate future densification and urban expansion.

2. **Result in the inefficient delivery of infrastructure and social services**
    a. Rural living occurs where it will not impede 'highest and best use' opportunities associated with available and cost-effective infrastructure access.
    b. The proposal should be in proximity to existing roads, and accessible to key centres with a range of community facilities and services.
    c. The proposal should include a cost benefit analysis to determine the cost of the provision of services that community expects (e.g. rubbish collection) and infrastructure (e.g. roads and stormwater systems) against the benefit of a growing population.
    d. If the Code Amendment is proposed by a private entity, a letter from the relevant council agreeing to the required servicing.

3. **Result in fragmentation of valuable productive land**
    a. Consider a range of factors relevant to sustainable primary industries development to determine land use capability and productivity level. Factors include site area, accessibility, soil quality, topography, vegetation, climate (current and anticipated), access to water, potential for erosion, past and surrounding land uses.
    b. Check PIRSA's Primary Production Priority Areas (PPPA) provisional mapping boundaries.

4. **Create land use conflicts that affect the productivity of nearby lawfully operating land uses:**
    a. Consider buffers and setback parameters at the interface with conflicting land uses to protect residential amenity and allow for adjoining uses and businesses to continue to operate and adapt.
    b. Consider the application of overlays to assist with the equitable management of interface issues (such as the Interface Management Overlay, Significant Interface Management Overlay).

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# MATTERS FOR INFORMATION

## 6.9 STATE DISABILITY INCLUSION PLAN CONSULTATION

**Author: Manager Community Services**
**23/110968**

Council has received correspondence from Sandy Pitcher (Chief Executive, Department of Human Services), inviting contributions to the development of the new State Disability Inclusion Plan (refer Attachment 1).

The State Disability Inclusion Plan Discussion Paper forms Attachment 2.

Staff are preparing a submission for the forthcoming State Disability Access and Inclusion Plan. Council's approach involves an outreach strategy, encompassing the following key groups identified by Inclusive SA.

- People Living with Disability and the Disability Community: Council is dedicated to reaching out to individuals with disabilities to understand their unique needs and perspectives.
- Carers, Family, and Friends of People with Disability: We value the insights of those who provide care and support to individuals with disabilities and are eager to include their experiences.
- Advocates for People with Disability: The input of advocacy groups and individuals advocating for disability rights is highly significant in our endeavour.
- Professionals within the Disability Sector: We will engage with experts and professionals working in the disability sector to gain a deeper understanding of best practices and challenges.

How Council will be consulting and supporting:

1. During the week of International Day for People with Disability, from Monday, November 27, 2023, to Sunday, December 3, 2023, The Barossa Council will host two (2) key events. These events will be open to local employers and community members, with participation from industry experts and individuals with lived experience of disability. These gatherings aim to gather valuable insights and information that will form the foundation of our submission to Inclusive SA, thereby informing the development of the following State Disability Access and Inclusion Plan.

2. Drafting informed recommendations based on The Barossa Council's current Disability Access and Inclusion Plan. This process will involve close collaboration with Council's own Disability Access and Inclusion Advisory Group, composed of individuals with lived experience of disability and relevant organisations. Their input is invaluable in shaping our recommendations.

3. To ensure that we capture the broader community's input, Council's Marketing and Communications team will be briefed to disseminate the "Your

Say" link through various social media channels. This will enable us to reach a wider audience and gather critical insights into the key issues affecting people living with disability in South Australia.

The 8 week consultation period commenced on 9 October and will remain open until 3 December 2023.

**ATTACHMENTS**

Attachment 1 Invitation to comment - New State Disability Inclusion Plan Consultation ⇩

Attachment 2 State Disability Inclusion Plan Discussion Paper - October 2023

**SUPPORTING REFERENCES**

State Disability Inclusion Paper

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*Ref: 23BDHS/1558*

Government of South Australia

human services

**Office of the Chief Executive**
Level 8 North
Riverside Building
North Terrace
Adelaide SA 5000

GPO Box 292
Adelaide SA 5001

DX115

Tel: 08 8413 9050
Fax: 08 8413 9002

ABN 11 525 031 744

Mr Martin McCarthy
Chief Executive Officer
The Barossa Council
barossa@barossa.sa.gov.au

Dear Mr McCarthy

**New State Disability Inclusion Plan Consultation**

Thank you for your ongoing commitment in progressing the first State Disability Inclusion Plan, Inclusive SA 2019-2023 (Inclusive SA), and implementing your agency's Disability Access and Inclusion Plan (DAIP), which drives improved access and inclusion for South Australians living with disability.

With Inclusive SA coming to an end in 2023, my department is consulting on the development of a new State Disability Inclusion Plan (State Plan) and is seeking your agency's support with the consultation and implementation process.

Under the *Disability Inclusion Act (2018)* (the Act), the State is required to develop a State Plan to guide whole-of-government policies and measures to support people with disability to achieve full inclusion in the community and reach their full potential as equal citizens.

In response, Inclusive SA was developed as part of our commitment to create a more inclusive South Australia, bringing all State departments and local councils (State authorities) together to reduce the barriers faced by people living with disability.

We have made significant progress for people living with disability and the most recent Inclusive SA Annual Report: 2021-2022 highlights how our State authorities are making a difference in their communities. Ensuring that we complete our first State Plan and our associated actions to a high standard is crucial to giving the community confidence in our commitment to improving access and inclusion for South Australians living with disability.

The final Inclusive SA annual reporting will occur between January and March 2024 and we look forward to showcasing the outcomes achieved in the State's first Disability Inclusion Plan.

My department is undertaking consultation with the disability community, including people with lived experience of disability, priority groups, peak organisations and the disability sector to shape the new State Plan. The enclosed discussion paper has been developed to guide consultation, where the experiences and ideas of the disability community will be gathered through focus groups, a YourSAy survey, a forum, targeted interviews and case studies.

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The 8-week consultation period commenced on 9 October and will be open until 3 December 2023. This engagement approach will reflect the State Government's ongoing commitment to consult directly with people with disability on matters concerning them.

I invite you to contribute to the development of the new State Plan through a formal submission on YourSAy, which can be accessed at yoursay.sa.gov.au/disability-inclusion-plan, or via written submission, which can be provided to DHSDisabilityInclusion@sa.gov.au.

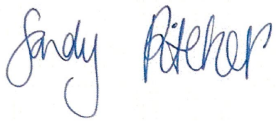
In addition, to ensure we capture the diverse experiences, expertise and ideas of the disability community, I seek your support to increase the reach of the consultation through distributing the consultation opportunity to your network. A suite of digital resources to assist with promotion are available at https://inclusive.sa.gov.au/promo and we invite you to utilise these resources to share this opportunity with your community.

Furthermore, we are seeking representatives who have the appropriate delegation from each State authority to support the development of actions under the new State Plan. If you could please provide a name(s), email and contact number to dhsdisabilityinclusion@sa.gov.au by **4 December 2023**, it would be greatly appreciated.

If you have any questions or concerns, please do not hesitate to contact Ksharmra Brandon, Director Social Inclusion, at Ksharmra.Brandon2@sa.gov.au.

Thank you for your ongoing commitment to disability access and inclusion and I look forward to our continued partnering in this important work.

Yours sincerely



Sandy Pitcher
**CHIEF EXECUTIVE**

03 / 11 / 2023

Encl: State Disability Inclusion Plan Discussion Paper.

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# MATTERS FOR INFORMATION

## 6.10 GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY MEETING MINUTES AND OUTCOMES FOR 19 OCTOBER 2023

**Author: Executive and Project Support Officer**
**23/111158**

Draft Minutes and Key Outcome Summary of the Gawler River Floodplain Management Authority meeting held 19 October 2023 are attached for information, in addition to the Business Case discussion notes which are also included.

### ATTACHMENTS

Attachment 1 Gawler River Floodplain Management Authority Minutes - Key Outcome Summary and Business Case notes - 19 October 2023 ⇩

### SUPPORTING REFERENCES

Nil

# MINUTES

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY BOARD**

**9:45am Thursday, 19 October 2023**
**Adelaide Plains Council – Council Chambers – 2A Wasleys Road, Mallala, SA 5502**

## 1. Meeting of the Board

### 1.1 Welcome by the acting GRFMA Chairperson

Cr Bruce Preece formally welcomed Board Members and Deputy Board Members, and the Executive Officer and opened the 145th meeting of the Board.

### 1.2 Present

- Cr Terry-Anne Keen, Adelaide Plains Council, Board Member
- Mr James Miller, Adelaide Plains Council, Board Member
- Cr Malcolm Herrmann, Adelaide Hills Council, Board Member
- Cr Bruce Preece, The Barossa Council, Board Member (Acting Chairperson)
- Mr Martin McCarthy, The Barossa Council, Board Member
- Cr Paul Koch, Town of Gawler, Board Member
- Ms Whendee Young, Town of Gawler, Board Member
- Cr Michael Phillips-Ryder, Light Regional Council, Board Member
- Mr Richard Dodson, Light Regional Council, Board member
- Cr Clint Marsh, City of Playford, Board Member
- Mr Greg Pattinson, City of Playford, Board Member
- Mr David Hitchcock, Executive Officer

### 1.3 Apologies

- Mr Ashley Curtis, Adelaide Hills Council, Board Member

### 1.4 Appointment of Observers

Nil

### 1.5 Declarations of Interest

Nil

## 2. Confirmation of Minutes

### 2.1 GRFMA Meeting Minutes

**GB82/23** **GRFMA Meeting Minutes**
**Moved:** Mr James Miller
**Seconded:** Cr Terry- Anne Keen

*That the minutes of the Gawler River Floodplain Management Authority Board meeting held on 17/8/2023 be confirmed as true and accurate records of the meeting.*

**CARRIED UNANIMOUSLY**

**2.2 Actions on Previous Resolutions**

Nil

**2.3 Matters Arising from the Minutes**

10:00am Cr Clint Marsh entered the meeting.

**3. Questions on Notice**

Nil

**4. Motions on Notice**

Nil

**5. Presentations**

Nil

**6. Audit Committee**

Nil

**7. Technical Assessment Panel**

**7.1 Technical Assessment Panel**

**GB83/23 Technical Assessment Panel**
**Moved:** Mr Greg Pattinson
**Seconded:** Mr Richard Dodson

*That the GRFMA:*
1. *Notes pending advice from SA Water on appointment of a new Technical Assessment Panel representative.*
2. *Requests the GRFMA Executive Officer to seek expressions of interest from the relevant Constituent Council staff for appointment to the Panel.*

**CARRIED UNANIMOUSLY**

**8. Reports**

**8.1 Gawler River Flood Mitigation, Department for Environment and Water**

**GB84/23 Gawler River Flood Mitigation, Department for Environment and Water**
**Moved:** Mr James Miller
**Seconded:** Cr Malcolm Herrmann

*That the GRFMA receives and notes the Gawler River Business Case report and in doing so:*
1. *Formally receives the minutes of the 18 October 2023 meeting of Constituent Council CEOs and GRFMA Executive Officer.*

2. *Instructs the GRFMA Executive Officer to cordially invite Department for Environment and Water representatives to present the completed Business Case to a meeting of the Board at the earliest opportunity.*
3. *No further advancements be made in relation to Constituent Council and GRFMA contributions towards the Business Case until the completed Business Case is received and assessed, including lobbying State and Federal MPs.*

**CARRIED UNANIMOUSLY**

It was requested that the minutes of the CEOs meeting be attached to the 19/10/2023 GRFMA meeting minutes.

**8.2 Information Asset Management Policy**

**GB85/23 Information Asset Management Policy**
**Moved:** Mr Martin McCarthy
**Seconded:** Mr Greg Pattinson

*That the GRFMA:*
1. *Notes commencement of the Information Assessment Management program.*
2. *Endorses the Information Asset Management Policy.*
3. *Requests progress reports on content and development of the Information Asset Management Plan be provided, as appropriate, to the GRFMA Audit Committee for endorsement.*

**CARRIED UNANIMOUSLY**

**8.3 Financial Report**

**GB86/23 Financial Report**
**Moved:** Mr Richard Dodson
**Seconded:** Ms Wendee Young

*That the GRFMA:*
1. *Receives the financial report as of 30 September 2023 showing a cash at bank balance of $ 177,953.84.*
2. *Notes internal cash lending for CAD offset is $382,740.00.*

**CARRIED UNANIMOUSLY**

**8.4 Executive Officer KPI Report**

**GB87/23 Executive Officer KPI Report**
**Moved:** Mr Greg Pattinson
**Seconded:** Mr Martin McCarthy

*That the GRFMA receives the report.*

**CARRIED UNANIMOUSLY**

**9. Correspondence**

**GRFMA Deputy Board Member – Mr John Lush**

**GB88/23 GRFMA Deputy Board Member – Mr John Lush**
**Moved:** Mr James Miller
**Seconded:** Cr Terry- Anne Keen

*That the GRFMA notes the recent resignation of Cr John Lush as Deputy Board Member (Adelaide Plains Council) and resolves a vote of thanks for Mr Lush's contribution to the Board.*

**CARRIED UNANIMOUSLY**

**10. Confidential**

**10.1 Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Dam Maintenance**

**GB89/23 Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Dam Maintenance**
**Moved:** Cr Terry- Anne Keen
**Seconded:** Cr Clint Marsh

*That:*

1. *Pursuant to Section 90(2) of the Local Government Act 1999, an Order is made that the public be excluded from attendance at the meeting.*
   *in order to consider in confidence agenda item 10.1 Bruce Eastick North Para Flood Mitigation Dam Maintenance, pursuant to Section 90(3)(k) of the Local Government Act 1999 on the basis of consideration of tenders for the supply of goods, the provision of services or the carrying out of works.*
2. *This matter is confidential because the information herein provides information regarding tenders for the supply of goods, the provision of services or the carrying out of works.*
3. *On the basis of this information, the principle that meetings of the GRFMA should be conducted in a place open to the public has been outweighed in this instance: the Committee consider it necessary to consider this matter in confidence.*

**CARRIED**

10:36am confidential session commenced.

10:36am Mr James Miller left the meeting.

10:38am Mr James Miller returned to the meeting.

**GB90/23 Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Dam Maintenance**
**Moved:** Mr Greg Pattinson
**Seconded:** Mr Richard Dodson

*That the GRFMA:*

1. *Receives the independent survey report of the BENPFM dam and determines that installation of a Deep Benchmark (DBM) not be undertaken at this time.*
2. *Notes the recent GHD comprehensive inspection report for the BENPFM which identifies the dam generally presented in a satisfactory condition.*
3. *Determines that it is a reasonable approach to utilise the GHD report as the comprehensive inspection report for 2023/2024.*
4. *Accepts the quotation of $18,900 ex GST from North Projects to undertake the 2023/2024 revaluation of the BENPFM dam.*

**CARRIED UNANIMOUSLY**

**GB91/23 Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Dam Maintenance**
**Moved:** Mr James Miller
**Seconded:** Cr Terry-Anne Keen

*That:*
1. *Pursuant to Section 90(2) and Section 91(7) of the Local Government Act 1999, the GRFMA orders that the following aspects of item 10.1, Bruce Eastick North Para Flood Mitigation Dam Maintenance be kept confidential in accordance with the GRFMA Boards reasons to deal with this item in confidence pursuant to section 90(3) (k) of the Local Government Act 1999:*
    - *Report for Item 10.1.*
    - *Attachments for item 10.1.*
2. *This order shall operate until reviewed and determined as part of the annual review by the Authority in accordance with Section 91(9)(a) of the Local Government Act 1999.*

**CARRIED UNANIMOUSLY**

10:48am confidential session concluded.

**10.2 Review of the Register of Confidential Items**

**GB92/93 Review of the Register of Confidential Items**
**Moved:** Mr Greg Pattinson
**Seconded:** Mr James Miller

*That:*
1. *Pursuant to Section 90(2) of the Local Government Act 1999, the meeting orders that the public be excluded from attendance at this part of the meeting relating to Item 10.2 Review of the Register of Confidential Items, excepting the following persons:*
    - *Executive Officer; and*
    - *Observers*

    *to enable the meeting to consider in confidence agenda Item 10.2 on the basis that the meeting considers it necessary and appropriate to act in a meeting closed to the public (excepting the persons listed above) pursuant to Sections 90(3)(a)(b)(d)(e)(k) of the Local Government Act 1999 in order to receive, discuss or consider in confidence the information or matter relating to Item 10.2:*
    - *(a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)*
    - *(d)(i) commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party*
    - *(d)(ii) commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest Ordinary Council Meeting Agenda 28 September 2021 (e) matters affecting the security of the council, members or employees of the council, or council property; or the safety of any person*
    - *(k) tenders for the supply of goods, the provision of services or the carrying out of works*
2. *Accordingly, on this basis, the principle that meetings of the GRFMA Board should be conducted in a place open to the public has been outweighed by the need to keep the information or matter confidential.*

**CARRIED UNANIMOUSLY**

10:49am confidential session commenced.

**Review of the Register of Confidential Items**

**GB92/93 Review of the Register of Confidential Items**
**Moved:** Mr Greg Pattinson
**Seconded:** Mr James Miller

*That the GRFMA Board releases the following items from confidence:*

| Meeting Date | Item No. | Order Motion No. | Item Title | Items Held Under Order |
|---|---|---|---|---|
| 16/02/2023 | 10.1 | 10/23 | Executive Officer Review - Interim | Report and attachments |
| 16/02/2023 | 10.2 | 13/23 | GRFMA Chairperson Review | Report |
| 16/03/2023 | 3.1 | 20/23 | Consultancy Agreement, Executive Officer Employment Obligations | Report |
| 20/04/2023 | 8.6 | 33/23 | Executive Services Consultancy Agreement for the 2024-2026 Service Period | Report and Minute 32/23 |
| 15/06/2023 | 10.1 | 51/23 | GRFMA Executive Services Consultancy Agreement for the 2024-2025 Service Period | Report and attachments |

**CARRIED UNANIMOUSLY**

**Review of the Register of Confidential Items**
**GB93/93 Review of the Register of Confidential Items**
**Moved:** Cr Terry-Anne Keen
**Seconded:** Cr Michael Phillips-Ryder

*That:*
1. *Pursuant to Section 90(2) and Section 91(7) of the Local Government Act 1999, the GRFMA orders that the following aspects of item 10.2, Review of the Register of Confidential Items be kept confidential in accordance with the GRFMA Boards reasons to deal with this item in confidence pursuant to section 90(3) (a) of the Local Government Act 1999:*
    - *Report for Item 10.2.*
    - *Attachments for item 10.2.*
2. *This order shall operate until reviewed and determined as part of the annual review by the Authority in accordance with Section 91(9)(a) of the Local Government Act 1999.*

10:55am the confidential session concluded.

**11. Urgent Matters Without Notice**

Nil

**12. Next Meeting**

**Date and Time:** 9:45am – Thursday, 14 December 2023
**Host:** City of Playford

**13. Closure**

The acting Chairperson thanked the members for their attendance and contributions and closed the meeting at 10:56am.

Chair _____ Date _____

# Gawler River Floodplain Management Authority

*Adelaide Hills Council, Adelaide Plains Council, The Barossa Council,*
*Town of Gawler, Light Regional Council, City of Playford*

**KEY OUTCOMES SUMMARY**

**GRFMA Board Meeting – 19 October 2023**

**Gawler River Flood Management Business Case**

The meeting received a report on the progress of the Gawler River Flood Management Business Case being facilitated by the Department for Environment and Water. Notes from the 18/10/2023 Constituent Council CEOs meeting, facilitated by the GRFMA, were also received, and discussed. Key items from the CEO meeting included:

- It is clear Constituent Councils and the GRFMA do not have capacity to fund such high-cost proposals.
- There is requirement to understand what level of risk priority the State Government holds for periodical Gawler River flooding events.
- It would be beneficial for GRFMA to formally engage with the SA State Government (possibly Minister for Climate, Environment and Water and/or Minister for Local Government) to seek understanding of the relevant expectations and roles of both Local Government and State Government in the business case proposals.
- Support for the principle of the GRFMA and Councils working with the State Government, to establish a collaborative position to prosecute for maximum funding support from the Federal Government. It was noted Local Government has a revenue capacity of 4%.
- In consideration of the above it would be beneficial for GRFMA to engage Councils, so they are informed and have the relevant information to consider the above matters, and to understand the time frames available.

The meeting subsequently resolved to invite the Department for Environment and Water representatives to present the completed Business Case to a meeting of the Board at the earliest opportunity, and that no further advancements be made in relation to Constituent Council and GRFMA contributions towards the business case, until the completed business case is received and assessed, including lobbying State and Federal MPs.

**GRFMA Technical Assessment Panel**

The GRFMA is seeking to fill a Constituent Council representative on the GRFMA Technical Assessment Panel. The GRFMA Executive Officer was requested to seek expressions of interest from the relevant Constituent Council staff for appointment to the Panel. Appointment is to be skills based, having engineering, environmental and/or planning expertise. The objectives of the Panel are to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment, and construction of the various parts of flood management proposals.

**Information Assessment Management Program**

A new Information Assessment Management Program is to be progressively implemented and the Information Asset Management Policy was endorsed. Progress reports on content and development of the Information Asset Management Plan will be provided, as appropriate, to the GRFMA Audit Committee for endorsement.

Contact: eo@grfma.com / 0407 717 368 

# Gawler River Floodplain Management Authority

*Adelaide Hills Council, Adelaide Plains Council, The Barossa Council,*
*Town of Gawler, Light Regional Council, City of Playford*

**Review of the Register of Confidential Items**

A review of the register of confidential items was undertaken and identified items of correspondence were released.

**Financial Report**

The financial report as of 30 September 2023 provided a cash at bank balance of $177,953.84 with internal cash lending for CAD offset of $382,740.00.

**Resignation Deputy Board Member**

Members noted the recent resignation of Cr John Lush as Deputy Board Member (Adelaide Plains Council) and resolved a vote of thanks for Mr Lush's contribution to the Board.

**Contact Details for the GRFMA**

Email: eo@grfma.com
Postal Address: Gawler River Floodplain Management Authority, Post Office Box 366 Seacliff Park, SA, 5049

**Next Meeting**

14 December 2023
Host: City of Playford

**Gawler River Flood Management Business Case Discussion 18/10/2023**

Present

Mr James Miller, CEO Adelaide Plains Council. Mr David Waters, CEO proxy, Adelaide Hills Council. Mr Martin Mc Carthy, CEO The Barossa Council. Mr Richard Dodson, CEO, Light Regional Council. Mr Henry Inat, CEO, Town of Gawler. Mr Sam Green, CEO, City of Playford. Mr David Hitchcock, EO, GRFMA.

Background

- DEW have now completed the business case briefings with all councils and landscape boards.
- The business case identifies a suite of flood mitigation options such as a dam raise, strategic levies and community awareness program and collectively is likely to be in the cost order of $230 mill.
- Both state and local govt will need to understand and reach agreement on what proposals are supported and at what point is any proposal simply too costly to fund.
- It is understood DEW is facilitating a late October early November meeting with the Minister, constituent council Mayors/CEOs and GRFMA as a round table discussion on possible Business Case flood mitigation options and strategies for state and local govt funding.
- Federal funding via the Disaster Ready Fund is up to 50%

Purpose of the CEOs meeting.

Prior to the proposed round table meeting it would be strategic for the GRFMA Executive and council CEOs to have some understanding on a collective position regarding.

- Which proposals have in principle support.
- At what point or under which conditions is a project considered not achievable and unable to be further supported by GRFMA/councils. A key point" what is the point at which a proposal is simply too costly to fund" and should be shelved. Or held until the next flood disaster ignites unprecedented funding support.
- Triage of the supported proposals on basis, what's achievable, and conditions to be achievable and supported. (including achievable local government funding contributions)
- GRFMA seek support from DEW to apply the adopted GRFMA funding model, for each option as identified, to provide a first level indication of reflective benefit cost to each council.
- How best to engage councils so they are informed and have the relevant information to consider the above matters: and to understand the time frames available to consider.

Any consideration of the proposed meeting would not be reflective of a formal position of a council or the GRFMA – Rather it is to be a process to establish a collective view of issues prior to meeting with the Minister.

Key points from the discussion

- It is clear constituent councils and GRFMA do not have capacity to fund such high-cost proposals.
- There is requirement to understand what level of risk priority the State Government holds for periodical Gawler River flooding events.
- It would be beneficial for GRFMA to formally engage with the SA State Government (possibly Minister for Climate, Environment and Water and or Minister for Local Government) to seek understanding of the relevant expectations and roles of both Local Government and State Government in the business case proposals.
- Support for the principle of the GRFMA and councils working with the State Government, to establish a collaborative position to prosecute for maximum funding support from the Federal government. It was noted Local Government has a revenue capacity of 4%.
- In consideration of the above it would be beneficial for GRFMA to with engage councils, so they are informed and have the relevant information to consider the above matters: and to understand the time frames available to consider.

# MATTERS FOR INFORMATION

## 6.11 INTERNATIONAL DAY OF PEOPLE WITH DISABILITY

**Author: Executive and Project Support Officer**
**23/111432**

To celebrate International Day of People with Disability, a range of free community events will be offered from 27 November – 3 December 2023.

The focus of the week's events will include:

1. Stories of local achievements of people in our community living with a disability;
2. Highlighting local businesses where people with disability are in mainstream/open employment, self employment or volunteering;
3. Building awareness of how developing valued roles in volunteering and employment for people with disability benefit our community; and
4. Creating connections between employment support systems, employers, and people with disability to encourage authentic inclusion.

Details of the planned events can be found in Attachment 1.

**ATTACHMENTS**

Attachment 1 International Day of People with Disability Flyer ⇩

**SUPPORTING REFERENCES**

Nil

FREE

# Diverse Workplaces: Partners in Employment

27 November - 3 December 2023

International Day of People with Disability

## Employers Connect to Diversity

**Monday, 27 November 1pm - 3pm**
**Ngadjuri Room, The Barossa Council, 43-51 Tanunda Road, Nuriootpa**

Join Jigsaw Australia and Volunteerability to explore the community benefits of inclusive workplaces, and hear about positive impacts directly from employers and employees.

Be guided by APM, Maxima, Wise, Together We Can and Workforce Australia on practical business support available to diversify our local workforce and embrace differences from people of all abilities.

**Register at barossa.sa.gov.au/events**

## Your Pathway to Valued Work Roles

**Wednesday, 29 November 1pm - 3pm**
**Ngadjuri Room, The Barossa Council, 43-51 Tanunda Road, Nuriootpa**

People living with disability and their supporters are invited to hear from volunteering services, Disability Employment Services (DES) providers, School Leaver Employment Services (SLES) and the NDIS Partner in Community about pathways to volunteering and work.

Connect with the Barossa & Light Volunteer Resource Centre, APM, Maxima, Together We Can, Tara Kate Arts Therapy and Feros Care.

**Register at barossa.sa.gov.au/events**

## Barossa Enterprises Supported Pathways

**Thursday, 30 November**
**Barossa Enterprises, Nuriootpa**

Community Open Day Tours hosted by employees and group participants. For more information call 8562 4855.

## Peers Create Opportunities

**Friday, 1 December 2pm - 4pm**
**Stein's Taphouse, Nuriootpa**

JFA Purple Orange hosted community session with presentations by SKILL Barossa Peer Network. Text Alice on 0466 778 941.

# International Day of People with Disability

**Be part of creating an inclusive and diverse community in the Barossa**

## Festival of Connection

**Sunday, 3 December 2pm - 6pm**
**Tanunda Town Square, 66-68 Murray Street, Tanunda**

Celebrate International Day of People with Disability with fun music, food and wine. Hosted by My Ability Pathway. For more information call 8563 2569.

For more information contact The Barossa Council Community Development Officer, Natalie Mudge on 8563 8488.

# MATTERS FOR INFORMATION

## 6.12 CONCLUSION OF NATIVE TITLE CLAIM - NGADJURI NATION NUMBER 2

**Author: Chief Executive Officer**
**23/111656**

Formal correspondence has been received from Council solicitor that the Ngadjuri Nation No 2 claim has been concluded, the correspondence is Attached.

**ATTACHMENTS**

Attachment 1 Correspondence ⇩

**SUPPORTING REFERENCES**

Nil

Mellor Olsson

Mellor Olsson Lawyers
ABN 44 157 825 957
lawyers@molawyers.com.au

Our Ref: CD2:JMG:M181693

23 October 2023

Mr Martin McCarthy
Chief Executive Officer
The Barossa Council
PO Box 867
NURIOOTPA SA 5355

**By Email: barossa@barossa.sa.gov.au**

Dear Mr McCarthy

**NATIVE TITLE CLAIM - NGADJURI NATION NO. 2 - SAD84/2022**

We refer to the above native title matter, and the Consent Determination hearing on country which took place at Burra on 6 July 2023.

The Federal Court determination of the Ngadjuri People's native title claim was a significant occasion for this community.

We now enclose an electronic copy of the Consent Determination document containing the judgment and orders made by the Court, together with schedules 1-7. Due to the size of this document, we have created a shared folder which can be accessed by clicking the link provided in the email attached to this letter.

The new *prescribed body corporate* representing the Ngadjuri common law holders is the Ngadjuri Nation Aboriginal Corporation ("**NNAC**") ICN 7713.

We would like to take this opportunity to thank you for your instructions to date as it relates to the proceedings in this native title claim. Should Council have any queries or matters which arise in respect to future acts and native title considerations, Aboriginal heritage or heritage agreements with NNAC, we would be please to provide advice and assistance in this regard.

We intend to close our file on the Ngadjuri Nation native title claim. Please find enclosed our invoice which finalises the work for this matter.

**Adelaide**
Pirie house, Level 6, 89 Pirie Street
Adelaide SA 5000
GPO Box 74 Adelaide SA 5001
P 08 8414 3400

**Port Lincoln**
11 Mortlock Terrace
Port Lincoln SA 5606
PO Box 411 Port Lincoln SA 5606
P 08 8682 3133

**Clare**
165 Main North Road
Clare SA 5453
PO Box 671 Clare SA 5453
P 08 8842 1833

**Barossa Valley**
41 Tanunda Road
Nuriootpa SA 5355
PO Box 339 Nuriootpa SA 5355
P 08 8561 1000

**Regional Offices (By appointment only)** P 1300 414 414 Balaklava, Burra, Bordertown, Ceduna, Cleve, Cummins, Elliston, Kadina, Keith, Kimba, McLaren Vale, Riverton, Streaky Bay, Wudinna

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Should you have any queries, please do not hesitate to contact me.

Yours faithfully
MELLOR OLSSON



CEILIA DIVAKARAN
Senior Associate
Email: cdivakaran@molawyers.com.au
Phone: (08) 8414 3407 (Adelaide)

# DEBATE REPORT

## 7.1 Office of the Mayor and CEO

### 7.1.1 APPOINTMENT OF DEPUTY MAYOR

**Author: Executive Business Partner**
**23/93773**

**PURPOSE**

Section 51(3) of the L*ocal Government Act 1999* provides that a Council may resolve to elect a Deputy Mayor. Further, that the Deputy Mayor can hold office for a term determined by the Council, but for a period not exceeding 4 years (which is now 3 years for this Council).

**RECOMMENDATION 1**

That Council:

(1) Appoint a Deputy Mayor for a period of 12 months commencing on 28 November 2023 and concluding on 27 November 2024;

(2) Determine that the method of choosing a Deputy Mayor be by an election process using Option B - preferential voting system;

(3) Undertake an indicative secret ballot should it be required;

(4) Appoint the Chief Executive Officer to be the returning officer for any ballot;

(5) On completion of the ballot (if required), authorise the returning officer (Chief Executive Officer) to declare the successful candidate of the ballot to the position of Deputy Mayor and require the Council to consider Recommendation 3.

The Mayor shall call for nominations to the position of Deputy Mayor. Nominations are not required to be seconded.

Subject to receiving more than one nomination.

**Subject to recommendation 1 being passed and more than one nomination being received:**

**RECOMMENDATION 2**

That Council, having received more than one nomination for the position of Deputy Mayor, adjourn the meeting for the purposes of undertaking the indicative secret ballot and that the meeting shall recommence once the Chief Executive Officer announces the result of the ballot.

At the conclusion of the ballot or having only received one nomination.

In the event that Council determines to appoint the new Deputy Mayor as the Mayor's Proxy to the Local Government Association SA part 2 of the resolution needs to be enacted.

**Subject to recommendation 2 being passed or if not more than one nomination the following shall become recommendation 2:**

**RECOMMENDATION 3**

(1) That Council, pursuant to Section 51 (3) of the *Local Government Act 1999*, appoints Cr …… as Deputy Mayor of The Barossa Council for a period outlined in resolution 2022-26/XXX.

(2) That Deputy Mayor, …….. be appointed to represent Council as the Mayoral Proxy on the Local Government Association SA, for the period of appointment and the Chief Executive Officer inform the Local Government Association.

**REPORT**

*Background*
Section 51(3) of the *Local Government Act 1999* provides that a Council may resolve to elect a Deputy Mayor. Further, that the Deputy Mayor will hold office for a term determined by the Council, but for a period not exceeding 4 years (now that the Council is one year into its term it can only appoint for a maximum of 3 years).

*Introduction*
The Barossa Council has historically elected a Deputy Mayor for a term of 12 months. The rationale for this has been that shorter terms allows for role of Deputy Mayor to provided development opportunities to more than one Elected Member though the four-year Council term, should they be interested in gaining the experience in the role. There is no restriction on any of these variables or those who have been Deputy Mayor during the term from re-nominating and continuing. No resolution can be structured so as to exclude any nominee.

The Deputy Mayor is also appointed by virtue of their position in Council committees and external bodies, including the Community Assistance Scheme Committee, established under Section 42 of the *Local Government Act 1999*. It has also been usual practice for the Deputy Mayor to be appointed as the Mayor's Proxy to the Local Government Association SA.

Delegates appointed to the Local Government Association SA shall attend the Annual General Meeting, and any meetings Ordinary General Meetings and Special General Meetings that may be called. It is recommended that a Proxy be appointed to represent Council in the event the Mayor is unable to attend a meeting.

*Discussion*
There are two primary ways to undertake the election and appointment of a Deputy Mayor.

Option A - Resolution of Council

Option B - An election process determined by the Council

Option A requires Council to test each nomination by resolution, and only if a resolution is lost (or not seconded) can it proceed to the next nomination. How the nominations are tested through this process is undertaken in the order the Mayor accepts the nominations. If there are two nominations and the first nominee receives majority support then they are appointed, the second nominee's nomination in this case does not proceed.

Option B, which is that which has traditionally been adopted by Council, is to undertake a nomination and secret ballot, conducted by the Chief Executive Officer. In accordance with the Local Government Association SA guidelines, this should be undertaken in adjourned Council so that nominees and the Mayor may cast a ballot. The Mayor will call on nominees if they wish to say anything in support of their nomination prior to the vote. Once the result is determined the adjournment ends and the result is formally tested as a motion of the Council.

It should be noted that whilst a ballot is undertaken, no conflict of interest arises for the nominees. The Mayor is also provided a ballot due to the fact that they form part of the members of Council pursuant to Section 51(4) of the Act and it is not a question before Council, as Council meeting has been adjorned for the purposes of conducting the ballot. Once formal meeting procedures commence again the nominee determined by the ballot by virtue of the provisions of Section 75 of the Act will have a material conflict of interest due to the increased allowance and status of the position and must declare a conflict of interest and leave the meeting before the final motion is considered and debated by Council.

Option B if selected should stipulate if the voting system shall be first past the post or preferential voting utilising a show of hands or a secret ballot. Traditionally Council has undertaken a secret ballot using preferential voting. By way of example:

Example 1 - First past the post

Candidate 1 = 5 votes
Candidate 2 = 4
Candidate 3 = 3

Candidate 1 has the most votes and would be elected, but with a minority of the votes cast.

Example 2 - A preferential system with the elimination of the candidate with the lowest vote until a preferred candidate is left.

Candidate 1 = 5
Candidate 2 = 4
Candidate 3 = 3

Candidate 3 is eliminated, and those three votes are distributed to the second preference demonstrated on the ballots. Let's assume candidate 3's second preferences all when to candidate 2, then the result will be:

Candidate 1 = 5
Candidate 2 = 7

Candidate 2 would be elected with a majority of the total votes cast on a preferential basis. Traditionally this has been the method chosen by Council.

Further if there is a tied vote it is an established practice under Section 51(8) that lots shall be drawn (by the returning officer) to determine who is excluded from the ballot. This is done by placing the tied nominee's names on identical pieces of paper, placing them in a receptacle so that no one can see the names on the paper and the returning officer drawing names until only one nominee remains (of those on the tied vote). The name of the candidate/s withdrawn will be the one/s excluded from the ballot.

Council must also consider whether or not to appoint the newly appointed Deputy Mayor (or other Elected Member) as the Mayor's Proxy to the Local Government Association SA. Council may choose to appoint the newly appointed Deputy Mayor (or other Elected Member)

*Summary*
Council is now asked to consider appointing a new Deputy Mayor, and whether or not to appoint the new Deputy Mayor as the Mayor's Proxy on the Local Government Association SA.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

*Supporting references*
https://www.remtribunal.sa.gov.au/documents/2022/20220705-Determination-2-of-2022-Members-of-Local-Government.pdf

Periodic adjustment of council member allowances | LGA South Australia

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
BS7 - Governance - Provision of governance advice and support in the discharge of legislative responsibilities for policy development, delegations and authorisations, internal review of Council decisions, delegations and authorisations, Native Title claims

Legislative Requirements
Section 51, Local Government Act 1999

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The Deputy Mayor will be remunerated at $25,296 paid quarterly in arrears and this is fully budgeted.

## COMMUNITY ENGAGEMENT

Consultation is not required under policy or legislation.

**OFFICE OF THE MAYOR AND CEO**

**DEBATE AGENDA**

## 7.1.2 REVIEW OF CONFIDENTIAL ORDERS

**Author: Executive Business Partner**
**23/110206**

**PURPOSE**

To review the confidential items due for review and ascertain whether items should be released from confidential status and made available for public access or remain confidential due to the ongoing nature of the project or issue.

Any order made by Council that operates for a period of more than 12 months must be reviewed at least once in every year – thus, these orders pursuant to Section 91(9) *Local Government Act 1999* are due for review.

**RECOMMENDATION**

That Council in compliance with Section 91(9)(a) of the *Local Government Act 1999* and having reviewed the confidentiality orders of the follow matters:

- 16 July 2013 - Performance Review of the Chief Executive Officer;
- 24 June 2014 - Performance Review of the Chief Executive Officer;
- 17 February 2015 - Mid Year CEO Performance Target Report;
- 21 July 2015 - Performance Review of the Chief Executive Officer;
- 16 August 2016 - Chief Executive Officer's 2015/16 Performance Review and New Contract Negotiation;
- 18 July 2017 - Chief Executive Officer's 2016/17 Performance Review, and,
- 17 July 2018 - Chief Executive Officer's 2017/18 Performance and Conditions of Contract Review;
- 16 July 2019 - Chief Executive Officer's 2018/19 Performance and Conditions of Contract Review;
- 21 July 2020 - Chief Executive Officer's 2019/20 Performance and Remuneration Review;
- 15 June 2021 - CEO Performance Review Outcomes;
- 12 July 2022 - CEO Performance Review Outcomes;
- 19 July 2022 - CEO Performance Review Outcomes;
- 3 May 2023 - Consultant – Scope of Works and Review of Processes;
- 16 May 2023 - CEO Performance Review Process
- 7 June 2023 - Capability Framework
- 7 June 2023 - Data Collection - 360-Survey Design
- 7 June 2023 - Updated Position Description
- 12 July 2023 - Presentation of Results from the Data Collection Phase of the CEO Performance Review
- 18 July 2023 - CEO Performance Review Outcomes and Remuneration Review

And made in accordance with Section 90(3)(a) of the *Local Government Act 1999* resolve that the CEO performance documents, agenda, reports and relevant minutes shall continue to remain Confidential, and that Council review the said orders prior to 24 January 2023.

## REPORT

*Background*
Council utilises the confidential provisions within the *Local Government Act 1999* when it believes the information being discussed is of a confidential nature and meets one of the provisions in Section 90(3) of the Act.

This review considers the nature of confidential orders and its compliance with the Act. Sections 90 and 91 of the *Local Government Act 1999* outline the requirements for Council to consider items in confidence and under what conditions they may be retained in confidence.

Documents held in confidence are reviewed each year to determine whether an item is to remain in confidence or be released to the public as at Attachment 1.

*Discussion*
The confidential orders are reviewed annually. This report provides Council the opportunity to review the items due for review and decide to either release items to the public or to maintain ongoing matters in confidence.

The confidential orders were reviewed on 24 January 2023 and determined that the circumstances for which Council considered the original matters in confidence and subsequent reviews continues to meet the personal affairs test under Section 90(3)(a) of the *Local Government Act 1999* and thereby all relevant documents remained in confidence.

*Summary*
There has been no change to the circumstances held within the Confidential Orders and it is recommended through this review the documents as at Attachment 1, remain in confidence. Again, there has been no change to these personal circumstances, and it is recommended through this review the documents remain in confidence.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Council Confidential Orders as of 21 Novembr 2023

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan

BS7 - Governance - Provision of governance advice and support in the discharge of legislative responsibilities for policy development, delegations and authorisations, internal review of Council decisions, delegations and authorisations, Native Title claims

Legislative Requirements
Section 91(9)(a) of the Local Government Act 1999

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Nil

## COMMUNITY ENGAGEMENT

Nil

# COUNCIL CONFIDENTIAL ORDERS – As of 21 November 2023

| Meeting | Meeting Date | Agenda Item No.and Minute Book Page | Title of Report | Reason for Confidentiality | Comment to support recommendation | Report (including Attached Supporting Documents) and/or Minutes | Recommendation | Power to revoke delegated to the CEO? [Yes / No] | Review Date |
|---|---|---|---|---|---|---|---|---|---|
| Ordinary Council | 16/07/2013 | 8.1.1 2013/14-15 | **Performance Review of the Chief Executive Officer** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Minutes | Retain Retain | N | 24/01/2024 |
| Ordinary Council | 24/06/2014 | 8.3.1 Mayor 14/12/2014 | **Performance Review of the Chief Executive Officer** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Attachments to report Minutes | Retain Released | N | 24/01/2024 |
| Ordinary Council | 17/02/2015 | 8.1.1 Mayor 10/09/2015 CO2014-18/6 | **Mid Year CEO Performance Target Report** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Minutes | Retain Released | N | 24/01/2024 |
| Ordinary Council | 21/07/2015 | 8.1.1 Mayor 2015/16-17 CO2014-18/9 | **Performance Review of the Chief Executive Officer** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Attachments Report Minutes | Retain Retain Retain | N | 24/01/2024 |
| Ordinary Council | 16/08/2016 | 8.1.1 Mayor CO2014/18-31 2016/42-43 | **Chief Executive Officer's 2015/16 Performance Review and New Contract Negotiation E1200** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Attachments Minutes | Retain Retain Retain | N | 24/01/2024 |
| Ordinary Council | 18/07/2017 | 8.1.1 2017/30-31 CO2014/18-62 | **Chief Executive Officer's 2016/17 Performance Review** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 24/01/2024 |
| Ordinary Council | 17/07/2018 | 8.1.1 2018/15-16 CO2014/18-78 | **Chief Executive Officer's 2017/18 Performance and Conditions of Contract Review E1200** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 24/01/2024 |
| Ordinary Council | 16/07/2019 | 8.1.1 2019/15-16 CO2018/22-12 | **Chief Executive Officer's 2018/19 Performance and conditions of Contract Review** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Released | N | 24/01/2024 |
| Ordinary Council | 21/07/2020 | 8.1.1 2020/7-8 CO2018-22/26 | **CHIEF EXECUTIVE OFFICER'S 2019/20 PERFORMANCE AND REMUNERATION REVIEW E1200** | Section 90(3)(a) of the Local Government Act 1999 relating to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead). | The matter and supporting documents of the agenda item on balance will disclose personal information related to the performance of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Released | N | 24/01/2024 |
| Ordinary Council | 15/06/2021 | 8.1.1 21/46370 CO2018-22/18 | **CEO PERFORMANCE REVIEW OUTCOMES** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Office | Report Attachment Minutes | Retain Retain Retain | N | 24/01/2024 |
| CEO Performance Review Committee | 12/07/2022 | 5.1 22/42677 COCPRCC/7 | **CEO PERFORMANCE REVIEW OUTCOMES** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 24/01/2024 |
| Ordinary Council | 19/07/2022 | 8.1.1 22/40630CO2018-22/42 | **CEO PERFORMANCE REVIEW OUTCOMES** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer | Report Attachment Minutes | Retain Retain Retain | N | 24/01/2024 |
| CEO Performance Review Committee | 3/05/2023 | .1 23/19085 COCPRC2022-26/3 | **CONSULTANT – SCOPE OF WORKS AND REVIEW OF PROCESSES** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 3/05/2024 |
| CEO Performance Review Committee | 16/05/2023 | 5.1 23/21839 COCPRC2022-26/6 | **CEO PERFORMANCE REVIEW PROCESS** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 16/05/2024 |
| CEO Performance Review Committee | 7/06/2023 | 4.1 23/28414 COCPRCC/6 | **CAPABILITY FRAMEWORK** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 7/06/2024 |
| CEO Performance Review Committee | 7/06/2023 | 4.2 23/28431 COCPRCC/8 | **DATA COLLECTION - 360-SURVEY DESIGN** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 7/06/2024 |
| CEO Performance Review Committee | 7/06/2023 | 4.3 23/28436 COCPRCC/10 | **UPDATED POSITION DESCRIPTION** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 7/06/2024 |
| CEO Performance Review Committee | 12/07/2023 | 4.1 23/37867 COCPRCC/13 | **PRESENTATION OF RESULTS FROM THE DATA COLLECTION PHASE OF THE CEO PERFORMANCE REVIEW** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 12/07/2024 |
| Ordinary Council | 18/07/2023 | 3.1.1 23/39353 CO 2022-26/219 | **CEO PERFORMANCE REVIEW OUTCOMES AND REMUNERATION REVIEW** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that relates to the personal affairs of the Chief Executive Officer being his annual performance and remuneration review | Report Attachment Minutes | Retain Retain Retain | N | 18/07/2024 |
| CEO Performance Review Committee | 12/07/2023 | 4.1 23/37867 COCPRCC/13 | **PRESENTATION OF RESULTS FROM THE DATA COLLECTION PHASE OF THE CEO PERFORMANCE REVIEW** | Section 90(3)(a) of the Local Government Act 1999: information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | In this matter, the reasons that receipt, consideration or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that the matter relates to information pertaining to the personal affairs of the Chief Executive Officer. | Report Attachment Minutes | Retain Retain Retain | N | 12/07/2024 |

B

# DEBATE REPORT

## 7.1 Office of the Mayor and CEO

### 7.1.3 POSSIBLE RENAMING OF THE WARREN RESERVOIR TO LAKE WARREN AND THE SOUTH PARA RESERVOIR BE RENAMED SOUTH PARA LAKE.

**Author: Mayor**
**23/110290**

**PURPOSE**

I am seeking Council's endorsement to formally write to the Minister seeking approval for the possible renaming of these reservoirs.

**RECOMMENDATION**

That Council authorises the Mayor to formally write to the Minister for Climate, Environment and Water, Susan Close MP recommending the renaming of the Warren Reservoir to Lake Warren and the South Para Reservoir be renamed South Pare Lake.

**REPORT**

*Discussion*
Following my trip to Grapevine Texas, I noticed manmade water facilities are called 'Lakes'. I had a brief conversation with regard to the South Para and Warren Reservoirs with the Hon Deputy Premier and Minister for Climate, Environment and Water, Susan Close MP, to seek consideration for the renaming of these facilities to 'Lake Warren' and 'South Para Lake'. The renaming of these important attractions presents an opportunity for our region to enhance the promotion of existing passive water recreational activities to attract a broader range of visitors and to increase the diversity of tourism product through growth and investment in complimentary activities and infrastructure in the southern area of our region.

*Summary and Conclusion*
I am seeking Council's endorsement to formally write to the Minister seeking approval for the possible renaming of these reservoirs.

**ATTACHMENTS OR OTHER SUPPORTING REFERENCES**

Nil

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan
Support tourism development that is sensitive to the natural environment and ensures that the unique character of the rural landscape is appropriately managed and promoted.

Corporate Plan
CS21 - Tourism - Provision of a range of tourism services and business and economic development support. This includes managing the nationally accredited Barossa Visitor Centre; development and maintenance of tourism resources both digital and printed.

Legislative Requirements
Nil

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Nil

## COMMUNITY ENGAGEMENT

Not required.

# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.2 OFFICE CLOSURE

**Author: People and Culture Support Officer**
**23/110034**

**PURPOSE**

To consider and adopt a proposal for late Council office opening in order to facilitate all staff access and inclusion in an organisation-wide professional development event.

Specifically, to consider and adopt the following late opening times for Thursday 7 December, 2023:

- 10.15am opening for Council workplaces that provide direct service to the public.
- 10.30am opening for the following three locations that provide direct service to the public:
  - Lyndoch Library
  - Mt Pleasant Library
  - Williamstown Depot.

**RECOMMENDATION**

That Council:

(1) Pursuant to Section 45(2) of the *Local Government Act 1999*, approves the Principal Office and other offices of the Council to open at 10.15am and 10.30am respectively on Thursday, 7 December, 2023.

(2) Makes the following alternative arrangements to enable the local community to access the services of the Council which are ordinarily available at the Principal Office of the Council:

Email: barossa@barossa.sa.gov.au
After Hours Service: Answering Adelaide 8563 8444
Website (Online Services and Make a Payment): barossa.sa.gov.au

**REPORT**

*Background*
Twice per annum organisation-wide professional development events are held in support of Council's ongoing commitment to the implementation of modern people and culture strategies and the development and retention of staff, with a strong aim to continuously improve the quality of services to our community through the professional development of our staff.

*Introduction*
An all-staff professional development and recognition event is scheduled to be held on Thursday 7 December 2023, from 8am to 10.00am. To allow as many staff to attend and return to the workplace, the timing of the event will commence at 8am, before normal working hours, and will run to approximately 10.00am. To facilitate this timeframe, support is being sought to allow Council workplaces providing direct services to the public to open 75/90 minutes later than normal at 10.15/30am, allowing staff to attend the event in its entirety.

*Discussion*
This event has been designed to promote knowledge sharing, staff milestone recognition and connection of staff from various departments and work sites. It also provides a pivotal opportunity for new and existing staff alike to broaden their understanding and appreciation for the positive impacts that Council makes within our community.

Whilst face to face service delivery will be impacted for 75/90 minutes due to the delayed opening of Council workplaces, online services will continue to be available, along with email enquiries and Council's after-hours telephone contact service.

*Summary and Conclusion*
Council' support is being sought to approve the amendment of the opening times of Council's Principal Office and other offices to 10.15/30am to support staff attendance at an organisation-wide professional development and recognition event on Thursday, 7 December, 2023.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Nil

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
BS10 - People and Culture - Support to Managers and employees across the full employee lifecycle, including attraction, recruitment and selection, induction and on-boarding, training and performance development, performance management and offboarding.

Legislative Requirements
Local Government Act 1999

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Financial costs associated with after-hours phone service for the 75 minute duration that the event runs into standard opening hours will be absorbed within the existing operational budget.

Costs associated with promotion of the late opening to the public, including public notices will be absorbed within the existing operational budget.

## COMMUNITY ENGAGEMENT

No consultation required given the amendment is minor in nature, although promotion and awareness to the community of the late opening will occur via social media, public notices and signage at relevant sites.

# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.3 PROCUREMENT POLICY

**Author: Manager Corporate Services**
**23/110971**

**PURPOSE**

To present an updated version of Council's Procurement Policy for consideration and approval.

**RECOMMENDATION**

That Council:

(1) Approves the updated Procurement Policy.

(2) Approves the delegation of authority to the Chief Executive Officer to review, update and approve as necessary, supporting processes to facilitate implementation of the Procurement Policy.

**REPORT**

*Background*
The Procurement Policy was last updated in March 2021 and following review as part of the policy review cycle it has undergone staff consultation and been presented to the Executive Leadership Team for endorsement.

*Introduction*
The review of the Procurement Policy aimed to assess the effectiveness and efficiency of the current procurement policy and to make recommendations for improvement where necessary.

In compliance with Section 49 of the *Local Government Act 1999* and best practice principles in procurement, the Policy seeks to:

- Define methods by which Council can acquire goods and services;
- Demonstrate probity, accountability and responsibility of Council to all stakeholders;
- Be fair and equitable to all parties involved;
- Enable consistency of approach and the application of procurement processes; and
- Ensure that the best possible outcome is achieved for Council.

*Discussion*
The Procurement Policy plays a critical role in ensuring the responsible and efficient allocation of public funds for the acquisition of goods and services. This review

included all staff consultation and focused on several key areas, including policy compliance, cost-effectiveness, transparency and sustainability.

***Key Findings:***

1. *Policy Compliance*
   - The Procurement Policy aligns with relevant laws and regulations governing public procurement.
   - The policy outlines clear procurement methods and exemptions inclusive of emergency procurement and delegations.

2. *Cost-Effectiveness*
   - The policy supports cost-effective procurement through competitive bidding processes.
   - Value for money is not limited to price alone with Principle 2 expanding on considerations such as Council's long term strategic direction, whole of life costs, market trends and risk exposure.
   - Further efforts can be made to evaluate cost effectiveness in ongoing contracts and exploring opportunities for cost savings which will be supported in more detail via audit process.

3. *Transparency and Accountability*
   - Principle 3 emphasizes transparency in the procurement process, ensuring that all stakeholders have access to relevant information.
   - There is evidence of comprehensive records of procurement activities, including request for quotation, expression of interest, request for tender, and contract and contractor registers.

4. *Sustainability*
   - The policy has been updated to include Principle 8 - Social Sustainability, defining a commitment to consider the impact of procurement practices to improve outcomes for minority, marginalised or at-risk groups through equitable participation in procurement opportunities.

5. *Strategic Alliance*
   - Exemption to comply with all aspects of procurement methods have also been included if Council enters into a strategic alliance procurement process under this policy, then there will be no requirement for Council to approach the wider market or enter into a separate RFT/RFQ as an open tender process has already been undertaken.

     Strategic alliances include, but are not limited to:
     - LGA Procurement (via VendorPanel).
     - A purchasing group of which the Council is a member.
     - Some State Government contracts.
     - Ad hoc alliances created with other Local Government entities.

<u>*Summary and Conclusion*</u>
Council's Procurement Policy has been reviewed and updated with inclusion of Principle 8 Social Sustainability and Strategic Alliance in relation to exemption where Council has entered into a strategic alliance procurement process. The updated documented is now presented for Council's consideration and approval.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 DRAFT - Procurement Policy - Version 6

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
BS6 - Finance - Transparency and accountability regarding Council activity and expenditure. Provision of organisational performance report (outcomes), activity report (outputs), a range of statutory reporting (e.g. public health, tax, superannuation), financial reporting

BS7 - Governance - Provision of governance advice and support in the discharge of legislative responsibilities for policy development, delegations and authorisations, internal review of Council decisions, delegations and authorisations, Native Title claims

Legislative Requirements
Independent Commissioner Against Corruption Act 2012
Local Government Act 1999 – Sections 7, 8, 48 and 49
South Australian Work Health and Safety Act 2012
South Australian Work Health and Safety Regulations 2012

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The updated Procurement Policy provides guidance for the acquisition of goods, works, services and contractors across all aspects of the procurement lifecycle to ensure that Council funds are expended in accordance with approved budgets and procurement activity demonstrates value for money.

## COMMUNITY ENGAGEMENT

Community consultation is not required under the Act or Council's Public Consultation Policy. Further, the Procurement Policy is based on the Local Government Association's Best Practice Model policy, which in turn is based on legal advice as to legislative compliance and best practice.

# THE BAROSSA COUNCIL
# PROCUREMENT POLICY

| 1. | Purpose |
|---|---|

1.1. In compliance with Section 49 of the Local Government Act 1999 (Act) and best practice principles in procurement, this policy seeks to:

- define the methods by which Council can acquire good and services;
- demonstrate probity, accountability and responsibility of Council to all stakeholders;
- be fair and equitable to all parties involved;
- enable consistency of approach in the application of procurement processes: and
- ensure that the best possible outcome is achieved for Council.

| 2. | Scope |
|---|---|

2.1. This policy informs procurement activities associated with the acquisition of goods, works, services or consultants and covers all aspects of the procurement lifecycle including planning, risk management, tendering, purchasing, contracting and financial control.

2.2. This policy applies to anyone who undertakes or is involved in procurement activities on behalf of Council. Compliance with the provisions set out in this policy is mandatory unless expressly indicated otherwise.

2.3. The procurement restrictions documented in Council's Caretaker Policy will apply during all periods when Council operates in Caretaker Mode.

2.4. This policy does not cover the following:

- non-procurement expenditure such as sponsorships, grants, funding arrangements, donations (refer to Community Assistance Scheme Policy) and employment contracts (Human Resource Management Policy);
- real property acquisitions;
- the disposal of land and other assets owned by Council; or
- the purchase of land by Council.

| 3. | Policy Statement |
|---|---|

3.1. Policy Objectives

Council is committed to ensuring that all procurement activities deliver the following objectives:

- providing for fair, equitable, competitive and ethical behaviour in all procurement activities;
- obtaining value for money;
- consideration of environmental protection principles; sustainability and circular procurement principles
- providing reasonable opportunity for local economic development and social inclusion
- ensuring probity, accountability and transparency;
- effective management of the end-to-end procurement lifecycle;
- identification and management of risk;
- providing reasonable opportunity for local economic development and social inclusion; and
- ensuring compliance with all relevant legislation.


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3.2. Procurement Principles

Council's procurement is underpinned by the following key principles:

***Principle 1 – Open and Fair Competition***

Open and fair competition will be fostered and maintained by providing suppliers and contractors with appropriate access to Council's procurement opportunities. Council will ensure, where reasonably practicable, that:

- there is reasonable access for all suitable and competitive suppliers and contractors to the Council's business;
- where market circumstances limit competition, procurement activities recognise this and associated methodology takes account of it; and
- adequate, identical and timely information is provided to all suppliers to enable them to quote or tender.

Personnel authorised to engage in procurement activities on behalf of The Barossa Council will, at all times, undertake their duties in an ethical, open and impartial manner, act responsibly, behave professionally and exercise sound judgement.

***Principle 2 – Value for Money***

Value for money is not restricted to price alone. To ensure the best value for money, Council may assess the following:

- the contribution to Council's long-term plan and strategic direction;
- any relevant direct and indirect benefits to Council, both tangible and intangible;
- efficiency and effectiveness of the proposed procurement activity;
- the performance history, quality and scope of services, and support of each prospective supplier;
- fit for purpose of the proposed goods, works or service;
- the value of any associated environmental benefits;
- local economic development and social inclusion;
- whole of life costs including acquiring, using, maintaining and disposal;
- Council's internal administration costs;
- technical compliance issues;
- risk exposure;
- prevailing market forces and trends and;
- other relevant matters identified in specific procurement process documentation.

***Principle 3 – Probity, Accountability and Transparency***

Council will demonstrate accountability in procurement by ensuring that decisions are able to be explained, and evidence provided, to ensure that an independent third party can clearly see that a fair and reasonable process has been followed. Personnel must be able to account for all decisions and provide feedback on them. Additionally, an audit trail will be visible for all procurement activities for monitoring and reporting purposes.

Delegations define the limitations within which Council personnel are permitted to work. Council personnel will not incur expenditure unless they have a delegated authority and funds are allocated for that specific expenditure in a budget approved by Council (refer to Annual Budget/Business Plan Policy).

***Principle 4 – Effective Management of the End-to-End Procurement Lifecycle***

The procurement lifecycle includes all of the steps and tasks within the procurement process, from need identification and data gathering to contract management, delivery of goods/services/works and relationships with suppliers.

Council personnel will determine appropriate methodology within the various steps of the procurement lifecycle including planning, risk management, tendering, purchasing,


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contracting and financial control with regard to the scale, complexity and importance of the goods, works, services or consultancies being acquired.

***Principle 5 – Identification and Management of Risk***

Risk Assessment

Council personnel will ensure that appropriate practices and procedures of internal control and risk management are in place for end- to-end lifecycle procurement activities, including risk identification, assessment and implementation of controls.

Procurement risk assessments will focus on assessing a potential supplier's capacity and capability to meet Council's requirements and identify any other factors which might result in works, goods or services not being successfully delivered or maintained.

Risk Based Approach to Market

Council's approach to market will be influenced by procurement risk assessments, with high risk acquisitions requiring more formal procurement planning methodologies and higher levels of management oversight.

Work Health Safety

Council is committed to protecting health, safety and welfare. Council personnel will ensure that its procurement activities protect the health, safety and welfare of its workers, elected members, customers and community.

***Principle 6 - Environmental Sustainability***

Council endeavours, where reasonably practicable, to promote environmental sustainability through its procurement processes. This may include;

- adopting purchasing practices that minimise waste and pollution and conserve the use of natural resources;
- purchasing goods with recycled content and advocating for recycled content traceability.
- Supporting suppliers and supply chains that have policies, practices and reporting capabilities that assist Council to lower the environmental and climate impact of goods and services procured.
- providing leadership to business, industry and the community in circular procurement.

***Principle 7 – Encouragement of Competitive Local Business & Industry***

With the aim of achieving a value for money outcome, Council will endeavour to, at its discretion and to the full extent permitted by law, support local businesses by:

- promoting to local businesses opportunities to supply to the Council;
- structuring the purchasing processes to be accessible to all businesses;
- giving preference to local business when all other commercial considerations are equal;
- ensuring, where possible, that specifications and purchasing descriptions are not structured so as to potentially exclude local suppliers and contractors; and
- consider economic and social inclusion elements such as employment creation and training opportunities.

***Principle 8- Social Sustainability***

Council supports procurement practices which seek to improve the lives of minority, marginalised or at-risk groups through equitable participation in procurement opportunities. Diversity should be a consideration in every procurement project and reflect corporate commitment to achieve the most positive economic, environmental, and social impacts possible over the life cycle of goods or services.


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***Principle 9- Confidentiality***

Council undertakes to take all reasonable steps to preserve the confidentiality of the information it obtains from Tenderer or Supplier.

***Principle 10- Ensuring Compliance with all Relevant Legislation.***

Relevant legislative requirements include, but are not limited to:

- Competition and Consumer Act (Cth) 2010
- Competition Policy Reform (SA) Act 1996
- Criminal Law Consolidation Act 1935
- Disability Inclusion Act 2018
- Environment Protection Act 1993
- Independent Commission Against Corruption Act 2012
- Industry Advocate Act 2017
- Local Government Act 1999, Section 48, 49 and Section 125 – Prudential Management, Expenditure of Funds & Procurement Policy, Practices & Procedures
- Freedom of Information Act 1991
- Local Government (Elections) Act 1999, Section 91AModern Slavery Act (Cth) 2018
- Ombudsman Act 1971
- State Records Act 1997
- Trade Practices Act 1974
- Competition Policy Reform (South Australia) Act 1996
- Work Health and Safety Act (SA) 2012 and Regulations 2012

3.3. Methods of Procurement

To meet requirements in relation to open and fair processes, Council will select an approach to market method best suited to ensuring that the procurement activity delivers the most advantageous outcome for Council and our community.

Council may, having regard to its Procurement Principles and any other factors considered relevant by the Council, at its absolute discretion determine appropriate procurement methods, the details of which are outlined within administrative processes supporting this Policy.

The appropriate method of procurement will be determined by reference to a number of factors including:

- value of the purchase;
- cost of an open market approach versus the value of the acquisition and the potential benefits;
- the particular circumstances of the procurement activity;
- the objectives of the procurement;
- the size of the market and the number of competent suppliers;
- Council's leverage in the market place;
- time constraints; and
- a comprehensive assessment of the risks associated with the relevant activity and/or project, including the risk profile of the procurement and any risks associated with the preferred procurement method.

3.4. Exemptions from this Policy

This Policy contains general guidelines to be followed by the Council in its procurement activities. There may be procurements in which a tender process will not necessarily deliver the best outcome for Council, and other market approaches may be more appropriate.


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The authority to provide an exemption from using the required method of procurement will be delegated to the Chief Executive Officer or the relevant Department Director in accordance with expenditure sub-delegations as prescribed in Council's Delegations Register. Reasons for any exemption to the procurement method must be documented and registered in Councils Electronic Document Records Management System.

3.5 Emergency Procurement

An emergency is defined as circumstances that could not have been reasonably foreseen that creates a substantial risk of loss, damage, interruption of services, or threat to public health or safety.

As part of an emergency response the Chief Executive Officer or the relevant Department Director may authorise a flexible procurement method to meet urgent need.

This exemption applies only to the purchases that are part of Council's immediate and required response to an emergency, and only where adherence to existing policy and process would hinder the ability to respond effectively and appropriately.

3.6 Strategic Alliances

If Council enters into a strategic alliances procurement process under this policy (Strategic Alliances) then there will be no requirement for Council to approach the wider market or enter into a separate RFT/RFQ as an open tender process has already been undertaken. Council can meet its procurement requirements through contractual arrangements established and administered by other organisations that demonstrate adherence to the requirements of this policy. The use by Council of Strategic Alliances means that the methods of procurement set out in this policy will be undertaken pursuant to and in accordance with the arrangements set out under the Strategic Alliances.

These include, but is not limited to:

- LGA Procurement (via VendorPanel).
- A purchasing group of which the Council is a member.
- Some State Government contracts.
- Ad hoc alliances created with other Local Government entities.

3.7 Delegations

Expenditure sub-delegations, detailing authorised purchasers and purchasing limits are prescribed in Council's Delegations Register at Appendix 13 (Local Government Act 1999).

3.8 Authorised Agents

Council may, from time to time, and in accordance with section 37(b) of the Local Government Act 1999 appoint Authorised Agents to enter into a contract on behalf of Council, which includes expending Council's approved budgeted funds. Such authorisations will always be subject to provision of an approved budget allocation for the expense. The names, appointment dates and limitations of all Authorised Agents will be maintained in the Register of Authorised Persons.

## 4. Supporting Process

- Procurement Planning, Sourcing and Selection Process
- Purchasing Process
- Contract and Contractor Management Process

## 5. Related Policies and Codes


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- Annual Budget/Business Plan Policy
- Caretaker Policy
- Disposal of Land and Other Assets Policy
- Enterprise Risk Management Policy
- Fraud, Corruption, Misconduct and Maladministration Prevention Policy
- Prudential Management Policy
- Work Health Safety Contractor Management Policy
- Work Health Safety and Return to Work Policy

## 6. Legislation and References

- The Barossa Council Strategic Plan
- The Barossa Council Corporate Plan
- Council Delegations Register (Appendix 13 – Local Government Act 1999)
- Freedom of Information Statement

## 7. Review

7.1. This policy shall be reviewed by the Council / Policy Owner, in consultation with the relevant stakeholders, every four (4) years or more frequently if legislation or Council needs change.

## 8. Further Information

8.1. This Policy is available on Council's website at www.barossa.sa.gov.au It can also be viewed electronically at Council's principal office at 43-51 Tanunda Road, Nuriootpa and all Council branches, during ordinary business hours. A copy of this Policy can be obtained at those venues upon payment of a fixed fee.

8.2. Any complaint in relation to this Policy or its application should be forwarded in writing addressed to the Chief Executive Officer, PO Box 867, Nuriootpa SA 5355 or barossa@barossa.sa.gov.au.

## 9. Document Control

| | | | |
|---|---|---|---|
| **Corporate Plan Link:** | BS11 Maintain and champion the implementation of Council's Procurement Framework | | |
| **Document Owner:** | Director Corporate Services and Business Innovation | **Document Control Officer:** | Property and Procurement Coordinator |
| **Version history** | | | |
| **Version No.** | **Date** | **Description of Change** | |
| 5.0 | 01/10/2023 | Rewrite Policy into new template, align to updated legislation and improve readability. | |
| 4.0 | 19/06/2018 | Policy reviewed and updated | |
| 3.0 | 21/06/2016 | Policy reviewed and updated | |
| 2.0 | 24/06/2014 | Policy reviewed and updated | |
| 1.0 | 15/06/2010 | New Policy | |

## 10. Definitions

| | |
|---|---|
| Circular procurement | Involves purchasing goods and services that design out waste and pollution, keeps products and materials in use longer and reduces |


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| | |
|---|---|
| | the need for new material.<br>It can include rethinking the need for purchase, the use of shared ownership models, reuse, or refurbishment of existing assets, choosing services instead of products, and purchasing recycled content products. |
| Council | The Barossa Council |
| Goods | A physical or tangible item that does not include a labour component. |
| Local Supplier | A supplier which is beneficially owned by persons who are residents or ratepayers of The Barossa Council, or has its principal business within The Barossa Council, or a business that substantially employs persons who are residents or ratepayers. |
| Non-Local Supplier | A supplier which is not a local supplier |
| Personnel | Employees (including trainees), Volunteers and Elected Members |
| Procurement | A series of activities that are undertaken when purchasing goods, works and services, based on three key phases: planning, purchasing and Contract Management. |
| Purchasing | The process by which an organisation contracts with another party to obtain the goods and services required to fulfil its business objectives. |
| Service | The performance of a task, duties or work for another, by an individual or an organisation, which normally involves the provision of labour and/or professional services. |
| Supplier | A person or entity that provides goods, works or services to The Barossa Council. |
| Worker | A person is a worker if the person carries out work in any capacity for a person conducting a business or undertaking, including work as"<br>a) an employee; or<br>b) a contractor or subcontractor; or<br>c) an employee of a contractor or sub-contractor; or<br>d) an employee of a labour hire company who has been assigned to work in the person's business or undertaking; or<br>e) an outworker; or<br>f) an apprentice or trainee; or<br>g) a student gaining work experience; or<br>h) a volunteer; or<br>i) a person of a prescribed class.<br>(as defined in the WHS Act, 2012 (7)) |
| Works | All work necessary for the completion of the Contract including any variations ordered or agreed by the Superintendent. |


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# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.4 ANNUAL REPORT 2022-23 FINANCIAL YEAR

**Author: Team Leader, Communications and Engagement**
**23/111033**

**PURPOSE**

The Annual Report for the financial year ending 30 June 2023 is presented for adoption by Council.

**RECOMMENDATION**

That Council adopt the 2022-23 Annual Report for The Barossa Council as presented in Attachment 1, with any necessary non-material amendments and typography corrections to be made by the Chief Executive Officer.

**REPORT**

*Background*
Council is required under legislation to prepare and adopt an Annual Report relating to the operations of Council. The Annual Report is produced by Council to be accountable to our community and foster strong community connection and engagement with Council programs, services, decisions and performance.

*Introduction*
The Annual Report highlights key activities, financial and business plan performance and other disclosures as required by legislation.

*Discussion*
Section 131(1) of the Local Government Act 1999 (the Act) states that:

"*A Council must, on or before the 30 November in each year, prepare and adopt an annual report relating to the operations of the Council for the financial year ending on the preceding June.*"

If members have drafting changes that are non-material they will be amended by the Chief Executive Officer under the authorisation provided, should Council agree to the recommendation.

Financial statements for The Barossa Council and Nuriootpa Centennial Park Authority are the subject of a separate report to Council. Financial details will be included in the body of the Report and in Appendix 2 following adoption by Council.

*Summary and Conclusion*
The adopted Annual Report provides a snapshot of highlights in the 2022-23 year and will be distributed in accordance with the Act.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Annual Report - Draft for Council report
Attachment 2 Freedom of Information Statement 2022-2023 - Signed
Attachment 3 Financial Statements and Subsidiary Reports

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
BS7 - Governance - Provision of governance advice and support in the discharge of legislative responsibilities for policy development, delegations and authorisations, internal review of Council decisions, delegations and authorisations, Native Title claims

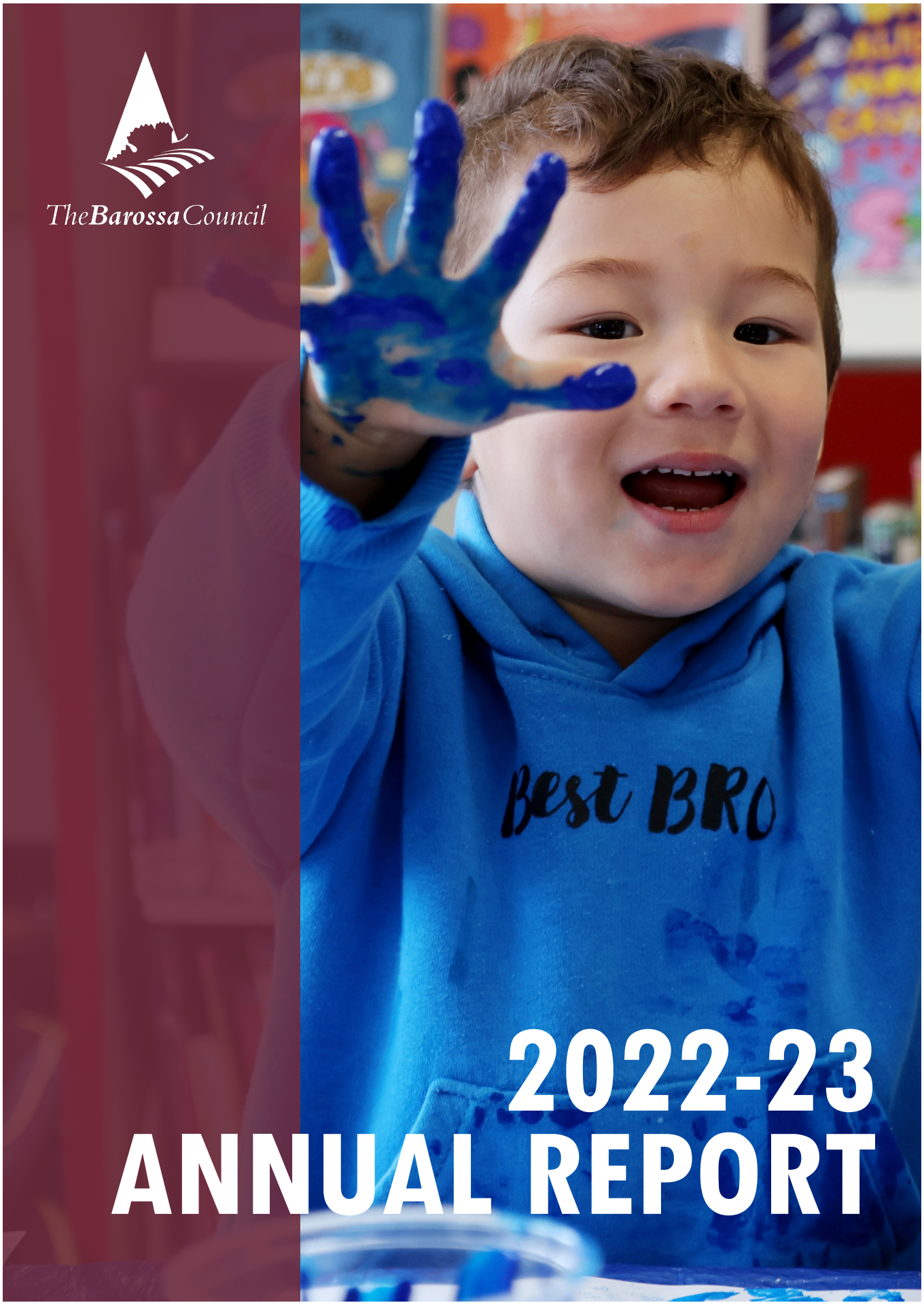
Legislative Requirements
Local Government Act 1999 Section 131
Local Government (General) Regulations 1999

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The cost of preparing and producing the report is factored into the existing budget.

## COMMUNITY ENGAGEMENT

Not required.


The Barossa Council
Best BRO
2022-23
ANNUAL REPORT

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Appendix One - Freedom of Information and Legal Disclosures
Appendix Two - Financial Statements and Subsidiary Annual Reports

**The Barossa Council**
43-51 Tanunda Road,
(PO Box 867), Nuriootpa SA 5355

(08) 8563 8444
barossa@barossa.sa.gov.au
barossa.sa.gov.au

The Barossa Council acknowledges the traditional lands of the Ngadjuri, Peramangk and Kaurna people and we respect their spiritual relations with Country.



# MESSAGE FROM THE MAYOR

On behalf of Council, I'm proud to reflect on the performance and achievements of both our Council and community over the past year.

We know our community is passionate about living, working and playing here, and we were thrilled with the response to our Growth and Character Planning consultation. We asked people to reflect on why they love where they live, and we received over 700 pieces of feedback to help us plan for future growth, while protecting the special character of the Barossa.

Sustainability has continued to be a priority through on-the-ground initiatives to encourage behaviour change in the community. Our native plant voucher giveaway has increased local biodiversity in backyards, and for the first time, we introduced a kerbside hard waste recycling program. This initiative complements hard waste vouchers so people can responsibly dispose of waste.

We also began embedding the recommendations of our Library Services review. Our aim is to provide a diverse range of library services and programming in flexible formats, so that as our community grows and changes, we do too.

We made some big inroads with our accelerated road sealing program, upgrading Goldfields Road, Valley Road and Yaldara Drive, as well as completing the long-awaited upgrade of Moculta Road.

We continued to transform our recreation precincts with major investment at Tanunda Recreation Park, Barossa rugby and soccer precincts and Mount Pleasant Caravan Park. Our vision to future-proof our recreation infrastructure helped us to host a number of major events including the WBBL and the SANFL Country Football Championships.

In closing, I am constantly amazed by the achievements of so many in our community and social inclusion programs, which are a combination of staff, community groups and volunteers working together to support and benefit the community.

We have so much to be proud of, and so much more to look forward to, as we work to create a community where we love to live.

# ELECTED MEMBERS

## CURRENT ELECTED MEMBERS (NOV 2022 -JUNE 2023)



Mayor
Bim Lange



Deputy Mayor
Dave de Vries



Councillor
Cathy Troup



Councillor
Jane Evans



Councillor
Jess Greatwich



Councillor
Don Barrett



Councillor
John Angas



Councillor
Heidi Thompson



Councillor
Kathryn Schilling



Councillor
Tony Hurn



Councillor
Rick Lane



Councillor
Bruce Preece

# ELECTED MEMBERS (JULY 2022-NOV 2022)



Mayor
Bim Lange



Councillor
Carla Wiese-Smith



Councillor
Cathy Troup



Councillor
Dave de Vries



Councillor
David Haebich



Councillor
Don Barrett



Councillor
John Angas



Councillor
Kathryn Schilling



Councillor
Leonie Boothby



Councillor
Richard Miller



Councillor
Russell Johnstone



Councillor
Tony Hurn

**Attachment 1**



**Attachment 1**



# COUNCIL AREA



## The Barossa Council is one of the largest regional local government authorities in South Australia, which covers the internationally renowned Barossa wine region.

The Barossa Council was originally formed in 1996 after amalgamation of the District Councils of Barossa, Tanunda and Angaston. The majority of the District Council of Mount Pleasant was later amalgamated in 1997.

The Barossa region was and continues to be inhabited by the Peramangk and Ngadjuri people. Colonel William Light first visited the area in 1837, naming the Barossa Range from which the region derives its name. The settlement of the Barossa region began in 1840.

Early farmers of the Barossa established vineyards in the 1840s and 1850s to supplement their primary activities of wool and livestock production and crop farming. In the late 1880s and 1890s there were substantial increases in the production of wine in the region.

The cultural landscape of the present day Barossa is reflective of the substantial influence of the early British and German settlers. Vineyards and paddocks dominate the landscape but historical towns, churches, wineries and stone artefacts contribute substantially to its charm and character.

The tourism industry has become a major focus for the continued development of the region with the Barossa being acknowledged as one of the five most recognised wine regions in the world.

**25,878**
POPULATION

**13,907**
ASSESSMENTS

**893.2 SQ KMS**

Altona, Angaston, Barossa Goldfields, Bethany, Cockatoo Valley, Concordia, Craneford, Cromer, Dorrien, Eden Valley, Flaxman Valley, Kalbeeba, Krondorf, Light Pass, Lyndoch, Moculta, Mount Crawford, Mount McKenzie, Mount Pleasant, Nuriootpa, Penrice, Pewsey Vale, Rosedale, Rowland Flat, Sandy Creek, Springton, Stockwell, Tanunda, Taunton, Vine Vale and Williamstown.

# Enhancing our premium wine, food and tourism region and its unique lifestyle, heritage and community spirit.

CELEBRATIONS

# AUSTRALIA DAY

Australia Day HELD on 26 January is an opportunity for all Australians to come together as a nation to reflect, respect and celebrate.
- We reflect on our history, its highs and its lows.
- We respect the stories of others.
- And we celebrate our nation, its achievements and most of all, its people.

Australia Day 2023 saw a pause to reflect on the past year and recognise the resilience of our people and the courage and selflessness of those who worked on the frontlines fighting fires and floods and responding to a global pandemic.

All Australians were encouraged to celebrate our national day and to share what being Australian means to them. An important part of the day was a Australian citizenship ceremony; an important part of our nation's celebrations and hold special significance for those becoming citizens and the broader Australian community. Australia Day 2023 also celebrated the achievements of those who give so much to our community and our country. We celebrated these individuals and teams, welcomed 9 new citizens and enjoyed the beautiful community and country we live in.

We would especially like to thank the Angaston Primary School Choir for their video performing the Australian National Anthem and for the Angaston Kindergarten for their heartfelt Acknowledgment of Country.

# CITIZEN OF THE YEAR AWARDS

Council is proud to recognise our Australia Day Citizen of the Year Award winners, who have gone above and beyond in their service to our community.

Our 2023 Australia Day Award recipients included *Citizen of the Year,* Robert 'Bob' Modra, *Young Citizen of the Year*, Ryan Walker-Kluske, *Award for Active Citizenship*, Keith Jamieson and *Community Event of the Year,* Barossa History Fair.

The awards were presented at the annual Australia Day event by Mayor Lange and Ashton Hurn MP, Member for Schubert.



*Young Citizen of the Year,* Ryan Walker-Kluske



*Award for Active Citizenship,* Keith Jamieson



*Citizen of the Year,* Robert 'Bob' Modra




*Community Event of the Year,* Barossa History Fair

# CITIZENSHIP CEREMONIES

In line with our commitment to building a strong sense of community pride and participation in community-building activities, we hold citizenship ceremonies at various times throughout the year.

Throughout 2022-23 Council held four citizenship ceremonies with the largest held on Australia Day (these included two private ceremonies). A total of 15 people were conferred as new citizens. As the authorised person to receive the pledge, Mayor Michael 'Bim' Lange conducted the public ceremonies and formally welcomed new citizens as members of the Australian community.

ENGAGEMENT



# COMMUNITY CONSULTATION

Each year members of the community are provided with opportunities to put forward their views and have their say on particular issues and projects before Council.

During the reporting period, Council has consulted with the community and sought feedback on the following matters and projects:

- Proposal to declare a private road a public road (Gravel Pit Road)
- Annual Budget and Business Plan
- Roadside Vegetation Management Plan
- Waste Management Services Policy
- Altona Reserve CSR Landcare Reserve Management Plan
- By-Law – 8 – Dogs (miscellaneous)
- Get Connected Angaston
- Tour Down Under Analysis
- Barossa Growth and Character Planning
- Lease, Licence and Hire Permit Reform
- Order Making Policy
- Mount Pleasant Library
- Angaston library services and former library space

# ENGAGEMENT METHODS

## WRITTEN REQUEST

Community members can write to Council on any Council policy, activity or service.

## STAFF MEMBERS

Community members can contact Council staff to discuss any issue relevant to Council.

## SOCIAL MEDIA

Community members can engage on The Barossa Council's Facebook page.

## ELECTED MEMBERS

Community members can contact their Elected Members of Council to discuss any issue relevant to Council.

## YOUR SAY BAROSSA

Community members can provide feedback on specific Council engagements and consultations via our online engagement platform, Your Say Barossa at yoursay.barossa.sa.gov.au

# THE BIG PROJECT

Council continued delivering on its vision to future-proof sports, recreation and cultural facilities in the Barossa, rolling out multiple priority projects as part of The Big Project.

It brings Council's investment in The Big Project to $37 million to-date, with Council also securing around $10 million in grant funding and contributions, bringing total investment to $47 million.

Major upgrades at local venues have also reinforced the Barossa as a sports tourism events destination. During the 2022-23 financial year Council played host to the WBBL (Women's Big Bash League), SA Country Football Championships and AFL National Inclusion Carnival, delivering significant economic and community benefit to the region.

## COMPLETED PROJECTS

### TANUNDA JUNIOR OVAL, CRICKET NETS AND STORAGE

Local residents and visitors have more places to play and be active with the opening of the junior oval at Tanunda Recreation Park.

Barossa Mayor Bim Lange and the Minister for Recreation, Sport and Racing Katrine Hildyard officially opened the multi-purpose oval on Saturday, 25 February against the backdrop of a fiercely-contested junior cricket match between Tanunda and Mallala.

The oval offers another open green space for active recreation and delivers a much-needed playing surface so local sporting clubs can play, train and participate longer and more often. Dogs and their owners love it too!

The project was delivered locally through Bishop Building and was jointly funded with the State Government through the Office for Recreation, Sport and Racing as part of a $1.45 million package of works, which also includes new cricket nets.

### TANUNDA INCLUSIVE PLAYGROUND

A free family fun day marked the opening of the new inclusive playground at Tanunda Recreation Park in December.

The new intergenerational playground has been designed for kids of all ages with a variety of adventure, sensory and creative play spaces to explore.

Features of the playground include a flying fox, trampolines, climbing and elevated play, slides, swings, and sand and water play.

Plenty of shade and seating, toilets, barbecues and a water fountain make it the perfect place to spend the whole day.

The $1.1 million playground was made possible by State Government grant funding of $330,000 and a Council contribution of $782,000.

the Big project

Pictured top: At the official opening of the Junior Oval at Tanunda Recreation Park were Tanunda Football Club President, Kym Underwood; Member for Schubert, Ashton Hurn; up and coming sporting stars, Bailey Clark and Ruby Gogoll; Minister for Recreation, Sport and Racing Katrine Hildyard; Mayor Bim Lange and Tanunda Cricket Club President, Stuart Swan.

Pictured bottom: Indie Flynn, Isla Glaetzer, Chelsea Flynn and Imogen Glaetzer take a swing at the opening of Tanunda's new inclusive playground.





THE BIG PROJECT

# PROJECTS UNDERWAY

## MOUNT PLEASANT CARAVAN PARK

There's a new destination for holiday makers in the Barossa following a $2.4 million redevelopment of Mount Pleasant Caravan Park.

The upgrade of accommodation and facilities at Talunga Park includes six cabins, a new camp kitchen, 24 new powered caravan sites and visitor amenities.

The Park provides affordable options for visitors seeking nature-based experiences, offering contemporary, high-quality facilities in a tranquil, open space setting.

As a popular destination for major events and equestrian activities, the expanded accommodation options are expected to boost visitation and deliver economic benefits for local businesses, service providers and tourism operators.

The project was co-funded by the Government of South Australia's Local Government Infrastructure Partnership Program, with construction completed in time for an August 2023 opening.

## BAROSSA RUGBY

Significant upgrades are underway to create a new home for rugby in the Barossa.

The $5.2 million rugby and multi-use facilities in Tanunda include a rugby pitch which also accommodates three touch football pitches, LED sports lighting, all use changerooms, clubroom with function space and storage.

The project is supported by $995,000 State Government funding through the Office for Recreation, Sport and Racing.

The development will enable the growing Barossa Rams Rugby Club to relocate from Lyndoch to the new Tanunda facilities and provide another green space for broader community use.

## NURIOOTPA CENTENNIAL PARK

Nuriootpa Centennial Park will soon be home to a regional level soccer facility.

The project includes a full sized synthetic pitch and lighting, irrigated grass modified (MODI) pitch suited to the younger grades, clubrooms, 4 change rooms, referee facilities, upgraded roads and additional carparking.

The $4.1 million project is supported by $1.035 million Federal Government funding and will directly benefit 450 players and members at Barossa United Football Club plus the wider community. It takes pressure off the existing full size grass pitch to meet the increasing demands of this rapidly expanding sporting code.

## TANUNDA RECREATION PARK CLUBROOMS AND CHANGEROOMS

A $6.495 million investment in community clubroom and change room facilities commenced at Tanunda Recreation Park.

The facility will deliver multi-use infrastructure to support football, cricket, netball, tennis and community sports more broadly.

the Big project

The new facilities will include shared clubrooms with 280 capacity seating, 6 gender-neutral changerooms and toilets, umpire rooms and spectator viewing, as well as office and storage spaces that allow clubs to grow and attract new players.

The project attracted $1.5 million of Office of Recreation Sport and Racing funding and is scheduled for completion in September 2023.

## LYNDOCH RECREATION PARK

Council received $500,00 funding in April through the Office for Recreation, Sport and Racing to expand facilities at Lyndoch Recreation Park.

The funding supports construction of a new clubroom and upgraded kitchen; amenities, umpire rooms and gym; 6 gender neutral changerooms and renovated court infrastructure.

Council also made a major investment in the future of recreation and sport in May with a significant land purchase.

The purchase of land from Burge Family Winemakers will enable the future expansion of sporting facilities adjacent Lyndoch Recreation Park, including a full size second oval, subject to additional funding.

The $1.6 million land purchase will support the relocation of Barossa Districts Football and Netball Club to Lyndoch, and cater for future population growth resulting from the Concordia development.







Pictured top-left: Genevieve Hebart (Mount Pleasant Progress Association), Chelsea Honner (Mount Pleasant Farmers' Market), Wendy Harvey (Mount Pleasant Progress Association) and Cr Don Barrett inspect the new cabins.

Pictured top-right: The sod was turned for the new $5.2 million Rugby precinct, located adjacent The Rex, with dozens turning up to celebrate the occasion. Minister for Recreation, Sport and Racing Katrine Hildyard joined Mayor Bim Lange and Council representatives; Member for Schubert Ashton Hurn; Rugby SA, Bishop Building, Tanunda Primary School and Barossa Rams representatives, including President Dr Fraser Vivian, to kick off the building project.

Pictured left: Celebrating the land purchase adjacent Lyndoch Recreation Park are (front): Trent Burge, Lyndoch Cricket Club; Russell Somerville, Barossa Valley Racing Pigeon Club; Andrew Lane, Lyndoch Tennis Club. Back: Gustavo Arias, Lyndoch and Districts Little Athletics Club; Cr. Rick Lane, Barossa District Football Club; Colin Davies, Lyndoch and Districts Bowling Club; Mayor Bim Lange and Robyn Crack, Barossa and District Netball Club.

NATURAL ENVIRONMENT AND BUILT HERITAGE

# LOVING WHERE WE LIVE

The Barossa community has played a key role in ensuring what we love about the region is preserved for generations to come.

Mayor Bim Lange described Council's Barossa Growth and Character consultation as the most significant since the Barossa Character Preservation District was introduced in 2013.

Throughout May and June, we received over 700 pieces of community feedback via surveys, online mapping, written submissions, seven listening posts and two community forums.

Mayor Lange says the feedback will help Council plan for future growth, while preserving regional character.

"Understanding community expectations is key to ensuring we both protect, and progress, our wonderful region."

- Mayor Bim Lange

"With the State Government undertaking a review of The 30 Year Plan for Greater Adelaide, it's timely for us as a community to consider what characteristics make us unique – like our landscape, natural and built heritage, and the industries that rely on them – and how they are reflected in the new Regional Plan and planning policy," Mayor Lange said.

Pictured right: Barossa ambassador Jane Ferrari helped advocate for community input into the Barossa Growth and Character consultation.

**Attachment 1**



# NATURAL ENVIRONMENT AND BUILT HERITAGE

## BAROSSA BUSHGARDENS



**49**
TOTAL VOLUNTEERS



**12,982**
VOLUNTEER HOURS



**9,000**
ANNUAL VISITORS



**138**
VOLUNTEER EVENTS



**2,962**
EVENT ATTENDANCE

## DEVELOPMENT



**656**
DEVELOPMENT APPLICATIONS



**$142M**
DEVELOPMENT APPLICATIONS



**47**
LAND DIVISION CONSENTS



**162**
COMPLIANCE INSPECTIONS



**123**
POOL INSPECTIONS



**4**
CROWN LAND ASSESSMENTS



**184**
BUILDING INSPECTIONS

# INSPECTIONS

**140** LITTER CONTROL

**14** UNSIGHTLY CONDITIONS



**30** SMOKE COMPLAINTS

**3** BIRD SCARERS

**2** FIXED MACHINE NOISE

**39** GRAFFITI AND VANDALISM

**13** NON-FIXED MACHINE NOISE

**14** ANIMAL AND INSECTS

**24** ODOUR, FUMES SPRAY DRIFT, DUST

- 0 Offence under the Act was expiated*
- 0 Nuisance Abatement Notices or Litter Abatement Notices issued
- 0 Offences under the Act were prosecuted
- 0 Applications by council to the court for orders for civil penalties under Section 34 of the Act
- 0 Civil penalties negotiated under Section 34 of the Act

*under the Local Nuisance and Litter Control Act 2016 there were 2 expiation notices issued for disposal of up to 50L of General Litter and 2 expiation notices issued for disposal of 50L or more of B Hazardous or General Litter.

# HERITAGE GRANTS

**4** HERITAGE GRANTS

**$6,000** HERITAGE GRANTS



COMMUNITY AND CULTURE



# WE'RE 'LIVE & LOCAL'

The Barossa has joined the Live and Local program, an initiative aimed at supporting the growth of the live music industry by showcasing local musicians in local businesses.

The program, co-financed by Council, the South Australian Government's Music Development Office and APRA AMCOS, was launched with a micro-music festival at Barossa Visitor Centre during Barossa Vintage Festival in April 2023.

Mayor Bim Lange said the initiative aligns with the objectives of Council's Live Music Action Plan by creating and sustaining the region's live music industry.

"The Live and Local program is an innovative way to support the growth of the local music industry, and it is an opportunity for the Barossa to showcase its unique culture and entertainment offerings."

- Mayor Bim Lange

The program includes a series of professional development workshops, plus a live music forum for local musicians, music venues and businesses to discuss the future of live music in the region.



Deputy Mayor Dave de Vries (left) with live music supporters Jamie Blechynden and Ruth Blythman.

# COMMUNITY AND CULTURE

## BAROSSA REGIONAL GALLERY

**14,121**
GALLERY VISITORS

**60**
EVENTS AND WORKSHOPS

**6,353**
EVENTS AND WORKSHOPS ATTENDEES

**1,481**
ITEMS SOLD

## GRANTS

**25**
YOUTH GRANTS

**$5,250**
YOUTH GRANTS

**15**
COMMUNITY GRANTS

**$47,100**
COMMUNITY GRANTS

# LIBRARY

**83,427**
VISITORS

**6,328**
MEMBERS

**5,183**
WORKSHOP/ PROGRAM ATTENDEES

**5,732**
HOURS OF ACCESS ON PUBLIC PCs

**201,588**
LOANS

# VOLUNTEERS

**358**
VOLUNTEER RESOURCE CENTRE VISITORS

**196**
REGISTERED COUNCIL VOLUNTEERS

**22,317**
VOLUNTEER HOURS

**105**
NATIONAL VOLUNTEER WEEK EVENT ATTENDANCE

INFRASTRUCTURE



# A NEW WAY TO PLAY

If smiles and laughter are the gauge for fun and making life-long memories, then Tanunda Inclusive Playground has tipped the scale.

Children and the young at heart have been whizzing through the air on the flying fox, bouncing on trampolines, and enjoying every minute of the climbing and elevated play areas, slides, swings, sand and water-play spaces ever since the playground was opened in December at Tanunda Recreation Park.

Plenty of shade and seating, barbecues, a water fountain plus new toilets make it the perfect place for visitors and locals to spend an entire day.

The $1.1 million playground was made possible through a $330,000 grant from the Government of South Australia Office for Recreation, Sport and Racing, and a Council contribution of $782,000 as part of The Big Project.

The playground is accessible to children of all ages, abilities and sensory needs, based on feedback from Council's Disability Access and Inclusion Group and students from Tanunda Primary School and Disability Unit.

"Everyone who comes here can participate in a way that's meaningful to them, in a supportive environment."

- Mayor Bim Lange

With the new playground covering a space of more than 3,400 square metres, the Tanunda Recreation Park offers a central venue for both recreation and sport right in the heart of town, helping to drive more visitation to Barossa townships and the wider region.



Abbey Underwood spends time with Joshua Kokegei of Nuriootpa at Tanunda's Inclusive Playground.

# ROAD UPGRADES AND IMPROVEMENTS

**$1,986,442**
ROAD RESEALING

**$929,187**
ACCELERATED ROAD RESEALING

**$773,526**
ROAD RESHEETING

**$2,061,698**
MOCULTA ROAD WIDENING

**$373,703**
MOCULTA ROAD CULVERT REPLACEMENT

**$288,165**
MAIN STREET STREETSCAPING

# PLAYGROUNDS AND PARKS

**$89,170**
PLAYGROUND UPGRADES

**$407,872**
ANGAS RECREATION PARK TENNIS/ NETBALL COURT RESURFACING

# CUSTOMER REQUESTS

**167**
STREET MAINTENANCE

**824**
ROAD AND FOOTPATH



**441**
PARKS AND GARDENS

**364**
DRAINAGE

**131**
OPEN SPACES MAINTENANCE

HEALTH AND WELLBEING



# A 'PAW-FECT' NEW SPACE TO ENJOY

We know Barossans love their sport, but the two ovals at Tanunda Recreation Park aren't only used by footballers and cricketers.

Every morning members of our four-legged community gather for their daily outing, during which they not only enjoy time with their humans, but also have a romp around on the lawn and a good sniff with their puppy pals.

All this fetching of tennis balls is thirsty work, which is why we installed a new water drinking station especially for pooches, to coincide with the installation of the second oval.

"It's fantastic," said Clare Portis whose dogs, "Charlee" and "Trixie" were among the first to have a thirst-quenching slurp from the fountain.

For close to 20 years, Clare and her pups have visited the oval. She looks forward to catching up with fellow dog-lovers.

"It's not just for oldies, there's young people too, kids kicking the footy and playing with the dogs. We've had up to 25 dogs here on a Sunday morning," said Clare.

"For me, it's a community of like-minded people getting together to enjoy our dogs, and the friendships I've made are really great."

- Clare Portis



During one of their morning get-togethers at Tanunda Recreation Park are (back): John and Maz McGann; Hailey Marschall, Mayor Bim Lange, Cheryl Rogers, Andrew (Reg) and Sally Pearce. Front: Jan Mewett, Mary Frick, Kathryn Kahl and Clare Portis.

# HEALTH AND WELLBEING

## ANIMAL MANAGEMENT

**6,433**
DOGS REGISTERED

**171**
DOGS FOUND AND RETURNED

**658**
DOG CUSTOMER REQUESTS

**1,175**
CATS REGISTERED

## INSPECTIONS



**226**
WASTEWATER INSPECTIONS

**111**
FOOD INSPECTIONS (ROUTINE)

**15**
FOOD COMPLAINTS

# COMMUNITY TRANSPORT & HOME ASSIST

**4,771**
COMMUNITY CAR TRIPS

**1,360**
SHOPPING BUS TRIPS

**22**
DISABILITY ACCESS TRIPS

**594**
HOME ASSIST CLIENTS

**5,312**
HOME ASSISTANCE HOURS

**263,588**
VOLUNTEER DRIVER KILOMETERS

**7,229**
COMMUNITY TRANSPORT VOLUNTEER HOURS

# WASTE MANAGEMENT

**527,029**
TOTAL GENERAL WASTE BINS SERVICED (TONNES)

**5,061**
GENERAL WASTE (TONNES)

**2,038**
RECYCLING (TONNES)

**3,073**
GREEN WASTE (TONNES)

**252,565**
TOTAL RECYCLING BINS SERVICED (TONNES)

**151,682**
TOTAL ORGANIC BINS SERVICED (TONNES)

# FIRE PREVENTION

**41**
FIRE PERMIT APPLICATIONS

FIRE HAZARDS^

**14,000***
^PROPERTY INSPECTIONS
*APPROX

**117**
^CUSTOMER REQUESTS

**590**
^COMPLIANCE NOTICES

**149**
^CAUTION LETTERS

# IMMUNISATIONS

**919**
STUDENT VACCINES ADMINISTERED
*APPROX

BUSINESS AND EMPLOYMENT



# PARTNERSHIP OPENS NEW DOORS

Cultural, economic and educational opportunities are on the horizon as Council enters into a sister-city agreement with the City of Grapevine, Texas, the fifth largest wine producing state in the United States.

City of Grapevine delegates visited the region during the 2023 Barossa Vintage Festival to experience our rich cultural heritage and tourism, food and wine industries. The four-day tour also included visits to Nuriootpa High School, Barossa Village Aged Care, Barossa Visitor Centre and key Council precincts.

Barossa Mayor Bim Lange said the two regions share many similarities.

"Grapevine is an extremely well-established destination for cultural, wine and tourism events, with deep ties to heritage and character preservation - things we are equally passionate about in our region," he said.

City of Grapevine Mayor ProTem Darlene Freed said the City of Grapevine is thrilled to have a Sister City relationship with the Barossa, which she described as "breathtakingly beautiful" and filled with "friendly and kind people".

"The similarities we have are a love of community, a commitment to tourism and history, and respecting our respective cultures - Grapevine is big on that."

- City of Grapevine Mayor ProTem Darlene Freed



Council representatives and City of Grapevine delegates come together at the 2023 Barossa Vintage Festival.

# BAROSSA VISITOR CENTRE

**59,014**
FACE-TO-FACE ENQUIRIES

**6,685**
PHONE / EMAIL / LIVE CHAT ENQUIRIES

**1,311**
TOUR / TICKET / ACCOMMODATION BOOKINGS

**6,408**
SHOP SALES TRANSACTIONS

# CARAVAN PARKS

**$120,346**
MURRAY RECREATION PARK

**$13,396**
TALUNGA PARK

**$2,408,703**
NURIOOTPA CENTENNIAL PARK CARAVAN PARK

**$295,975**
WILLIAMSTOWN CARAVAN PARK


The Barossa Council

# NEW STANDARDS OF CUSTOMER SERVICE

A redevelopment of the foyer and customer support area at our Nuriootpa principal office has created a contemporary, welcoming environment for customers and functional, flexible spaces for community use.

The project involved refurbishment of the foyer, public meeting rooms and adjoining library entrance to meet customer service standards, improve accessibility and incorporate digital touchpoints for self-service.

## The design was themed around the concept of 'land and place', drawing a connection between the Barossa's Indigenous and European heritage.

To honour this connection to the land, our public meeting rooms are named Ngadjuri Room (Council Chambers), Peramangk Room (Committee Room) and Kaurna Room (Elected Members Office).

A visual storyboard features well-known local figures who are recognised as custodians of the land:

- Quenten Agius, Ngadjuri elder and cultural specialist
- George Fife Angaston, visionary, businessman, early settler and benefactor
- Prue Henschke, viticulturist, botanist and environmentalist
- Adrian Hoffmann, Barossa Young Citizen of the Year, inaugural Barossa Young Ambassador and Baron of the Barossa.

The colour palette used throughout the spaces reflects the local landscape and changing seasons of the Barossa, captured in a large-scale canvas by local amateur photographer Guy Draper. This is complemented by new wayfinding signage, honour boards and Elected Member photography.

Council used local businesses for project management and construction, and the upgrade was completed with minimal impact to our customer service delivery.



# HOW WE WORK AND GOOD GOVERNANCE

## CUSTOMER SUPPORT

**23,367**
CUSTOMER REQUESTS RECEIVED

**13,933**
CUSTOMER REQUESTS COMPLETED WITHIN NOMINATED TIMEFRAME

**25,701**
TOTAL CUSTOMER REQUESTS

## RISK

**8**
MOTOR CLAIMS

**9**
LIABILITY CLAIMS

**4**
PROPERTY CLAIMS

**$23,669**
MOTOR CLAIM INCURRED COSTS

**$0**
LIABILITY CLAIM INCURRED COSTS

**$16,741**
PROPERTY CLAIM INCURRED COSTS

# COMMUNICATIONS AND ENGAGEMENT

**4,628**
FACEBOOK FOLLOWERS

**3,038**
E-NEWS SUBSCRIBERS

**58**
MEDIA RELEASES PUBLISHED

**14,950**
FACEBOOK ENGAGEMENT

**108,616**
WEBSITE USERS

**156,297**
WEBSITE VISITS

**23,246**
WEBSITE DOCUMENTS DOWNLOADED

**1,601**
WEBSITE FORMS SUBMITTED

# COMMUNITY SUPPORT

**689**
COUNCIL FACILITY BOOKINGS

**$30,050**
BOOKING DISCOUNTS

## ELECTED MEMBER ALLOWANCES

Council has processes in place to ensure that the reimbursement of expenses and the provision of allowances, facilities and support to the Elected Members are accountable, transparent and in accordance with relevant legislation.

Section 76 of the *Local Government Act 1999* ("the LG Act") and Regulation 4 of the *Local Government (Members Allowances and Benefits) Regulations 2010* provides that Elected Members are entitled to receive annual allowances to help cover the cost of performing and discharging their official functions and duties. Elected Member allowances for The Barossa Council are determined by the Remuneration Tribunal of South Australia with allowances adjusted annually on the first, second and third anniversary of the 2018 Local Government Election to reflect changes in the Consumer Price Index as is defined at Section 76(15) of the LG Act.

The allowances for The Barossa Council as set by the Remuneration Tribunal of South Australia on 30 August 2018, plus CPI increases where applicable:

| | |
|---|---|
| Elected Members | $18,831.50 p/annum |
| Deputy Mayor | $23,539.38 p/annum |
| Mayor | $75,326 p/annum |

The allowances for The Barossa Council as set by the Remuneration Tribunal of South Australia on 5 July 2022, plus CPI increases where applicable:

| | |
|---|---|
| Elected Members | $19,110 p/annum |
| Deputy Mayor | $23,887.50 p/annum |
| Mayor | $76,440 p/annum |

## ELECTED MEMBER TRAVEL

Nil

## ELECTOR REPRESENTATION

The Barossa Council is represented by the Mayor and 11 Councillors. Council's total representation quota (the number of electors for each Councillor) is 1:1,567 (18,810 Elected Members). The comparative table below compares local and similar sized councils to The Barossa Council.

| Council | Electors | Councillors | Ratio |
|---|---|---|---|
| **The Barossa Council** | **18,810** | **12** | **1,567** |
| Town of Gawler | 19,842 | 11 | 1,803 |
| Light Regional Council | 11,201 | 10 | 1,120 |
| Adelaide Hills Council | 30,295 | 13 | 2,330 |
| Mid Murray Council | 6,870 | 9 | 763 |
| Adelaide Plains Council | 7,050 | 10 | 705 |

*Source: Electoral Commission of SA made available via LGA SA*

The next representation review for The Barossa Council is scheduled to occur from April 2024 to April 2025.

# ELECTED MEMBER ACCOUNTABILITY

Ordinary meetings of the full Council were held in the Council Chambers, 43-51 Tanunda Road, Nuriootpa on the third Tuesday of every month at 9am, except for the January meeting which is held on the fourth Tuesday.

Between 1 July 2022 and 30 June 2023 a total of 12 ordinary and 7 special meetings were held.

In South Australia, periodic council elections are held every 4 years. In November 2022 the Barossa Council held an election which resulted in five new Elected Members. The tables below reflect the previous Council and the new Council.

## ATTENDANCE AT COUNCIL MEETINGS 19 JULY 2022 - 27 NOVEMBER 2022

| Elected Member | No. Ordinary Council meetings | No. Special Council meetings | No. Total Council meetings | Leave of absence | Apology | Absent |
|---|---|---|---|---|---|---|
| **Maximum Number of Meetings** | **12** | | | | | |
| Mayor Lange | 6 | 4 | 10 | | | |
| Cr Angas | 6 | 4 | 10 | | | |
| Cr Barrett | 6 | 4 | 10 | | | |
| Cr Boothby | 4 | 3 | 7 | | 2 | |
| Cr de Vries | 6 | 4 | 10 | | | |
| Cr Haebich | 4 | 3 | 7 | | 2 | |
| Cr Hurn | 6 | 4 | 10 | | | |
| Cr Johnstone | 4 | 4 | 8 | | 1 | |
| Cr Schilling | 5 | 4 | 9 | | | |
| Cr Troup | 4 | 1 | 5 | | 5 | |
| Cr Wiese-Smith | 5 | 4 | 9 | | | |

## ATTENDANCE AT COUNCIL MEETINGS 28 NOVEMBER 2022 - 30 JUNE 2023

| Elected Member | No. Ordinary Council meetings | No. Special Council meetings | No. Total Council meetings | Leave of absence | Apology | Absent |
|---|---|---|---|---|---|---|
| **Maximum Number of Meetings** | **12** | | | | | |
| Mayor Lange | 8 | 3 | 12 | | | |
| Cr Angas | 8 | 3 | 12 | | | |
| Cr Barrett | 8 | 3 | 12 | | | |
| Cr de Vries | 8 | 3 | 12 | | | |
| Cr Hurn | 8 | 3 | 12 | | | |
| Cr Schilling | 8 | 3 | 12 | | | |
| Cr Troup | 6 | 2 | 9 | | 3 | |
| Cr Greatwich | 7 | 3 | 11 | | 1 | |
| Cr Lane | 7 | 2 | 10 | | 1 | |
| Cr Evans | 7 | 3 | 11 | | | |
| Cr Thompson | 8 | 1 | 10 | | 2 | |
| Cr Preece | 7 | 3 | 11 | | 1 | |

# ELECTED MEMBER TRAINING AND DEVELOPMENT

Elected Members are provided with training and development opportunities through the Local Government Association and other bodies which they undertake on an as needs basis.

The Local Government Association SA (LGA) Training Standards provides a community leadership competency framework, defining the key capabilities required to perform the council member role. The framework, through core modules, learning objectives and outcomes defines community leadership in four key competencies:
1. Behaviour
2. Civic
3. Legal
4. Strategy & Finance

The four key competencies are mandatory and every council member (including the Mayor and returning members) must undertake the training within the first 12 months of each four-year term. **All Elected Members have completed this Mandatory Training.**

The total cost of training and development for Elected Members in 2022-23 was $ $12,651.00. Council keeps a register of training and development activities attended by Elected Members and can be viewed on the website.

| Elected Member | Date of training | Type of training | Training facilitator | Cost | Mandatory (Y/N) |
|---|---|---|---|---|---|
| Mayor Bim Lange | 18/02/2023 | Council leadership workshop / Principal Member Forum | LGA SA | $990.00 | Y |
| Mayor and all Elected Members | 13/05/2023 | **Behavioural Modules:**<br>• Values, ethics & behaviour (Technical)<br>• Values, ethics & behaviour (Behavioural)<br>• Effective communication & negotiating skills<br>• Leadership skills (Part A) – Strategic thinking and change management<br>• Leadership skills (Part B) | Kelledy Jones Lawyers | $10,836.00<br>($903.00 each) | Y |
| | 17/06/2023 | **Civic Modules:**<br>• Introduction to local government<br>• Effective council meetings<br>• Council meeting procedures<br>• Representing council decisions | | | Y |
| | | **Legal Modules:**<br>• Role of a council member, Registers, returns and resources and Legal protections and oversight | | | Y |
| | | **Strategy Modules:**<br>• Integrated strategic management planning and performance and Strategic risk management and oversight | | | Y |
| | | **Financial Management Modules:**<br>• Financial management (Part A & B) | | | Y |
| Cr Heidi Thompson | 24/03/2023 | Audit and Risk Committees: General Overview | LGA SA | $385.00 | N |
| Cr Tony Hurn | 17/03/2023 | Assessment Panel Training for Elected Member | | $220.00 | N |
| Cr Jane Evans | | | | $220.00 | N |
| | | | **TOTAL** | **$12,651.00** | |

# ELECTED MEMBER BEHAVIOUR

There were 0 contraventions of Chapter 5 (Members of council) Part 4 (Member integrity and behaviour) Division 2 (Member behaviour) during the relevant financial year.

Council incurred $2,450.00 (mediation) in costs in relation to dealing with complaints alleging contravention of Chapter 5 Part 4 Division 2 and any referrals of such complains to the Behavioural Standards Panel during the relevant financial year.

There were 0 contraventions of section 75G (Health and safety duties) during the relevant financial year.

Council incurred $0 costs in relation to dealing with complaints alleging contravention or failure to comply with section 75G and any referrals of such complains to the Behavioural Standards Panel during the relevant financial year.

# ELECTED MEMBER GIFTS AND BENEFITS

There were no gifts provided to Council Members that exceeded the $50 value prescribed in the regulations.

# DECISION MAKING



Council is responsible for the administration of many Acts of Parliament (or parts of Acts), that impact on local residents and their properties. Council also has in force by-laws that regulate various matters, and impact local residents and their properties. In addition to legislation, Council's Development Plan has legal force in determining types of development and how land is used.

The Council decision making structure consists of:

- The Elected body, which consists of the Mayor and 11 Elected Members
- Council Committees established under the *Planning, Development Infrastructure Act 2016*, including the Barossa Assessment Panel and the Building Fire Safety Committee
- Committees and Subsidiaries as established under Sections 41, 42 and 43 of the *Local Government Act 1999*
- Council staff and authorised persons

The Chief Executive Officer has been given delegated authority from Council to make decisions in relation to those matters that fall within the scope of the delegations.

The Chief Executive Officer has, in turn, sub-delegated certain powers and functions to qualified Council staff to make decisions. Council has made direct delegations to the Barossa Assessment Panel under the *Development Act 1993 and Planning, Development and Infrastructure Act 2016*. The delegations and sub-delegations are listed in Council's Delegation Register and are reviewed at least annually by Council, as required under Section 44 of the *Local Government Act 1999*.

## ICAC ACT

In December 2012, the *Independent Commissioner Against Corruption Act 2012 ("ICAC Act")* was proclaimed with the purpose of investigating corruption, serious and systemic misconduct and maladministration in public administration which includes local government.

Outcomes of the ICAC Act which affect local government commenced on 1 September 2013 and included uniform and mandated Codes of Conduct for Council Members and Council Employees. Matters of corruption, serious and systemic misconduct and maladministration must be reported by Public Officers, which includes all Elected Members, Council employees and contractors, to the Office for Public Integrity for investigation. All new staff receive instruction in ICAC reporting.

## PUBLIC INTEREST DISCLOSURE

Council is committed to upholding principles of transparency and accountability in its administrative and management practices and, therefore, encourages the making of Disclosures that reveal Public Interest Information, in accordance with the *Public Interest Disclosure Act 2018* (the "Act").

Disclosures of Public Interest Information, which consists of Environmental and Health Information or Public Administration Information, can be made to a relevant authority, including Council's responsible officers. Protections are provided to those who make a disclosure, including:
- immunity from liability;
- protection of the person's identity;
- protection against victimisation; and
- protection against hindering, obstructing or preventing persons from making a disclosure.

Details of Council's responsible officers and Public Interest Disclosure policy and process is publicly available at barossa.sa.gov.au

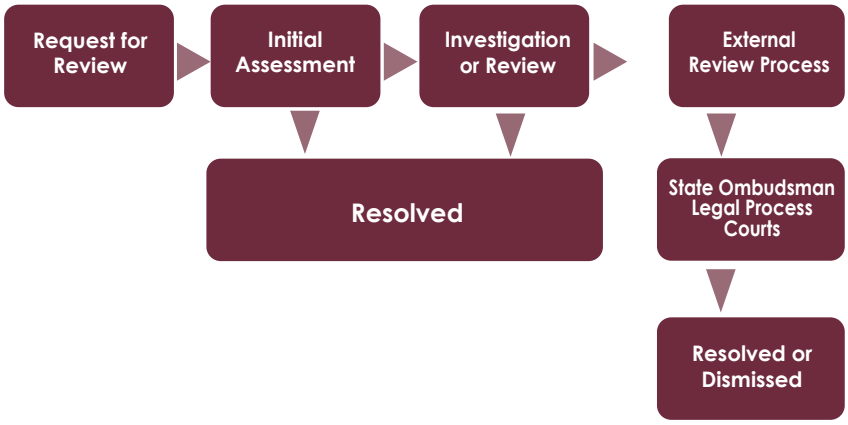
## INTERNAL REVIEW OF COUNCIL DECISIONS

Council is committed to transparent decision making processes and to providing access to a fair and objective process for the internal review of its decisions.

Complaints may arise as a result of dissatisfaction with a decision about a policy, process, service or fee. All attempts will be made to resolve complaints quickly and efficiently without the need for formal applications for review to be lodged.

The processes are established under Section 270 of the *Local Government Act 1999* and provide guidance for dealing with formal requests for internal review of decisions of Council, its employees and other people acting on behalf of Council.

During this reporting period, Council received one (1) formal requests for internal review of a decision. The following diagram demonstrates the processes available for the review of Council decisions:




## BAROSSA ASSESSMENT PANEL

Pursuant to Section 83 of the *Planning, Development and Infrastructure Act 2016*, The Barossa Council has established a Council Assessment Panel to be known as the Barossa Assessment Panel (BAP), for the purpose of acting as delegate of the Council in its role as a "relevant authority" pursuant to the *Development Act 1993*.

The BAP has its own Terms of Reference, procedures and protocols. The BAP makes decisions independently from the Council. Members of the BAP are appointed by Council:

- Bruce Ballantyne (Presiding Member) July 2022 – December 2022
- Michael Wohlstadt (Presiding Member) January 2023 – June 2022
- Grant Hewitt (Member)
- Susan Giles (Member)
- Jake McVicar (Member)
- Cr Russell Johnstone (Elected Member representative) from July 2022 – November 2022
- Cr Jane Evans (Elected Member representative) from December 2022 – June 2022

**Deputy Members**

- Myles Somers (Deputy member for Independent Members) from July 2022 – December 2022
- Mr Graham Burns (Deputy member for Independent members) from January – June 2023
- Cr David Haebich (Deputy elected Member Representative) from July – November 2022
- Cr Tony Hurn (Deputy Elected Member Representative) from December 2022 – June 2023

**Assessment Managers**

- Aaron Curtis

Assessment Panel members can be appointed for up to two years and reappointed thereafter.

DECISION MAKING

## AUDIT AND RISK COMMITTEE

Council maintains an Audit and Risk Committee to monitor the participation of management and the external auditors in the financial reporting process; oversee and make recommendations on the approach used by management to address business risks; and review and make recommendations on how Council's corporate, financial governance and legal responsibilities are addressed.

The Audit and Risk Committee has the following structure:

| | |
|---|---|
| Independent Members: | Mr Peter Brass (Chair)<br>Mr Ian Swan<br>Ms Ellen Ewing |
| Elected Members: | Cr John Angas (1 July – 28 Nov 2022)<br>Deputy Mayor Russell Johnstone (from 1 July – 28 Nov 2022)<br>Cr Bruce Preece (28 Nov 2022 – 30 June 2023)<br>Cr Heidi Thompson (28 Nov 2022 – 30 June 2023) |

Elected Members were appointed to the Audit Committee at the Council Meeting held 28 November 2022 for the term of the current Council.

At the Council meeting held 21 March 2023, Council approved the extension of appointment of Peter Brass as Chair and Ms Ellen Ewing as an Independent Member of the Audit and Risk Committee for a further two-year term concluding on 27 January 2025. The current term of Independent Members, Mr Ian Swan expires on 27 January 2024.

Appointments have been staggered to secure consistency of Independent Members on the Committee.

Meetings are held at least four times a year – timing dependent on work in progress - and have also been attended by the Chief Executive Officer, Manager Financial Services, Coordinator Financial Services, Senior Accountant, Director Corporate Services and Business Innovation, Risk Advisor, Coordinator Internal Control and representatives from Bentleys SA (Council's External Auditor).

The Audit and Risk Committee table an Annual Report (based on calendar year) to Council which was made by the Chair at the Special Council Meeting held on 8 November 2022.

## AUDITOR INDEPENDENCE

Payments during 2022-23 totalling $15,887 (excl GST) were made to Council's External Auditor, Bentleys SA, as well as payments of $10,000 (excl GST) made to Council's new External Auditor from FY 2022-23, Galpins, for audits of Council and Nuriootpa Centennial Park Authority.

## NATIONAL COMPETITION POLICY

Council is required to report on the extent to which activities of the Council have been subject to the National Competition Policy.

Council established a subsidiary under Section 42 of the *Local Government Act 1999* to undertake the management, care and control of the Nuriootpa Centennial Park Authority.

This is the only subsidiary of Council undertaking significant business activities. No new by-laws restricting competition were proposed during the reporting period, nor was any structural reform of public monopolies necessary. No complaints were received for the 2022-23 reporting period. The Subsidiary Board reviews competitive neutrality matters to the Authority.

# COMPETITIVE TENDERING ARRANGEMENTS

Council is required to report on Competitive Tendering Arrangements and other means to ensure services are delivered cost effectively.

Council's procurement framework establishes a holistic approach for end to end management of the procurement lifecycle. At the head of the framework, Council's Procurement Policy provides overarching principle based guidance on Council's procurement activity in accordance with Section 49 of the *Local Government Act 1999* and best practice principles in procurement.

The policy sets out principles aimed at ensuring probity, accountability, responsibility, fairness, equity, consistency of approach and effective outcomes for Council. The policy is available for inspection at Council's Principal Office or on its website at barossa.sa.gov.au

A range of administrative processes provide operational guidance for the practical implementation of the Procurement Policy including:

1. Procurement Planning, Sourcing and Selection Process
2. Purchasing Process
3. Contractor and Contract Management Process

# PROCUREMENT METHODOLOGY THRESHOLDS

All purchases up to the value of $250,000 can be procured via Council's Panel Contracts in the first instance. In the event that Goods, Works or Services are not serviced by Council's Panel Contracts, or it is deemed prudent to go out to the broader market, or the value of the purchase exceeds $250,000, the following thresholds apply:

### TABLE 1
Except where Table 2 applies

| Value of Purchase | Method of Procurement | Approver |
|---|---|---|
| Up to $20,000 | Direct purchase based on advertised price or written quotation | As per Council Delegation Register |
| $20,001 - $100,000 | Three written quotations or one written quotation from Panel | As per Council Delegation Register |
| $100,001 - $250,000 | Open tender or select tender (minimum three tenderers) where justification exists or three written quotations from panel | Relevant Director, unless determined by the CEO that the tender is of commercial or community sensitivity whereby approval must be via the CEO |
| $250,001 - $1,000,000 | Open tender or select tender (minimum three tenderers) where justification exists | CEO, unless determined by CEO that the tender is of commercial or community sensitivity whereby approval must be via Council |
| $1,00,001 and above | Open tender | Council |

### TABLE 2
Procurement thresholds under the big project or other capital projects approved in the budget applies

| Value of Purchase | Method of Procurement | Approver |
|---|---|---|
| $1,000,001 - $4,000,000 | Open tender | CEO |

DECISION MAKING

## COMMUNITY LAND MANAGEMENT PLANS

Under Section 193 of the *Local Government Act 1999* (the *Act*), all local government land that is owned by Council or under Council's care and control (excluding roads) is classified as Community Land. Section 207 of the Act requires Council to develop and maintain a Community Land Register, which is available for inspection on Council's website barossa.sa.gov.au.

Section 196 of the Act requires Council to develop management plans for all Community Land. Categories of Community Land area are not specifically defined in the Act, but for the purposes of management plans, include areas that are set aside for community use or conservation purposes.

All queries about Council's Community Land can be referred to Council's Manager Corporate Services at barossa@barossa.sa.gov.au.

Current Community Land Management Plans are:

1. Council Reserves and Gardens (Developed)
2. Council Reserves and Gardens (Undeveloped or with Minor Improvements)
3. Recreation Reserves
4. Institutes and Community Halls
5. Car Park Land
6. Cemetery Land
7. Established Trails, Walkways and Bikeways
8. Talunga Village



# STRATEGIC AND BUSINESS PLANNING



Section 122 of the Local Government Act 1999 requires councils to 'develop and adopt plans for the management of its area, to be called collectively the Strategic Management Plans. These Strategic Management Plans identify Council's objectives for the area over a period of at least four years and identify principal activities that Council intends to undertake to achieve its objectives.

## COMMUNITY PLAN

Council's Community Plan 2020-2040 is our twenty-year aspirational Strategic Management Plan. The Community Plan sets the long-term vision and values of Council, and they are support by goals and strategies.

The Community Plan also articulates the type of activity Council will be involved in which is to leader, provide/regulate, advocate or facilitate/partner to achieve strategies and goals of the plan.

The plan has five theme areas Natural Environment and Built Heritage; Community and Culture; Infrastructure; Health and Wellbeing; Business and Employment. These are supported by a governance framework.

The plan is fully reviewed within 2 years of a Council general election.

## ASSET MANAGEMENT PLANS

Asset Management Plans of Council align the expected service levels for the maintenance and replacement of our assets, which since the community to long term financing and annual program requirements.

The Asset Management Plans are critical to understanding the sustainability of Council asset and financial base and that the levels of service are appropriate funded.

The plans are reviewed and updated as data and information is collected for asset classes on a rolling basis. The plan is fully reviewed within 2 years of a Council general election.

## LONG TERM FINANCIAL PLAN

Our Long-Term Financial Plan aligns the expected costs associated the our service levels on all components of the organisation with revenue expectations and determines if current policy settings are financially sustainable as measured by the prescribed financial indicators. These indicators reflect the operating position of Council, how it is performance against tits asset management needs and plans and its debt levels for a 10 year period.

The plans are reviewed and updated as data and information is collected every year.

## CORPORATE PLAN

Council's Corporate Plan supports the Community Plan. It is not a strategic management plan under the Local Government Act but rather is the critical plan outlining how Council and its administration will deliver the Barossa Community Plan 2020-2040. The plan connects our strategic directions to on-the-ground operations and service delivery in support of the achievement of Council's vision.

The plan is reviewed annually.

## LOCAL ECONOMIC DEVELOPMENT PLAN

The Local Economic Development Plan developed in 2022 is a key document that supports the Community Plan. It is not a strategic management plan under the Local Government Act but is critical to supporting our role in economic outcomes. A five-year Action Plan with a sharper focus on Council's investment, planning, facilitation, and marketing activities has been produced. The Strategies and actions complement the strategies in the Barossa Community Plan 2020-2040.

## REGIONAL PUBLIC HEALTH PLAN

The Regional Public Health and Wellbeing Plan for the Councils of Adelaide Plains, Barossa, Gawler, and Light was reviewed and adopted in 2022.

As a Strategic Management Plan, it align with Councils Community Plan through the guiding investment and activities in safe, health, resilient and preventative health services. Activities of the plan are incorporated into the Corporate Plan and business as usual activities or where applicable strategic actions.

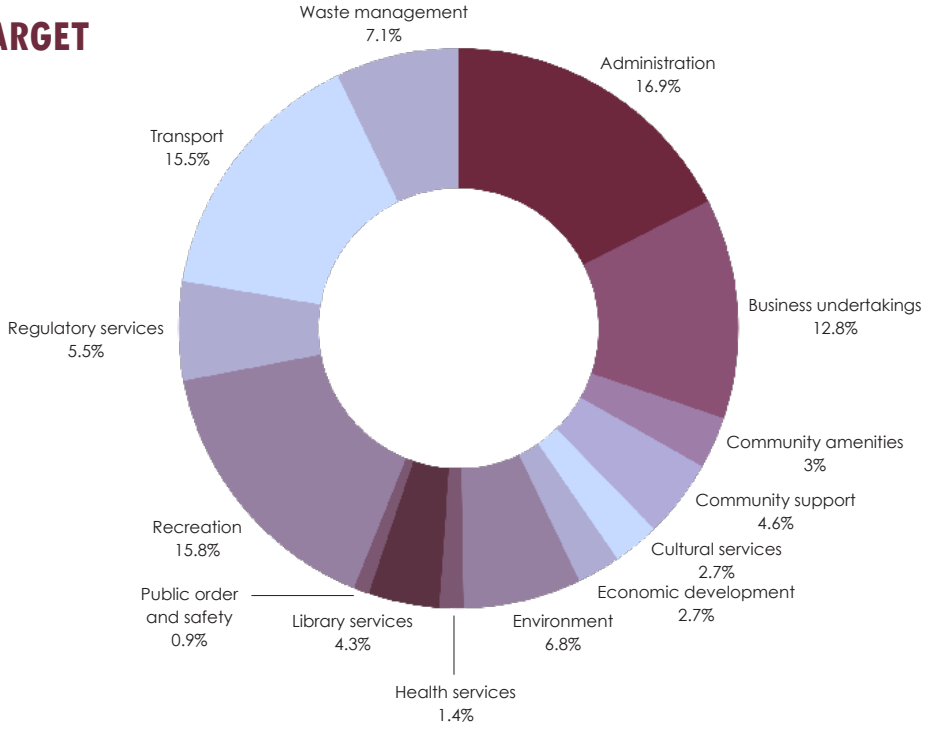
The plan is fully reviewed within 2 years of a Council general election.

# 2022-23 ANNUAL BUSINESS PLAN PERFORMANCE

# INITIATIVES PERFORMANCE

## 2022-23 TARGET

Operating Expenditure ($43.9M)




## 2022-23 RESULT

PLACEHOLDER

# 2022-23 KEY ACTIVITIES PERFORMANCE

| Description | Status | Community Plan Theme |
|---|---|---|
| Collaborate with the Aboriginal community to provide visibility of Aboriginal heritage to ensure that it is acknowledged and preserved | Ongoing |  **Natural Environment and Built Heritage** |
| Advocate for development policies that are responsive to housing needs (affordability and diversity of housing choice) | Ongoing | |
| Develop and implement a Sustainability Strategy/Framework | In development | |
| Commitment to a regional approach to waste management | Complete | |
| | | |
| Develop and implement a creative industries engagement strategy and other initiatives to ensure continued engagement with groups, networks and local community to support and promote celebration, participation, awareness and economic development in heritage, cultural and creative opportunities | On hold, pending grant funding application |  **Community and Culture** |
| Continue planning and support for creative industries and positioning of the Barossa Regional Gallery as a hub for ongoing development and growth within this space | Complete | |
| Investigate and implement a Council Event Management Framework | Commenced | |
| | | |
| Manage stormwater and flood mitigation infrastructure and pursue plans and strategies to manage flood risks | Ongoing |  **Infrastructure** |
| Work with the community to improve disaster preparedness and climate change solutions and programs | Ongoing | |
| Implement priorities from The Big Project | Underway | |
| | | |
| Maintain and improve wellbeing in the community through implementation of the identified 'Lighthouse' projects in the Regional Public Health Plan | Commenced |  **Health and Wellbeing** |
| Facilitate social planning to identify and address critical health issues and community needs | Commenced | |
| Facilitate and partner with State Sporting Associations to provide a range of sport, recreation and leisure opportunities in the Barossa | Completed and ongoing | |
| | | |
| Implement the Covid-19 recovery plan. | Completed |  **Business and Employment** |
| Drive support of economic development through a coordinated Local Economic Development Strategy and enabling land use policy | Completed and ongoing | |
| Develop a Growth and Infrastructure Investment Strategy | Near completion | |
| Partner with Barossa Australia to develop and implement a Destination Marketing Plan for the region to drive visitation, build brand awareness and encourage tourism investment | Completed | |
| | | |
| Implement a new facilities management operating model | Completed |  **Good Governance** |
| Identify and prepare an operational risk profile for all business units | Near completion | |
| Develop a grants framework | Not commenced | |
| Develop a strategic forward procurement plan for key areas of spend | Not commenced | |

# 2022-23 NON-FINANCIAL MEASURES

| Indicator | Description | Target | Result |
|---|---|---|---|
| **Theme 1 - Natural and Built Heritage** | | | |
| Development Performance | % of development applications decided within timeframe | 80% | 92% |
| **Theme 2 - Community and Culture** | | | |
| Library Visits | The number of library visits and participation within the Barossa Council Area | 5 visits per capita | 3.22 |
| **Theme 3 - Infrastructure** | | | |
| Asset Spending Ratio | Ratio of asset expenditure on renewal, replacement and upgraded assets and maintenance on assets | Between 100% and 150% of Depreciation | Waiting on financials |
| **Theme 4 - Health and Wellbeing** | | | |
| Nuisance and Environmental Complaint Resolution Rate | Percentage resolved within due date | 75% | Data not available |
| Waste Disposal Rate | Percentage of waste disposed to landfill | Less than 65% | 49.76% |
| Recycling Rate | Percentage of waste recycled | More than 35% | 50.24% |
| **Theme 5 - Business and Employment** | | | |
| Tourism Customer Satisfaction with Visitor Information Services | Average Customer Satisfaction Rating | 4 or above | 4.6/5 |
| Visitor Information Centre Bookings | Annual Booking Revenue (Accommodation/Tours/Tickets) | 100% of Budget | $398,000 |
| **How We Work - Good Governance** | | | |
| LGA KPI Audit Action Plan | Percentage of KPI Audit Actions Complete | 90% | 100% |
| LGA Risk Review | Percentage risk review conformance | 90% | 100% |
| Customer Request Completion Rate | Percentage of Customer Requests Completed (On Time and Overdue) | 85% | Data not available |
| Customer Request Resolution Rate | Percentage of Customer Requests Resolved on Time | 85% | Data not available |
| Operational Expenditure Against Budget | Actual Operating Expenditure as a % of Budgeted Operating Expenditure | 95%-100% | Waiting on financials |
| Capital Expenditure Against Budget | Actual Capital Expenditure as a percentage of Budgeted Capital Expenditure as adjusted | 90% | Waiting on financials |
| Staff Development - Training | Percentage of staff with an approved training needs analysis (TNA) | 85% | Date not available - TNA under review |
| Staff Development – Performance Partnering | Percentage of staff who have completed performance partnering | 85% | 68.2% |
| Staff Retention | Percentage of employees retained | 90% | 85% |

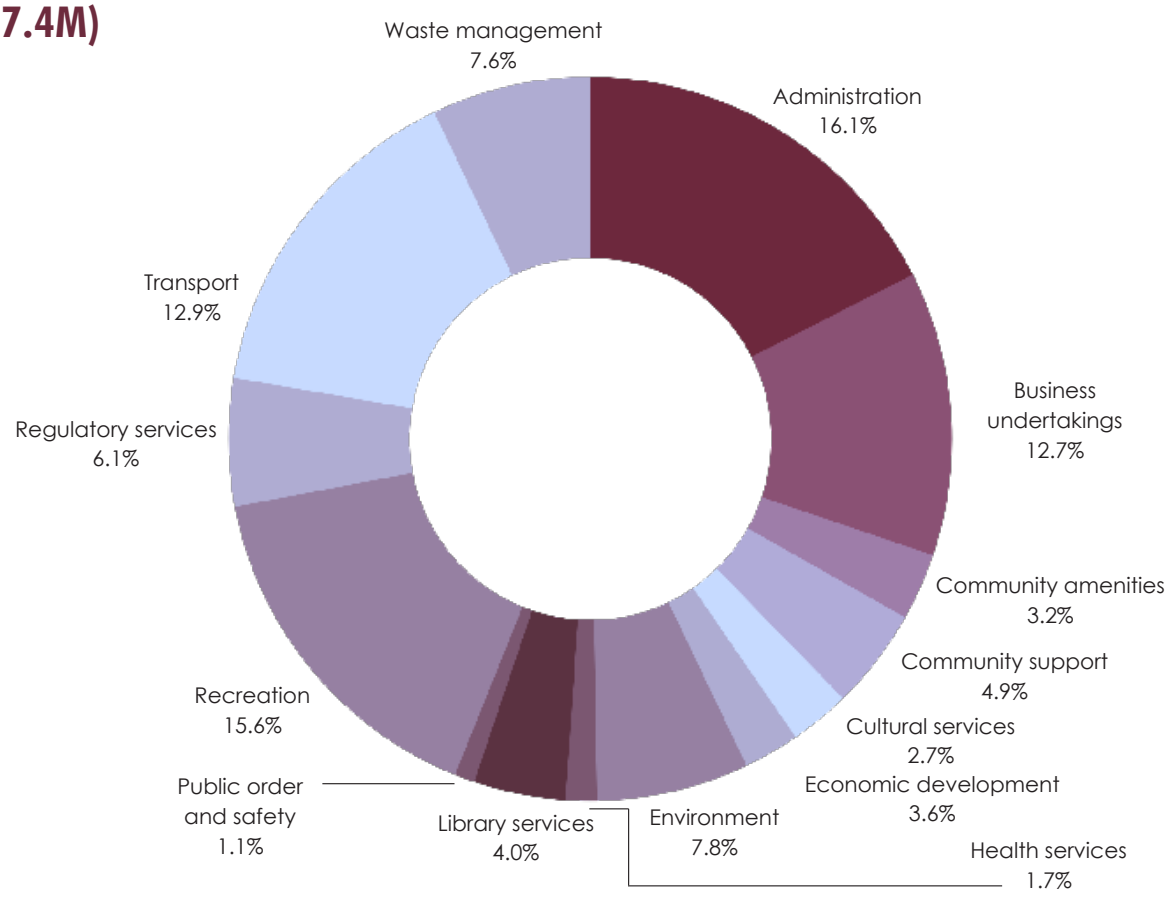
# 2023-24 NON-FINANCIAL MEASURES

| Indicator | Description | Target |
|---|---|---|
| **Theme 1 - Natural and Built Heritage** | | |
| Development Performance | % of development applications decided within timeframe | 80% |
| **Theme 2 - Community and Culture** | | |
| Library Visits | The number of library visits and participation within the Barossa Council Area | 5 visits per capita |
| **Theme 3 - Infrastructure** | | |
| Asset Spending Ratio | Ratio of asset expenditure on renewal, replacement and upgraded assets and maintenance on assets | Between 100% and 150% of Depreciation |
| **Theme 4 - Health and Wellbeing** | | |
| Nuisance and Environmental Complaint Resolution Rate | Percentage resolved within due date | 75% |
| Waste Disposal Rate | Percentage of waste disposed to landfill | Less than 65% |
| Recycling Rate | Percentage of waste recycled | More than 35% |
| **Theme 5 - Business and Employment** | | |
| Tourism Customer Satisfaction with Visitor Information Services | Average Customer Satisfaction Rating | 4 or above |
| Visitor Information Centre Bookings | Annual Booking Revenue (Accommodation/Tours/Tickets) | 100% of Budget |
| **How We Work - Good Governance** | | |
| LGA KPI Audit Action Plan | Percentage of KPI Audit Actions Complete | 90% |
| LGA Risk Review | Percentage risk review conformance | 90% |
| Customer Request Completion Rate | Percentage of Customer Requests Completed (On Time and Overdue) | 85% |
| Customer Request Resolution Rate | Percentage of Customer Requests Resolved on Time | 85% |
| Operational Expenditure Against Budget | Actual Operating Expenditure as a % of Budgeted Operating Expenditure | 95%-100% |
| Capital Expenditure Against Budget | Actual Capital Expenditure as a percentage of Budgeted Capital Expenditure as adjusted | 90% |
| Staff Development - Training | Percentage of staff with an approved training needs analysis | 85% |
| Staff Development – Performance Partnering | Percentage of staff who have completed performance partnering | 85% |
| Staff Retention | Percentage of employees retained | 90% |

# 2023-24 ANNUAL BUSINESS PLAN INITIATIVES

## 2023-24 FUNCTIONAL OUTCOMES TARGET

## ($47.4M)



# 2023-24 KEY ACTIVITIES

| Service Area | Themes |
|---|---|
| **Arts and Culture** | |
| Develop a Creative Industries Strategy and Action Plan and implement the Barossa Creative Industries Centre planning and grant funding strategy |  |
| Undertake a review of Arts, Cultural and Creative Industry services in the organisation including function, structure and service levels to inform the future direction | |
| **Assets** | |
| Review and reform processes for assessing Section 221 permits |  |
| Develop a township entrance street scape upgrade program | |
| Develop a Freight Routes Strategy to maximise freight efficiencies for the region | |
| Implement Asset Management automation via Assetic System for planned and reactive maintenance | |
| Undertake statutory review of asset management plans | |
| **Caravan Parks** | |
| Undertake a review of Caravan Park service levels, policy settings and service delivery model |  |
| Partner with Williamstown Historical Group to pilot new information provision proposal | |
| **Community** | |
| Develop a new Community Governance framework (following up on the redefining community committees project) |  |
| **Customers** | |
| Develop a Customer Surveying Strategy |  |
| Implement electronic customer notifications for Pathway Customer Requests Service Area | |
| **Economic Development** | |
| Undertake review of Economic Development services in the organisation and how alignment to industry and other stakeholders will strategically deliver priorities of the Local Economic Development Plan |  |
| Implement Sister City relationship and governance arrangements with Grapevine Texas | |
| **Events** | |
| Develop a whole of Council Event Management Framework / policy setting |  |
| **Facility and Community Land** | |
| Complete full review of Lease and License Framework |  |
| Review the requirements for an electronic bookings management system and provide recommendation for future improvements | |
| **Land Use and Development** | |
| Finalise Growth and Infrastructure Investment Strategy |  |
| Advocate for infrastructure provisions and development policies that align with Council's strategic vision for the Concordia Growth Area in the proposed Master Planning and Code Amendment | |
| Develop Policy Framework for inclusion in the Barossa Character District Overlay Code Amendment | |

| Service Area | Themes |
|---|---|
| **Libraries** | |
| Implementation for stage 1 of the Library Review, including a review of the home library service |  |
| **Natural Resources** | |
| Develop a Carbon Management Plan |  |
| Partner with industry to achieve a long term sustainable water supply and security to the Barossa | |
| **Social Inclusion** | |
| Provide Social Inclusion training for all staff across the Organisation and coordinate a 'Whole of Organisation' approach to social inclusion |  |
| Develop a Social Inclusion planning and evaluation tool | |
| Deliver a Social Inclusion Campaign to increase community awareness | |
| Develop ongoing relationships with Ngadjuri, Peramangk and Kaurna Nations and potential pathways for reconciliation and recognition | |
| **Tourism** | |
| Complete a review of the Tourism Services function, structure, service delivery model and responsibilities |  |
| **Business Technology** | |
| Facilitate and support delivery of Pathway Modernisation (UX – user experience / SaaS – Software as a service) |  |
| Review network connectivity across the organisation, including design, utility, capacity and security through the Network Review & Hardware Refresh project | |
| Complete an Endpoint Management Review - reviewing how we manage and deploy our end points and devices across the organisation | |
| Undertake a whole of business review of telephony requirements and an update of our aging phone system. | |
| Develop and implement a Cyber Security Awareness Program, including:<br>- Launch Mimecast Training Videos (monthly)<br>- Launch Mimecast Phishing Campaigns (4 per year)<br>- Create & Deliver Workshops (4 per year) | |
| Establish measurable Service Level Agreement (SLAs) for Operational and Service delivery | |
| Review and update IT Governance Framework, and to have the following elements at least in draft:<br>- Acceptable Use of IT Policy<br>- IT Change Management Policy<br>- IT Incident Management Policy<br>- User Access Management Policy<br>- IT Asset & Patch management Policy<br>- Anti-Malware Policy<br>- Physical Security Policy | |
| Develop a future "Application/Data Integration Strategy & Framework" at least in draft which informs the way data and applications within council will be integrated | |

| Service Area | Themes |
|---|---|
| **Business and Technology** | |
| Develop a draft ET&I Project Management Framework which informs the way technology projects are managed within council. | |
| Monitor and research the emerging Technology of AI language models with the goal of developing a framework for the use of AI to augment work for the organisation | |
| Evaluate Current & New Document Management Systems by mapping Requirements through a RFQ Document summarising "Must Have" Functionalities, while assessing KPIs such as Cost, Time, Resources, Compliance & security in a cloud environment | |
| **Business Improvement** | |
| Implement electronic vehicle safety inspections for all classes of Council vehicle | |
| Implement payroll and HR automation including timesheet, leave form and HR self-service and electronic processing | |
| Modernise TechnologyOne through migrating to the CiAnywhere interface in our financial system | |
| **Communications and Engagement** | |
| Implement site signage across capital works sites | |
| Create and implement an SEO (Search Engine Optimisation) strategy to be visually accessible through search and to deliver informative and keyword rich content, providing best user experience | |
| Develop and implement agreed digital platform/s for staff communications via intranet refresh project | |
| Develop and implement agreed corporate standards and business rules for internal communications via internal communications strategy | |
| Apply consistent brand identity in public facing venues and spaces | |
| Develop framework to facilitate Council and community use of town banners for promotional purposes | |
| Review Council's Public Consultation Policy to align, where practicable, with the IAP2 framework | |
| **Council and Committees** | |
| Undertake Elector Representation Review | |
| **Risk and Safety** | |
| Identify and prepare Operational Risk Profile for all business units | |
| Develop a set of safety performance objectives and targets that can be measured and monitored | |
| Develop and implement Risk Register tool/repository | |
| **Finance** | |
| Implement revised chart of accounts | |
| Implement Enterprise Budgeting module in TechnologyOne | |
| **Governance** | |
| Complete a review of the Office of the Mayor and CEO function, structure, service delivery model and governance responsibilities | |
| Create a Governance Framework to provide information about the Council, Councillors and administration, the relationships that exist and how they work together to achieve good governance | |

| Service Area | Themes |
|---|---|
| **Grants** | |
| Develop grants framework | |
| **People and Culture** | |
| Define and embed corporate organisational values and behaviours | |
| Design, develop and implement programs and initiatives that position Council as an employer of choice and improve the employee experience | |
| Align the People and Culture Framework to Council's legislative responsibility and strategic people objectives | |
| Create an organisational Competency Framework | |
| **Procurement** | |
| Undertake review of Contractor and Contract Register requirements and identify new software solution for electronic contract and contractor management | |
| Develop Strategic Forward procurement plan for key areas of spend | |
| Implement Contractor Safety System Verification and Induction | |
| **Property and Rates** | |
| Implement direct debit service capability for rates payments | |
| Develop and implement Risk Register tool/repository | |
| **Strategic/Legislative Planning and Reporting** | |
| Undertake a review of the Community Plan | |
| Undertake review of the Disability Access and Inclusion Plan to align with the new State level plan | |

# KEY FINANCIAL PERFORMANCE INDICATORS

Council has a number of Key Financial Performance Indicators (KPIs) which measure the impact of the annual budget on Council's financial position.

PLACEHOLDER

OPEN GOVERNMENT AND TRANSPARENCY

# COUNCIL MEETINGS

During the 2022/23 reporting period ordinary meetings of the full Council were held in the Council Chambers, 43-51 Tanunda Road, Nuriootpa on the third Tuesday of every month at 5.30pm, except for the January meeting which was held on the fourth Tuesday.

Council meetings are held to discuss and debate an agenda of items that require a decision and direction of the Elected Members.

The Barossa Council is a corporate body, therefore decisions can only be made by resolution of the council. When a motion is put forward at a council meeting, all members present must vote on that motion. A motion can only become an instruction, (a recommendation), passed by a majority vote.

The Mayor is responsible for chairing council meetings, ensuring orderly discussions and decision making.

All meetings are open to the public and Council agendas and minutes are on display for public inspection and available online at barossa.sa.gov.au

## CONFIDENTIAL ITEMS

Section 90(1) of the Local Government Act 1999 specifies that Council meetings are held in a public place, however on occasion this principle is outweighed by the need to keep information and/or discussion confidential.

Each application of confidentiality clause was in accordance with Council's Code of Practice.

The occasions when Council or Committees used Sections 90(2) and (3) of the Act to consider confidential matters are listed below.

| CATEGORY | REASON TO EXCLUDE PUBLIC FROM COUNCIL MEETING PURSUANT TO SECTION 90(3) | NO. ITEMS |
|---|---|---|
| 90(3)(a) | information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead); | 2 |
| 90(3)(b) | information the disclosure of which—<br>could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and<br>would, on balance, be contrary to the public interest; | 1 |
| 90(3)(c) | information the disclosure of which would reveal a trade secret | - |
| 90(3)(d) | commercial information of a confidential nature (not being a trade secret) the disclosure of which—<br>could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and<br>would, on balance, be contrary to the public interest; | 2 |
| 90(3)(e) | matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person; | - |
| 90(3)(f) | information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial; | - |
| 90(3)(g) | matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty; | - |
| 90(3)(h) | legal advice; | 1 |
| 90(3)(i) | information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council; | 3 |
| 90(3)(j) | information the disclosure of which— (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and (ii) would, on balance, be contrary to the public interest | 1 |
| 90(3)(k) | tenders for the supply of goods, the provision of services or the carrying out of works | 4 |
| 90(3)(m) | information relating to a proposed amendment to a Development Plan under the *Development Act 1993* before a Development Plan Amendment proposal relating to the amendment is released for public consultation under that Act; | - |
| 90(3)(n) | information relevant to the review of a determination of a council under the *Freedom of Information Act 1991*. | - |
| 90(3)(o) | information relating to a proposed award recipient before the presentation of the award | 4 |

# CONFIDENTIAL COUNCIL MEETINGS - DATE AND SUBJECT OF MATTERS

| MEETING DATE | TITLE OF REPORT | REASON / SECTION NO. |
|---|---|---|
| 19/07/2022 | CEO Performance Review Outcomes | Section 90(3)(a) |
| 19/07/2022 | Mount Pleasant Caravan Park - Tender For Upgrade Works | Section 90(3)(k) |
| 16/08/2022 | Tanunda Recreation Park - Clubroom And Change Room - Tender | Section 90(3)(d) |
| 1/09/2022 | Enterprise Negotiations - Budget Considerations | Section 90(3)(h) |
| 18/10/2022 | CEO Performance Review 2022/23 - Setting Performance Targets | Section 90(3)(a) |
| 20/12/2022 | Australia Day Awards 2023 - Community Event Of The Year | Section 90(3)(o) |
| 20/12/2022 | Australia Day Awards 2023 - Award For Active Citizenship | Section 90(3)(o) |
| 20/12/2022 | Australia Day Awards 2023 - Young Citizen Of The Year | Section 90(3)(o) |
| 20/12/2022 | Australia Day Awards 2023 - Citizen Of The Year | Section 90(3)(o) |
| 20/12/2022 | Supreme Court Legal Action Update | Section 90(3)(i) |
| 24/01/2023 | Santos Tour Down Under 2024 - Expression Of Interest | Section 90(3)(d) |
| 1/02/2023 | Barossa Rugby Precinct - Tender For Clubroom - Change Rooms And Pitch - Civils | Section 90(3)(k) |
| 21/02/2023 | Land Opportunity | Section 90(3)(b) |
| 21/02/2023 | Angas Recreation Park - Canopy Collapse - Legal And Insurance Matters | Section 90(3)(i) |
| 21/03/2023 | Barossa United Football Club - Nuriootpa Centennial Park - Tender For Clubroom - Change Rooms | Section 90(3)(k) |
| 18/04/2023 | Supreme Court Legal Action Update | Section 90(3)(i) |
| 7/06/2023 | Expression Of Interest - Tour Down Under 2024 - Follow Up From January 2024 | Section 90(3)(d) |
| 7/06/2023 | Talunga Village - Management Arrangements | Section 90(3)(j) |

# BAROSSA ASSESSMENT PANEL - DATE AND SUBJECT OF MATTERS

| | | |
|---|---|---|
| 5 July 2023 | Development Application 21027253 – Turkey Flat Vineyards | Regulation 13(2) of the PPDI (General) Regulations 2017 |

# OTHER CONFIDENTIAL ORDER INFORMATION FOR COUNCIL UNDER SECTION 91(7)

**Other confidential order information for Council**

| | |
|---|---|
| Number of orders that remained operative at the end of the financial year | 115 |
| Number of orders that expired, ceased to apply, or were revoked during the financial year | 4 |
| Number of matters where the documents were also kept confidential | 115 |

**Other confidential order information for Audit Committee**

| | |
|---|---|
| Number of orders that remained operative at the end of the financial year | 0 |
| Number of matters that are to remain confidential for a certain period of time | 0 |
| Number of orders that expired, ceased to apply, or were revoked during the financial year | 0 |
| Number of matters where the documents were also kept confidential | 0 |

**Other confidential order information for Barossa Assessment Panel**

| | |
|---|---|
| Number of orders that remained operative at the end of the financial year | 7 |
| Number of matters that are to remain confidential for a certain period of time | 7 |
| Number of orders that expired, ceased to apply, or were revoked during the financial year | 0 |
| Number of matters where the documents were also kept confidential | 7 |

# CONFIDENTIAL ITEMS PERCENTAGE

| Council/Committee | # agenda items | # confidential items | % confidential |
|---|---|---|---|
| Barossa Assessment Panel | 26 | 1 | 3.84% |
| Council | 338 | 19 | 5.60% |
| Audit & Risk Committee | 28 | 0 | 0% |
| CEO Performance Review Committee | 9 | 7 | 77.70% |
| Barossa Bushgardens Committee | 49 | 0 | 0% |
| Building Fire Safety Committee | 9 | 0 | 0% |
| Community Assistance Scheme Committee | 41 | 0 | 0% |

# REVIEW OF CONFIDENTIALITY ORDERS

Council, or the Chief Executive Officer if delegated, reviews orders on an as-required basis as items are due for review. The confidential register is assessed on a monthly basis for orders that require assessment for review. Items that require review by Council are presented in the Council agenda. Items that expire or cease to apply and do not require further review are released on the publicly available confidentiality register.

# FREEDOM OF INFORMATION REQUESTS

Council is pleased to comply with the *Freedom of Information Act 1991* and process applications for public access to official documents and records under its control and provide for the correction of public documents and records in appropriate cases. Council's Freedom of Information Statement is updated annually – refer Appendix 1.

The total number of applications received during the reporting period in accordance with Section 13 of the *Freedom of Information Act 1991* was five (5).

| | |
|---|---|
| General information applications | 4 |
| Personal information related applications | 1 |
| **Total number of FOI Applications** | **5** |

# EXECUTIVE LEADERSHIP TEAM



## EXECUTIVE LEADERSHIP TEAM



**Martin McCarthy**
Chief Executive Officer



**Ben Clark**
Director Works and Engineering Services



**Joanne Moen**
Director Corporate Services and Business Innovation



**Gary Mavrinac**
Director Development and Environmental Services



**Amanda Porter**
Director Community Services

## SALARY BAND RANGE

Pursuant to Section 105 of the Local Government Act 1999, Council maintains a Register of Salaries which is available for inspection at the Principal Office and barossa.sa.gov.au, with extracts available for a fixed fee.

The Chief Executive Officer and Directors receive a package of base salary in the range of $160,000 and $247,940 plus superannuation and leave entitlements in accordance with their contracts of employment, access to appropriate portable computer technology, provision of a mobile phone and a motor vehicle for private use (in lieu of overtime).

# HUMAN RESOURCES*

| Staff profile by gender | Male | Female | TOTAL | FTE |
|---|---|---|---|---|
| CEO | 1 | 0 | **1** | 158.04 |
| Executive Directors | 2 | 1 | **3** | |
| Managers | 12 | 6 | **18** | |
| Employees | 70 | 89 | **159** | |
| **Total headcount** | **85** | **96** | **181** | |

* Note numbers are as at 10 July 2023

# HUMAN RESOURCE FRAMEWORK

Pursuant to Section 107 of the *Local Government Act 1999*, the Chief Executive Officer has implemented, maintained and reviewed the human resource framework of the organisation on an ongoing basis including the management, training and induction of employees. Policy and processes of the organisation promote sound practice including recruitment, performance appraisal, equal opportunity, grievance and disciplinary matters.

# REGISTER OF REMUNERATION, SALARIES & BENEFITS

Pursuant to Section 105 of the *Local Government Act 1999*, Council maintains a Register of Salaries which is available for inspection at the Principal Office and barossa.sa.gov.au, with extracts available for a fixed fee.

# EMPLOYEE TRAVEL

Nil



# *Appendix One*

# APPENDIX 1

# Freedom of Information Statement and Legal Disclosures

This Freedom of Information Statement is published by The Barossa Council in accordance with the *Freedom of Information Act 1991*.

## Introduction

Subject to certain restrictions, the Freedom of Information Act ("the FOI Act") gives members of the public a legally enforceable right to access information held by South Australian Local Government agencies such as councils. The purpose of this Freedom of Information Statement is to assist members of the public to identify the functions and decision-making processes of The Barossa Council ("Council"), detail the type of information held by Council and how it can be accessed by the public.

Council is pleased to comply with the FOI Act and welcomes enquiries. An updated Information Statement will be published on Council's website each financial year. This Information Statement is reflective of Council's Administration as at 30 June 2023.

### 1. STRUCTURE AND FUNCTIONS OF THE COUNCIL

#### 1.1 FULL COUNCIL AND PROVISIONS FOR MEETING PROCEDURES

Full Council is the decision-making body on all Council policy matters. Full Council currently consists of the Mayor and 11 Councillors also known as Elected Members. Council is not divided into Wards.

The following table compares The Barossa Council's representation quota with neighbouring and other comparable councils. The representation quota is obtained by dividing the total number of electors for each council by the number of Elected Members.

| Council | Number of Councillors (including Mayor) | Eligible Electors | Electors per representative |
|---|---|---|---|
| Alexandrina | 10 | 22,332 | 2,233 |
| **Barossa Council** | **12** | **18,810** | **1,567** |
| Berri Barmera | 9 | 7,541 | 837 |
| Copper Coast | 10 | 12,401 | 1,240 |
| Light Regional | 11 | 11,201 | 1,120 |
| Loxton Waikerie | 11 | 8,231 | 748 |
| Murray Bridge | 10 | 15,424 | 1,542 |
| Port Pirie | 10 | 13,015 | 1,301 |
| Victor Harbour | 10 | 13,402 | 1,340 |
| Wattle Range | 12 | 8,786 | 732 |
| Yorke Peninsula | 12 | 9,095 | 757 |

In accordance with the *Local Government Act 1999* ("the LG Act"), Council is required to hold representation reviews at prescribed intervals, to determine whether the community would benefit from altering Council's composition or ward structure.

During the review, community members are invited to make written submissions on a report prepared by a qualified person, that assesses the representation options available, and also on Council's proposal for future composition and structure (which is based on the initial options report and public feedback). The Barossa Council's next representation review is scheduled to occur from April 2024 to April 2025.

The operations of Council are primarily determined by requirements of the *Local Government Act 1999* ("the LG Act").

Council is established to provide for the government and management of its area at the local level and, in particular:

(a) To act as a representative, informed and responsible decision-maker in the interests of its community;

(b) To provide and co-ordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner;
(c) To encourage and develop initiatives within its community for improving the quality of life of the community;
(d) To represent the interests of its community to the wider community; and
(e) To exercise, perform and discharge the powers, functions and duties of local government under the Local Government Act and other Acts in relation to the area for which it is constituted (section 6 LG Act).

The provisions of the LG Act are supported by the Local Government (Procedures at Meetings) Regulations (the 'Regulations') 2013. Council also has a Code of Practice for Meeting Procedures (the 'Code of Practice'), which provides guidance and rules around meeting procedures. The Regulations apply to all Council Meetings and Committees. The Code of Practice applies to all Council meetings and some Committee meetings.

The Regulations and Code of Practice do not apply to meetings of the Barossa Assessment Panel (BAP) which is established in accordance with the provisions of the Planning, Development and Infrastructure Act 2016 ("PDI Act"). The BAP Terms of Reference are endorsed by Council and the BAP has established its own Operating and Meeting Procedures.

Ordinary meetings of Council from July 2022 to June 2023 were held in the Council Chambers, 43-51 Tanunda Road, Nuriootpa, on the third Tuesday of every month at 5.30pm All meetings are open to the public, with the exception of any matters subject to an order of confidentiality under section 90 of the LG Act. Notices of all meetings of Council and its Committees are available on Council's website at www.barossa.sa.gov.au.

The community can access information about the business of Council through the agendas and associated reports prepared for Council and Committee meetings. Agendas, including Minutes of the previous meetings and supporting documents, are placed on public display no less than three days prior to Council meetings and are available on Council's website and at the Principal Office and branches of Council. Minutes of meetings are available on the website within five days of the Council meeting.

### 1.2 COUNCIL COMMITTEES AND SUBSIDIARIES

Schedule 1 of this Statement lists the various committees of Council and identifies under which section of the LG Act or PDI Act they have been formed. It also lists Council's advisory groups and working parties which advise Council of important issues within the community.

Committees streamline Council business and assist in the performance of its functions. Committees meet at intervals determined in their Terms of Reference and make recommendations to Council. Meetings are open to the public with the exception of any matters subject to an order of confidentiality under section 90 of the LG Act.

Chapter 6 of the LG Act and the Regulations prescribe the way meetings of a Council and its Committees are to be conducted.

### 1.3 EXTERNAL COMMITTEES/BOARDS/ASSOCIATIONS

Council participates in a number of Committees, Boards and Associations, which have been established outside of the LG Act or are hosted beyond Barossa borders, comprising Elected Members, staff, and the public, and these are listed in Schedule 1.

### 1.4 DELEGATIONS

In accordance with sections 44 and 101 of the LG Act, the Council has delegated relevant powers and/or functions to the Chief Executive Officer who then sub-delegates to an employee, a Committee, or an authorised person. Council has also delegated relevant

powers and/or functions directly to the Barossa Assessment Panel and the Strategic Planning and Development Policy Committee.

Council's Delegations Register reflects the delegated authority from the Council to the Chief Executive Officer (and subsequently any further sub-delegations), and any delegated authority directly from Council to Committees and officers.

The Delegations Register also captures any delegations made under the PDI Act by the Barossa Assessment Panel to the Assessment Officer, and subsequently sub-delegated to officers; and any delegations from the Assessment Officer to officers.

The Delegations Register is required to be reviewed within 12 months after the conclusion of a periodic election. During the reporting period, the Delegations Register was updated as legislation changes and is available to be viewed by the public on request at the Principal Office during ordinary working hours or anytime on Council's website at www.barossa.sa.gov.au.

### 1.5 FUNCTIONS OF COUNCIL

The functions of Council are set out in section 7 of the LG Act and are listed below:

- To plan at the local and regional level for the development and future requirements of its area;
- To provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area;
- To determine the appropriate financial contribution to be made by ratepayers to the resources of the council;
- To provide for the welfare, well-being and interests of individuals and groups within its community;
- To take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- To manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- To provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- To promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- To establish or support organisations or programs that benefit people in its area or local government generally;
- To manage and, if appropriate, develop, public areas vested in, or occupied by, the council;
- To manage, improve and develop resources available to the council;
- To undertake other functions and activities conferred by or under an Act.

Note: the above list includes any amendments made to the LG Act that commenced 21 September 2021.

Section 41 of the LG Act empowers Council to establish Committees:

- To assist Council in performance of its functions.
- To inquire into and report to Council on matters within the ambit of Council's responsibilities.
- To provide advice to Council.
- To exercise, perform or discharge delegated powers, functions or duties.

### 1.6 SERVICES FOR THE COMMUNITY

Council is required by legislation to:

- determine policies to be applied by Council
- develop and adopt Strategic Management Plans
- prepare and adopt annual business plans and budgets
- establish an Audit Committee
- develop appropriate policies, practices and processes of internal control
- set performance objectives
- establish processes for the internal review of Council decisions
- determine the type, range and scope of projects to be undertaken by the Council
- deliver planning and development services
- deliver dog and cat management services
- deliver fire prevention services and
- provide any necessary administrative services to support Council's functions.

Other services and activities are provided through the decision making processes of Council in response to the local needs, interests and aspirations of individuals and groups within its community to ensure that Council resources are used equitably.

Other services provided by Council:

Arts Programs
Car Parks
Civic Affairs – Citizenship Ceremonies
Community Halls
Community Home Assistance Services
Cycle Tracks
Customer Service Information
Development Controls
Dry Zones
Emergency Services
Environmental Health
Flood Prevention
Food Inspections
Gallery Exhibitions
Garbage Collection
Heritage Preservation
Litter Bins
Immunisation Programs
Parking Bays
Parking Controls
Parks and Reserves
Playground Equipment
Public Cemeteries
Public Libraries
Public Seating
Public Swimming Pools
Public Toilets
Rate Collection
Recreational / Sporting Facilities / Reserves
Recycling
Road / Footpath / Kerbing
School Crossings / Traffic Lights
Septic Tank Effluent Disposal Schemes
Street Beautification
Street Closures
Street Lighting
Street Sweeping
Stormwater Drainage
Traffic Control Devices
Transport Assistance
Visitor / Tourist Information
Volunteer Coordination
Youth Development
War Memorials

### 2. PUBLIC PARTICIPATION

Members of the public have a number of opportunities to put forward their views on particular issues before Council.

- **Deputations at Meetings** - With the permission of the Mayor or Committee Chair, a member of the public can address the Council or a Committee on any issue within the Council's jurisdiction.
- **Petitions** - Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.
- **Written requests** - A member of the public can write to the Council on any Council policy, activity or service.

- **Elected Members** - Members of the public can contact any Elected Member of Council to discuss any issue relevant to Council.
- **Staff Members** - Members of the public can contact Council staff to discuss any issue relevant to Council.
- **Participation** - Any member of the public can provide feedback to Council during a community consultation process.
- **Council's website** – Members of the public can leave a customer request on Council's website at www.barossa.sa.gov.au and provide feedback via Council's online engagement portal https://yoursay.barossa.sa.gov.au/
- **Social Media** – Members of the public can discuss issues of concern via Council's Facebook page at https://www.facebook.com/thebarossacouncil/

### 2.1 PUBLIC CONSULTATION POLICY

Public consultation is undertaken and promoted in accordance with Council's Public Consultation Policy and section 50 of the LG Act. Section 50 requires the Policy to identify steps Council intends to take where the Act requires consultation and provides for the steps to vary according to the class of decisions to be made by Council. A copy of Council's Public Consultation Policy is available on Council's website. To fulfil the requirements of this Policy, Council has identified a range of options available to it to communicate information to interested persons and invite submissions. Council can add to these options for specific purposes.

As a minimum, Council will publish a Notice in a newspaper circulating in the area, as well as on its website, describing the matter for which public consultation is required, and invite interested persons to make submissions to Council within a period, being at least twenty one days stated in the Notice. Council will consider any submission received as part of its decision making process and will also have regard to any relevant legislation.

## 3. ACCESS TO COUNCIL DOCUMENTS

### 3.1 DOCUMENTS AVAILABLE FOR INSPECTION

Most information and documentation held by Council is available for public viewing and is readily available without recourse to the Freedom of Information Act and Council invites members of the public to discuss their information needs with staff members.

The documents listed in Schedule 2 of this Statement are available for public inspection at Council's Principal Office, 43-51 Tanunda Road, Nuriootpa, during ordinary office hours (9.00am to 5.00pm, Monday to Friday) free of charge. Members of the public may also purchase copies of these documents at the cost indicated by Council (postage and packing additional if mailed) as detailed on Council's website. Many of these documents are also available on Council's website where the public may view them www.barossa.sa.gov.au.

### 3.2 OTHER INFORMATION REQUESTS UNDER THE FREEDOM OF INFORMATION ("FOI") ACT

#### 3.2.1 Access to Council Records

Requests for other information not included in paragraph 3.1 above will be considered in accordance with the FOI Act.

An application for access to Council information which is not publicly available must meet all of the following criteria before Council's Accredited FOI Officer can process it. The application should:

- Be in writing (Council has a Freedom of Information Application available on the website and at all Council offices);
- Specify that it is made under section 13 of the FOI Act;

- Be accompanied by an application fee (unless the individual is entitled to have the fee waived and can supply relevant concession card proof);
- Contain such information concerning the requested document(s) as is reasonably necessary to enable the Council to identify it;
- Specify an address (which must be in Australia) to which notices regarding the application should be sent; and
- Be lodged at the Principal Office (43-51 Tanunda Road, PO Box 867, Nuriootpa, SA 5355) or Council branch office during normal opening hours – applications to be marked for the attention of the Accredited Freedom of Information Officer.

If the documents relate to the applicant's personal affairs, proof of identity may be requested.

If the documents are being sought on behalf of another person relating to their personal affairs, Council may ask for a consent form signed by that person.

Forms of access may include:
- inspection or copies (subject to copyright laws) of documents
- transcripts of recorded documents
- a photograph, x-ray, DVD or other medium in or which information is recorded or stored

An application will be dealt with on behalf of Council by the Accredited FOI Officer as soon as practicable and within 30 days after it is received in the required format, unless an extension of time is sought in accordance with the FOI Act. The Accredited FOI Officer may assist the applicant to direct the application to another agency or transfer the application to another agency if appropriate.

If the FOI Officer refuses access to a document, s/he will confirm in writing why the document is restricted.

In accordance with the Freedom of Information (Fees and Charges) Regulations 2018 and the Freedom of Information (Fees) Notice 2022, the following inclusive fees will apply. (No fee required for current concession card holders or if payment of the fee would cause financial hardship). Council retains at all times a discretion to waive, reduce or remit a fee for any reason it thinks fit (section 53(2a) FOI Act).

| | |
|---|---|
| Application Fee | $39.00 |
| Administration costs for processing personal affairs application | 2 hours free, then $14.70 per 15 mins |
| Administration costs for processing all other applications | $14.70 per 15 mins |
| Photocopy charge | $0.25 per A4 page |
| Written transcript of words recorded or contained in document | $8.70 per A4 page |
| Photograph, x-ray. DVD or other medium in or on which information is recorded or stored | The actual charge in producing copy |
| Postage or delivery charges | Cost as incurred |
| Application Fee for Internal Review of FOI determination by Council | $39.00 |

*Fees are accurate at the time of printing but are subject to review of the FOI Regulations and Fee Notices.*

If, in the FOI Officer's opinion, the cost of dealing with an application is likely to exceed the application fee, an advance deposit may be requested. The request will be accompanied by a notice that sets out the basis on which the amount of the deposit has been calculated. The FOI Officer will endeavour to work with the applicant to define the scope of the request and the costs involved.

### 3.2.2 Amendment to Council Records

The FOI Act also provides for the amendment of documents held by Council which contain personal information which is incomplete, incorrect, and out of date or misleading. To gain access to these Council records, a person must complete and lodge with Council an application form as outlined in paragraph 3.2.1 above outlining the records that s/he wishes to inspect.

If it is found that the records require amendment, details of the necessary changes are to be lodged with Council's Accredited FOI Officer. There are no fees or charges for the lodgement or the first two hours of processing this type of application and where there is a significant correction of personal records and the mistakes were not the applicant's, any fees and charges paid for the original application will be fully refunded.

Further information regarding the FOI Act can be located at the State Records website.



**Joanne Moen**
**Acting Chief Executive Officer**
5 September 2023 *(all information accurate at the time of publishing)*

## Schedule 1: Council Committees

### COUNCIL COMMITTEES ESTABLISHED UNDER SECTION 41 OF THE LOCAL GOVERNMENT ACT

- Audit and Risk – to monitor the participation of management and the external auditors in the financial reporting process; oversee and make recommendations on the approach used by management to address business risks; review and make recommendations on how Council's corporate, financial governance and legal responsibilities are addressed.

  Allowances for external members of the Audit Committee are set by Council, and were as follows for the 2021-2022 financial year:

  | | |
  |---|---|
  | Chairperson | $585 (GST exclusive) per meeting |
  | Independent Members | $385 (GST exclusive) per meeting |
  | Elected Members | NIL |

- CEO Performance Review - to consider matters relating to the Chief Executive Officer's recruitment, remuneration, employment and performance.

- Community Assistance Scheme - to manage Heritage Grants, Community Grants and Youth Grants, to non-profit groups, clubs and organisations within the Council district, towards projects and activities that contribute community development.

- Strategic Planning and Development Policy - to advise on the management, development and changes to policies related to land use and development; and to initiate projects for orderly and sustainable development for all areas of Council.

### Facilities Management and Township Committees

- Barossa Bushgardens
- Barossa Regional Gallery

### COUNCIL ADVISORY GROUPS ESTABLISHED BY COUNCIL RESOLUTION

- Angaston Recreation Park and Hall Volunteer Group
- Angaston Town Hall Advisory Group
- Community Transport and Home Assist Advisory Group
- Curdnatta Recreation Park Volunteer Group
- Disability Action and Inclusion Advisory Group
- Lyndoch & Districts Community Volunteer Group
- Lyndoch Hall Volunteer Group
- Moculta Recreation Park and Soldiers' Memorial Hall Volunteer Group
- Murray Recreation Park Volunteer Group
- Old Union Chapel Volunteer Group
- Rowland Flat Memorial Community Centre Volunteer Group
- Stockwell Recreation Park and Stockwell Hall Volunteer Group
- Tanunda Recreation Park Volunteer Group
- Volunteering Barossa and Light Advisory Group
- Williamstown Community Council Volunteer Group
- Williamstown Soldiers' Memorial Hall Volunteer Group
- Williamstown Queen Victoria Jubilee Park Volunteer Group

### Working Parties/Groups

- Business Continuity
- Culture Hub Stakeholder Group
- Dry Zone Working Party
- Regional Cycle Trail Working Group
- Tanunda Recreation Park – Landscape Working Group
- The Big Project – Barossa Regional Culture Hub – Detailed Design Working Group

- The Big Project – Lyndoch Recreation Park – Detailed Design Working Group
- Boundary Reform Working Group

COUNCIL COMMITTEES ESTABLISHED UNDER SECTION 42 OF LOCAL GOVERNMENT ACT (SINGLE COUNCIL SUBSIDIARY)

- Nuriootpa Centennial Park Authority (trading as the Barossa Valley Tourist Park) - manages the Caravan Park, and sporting facilities within the Park, on behalf of Council.

COUNCIL COMMITTEES ESTABLISHED UNDER SECTION 43 OF LOCAL GOVERNMENT ACT

- Gawler River Floodplain Management Authority includes the Councils of Adelaide Plains, Adelaide Hills, Gawler, Barossa, Light and Playford and co-ordinates the construction, operation and maintenance of flood mitigation in the Gawler River area.

- Central Local Government Region (trading as Legatus Group) consists of Barossa, Barunga West, Clare and Gilbert Valleys, Copper Coast, Flinders Ranges, Light, Adelaide Plains (formerly Mallala), Mount Remarkable, Northern Areas, Orroroo/Carrieton, Peterborough, Port Pirie, Wakefield and Yorke Peninsula and is established to undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.

COUNCIL COMMITTEES ESTABLISHED UNDER THE PLANNING, DEVELOPMENT AND INFRASTRUCTURE ACT 2016

- Building Fire Safety Committee - responsible for all matters arising under section 157 of the Planning, Development and Infrastructure Act 2016, including those matters commenced under section 71 of the Development Act 1993, which are of a building fire safety nature.

- Barossa Assessment Panel - responsible as a relevant authority under the Planning, Development and Infrastructure Act 2016, which are of a development control nature (subject to prescribed limitations). Allowances for external Barossa Assessment Panel members are set by Council, and are as follows:

| | |
|---|---|
| Chairperson | $500 (GST exclusive) per meeting |
| Independent Members | $300 (GST exclusive) per meeting |
| Elected Members | NIL |

COUNCIL COMMITTEES ESTABLISHED UNDER THE WORK HEALTH AND SAFETY ACT 2012

- Work Health and Safety Committee - responsible for all matters arising under Part 5, Division 4 of the Work Health and Safety Act 2012.

EXTERNAL COMMITTEES / BOARDS / ASSOCIATIONS

Council participates in a number of External Committees, Boards and Associations, comprising Elected Members, staff and members of the public. They are:

- Association of Tanunda STEDS Irrigators Inc.
- Barossa and District Health Advisory Council Inc.
- Barossa Partnerships
- Barossa Regional Procurement Group
- Barossa Zone Emergency Management Committee
- Eastern Hills and Murray Plains Catchment – Local Action Planning Committee
- Local Government Association
- Local Government Finance Association of South Australia
- Penrice Consultative Committee
- Ranges to River Local Government Advisory Committee
- Seniors' Collaborative Action Project (SCAP)
- SA Housing Trust/Adelaide Brighton Cement Cottages Committee
- South Australian Cricket Infrastructure Strategy Reference Group
- South Para Natural Resource Management Committee

- St John Ambulance – Mount Pleasant Division Board
- The Barossa, Light and Gawler Regional Heritage Network
- Tourism Barossa Inc.
- Mount Lofty Ranges World Heritage Bid Project Steering Group

## Schedule 2: Documents Available for Inspection

### GENERAL

- Council Agendas
- Council Minutes
- Documents and reports to the Council or Council committee that are not of a confidential nature under section 90 of the LG Act
- Recommendations adopted by resolution of the Council
- Section 41 Committee Agendas not of a confidential nature under section 90 of the LG Act
- Section 41 Committee Minutes not of a confidential nature under section 90 of the LG Act
- Record made by Council or Chief Executive Officer relating to an order under section 90(2) (in accordance with section 90A(4)) of the Local Government Act made at or in relation to an information or briefing session
- Record made by Council or the Chief Executive Officer of the information that is required to be published as soon as practicable after the holding of an information or briefing session in accordance with section 90A(7)(B) of the Local Government Act
- Annual Budget
- Annual Report
- Annual Financial Statements
- Council By-Laws
- Current Plan Amendment Reports
- Voters' Roll
- Freedom of Information Statement

### CODES OF CONDUCT OR PRACTICE KEPT AS REQUIRED BY THE LOCAL GOVERNMENT ACT 1999

- Code of Conduct for Council Members
- Code of Conduct for Employees
- Code of Practice for Access to Council and Committee Meetings and Associated Documents
- Code of Practice for Meeting Procedures
- Volunteer Code of Conduct (not a statutory requirement under the Local Government Act)

### REGISTERS KEPT AS REQUIRED BY THE LOCAL GOVERNMENT ACT 1999

- Authorised Officers and Persons
- Assessment Book
- Campaign Donation Returns (for Local Government Elections)
- Community Land
- Development Applications
- Barossa Assessment Panel Members' Interests
- Delegations
- Elected Members Allowances and Benefits
- Elected Members' Gifts and Benefits
- Elected Members' Interests and online extract of the Register of Interests
- Dogs
- Employees' Gifts and Benefits
- Employees' Interests
- Employees' Salaries, Wages and Benefits
- Fees and Charges
- Public Streets and Roads
- Parking Controls

- Released Confidential Items (Council)
- Released Confidential Items (Audit Committee)

**REGISTERS KEPT AS REQUIRED BY THE LOCAL GOVERNMENT (ELECTIONS) ACT 1999**

There are no registers required to be kept under this Act. However, campaign donation returns are prepared by candidates and saved in this Register.

**KEY PLANS**

- Advocacy Strategy
- Annual Budget
- Annual Business Plan
- Annual Report
- Audited Financial Statement
- Community Plan
- Community Land Management Plans
- Corporate Plan
- Disability Access and Inclusion Action Plan
- Infrastructure and Asset Management Plans
- Long Term Financial Plan
- Regional Public Health Plan

**POLICIES AND PROCESSES**

- Accredited Professionals Notification
- Annual Business Plan and Budget
- Asset Accounting
- Asset Management
- Australian Citizenship Ceremonies
- Behavioural Management
- Behavioural Standards For Council Members
- Building Fire Safety
- Building Inspection
- Caretaker
- Cemetery Management
- Child and Vulnerable Persons Safe Environments
- Code of Conduct For Council Employees
- Code of Practice Access to Council and Committee Meetings and Associated Documents
- Code of Practice For Meeting Procedures
- Community Assistance Scheme
- Community Emergency Management
- Complaint Handling
- Copyright Management
- Customer Service
- Debt Recovery
- Development Application Fees
- Development Plan Consent Delegation
- Disposal of Land and Other Assets
- Elected Members' Allowances and Benefits
- Elected Members' Training and Development
- Enforcement
- Enterprise Risk Management
- Event Management
- Executive Leadership Team Performance Review Framework
- Food Inspection
- Fraud and Corruption Prevention
- Funding
- Hospitality

- Internal Review of Council Decisions
- Knowledge Management
- Lease and License and Hire Permit
- Legacy Policy Statements
- Library Collection Development
- Media and Communications
- Memorials on Community Land
- Mobile Food Vendor
- Motor Vehicle
- Non-current Asset Accounting
- Order Making
- Performance Appraisal
- Privacy
- Procurement
- Property Identification
- Prudential Management
- Public Consultation
- Public Interest Disclosure
- Rates Hardship
- Rating
- Register of Interests
- Reporting Fraud, Corruption, Misconduct and Maladministration
- Request for Service
- Selection of Road and Public Names
- Sister City Relationships and Engagement
- Social Media
- Strategic Policy Platform and Expected Behavioural Norms of Council and its Elected Members
- Supplementary Elections
- Supplementary Hardship for Residential Water Service Customers
- Treasury Management
- Volunteer Code of Conduct
- Volunteer Management
- Waste Management Services

*A number of other Council documents are made available for public inspection at the Principal Office at 43-51 Tanunda Road, Nuriootpa SA 5355 in accordance with Section 132 and Schedule 5 of the Local Government Act 1999. Members of the public may purchase copies of these documents by payment of the fees set out in the Fees and Charges Register. Many of these documents are also available for viewing on Council's website at www.barossa.sa.gov.au.*

# *Appendix Two*

## *Financial Statements and Subsidiary Annual Reports*

# The Barossa Council
# Consolidated Financial Statements

Placeholder

# Nuriootpa Centennial Park Authority Annual Report and Financial Statements

Placeholder

# Gawler River Floodplain Management Authority Annual Report and Financial Statements

# ANNUAL REPORT 2022-23

# Gawler River Floodplain Management Authority

*Constituent Councils:*

*Adelaide Hills Council*
*Adelaide Plains Council*
*The Barossa Council*
*Town of Gawler*
*Light Regional Council*
*City of Playford*

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2. **Gawler River Floodplain Management Authority (GRFMA)**
3. **Governance**
4. **Evaluation of Performance Against the Business Plan**
5. **Financial Statements 2022-23**

3

# Chairperson Foreword

This report period has resulted in a number of primary activities being progressed in investigating preferred flood mitigation works for the Gawler River floodplain.

The Authority has continued its important engagement with the South Australian Government to complete the Gawler River Stormwater Management Plan and projects being undertaken as part of the Department of Environment and Water's Gawler River Flood Mitigation Program and Infrastructure SA Business Case Assurance Framework. More specifically:

**Gawler River Stormwater Management Plan:**

Consultants engaged by the Authority have now completed a Gawler River Environmental Impact Statement and Draft Stormwater Management Plan Report. The documentation has been assessed by Stormwater Management Plan Steering Committee established by the Authority comprising representation of the Authority, Green Adelaide and Northern and Yorke Landscape Boards, South Australian Department for Environment and Water, and the City of Playford.

The need for further investigation has been identified to ensure the report meets the scope outlined by the South Australian Stormwater Management Authority which ultimately is responsible for its approval. The Gawler River Stormwater Management Plan is now due for completion by the end of December 2023.

**Gawler River Flood Mitigation Program:**

Authority representatives have worked with the South Australian Department for Environment and Water's established Steering and Project Management Committees to progress the four "no regrets" projects outlined within the Gawler River Flood Mitigation Program primarily funded by the State Government:

1. Removal of trees following Hillier Bushfire ($350-$370K)
2. Construction of a drainage system for Virginia, Carmelo and Park Road Drain ($3.8M)
3. New flood control and warning infrastructure (Gawler West, North Para and Nuriootpa ($1M)
4. Northern floodway early works, existing levee bank repair, river survey and works ($3.8M)

Supplementary funding being provided by the Authority's Constituent Councils as necessary. Each project is progressing within allocated budgets.

4

**Gawler River Business Case:**

A Gawler River Business Case Executive Committee established by the State Government with a representative from the Authority, Department for Environment and Water and Stormwater Management Authority has been working with a nominated Project Team to progress an Industry SA Assurance Framework process for prospective Gawler River flood mitigation works expected to have a value greater than $50M.

Infrastructure SA Assurance Framework (ISAAF) has been initiated by the State Government to review, evaluate, and monitor delivery and performance of certain major infrastructure projects. The ISAAF sets out a process whereby Infrastructure SA undertakes a series of independent project reviews in consultation with the relevant public sector agencies.

The Gawler River Business Case is due for completion by end of December 2023.

The resultant investigations and recommendations of both the Gawler River Business Plan and Stormwater Management Plan will potentially identify preferred capital works for flood mitigation in excess of $50M.

The ISAAF will facilitate pathways to both State and Federal Government funding for recommended capital works. Supplementary funding will be required from Local Government and other identified stakeholders prior to any works being progressed.

All agencies involved with the development of the Gawler River Stormwater Management Plan and Gawler River Business Case will be undertaking consultation with property owners within the floodplain and other stakeholders following completion of investigations and the respective reports.

In addition to the above, the Authority has also progressed the following activities:

- Charter Review 2 Cost Contribution Model:
  The Authority has endorsed the principles of the Cost Contribution Model, as a starting point, to facilitate negotiation of Constituent Council contributions towards future Gawler River flood mitigation capital works and/or maintenance works exceeding $1M.

  The Authority has also agreed to pursue discussion with the State and Federal Governments to develop a funding model policy whereby the relevant portion of capital cost funding for flood mitigation projects is agreed between each tier of government.

5

- Disaster Relief Australia Big Map Events:
  Disaster Relief Australia (NGO) was invited to conduct two "Big Map" flood mitigation events at the Town of Gawler for invited Constituent Councils, State Government Agencies and other stakeholders. Staffed predominately by Australian Defence Force veterans, the "Big Map" event proved an effective flood indication, mitigation and consultation tool.

  The Authority will look to engage Disaster Relief Australia to conduct further "Big Map" events following the completion of the Gawler River Stormwater Management Plan and Business Case. The "Big Map" will be upgraded to include revised flood inundation mapping, flood monitoring/warning equipment and potential flood mitigation infrastructure for the purposes of effective communication with all relevant stakeholders.

- Board and Committee Appointments/Acknowledgements:
  Confirmation of new appointments to the Board were received for:
  - Mr Martin McCarthy and Cr Bruce Preece (The Barossa Council)
  - Mr Richard Dodson and Cr Michael Phillips-Ryder (Light Region Council)
  - Ms Whendee Young (Town of Gawler)
  - Cr Clint Marsh (The City of Playford Council)

  Mr Ben Clark (The Barossa Council) was also confirmed as a new appointment to the Technical Assessment Panel.

  Retiring Board member acknowledgements were made for:
  - Mayor Bim Lange and Mr Gary Mavrinac (The Barossa Council)
  - Mr Lokesh Anand (Town of Gawler)

  Special acknowledgements were made of long-serving Board members:
  - Cr Bill Close and Mr Andrew Philpott (Light Regional Council)

**Ian J. Baldwin**
**Chair and Independent Member**

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# Gawler River Floodplain Management Authority (GRFMA)

## The Gawler River

The Gawler River is formed by the confluence of the North Para and South Para in the town of Gawler and is located in the Adelaide Plains district of South Australia. The district surrounding the river produces cereal crops and sheep for both meat and wool, as well as market gardens, almond orchards and vineyards. The farm gate output of the Gawler River Floodplain horticultural areas is estimated to be at least $225 million.

## Purpose of the GRFMA



The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter sets down the powers, functions, safeguards, accountabilities, and an operational framework.



The Authority has been established for the purpose of coordinating the planning, construction, operation, and maintenance of flood mitigation infrastructure for the Gawler River, and for the following functions:

- to raise finance for the purpose of developing, managing, and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flooding of the Gawler River;

- to advocate on behalf of the Constituent Councils and their communities where required to State and Federal Governments for legislative policy changes on matters related to flood mitigation and management and associated land use planning with Gawler River flood mitigation;
- to facilitate sustainable outcomes to ensure a proper balance between economic, social, environmental, and cultural consideration; and
- to provide advice as appropriate to the Constituent Councils in relation to development applications relevant to the Authority's roles and functions.

# Governance

## The Board

The Authority is governed by the Board of management. The Board comprises of:

- One independent person, who is not an officer, employee, or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of three years.
- Two persons appointed from each of the six Constituent Councils (12 members in total). Council appointees comprise of the Council CEO, or delegate and one Elected Member.
- Deputy Board members as appointed by each Constituent Council

The Members of the Board are:

| Council | Board Members | Deputy Board Members |
|---|---|---|
| **Chairperson & Independent Member** | Mr Ian Baldwin | |
| **Adelaide Hills Council** | Cr Malcolm Herrmann<br>Mr Ashley Curtis | Ms Natalie Armstrong |
| **Adelaide Plains Council** | Cr Terry-Anne Keen<br>Mr James Miller | Cr John Lush<br>Ms Sheree Schenk |
| **The Barossa Council** | Cr Bruce Preece<br>Mr Martin McCarthy | Ben Clark |
| **Town of Gawler** | Cr Paul Koch<br>Ms Whendee Young | Cr Brian Sambell |
| **Light Regional Council** | Cr Michael Phillips-Ryder<br>Mr Richard Dodson | |
| **City of Playford** | Cr Clinton Marsh<br>Mr Greg Pattinson | Cr Peter Rentoulis |

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Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. Any Constituent Council, the Chairperson or three Board Members may by delivering a written request to the Executive Officer require a special meeting of the Board to be held and any such special meeting shall constitute a special meeting of the Authority.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45am: excepting December which is held on the second Thursday. Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and two Special Board Meetings held during the year as follows:

Ordinary Board Meetings:

- Thursday 18 August 2022 – Town of Gawler
- Thursday 20 October 2022 – Adelaide Plains Council
- Thursday 8 December 2022 – City of Playford
- Thursday 16 February 2023 – Light Regional Council
- Thursday 20 April 2023 – Adelaide Hills Council
- Thursday 15 June 2023 – The Barossa Council

Two Special Board Meetings:

- Thursday 16 March 2023 – City of Playford
- Wednesday 28 June 2023 – Electronic Meeting

## Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment, and construction of the various parts of the Scheme.

The Members of the Panel are:

- Mr Ian Baldwin, Independent Chair
- Ms Ingrid Franssen, Manager Flood Management, DEWNR
- *Vacant,* Principal Engineer Dams, SA Water
- Mr Ben Clark, The Barossa Council, Council representative
- Mr Braden Austin, City of Playford, Council representative
- Mr David Hitchcock Executive Officer

No meetings of the Panel were held during the year.

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## Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the situation to the Board; and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices to the Board on a regular basis.

The Committee held four (4) meetings during the year:

- Monday 8 August 2022
- Monday 28 November 2022
- Monday 6 March 2023
- Monday 5 June 2023

The members of the Committee are:

- Mr Peter Brass, Independent Member and Chairperson
- Mr Greg Pattinson, City of Playford
- Cr Malcolm Herrmann, Adelaide Hills Council

Membership of the GRFMA Audit Committee is for two years, until 30 June 2024.

## Executive Officer

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023.

On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025. Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

## External Auditor

Dean Newbery and Partners have been appointed as the external auditor for 2020-2024. The Board has discretion to extend the term of appointment should it so determine.

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## GRFMA Policies

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Procurement Policy
- Grant Policy
- Fraud, Corruption and Maladministration Prevention Policy
- Internal Review of Decisions Policy
- Code of Practice Meeting Procedures
- Anti – Discrimination Fair Treatment Policy
- Consultation Policy
- Work Health and Safety Policy
- Access to Meetings and Documents Policy
- Dam Valuation Policy
- Treasury Management Policy
- Freedom of Information Statement

The purpose of policies is to provide prudent management guidelines for the day-to-day management of the affairs of the Authority.

## Meetings

All meetings of the GRFMA and its committees are open to the public, except for those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

| Forum | Total Resolutions for the year | Resolutions to exclude the Public – S90(3) | Purpose | Order for docs to remain confidential - S91(7) | % |
|---|---|---|---|---|---|
| **Board** | 62 | 5 | | 5 | 8 |
| **Technical Assessment Panel** | 0 | 0 | | 0 | 0 |
| **Audit Committee** | 24 | 1 | | 1 | 4 |

## Key Strategic initiatives 2023

**Strategic Plan**

As a requirement of Charter Review the GRFMA has now established the inaugural Strategic Plan 2021-2026. The plan consists of a 5-year Strategic Plan (2026) and identifies relevant longer term strategic issues to 2036. The plan has established 3 key themes:

- Theme 1: Design, build, and maintain physical flood mitigation infrastructure
  Objective: To have in place an agreed extent of physical flood mitigation infrastructure that is fit for purpose and achieves the targeted levels of performance.
- Theme 2: Develop and evolve key relationships
  Objective: To maintain key relationships that are most important to the Authority achieving its purpose.
- Theme 3: Ensure good governance and ongoing financial sustainability
  Objective: To ensure that the Authority meets legislative requirements and contemporary standards of governance and is financially sustainable for the long term.

**Progressing the Gawler River Stormwater Management Plan**

Stormwater management plans are strategic plans which should provide for the management of stormwater in an integrated and holistic way. They:

- Identify issues, risks and opportunities relating to stormwater management in a catchment.
- Outline the functions and responsibilities of all stakeholders involved in stormwater management, including Local Government authorities and State Government agencies.
- Set objectives for the protection and enhancement of the economic, environmental, social and cultural values in a catchment (as they relate to stormwater quality, water security and flood hazard).
- Identify and prioritise investments and initiatives that contribute to achievement of these objectives and address stormwater issues in a considered and coordinated manner.
- Outline a plan for implementation of the prioritised investments and initiatives.

Development of the plan stalled during 2022. Following representation from the GRFMA to the principal consultancy further work was able to be undertaken in late 2022. A draft copy of the State of the Catchment Report and Storm Water Management Plan was received late December 2022. Work is continuing to facilitate completion of the plan in conjunction with the Stormwater Management Authority.

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**Gawler River Flood Management business case development**

Gawler River Flood Management was prioritised for business case development in the Infrastructure SA Capital Intentions Statement 2021. Through the collaborative State-Local Government Steering Committee established to oversee Gawler River Flood Management projects, a commitment has been made to progressing Gawler River Flood Management through the Infrastructure SA Assurance Framework (ISAAF) to develop a business case.

The Department for Environment and Water (DEW) is the sponsor agency for the Gawler River Flood Management Business Case.

The GRFMA and Constituent Councils are working collaboratively with and providing funds to DEW to complete the Business Case by 31 December 2023.

**Bruce Eastick North Para Flood Mitigation Dam (BENPFM) Maintenance.**

The BENPFM dam was designed as a dry detention basin to provide attenuation during flooding events. The dam attenuates high rainfall flows from the North Para by temporarily storing floodwater and then managing flow volume (downstream) though the dam.

Periodic inspections have been undertaken to ensure the dam is maintained in good condition and continues to operate at required services standards.

A scheduled and costed maintenance program (10 year plan) will be initiated from 1 July 2023.

# Evaluation of Performance Against the Business Plan

**Part A: Funding**

| Performance Targets: | Timings: | To be measured By: | Actual Achievements |
|---|---|---|---|
| Grant Claims | At all times | Lodge claims monthly for the payment of Commonwealth and State Government Grants. | ☑ **Claims lodged according to grant conditions** |
| Maintain positive Cash Flow | At all times | Positive bank account balances at all times. | ☑ **Positive cash flow maintained** |

**Part B: Proposed Flood Mitigation Scheme Works**

| **Gawler River Flood Mitigation Scheme** | |
|---|---|
| One | What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order) |
| Two | Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***The Findings Report 2016 advised the 1 in 100 ARI event is the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development. GRFMA Strategic Plan Priority action 1.2 - Review****, with Constituent Councils and stakeholders, design standards for infrastructure works including costs and benefits.* ***The Findings Report 2016 advised enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option. This option deferred pending completion of the Gawler River Storm Water Management Plan 2023 and the current process of the Gawler River Flood Mitigation Business Case (DEW). Noting feasibility of raising the height of the Bruce Eastick Dam is still a strategic consideration. GRFMA Strategic Plan Priority action 1.4 –*** *In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan.* |

| | |
|---|---|
| Three | The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works, and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. ***Completed.*** |
| Four | To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***Will be a consideration of the Gawler River Stormwater Management Plan 2023.*** |
| Five | Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required. ***GRFMA Strategic Plan Priority action 1.4 –*** *In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan.* |
| Six | Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts. **O*ngoing* - new replacement of the rail bridge completed April 2021.** |
| Seven | Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. ***Will be a consideration of the Gawler River Stormwater Management Plan 2023 and the Gawler River Flood Mitigation Business Case (DEW).*** |
| Eight | Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. ***Ongoing. GRFMA is currently working with Department of Environment and Water on the $9 Mil Gawler River Flood Mitigation projects3 and 4 and the Gawler River Flood Mitigation Business Case (DEW). GRFMA Strategic Plan Priority action 2.4 –*** *Proactively pursue governance structures and/or management approaches that bring together the various government agencies involved in water management related to the Gawler River to ensure coordinated action is taken to reduce flood risk, while contributing to greater integration of water management.* |

| | |
|---|---|
| Nine | The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land**. *Pending finalisation of the review by Department Environment and Water. GRFMA submission provided.*** |

**Part B: Maintenance of the Scheme**

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Six monthly inspection | June and December | Completion of Inspection Report | ☑ **Routine inspections completed** |

**Part C: Operation of the Regional Subsidiary**

| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Reports to Stakeholders | Bi-Monthly | Key Outcomes Summary to be published following each Board Meeting | ☑ **Key Outcomes Summary prepared following GRFMA meetings** |
| Maintain effective Regional Subsidiary | December | The performance of the Executive Officer be reviewed annually.<br>Charter Review | ☑ **Review conducted in December 2022**<br>☑ **Charter Review 2 Funding Model adopted April 2023**<br>☑ **Charter Review 2 completed April 2023** |
| | August | The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations, and policies be reviewed annually. | ☑ **New External Auditor 2019-2024 appointed June 2019**<br>☑ **Appropriate levels of insurance reviewed in July 2022** |

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| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Review of the Business Plan | By 31st March | Review the Business Plan prior to preparing the Budget.<br>Forward to the Councils | ☑ **June 2022 - Business Plan 2022- 2023 adopted**<br>☑ **June 2023 - Achievements against the Business Plan 2022-2023 presented** |
| Annual Budget | By 31st March, June, October, December | Adopt for consultation forward to Councils- Adopt Budget – copy to Councils in 5 days- Conduct Budget Reviews | ☑ **2023-2024 Draft Budget forwarded in March 2023 to Consistent Councils for consultation**<br>☑ **Budget Reviews 1, 2 and 3 reviewed by GRFMA Audit Committee** |
| Subscriptions | June<br>December | Send half year subscriptions to Council. | ☑ **All first half subscriptions paid**<br>☑ **All Second half subscriptions paid** |
| Report to Constituent Councils | Following each Board meeting<br>By 30th September | The receipt of the following reports by Councils, Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements | ☑ **Key Outcomes Summary prepared for meetings**<br>☑ **Annual Report forwarded electronically to Councils** |
| Governance | Ongoing | Policies and new management framework documents developed and reviewed | ☑ **Independent review of GRFMA policies completed April 2023**<br>☑ **Management Framework documents now adopted GRFMA Strategic Plan Asset Management Plan and Long Term Financial Plans**<br>☑ **Charter Review 2 Funding Model adopted April 2023**<br>☑ **Charter Review 2 completed April 2023** |

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| Performance Targets: | Timings: | To be measured by: | Actual Achievements |
|---|---|---|---|
| Annual Operations | | Implementation of requirements of the BENPFM Dam Operation and Maintenance Manual. | ☑ **Ongoing - Programmed management costed and funded in 2023/2024 draft Budget** |
| | | Periodical inspections of BENPFM dam and lands | ☑ **Ongoing** |
| | | Removal of deposited flood debris at upstream wall of BENPFM Dam | ☑ **As required** |
| | | Continuation of the revegetation program around land associated with the BENPFM Dam. | ☑ **Ongoing, within budgeted funds, in collaboration with Light Regional Council** |
| | | Weed control | ☑ **Annually as required.**<br>☑ **Annual land management lease in place** |

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# Financial Statements 2022-23

1. Certification of Financial Statements
2. Financial Statements and Notes
3. Related Parties Disclosures

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**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023**
**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

David Hitchcock
EXECUTIVE OFFICER
17/8/2023

Ian Baldwin
CHAIRPERSON
17/8/2023

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF COMPREHENSIVE INCOME
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **INCOME** | | | |
| Subscriptions | 4 | **260,321** | 261,256 |
| Investment income | | **1,278** | 1,132 |
| State Government Grants | 3 | **-** | 70,518 |
| Other Income | | **100** | 100 |
| **Total Income** | | **261,699** | 333,006 |
| **EXPENSES** | | | |
| Contractual Services | 5 | **249,296** | 236,420 |
| Finance Charges | | **18,926** | 3,275 |
| Depreciation | 1(h), 9 | **328,561** | 322,298 |
| Other | | **42,654** | 21,831 |
| **Total Expenses** | | **639,436** | 583,824 |
| **OPERATING SURPLUS / (DEFICIT)** | | **(377,737)** | (250,818) |
| **NET SURPLUS / (DEFICIT)** transferred to Equity Statement | | **(377,737)** | (250,818) |
| **Other Comprehensive Income** | | | |
| *Amounts which will not be reclassified subsequently to operating result* | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | **(17,000)** | - |
| **Total Other Comprehensive Income** | | **(17,000)** | - |
| **TOTAL COMPREHENSIVE INCOME** | | **(394,737)** | (250,818) |

This Statement is to be read in conjunction with the attached Notes.

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF FINANCIAL POSITION
**as at 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **ASSETS** | | | |
| **Current Assets** | | | |
| Cash and cash equivalents | 1(d) | **29,496** | 126,130 |
| Trade and Other Receivables | | **91,125** | 98,664 |
| **Total Current Assets** | | **120,621** | 224,794 |
| **Non-current Assets** | | | |
| Infrastructure | 9 | **25,920,879** | 25,920,879 |
| Accumulated Depreciation Infrastructure | 1(h), 9 | **(4,767,184)** | (4,438,623) |
| Land | 9 | **460,000** | 477,000 |
| **Total Non-current Assets** | | **21,613,696** | 21,959,256 |
| **Total Assets** | | **21,734,317** | 22,184,050 |
| **LIABILITIES** | | | |
| **Current Liabilities** | | | |
| Trade & other payables | | **67,733** | 61,003 |
| Borrowings | 1(k) | **440,409** | 502,136 |
| **Total Liabilities** | | **508,142** | 563,138 |
| **NET ASSETS** | | **21,226,175** | 21,620,912 |
| **EQUITY** | | | |
| Accumulated Surplus | | **12,561,202** | 12,938,939 |
| Asset Revaluation Reserves | 1(g) | **8,664,973** | 8,681,973 |
| **TOTAL EQUITY** | | **21,226,175** | 21,620,912 |

This Statement is to be read in conjunction with the attached Notes.

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF CHANGES IN EQUITY
**for the year ended 30 June 2023**

| | | Accumulated Surplus | Asset Revaluation Reserve | TOTAL EQUITY |
|---|---|---|---|---|
| **2023** | Notes | $ | $ | $ |
| Balance at end of previous reporting period | | **12,938,939** | **8,681,973** | **21,620,912** |
| Restated opening balance | | **12,938,939** | **8,681,973** | **21,620,912** |
| **Net Surplus / (Deficit) for Year** | | **(377,737)** | **-** | **(377,737)** |
| **Other Comprehensive Income** | | | | |
| Impairment (expense) / recoupments offset to asset revaluation reserve | 1(m), 9 | | **(17,000)** | **(17,000)** |
| **Balance at end of period** | | **12,561,202** | **8,664,973** | **21,226,175** |
| **2022** | | | | |
| Balance at end of previous reporting period | | 13,189,757 | 8,681,973 | 21,871,730 |
| Restated opening balance | | 13,189,757 | 8,681,973 | 21,871,730 |
| **Net Surplus / (Deficit) for Year** | | (250,818) | - | (250,818) |
| **Other Comprehensive Income** | | | | |
| Gain on revaluation of infrastructure, property, plant & equipment | | - | - | - |
| **Balance at end of period** | | 12,938,939 | 8,681,973 | 21,620,912 |

This Statement is to be read in conjunction with the attached Notes

## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

### STATEMENT OF CASHFLOWS
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **CASH FLOWS FROM OPERATING ACTIVITIES** | | | |
| Receipts | | **267,915** | 282,547 |
| Interest Receipts | | **1,323** | 1,073 |
| Payments | | **(290,843)** | (237,090) |
| Interest Expense | | **(13,301)** | - |
| **Net Cash provided by (or used in) Operating Activities** | 8 | **(34,907)** | 46,530 |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | |
| Payments | | | |
| Expenditure on renewal/replacement of assets | | **-** | (591,879) |
| **Net Cash provided by (or used in) Investing Activities** | | **-** | (591,879) |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | |
| Receipts | | | |
| Proceeds from borrowings | | **-** | 502,136 |
| Payments | | | |
| Repayments of borrowings | | **(61,726)** | - |
| **Net Cash provided by (or used in) Financing Activities** | | **(61,726)** | 502,136 |
| **Net Increase (Decrease) in cash held** | | **(96,633)** | (43,214) |
| Cash & cash equivalents at beginning of period | | **126,130** | 169,344 |
| **Cash & cash equivalents at end of period** | 8 | **29,496** | 126,130 |

This Statement is to be read in conjunction with the attached Notes

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 1 - Statement of Significant Accounting Policies

**a) The Local Government Reporting Entity**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

**b) Basis of Accounting**

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

**c) Employees**

The Authority has no employees.

**d) Cash**

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

**e) Infrastructure**

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

**f) Land**

Land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. Additional Land surrounding the dam was purchased in 2017/18 and was revalued by Town and Country Valuers, Property and Management Consultants as at 30 June 2023 for part lot 750 Kemp Road Kingsford.

**g) Revaluation**

The Board sought an independent valuation to be applied as at 30th June 2019, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, the valuation was undertaken as at 30 June 2019 and recorded as a level 3 restricted asset valuation. The next Valuation is scheduled to be undertaken in 2023/2024.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

*Fair value level 3 valuations of buildings, infrastructure and other assets* – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by the Authority.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

**h) Depreciation**

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on a straight line depreciation method with an expected useful life of 80 years.

The depreciation period for the Access Road is based on a straight line depreciation method with an expected useful life of 15 years.

**i) Revenue**

The Authority recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Authority expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the authority to acquire or construct a recognisable non-financial asset that is to be controlled by the authority. In this case, the authority recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Revenue from the Subscriptions is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue is stated net of the amount of goods and services tax (GST).

**j) Superannuation**

The Authority contributed the statutory 10.5% SCG to the nominated superannuation fund of the Executive Officer.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

**k) Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest rate method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables"

**l) Economic Dependence**

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 in August 2002, by a Charter that was amended and published in The South Australian Government Gazette on 27th February 2020 at page 474.

The Gawler River Floodplain Management Authority (GRFMA) is dependent upon subscriptions levied on the Constituent Councils in accordance with Clause 10.2 of the Charter to fund the construction, operation and maintenance of flood mitigation infrastructure of the Authority which it owns and manages.

**m) Impairment**

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

The impairment has occurred due to the revaluation of Land in 2023.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 2 - Schedule of Constituent Council's Interest in Net Assets as at 30th June 2023
### Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

**Calculation of Net Equity**

| | |
|---|---|
| **Assets** | |
| Investments / Debtors | $ 120,621 |
| Infrastructure | $ 21,153,695 |
| Land | $ 460,000 |
| | **$ 22,734,317** |
| **Less Liabilities** | |
| Accounts Payable / Creditors | $ 67,732 |
| Borrowings | $ 440,409 |
| **NET EQUITY** | **$ 21,226,175** |

**Allocation of Councils Interest in Net Assets**

| Constituent Councils | Accumulated Subscriptions for Operations to 30 June 2023 $ | Accumulated Subscriptions for Maintenance to 30 June 2023 $ | Accumulated Subscriptions for Scheme Works to 30 June 2023 $ | All Subscriptions to 30 June 2022 $ | Percentage of Contributions to the Total | **Council's Interests in Net Assets $** |
|---|---|---|---|---|---|---|
| Adelaide Hills Council | 228,944 | 6,352 | 74,109 | 309,405 | 5.14% | **1,091,717** |
| The Barossa Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | **2,229,587** |
| Town of Gawler | 228,944 | 63,586 | 741,174 | 1,033,704 | 17.18% | **3,647,364** |
| Light Regional Council | 228,944 | 31,813 | 371,133 | 631,890 | 10.50% | **2,229,587** |
| Adelaide Plains Council | 228,944 | 106,079 | 1,235,283 | 1,570,306 | 26.10% | **5,540,733** |
| City of Playford | 228,944 | 127,254 | 1,482,344 | 1,838,542 | 30.58% | **6,487,187** |
| | **1,373,664** | **366,897** | **4,275,176** | **6,015,737** | **100%** | **21,226,175** |

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2023 adopted by the Board in accordance with Clause 15.5 of the Charter on 17 August 2023.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 3 - Functions / Activities of the Authority

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

**Administration:** The operations of the Authority and its Board

**Other Environment:** Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority (excluding depreciation and impairment)

| | | Revenue | | | Expenses | |
|---|---|---|---|---|---|---|
| | Year | Grants $ | Other $ | Total Revenue | Expenses Total | Surplus (deficit) |
| Administration | 2023 | - | 166,498 | $166,498 | $157,078 | **$ 9,420** |
| | 2022 | - | 177,284 | $177,284 | $88,260 | **$89,024** |
| Other Environment: Flood Mitigation | 2023 | - | 95,201 | $ 95,201 | $153,798 | **($58,596)** |
| | 2022 | 70,518 | 85,204 | 155,722 | $173,267 | **($17,545)** |
| Total | 2023 | - | 261,699 | 261,699 | $310,876 | **($49,177)** |
| | 2022 | 70,518 | 262,488 | 333,006 | $261,527 | **$71,479** |

### Note 4 - Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

| | Maintenance | | Operations | | TOTALS | |
|---|---|---|---|---|---|---|
| | **2023** | 2022 | **2023** | 2022 | **2023** | 2022 |
| Constituent Council | **$** | $ | **$** | $ | **$** | $ |
| Adelaide Hills Council | **1,647** | 1,474 | **27,520** | 29,342 | **29,167** | 30,816 |
| The Barossa Council | **8,254** | 7,388 | **27,520** | 29,342 | **35,774** | 36,730 |
| Town of Gawler | **16,508** | 14,774 | **27,520** | 29,342 | **44,028** | 44,116 |
| Light Regional Council | **8,254** | 7,388 | **27,520** | 29,342 | **35,774** | 36.730 |
| Adelaide Plains Council | **27,513** | 24,624 | **27,520** | 29,342 | **55,033** | 53,966 |
| City of Playford | **33,025** | 29,556 | **27,520** | 29,342 | **60,545** | 58,898 |
| TOTAL | **95,201** | 85,204 | **165,120** | 176,052 | **260,321** | 261,256 |

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 5- Contractual Services

| | **2023** **$** | 2022 $ |
|---|---|---|
| Chairperson Honorarium | **12,100** | 8,100 |
| Executive Officer | **103,214** | 56,826 |
| Audit Committee | **2,600** | 2,600 |
| Audit Fees | **5,346** | 5,188 |
| Legal Fees | **6,069** | 2,000 |
| Consultancies | **116,750** | 151,857 |
| Maintenance Contractors | **0** | 9,849 |
| Asset Valuations | **3,217** | 0 |
| Totals | **249,296** | 236,420 |

### Note 6 - Comparison of Budget and Actual Results (excluding depreciation)

| | 2023 | | 2022 | |
|---|---|---|---|---|
| | **Budget** **$** | Actual $ | **Budget** **$** | Actual $ |
| Revenue | | | | |
| Administration | **166,430** | 166,498 | **176,652** | 177,284 |
| Other Environment: Flood Mitigation | **95,200** | 95,201 | **85,200** | 85,204 |
| State Grant | **0** | 0 | **70,518** | 70,518 |
| Total Revenue | **261,630** | 261,699 | **332,370** | 333,006 |
| | | | | |
| Expenditure | | | | |
| Administration | **153,620** | 157,079 | **94,152** | 88,260 |
| Other Environment: Flood Mitigation | **14,700** | 6,021 | **15,200** | 10,035 |
| Maintenance | **198,000** | 147,775 | **168,995** | 163,232 |
| Other Environment: Flood Mitigation Capital | **0** | 0 | **635,000** | 591,879 |
| Total Expenditure | **366,320** | 310,875 | **913,347** | 853,406 |
| Surplus (deficit) | **(104,690)** | (49,176) | **(580,977)** | (520,400) |

### Note 7 - Expenditure Commitment

An agreement had been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2023. The Gawler River Flood Management Authority (GRFMA) under mutual agreement with David Hitchcock has agreed to void the current GRFMA Executive Officer Service Agreement (Contract: 1/22) at the end of the day on the 30 June 2023. On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake Executive Officer Services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2025.

Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

## Note 8 - Reconciliation Statement of Cash Flows

### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | 2023 | 2022 |
|---|---|---|
| | $ | $ |
| Total cash & equivalent assets | **29,496** | 126,130 |
| Balances per Cash Flow Statement | **29,496** | 126,130 |

### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | |
|---|---|---|
| Net Surplus (Deficit) | **(377,737)** | (250,818) |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | **328,561** | 322,298 |
| | **(49,176)** | 71,480 |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | **7,539** | (49,386) |
| Net increase (decrease) in trade & other payables | **6,729** | 24,436 |
| **Net Cash provided by (or used in) operations** | **(34,908)** | 46,530 |

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

**Note 9 - Non-Current Assets Summary**

| | | 2023 | | | | 2022 | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Fair Value Level | At Fair Value $ | At Cost $ | Accum Dep'n $ | Carrying Amount $ | At Fair Value $ | At Cost $ | Accum Dep'n $ | Carrying Amount $ |
| Land and easements | - | 460,000 | - | - | 460,000 | 477,000 | - | - | 477,000 |
| North Para Dam Access Roads | 3 | 84,000 | - | (25,400) | 58,600 | 84,000 | - | (19,800) | 64,200 |
| North Para Dam | 3 | 25,245,000 | 591,879 | (4,741,784) | 21,095,095 | 25,245,000 | 591,879 | (4,418,823) | 21,418,056 |
| Total Infrastructure and Land | | 25,789,000 | 591,879 | (4,767,184) | 21,613,695 | 25,806,000 | 591,879 | (4,438,623) | 21,959,256 |
| Comparatives | | 25,806,000 | 591,879 | (4,438,623) | 21,959,256 | 25,806,000 | - | (4,116,325) | 21,169,675 |

| | 2022 | Carrying Amount Movements During the Year | | | | | | | 2023 |
|---|---|---|---|---|---|---|---|---|---|
| | Carrying Amount | Additions | | Disposals | Depreciation | Impairment | Transfers | Net Valuation | Carrying Amount |
| | | New Upgrade | Renewals | | | | | | |
| | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| Land and easements | 477,000 | - | - | - | - | (17,000) | - | - | 460,000 |
| Access Roads | 64,200 | - | - | - | (5,600) | - | - | - | 58,600 |
| Infrastructure - North Para Dam | 21,418,056 | - | - | - | (322,961) | - | - | - | 21,095,095 |
| **Total Infrastructure, Property, Plant & Equipment** | **21,959,256** | **-** | **-** | **-** | **(328,561)** | **(17,000)** | **-** | **-** | **21,613,695** |
| Comparatives | 21,169,675 | - | 591,879 | - | (322,298) | - | - | - | 21,959,256 |

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 10 - Financial Instruments

**All financial instruments are categorised as *loans and receivables.***

**Accounting Policies - Recognised Financial Instruments**

| | |
|---|---|
| **Bank, Deposits at Call, Short Term Deposits** | **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned<br>**Terms & conditions:** Deposits are returning fixed interest rates between 1.05% and 4.30% (2022: 0.20% and 1.05%).<br>**Carrying amount:** approximates fair value due to the short term to maturity. |
| **Receivables** - Fees & other charges | **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method<br>**Terms & conditions:** Unsecured, and do not bear interest. Although the authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authorities boundaries.<br>**Carrying amount:** approximates fair value (after deduction of any allowance). |
| **Liabilities** - Creditors and Accruals | **Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.<br>**Terms & conditions:** Liabilities are normally settled on 30 day terms.<br>**Carrying amount:** approximates fair value. |
| **Liabilities** – Interest Bearing Borrowings | **Accounting Policy:** initially recognised at fair value and subsequently amortised cost, interest is charged as an expense using the effective interest rate.<br>**Terms & conditions:** secured over future revenues, borrowings are repayable; interest is charged at fixed or variable rates between 2.8% and 6.05% (2022: 2.80%).<br>**Carrying amount:** approximates fair value. |

**Liquidity Analysis**

| **2023** | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|
| **Financial Assets** | $ | $ | $ | $ | $ |
| Cash & Equivalents | **29,496** | **-** | **-** | **29,496** | **29,496** |
| Receivables | **91,125** | **-** | **-** | **91,125** | **91,125** |
| **Total** | **120,621** | **-** | **-** | **120,621** | **120,621** |
| **Financial Liabilities** | | | | | |
| Payables | **67,733** | **-** | **-** | **67,733** | **67,733** |
| Borrowings | **96,645** | **344,229** | **97,113** | **537,987** | **440,409** |
| **Total** | **164,377** | **344,229** | **97,113** | **605,719** | **508,142** |

**Gawler River Floodplain Management Authority**
**Notes to and forming part of the Financial Statements**
**for the year ended 30 June 2023**

| 2022 | Due < 1 year | Due > 1 year ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|
| **Financial Assets** | $ | $ | $ | $ | $ |
| Cash & Equivalents | **126,130** | **-** | **-** | **126,130** | **126,130** |
| Receivables | **98,664** | **-** | **-** | **98,664** | **98,664** |
| **Total** | **224,794** | **-** | **-** | **224,794** | **224,794** |
| **Financial Liabilities** | | | | | |
| Payables | **59,003** | **-** | **-** | **59,003** | **59,003** |
| Borrowings | **70,000** | **287,788** | **305,058** | **662,846** | **502,136** |
| **Total** | **129,003** | **287,788** | **305,058** | **721,849** | **561,139** |

The following interest rates were applicable to the Authority's Borrowings at balance date:

| | 2023 | | 2022 | |
|---|---|---|---|---|
| | Weighted Av Interest Rate | Carrying Value $ | Weighted Av Interest Rate | Carrying Value $ |
| Variable Interest Rates | **6.05%** | **440,409** | **2.8%** | **502,136** |
| | | **440,409** | | **502,136** |

**Risk Exposures:**

***Credit Risk*** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Exposure in relation to individual classes of receivables is concentrated within the Authorities boundaries, and there is no material exposure to any individual debtor.

***Market Risk*** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

***Liquidity Risk*** is the risk that Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

***Interest Rate Risk*** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 11 Uniform Presentation of Financial Statements

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Local Government Councils and Authorities have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Authorities finances.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**UNIFORM PRESENTATION OF FINANCIAL STATEMENTS**
**for the year ended 30 June 2023**

| | | 2023 $ | | 2022 $ |
|---|---|---|---|---|
| Income | | **261,699** | | 333,006 |
| Expenses | | **(639,436)** | | (583,824) |
| **Operating Surplus / (Deficit)** | | **(377,737)** | | (250,818) |
| **Less Net Outlays in Existing Assets** | | | | |
| Capital Expenditure on renewal and replacement of Exising Assets | - | | (591,879) | |
| Add back Depreciation Amortisation and Impairment | **328,561** | | **322,298** | |
| Proceeds from Sale of Replaced Assets | - | | - | |
| | | **328,561** | | **(269,581)** |
| **Less Net Outlays on New and Upgraded Assets** | | | | |
| Capital Expenditure on New and Upgraded Assets | - | | - | |
| Amounts received specifically for New and Upgraded Assets | - | | - | |
| Proceeds from Sale of Surplus Assets | - | | - | |
| | | - | | - |
| **Net Lending / (Borrowing) for Financial Year** | | **(49,176)** | | (520,399) |

### Note 12 – Contingencies & Assets & Liabilities not recognised in the Balance Sheet

There are no contingencies, asset or liabilities not recognised in the financial statements for the year ended 30 June 2023

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## Gawler River Floodplain Management Authority
## Notes to and forming part of the Financial Statements
## for the year ended 30 June 2023

### Note 13 - Events Occurring After Reporting Date

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

### Note 14 - Related Parties Disclosures

**Key Management Personnel**

The Key Management Personnel of the Gawler River Floodplain Management Authority (GRFMA) include the Chairman, Board Members, Deputy Board Members and Executive Officer. In all Key Management Personnel were paid the following total compensation:

| | 2023<br>$ | 2022<br>$ |
|---|---|---|
| Salaries, allowances & Other Short Term Benefits | | |
| Executive Officer | 103,214 | 56,826 |
| Chairperson | 12,100 | 8,300 |
| **TOTAL** | **115,314** | **65,126** |

| | Amounts received from Related Party during the financial year | Amounts received from Related Party during the financial year |
|---|---|---|
| | 2023<br>$ | 2022<br>$ |
| Adelaide Hills Council | 16,042 | 32,076 |
| The Barossa Council | 39,351 | 36,730 |
| Town of Gawler | 24,215 | 44,116 |
| Light Regional Council | 39,351 | 36,730 |
| Adelaide Plains Council | 60,536 | 53,966 |
| City of Playford | 66,600 | 58,898 |
| **TOTAL** | **246,095** | **262,516** |

The Authority has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
2. To raise finance for the purpose of developing, managing and operating and maintaining works approved by the board;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
4. Upon application of one or more Constituent Councils pursuant to clause 12.4:
    1. to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities: and
    2. to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

# Central Local Government Region of Councils (Legatus Group) Annual Report and Financial Statements

LEGATUS GROUP

# ANNUAL REPORT

## 2022 / 2023

*Legatus Group:*
*Regional Local Government ambassador and advocate*



The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 43 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the name of the Legatus Group to which it is now referred.

# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

## THE LEGATUS GROUP CHARTER CLAUSE 6.3 ANNUAL REPORT

*6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.*

*6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.*

*6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.*

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is now referred.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

## CONTACT DETAILS

Address: 20 King Street Mintaro SA 5415 PO Box 1 Mintaro SA 5415

Telephone: 0407819000

Email: ceo@legatus.sa.gov.au

Website: www.legatus.sa.gov.au

## LEGATUS GROUP BOARD OF MANAGEMENT

The Board consists of all principal members (Mayors) of the Constituent Councils which for 2022/2023 saw changes following the November 2022 elections.

| COUNCIL | DELEGATE |
|---|---|
| Adelaide Plains Council | Mayor Mark Wasley |
| Barunga West Council | Mayor Leonie Kerley |
| Clare & Gilbert Valleys Council | Mayor Wayne Thomas - Mayor Allan Aughey OAM |
| Copper Coast Council | Mayor Roslyn Talbot |
| District Council of Mount Remarkable | Mayor Phillip Heaslip - Mayor Stephen McCarthy |
| District Council of Orroroo Carrieton | Mayor Kathie Bowman |
| District Council of Peterborough | Mayor Ruth Whittle OAM |
| Light Regional Council | Mayor Bill O'Brien |
| Northern Areas Council | Mayor Ben Browne - Mayor Sue Scarman |
| Port Pirie Regional Council | Mayor Leon Stephens |
| Regional Council of Goyder | Mayor Peter Mattey OAM - Mayor Bill Gebhardt |
| The Barossa Council | Mayor Bim Lange OAM |
| The Flinders Ranges Council | Mayor Greg Flint - Mayor Ken Anderson |
| Wakefield Regional Council | Mayor Rodney Reid |
| Yorke Peninsula Council | Mayor Darren Braund |

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## OFFICE BEARERS FOR 2022/23

| POSITION | DELEGATE |
|---|---|
| Chairman | Mayor Phillip Heaslip until 9 September 2022 then<br>Mayor Rodney Reid |
| Deputy Chairs | Mayor Bill O'Brien<br>Mayor Rodney Reid until 9 September 2022<br>Mayor Ken Anderson from 19 May 2023 |
| South Australian Regional Organisation of Councils | Mayor Bill O'Brien<br>Mayor Peter Mattey OAM until 18 August 2023 then<br>Mayor Rodney Reid |
| Chief Executive Officer | Mr Simon Millcock |
| Auditor | Dean Newbery and Partners |

The following meetings of the Board of Management were held during the 2022/23 year:

- 18 August 2022 Special Meeting online
- 9 September 2022 Annual General Meeting - Burra
- 9 September 2022 Ordinary General Meeting - Burra
- 16 December 2022 Ordinary General Meeting - Kadina
- 10 February 2023 Ordinary General Meeting - Port Pirie
- 19 May 2023 Ordinary General Meeting - Bundaleer North
- 2 June 2022 Special Meeting online

There were five advisory committees in 2022/2023:

- Audit and Risk Management Committee
- Regional Management Group
- Road Transport and Infrastructure Advisory Committee
- Waste Management Advisory Committee
- Community Wastewater Management Advisory Committee

All agendas and minutes from the Board meetings and these committees are published on the Legatus Group Website.

All advisory committee minutes were provided with the agendas to the Legatus Group meetings.

The Constituent Councils are provided during the year with Board Agendas, Minutes, Annual Report, Business Plan, Budget and Financial Reports.



# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

## COMMITTEE MEMBERS

| AUDIT COMMITTEE | MEMBERS |
|---|---|
| | • Mayor Kathie Bowman (Orroroo Carrieton)<br>• Mayor Rodney Reid (Wakefield)<br>• Mr Peter Ackland (Port Pirie)<br>• Mr Stephen Rufus (Chair) (Peterborough)<br>• Mr Ian McDonald (Independent) |

| MANAGEMENT GROUP (COUNCIL CEOS) | MEMBERS |
|---|---|
| | • Mr Sam Johnson OAM (Mt Remarkable)<br>• Mr James Miller (Adelaide Plains)<br>• Mr Martin McCarthy (Barossa)<br>• Ms Maree Wauchope (Barunga West)<br>• Dr Helen Macdonald (Clare & Gilbert Valleys)<br>• Mr Russell Peate (Copper Coast)<br>• Mr Eric Brown (Flinders Ranges)<br>• Mr David Stevenson (Goyder)<br>• Mr Richard Dodson (Light)<br>• Ms Kelly Westell (Northern Areas)<br>• Mr Paul Simpson (Orroroo Carrieton)<br>• Mr Stephen Rufus (Peterborough)<br>• Mr Peter Ackland (Pirie Regional)<br>• Mr Andrew MacDonald (Wakefield) (Chair)<br>• Mr Andrew Cameron (Yorke Peninsula) |



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## COMMITTEE MEMBERS

| ROAD TRANSPORT INFRASTRUCTURE ADVSORY COMMITTEE | MEMBERS |
|---|---|
| | • Dr Helen Macdonald (Clare & Gilbert Valleys) (Chair)<br>• Mayor Leon Stephens (Port Pirie)<br>• Lee Wallis (Goyder)<br>• Steve Kaesler (Barossa)<br>• Tim Neumann (Copper Coast)<br>• Andre Kompler (Yorke Peninsula)<br>• Karen Lee-Jones (Department of Planning, Transport and Infrastructure)<br>• Daniel Willson (CEO RDA YMN)<br>• Stuart Roberts (Wakefield)<br>• Mitchell Foote (Flinders Ranges) |

| WASTE MANAGEMENT ADVISORY COMMITTEE | MEMBERS |
|---|---|
| | • Mayor Mark Wasley (Adelaide Plains) (Chair)<br>• Ivan Nolte (Copper Coast)<br>• Tom Jones (Adelaide Plains)<br>• Aaron Curtis (Barossa)<br>• Glen Growden (Wakefield Regional)<br>• Andre Kompler (Yorke Peninsula)<br>• Lynette Seccafien (Adelaide Plains)<br>• Stephen Rufus CEO (Peterborough) |

| COMMUNITY WASTE MANAGEMENT ADVISORY COMMITTEE | MEMBERS |
|---|---|
| | • Mayor Leon Stephens (Port Pirie) (Chair)<br>• Gary Easthope (Clare and Gilbert Valleys)<br>• Grant Smith (Yorke Peninsula)<br>• Nathan Berry (Light)<br>• Kirsty Morgan (Wakefield) |

# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

## CHAIRMAN'S REPORT

**MAYOR RODNEY REID**

*"It has been an honour to have been elected as Chairman of the Legatus Group at the September 2022 AGM and to move from previous role as Deputy.*

Firstly, I wish to acknowledge that there has been 5 new members to the board with 4 new Mayors and 1 returning Mayor which has provided some level of continuity. The Local Government elections in late 2022 did cause some level of complexity around appointments and decision making. With this in mind we held an induction session and following the board's approval we distributed a draft strategic plan and I took the opportunity to visit all member councils along with our CEO.

It was a pleasure to have Mayor Bill O'Brien as a Deputy Chairman and fellow member of the South Australian Regional Organisation of Councils (SAROC) and to welcome Mayor Ken Anderson in May 2023 as a joint Deputy Chairman.

At the May 2023 meeting Mayor Bowman announced her intention to resign and the Legatus Group thanked her for her long service to her community and the Legatus Group including as inaugural member of the Legatus Group Audit and Risk Managament Committee.

There had been a decline in the attendance at board meetings prior to my appointment plus a break down in the connections between the Management Group (CEOs) and their involvement with the board.

I am of the opinion that this has since turned the corner following a workshop I attended with the Management Group and a new approach to the board meetings agendas which includes relevant examples of projects and programs from member councils.

The Legatus Group at the 19 May 2023 meeting committed to having an independent review of the charter and the strategic plan which is designed to assist in clarifying our direction. This will allow both Board Members and the CEOs to be further engaged on the future of the Legatus Group and allow them to provide input to their member councils.

It should be noted that the Barunga West Council has provided the 18 months' notice required of their withdrawal of membership according to our charter and CEO Simon Millcock acknowledged this through a return email to Barunga West Council.

The board has taken an approach over the past five years to not significantly increase members fees whilst using the reserves to undertake both administration and project work including the appointment of an Administration Officer. The board last year noted this needed reviewing in 2022/2023, which occurred through our Annual Business Plan and Budget for 2023/2024, whilst the plan to meet the targets for our reserves as previously agreed to by June 2023 occurred.

For the second year in a row the Legatus Group has paid for the membership of member councils to the SA Coastal Council Alliance. With a desire from the members seeking more user pay for the various projects taken on by Legatus, the funding for the SA Coastal Council Alliance memberships has not been included in the adopted Legatus 2023/2024 budget.

**The board has continued to focus on the key areas of:**

- **Roads and Transport Infrastructure**
- **Waste Management – including Wastewater**
- **Community Capacity Wellbeing**
- **Environmental Stainability**



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

### MAYOR RODNEY REID (CONTINUED)

**The Legatus Group provides a pivotal role to member councils in advocating on regional and state-wide issues and this has included:**

- Rating equity associated with major energy producers continues through the recommendations and reports by the Legatus Group to the LGA.
- Wellbeing and Mental Health with a delegation of local MPs' Lifeline and the Legatus Group meeting with Minister for Health to gain support for retaining and expanding the Community Connect Centre model delivered by Lifeline. This included attendance by Dr John Brayley Chief Psychiatrist to the December 2022 Legatus Group meeting.
- Assisted with matters relating to Community Wastewater Management Schemes which saw a review and CWMS reform program.
- Delivery of the Northern and Yorke Drought Resilience Plan in partnership with Regional Development Australia Organisations and the Northern and Yorke Landscape Board.
- Review of the methodology used in assessing applications for the Special Local Roads Program.
- The role of Regional LGAs and SAROC to reduce any ambiguity associated with the Regional LGAs being able to provide reports to SAROC so that they can provide both a filtering mechanism for members and submit appropriate reports to SAROC.
- Support to the Flinders Ranges Council in their approach to have a review of appointments to LGA Board and SAROC and timing of the AGM.
- Support to the Goyder Council in their advocacy on the lack of backup power to telecommunications towers.
- Recommendations that the LGA consider creating a new committee for areas of support sought by member councils associated with CWMS.
- Support to the Flinders Ranges Council in their advocacy for the reintroduction of electronic attendance by Councillors at Council meetings.
- Approach by the Legatus Group to lobby for increased funding for the SLRP Program.
- Support to the Orroroo Carrieton Council opposition to the model Fee Structure being set by ESCOSA.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

### MAYOR RODNEY REID (CONTINUED)

**The Legatus Group provided support at a regional and state level with forums, workshops and webinars which attracted over 400 people throughout the year and they included:**

- SA CWMS Conference (partnership with LGA) - Adelaide
- Legatus Group Waste Forum (partnership with KESAB) – Peterborough
- Prosper! Interdisciplinary solutions for Prosperous Regions Forum (partnership UniSA) - Nuriootpa
- Yorke Mid North Alliance Regional Planning Forum (partnership Northern and Yorke Alliance) - Tanunda
- Legatus Group Regional Roads Forum – Maitland
- Accessible Tourism Forum (partnership Catalyst Foundation) – Kadina
- Ageing and Disability Lifestyle Expo – Kadina
- Community Development Forum – Burra
- Native Foods Cultural Awareness Forum – Quorn
- Urban Sustainability Forum – Freeling

**Key reports and projects supported this year by the Legatus Group were:**

- Updated Report - Wellbeing Gap Analysis Legatus Group Northern Councils released.
- Attracting, Developing and Retaining Regional Local Government Workforce Report released.
- Career Pathways & Workforce Toolkit for Regional SA Councils commenced.
- MoU established with Lions International to support Waste reduction.
- Northern and Yorke Community Continuity Planning for Disasters.
- Stormwater Harvesting.
- Legatus Group Regional Local Roads Plan database updates and Expansion of Regional Road Transport GIS and including Bridge and Culverts.
- NHVR Strategic Local Government Asset Assessment Project with National Heavy Vehicle Regulator.
- CWMS on-line training project.
- Assessment of Bridge and Culverts report
- Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026.
- Northern and Yorke Climate Change Sector Agreement.
- Northern and Yorke Drought Resilience Plan.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

### MAYOR RODNEY REID (CONTINUED)

**Direct support has been provided to grant applications for the region which have resulted in close to $4.5m of value to the region. They include:**

- 2022 SLRP grants resulting in $4.056m across 4 councils from a total $13.356m allocated to regional councils in 2022 or approx. 30% of the funding.
- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA secured $92,000 funding from SAFECOM.
- Pilot Organics Processing Plant at Peterborough (successful).
- Carbon Offsetting for Local Government – being led by City of Adelaide (successful).
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management with Constructed Floating Wetland Systems – being led by UniSA (successful).
- Caravan / RV Dump Point Project – being led by Flinders University (successful).
- LG Career Pathways & Workforce Toolkit for Regional SA Councils – being led by Torrens University (successful).
- Landscape Board Future Drought Fund: Extension and Adoption of Drought Resilience Farming Practices Grants Program application.
- Adelaide Plains Council Heavy Vehicle Safety Initiative.
- Uni SA Solar PV Recycling.

The Legatus Group continued to support the South Australia Drought Resilience Adoption and Innovation Hub as a Local Government project partner.

There has been significant support for equity associated with the Special Local Roads Program funding and we were pleased to see the positive outcomes especially for the Yorke Peninsula Council application.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

The board has made a concerted effort to reduce the amount of project work being undertaken and progress more on advocacy and providing a partnership approach with others on projects.

The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums which have all been highly regarded and of great value to those attending and especially member councils. I also note with positivity the CEO efforts to support regional councils across the State.

# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

## CHAIRMAN'S REPORT

### MAYOR RODNEY REID (CONTINUED)

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies. The other advisory committees have played a key role in supporting and recommending actions to the board. It is pleasing to see more board members and council staff being active on these committees. I would like to acknowledge all the Board members and council CEOs and staff who have committed time to the Advisory Committees.

I thank CEO Simon Millcock for the reports prepared and the introduction of the bi-monthly newsletter which is distributed to stakeholders and partners in all spheres of government. I wish to thank him for his commitment and passion for the local government sector and his willingness to work with all members and to accept and progress the ongoing changes within the Legatus Group.

2022/2023 has been a year of listening to each other, learning from each other and redirecting our focus as we work together to support and strengthen our region.



Mayor Rodney Reid

Chairman Legatus Group

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

### MR SIMON MILLCOCK

*Firstly, I would like to acknowledge the support provided to me by Chairman Mayor Rodney Reid and Deputy Chairman Mayor Bill O'Brien, Board Members, CEOs, Committees, Regional Partners and the Legatus Group staff over the past year.*

This year saw the focus on a more consolidated approach to advocacy and increased partnerships.

**There were three grants secured in 2023/2024 which were:**

1. **Regional Capacity Building Allocations – LGA**
2. **Joint Services Arrangements CWMS – LGA CWMS**
3. **Preparing your community for disasters and emergencies – SAFECOM**

Items 2 and 3 allowed for the employment of part time Project Officers Dr Paul Chapman and Robert Bunch. All contracts for grants and projects have been reported on according to the agreements with a delay experienced in securing the first payment of the SAFECOM funds due to the reference group meeting late in June 2023 to approval a draft document required by SAFECOM.

This year 54% of the Legatus Group's income came from its membership fees. The 15-member council contributions during the previous six years had been on average around 30% of the Legatus Group income.

Due to a reduction in project work, there were less grants obtained although they did make up around 33% of the Legatus Group income. Interest rates increased, which resulted in a better than predicted return on investment income.

This reduction in grant funding was also reflected in a major reduction in contractor and consultant costs compared to the previous 4-5 years.

Areas with increases in expenses to those budgeted were due to motor vehicle costs as the change over to a new vehicle was not able to occur due to supply delays. The meeting and conference costs were substantially higher than the previous year but this was budgeted for as the Legatus Group had responsibility to manage the Annual Forum for the Northern and Yorke Alliance. Telephone, Internet and Websites were around half of the costs from 2022 and this was due to working from home and the website being updating in 2022.

The financial result is that the Legatus Group continues to be in a sound financial position to cover its forthcoming liabilities and within the targets set by the board for its reserves. Previous decisions by the Legatus Group were to have around 18 months of operational costs / commitments available with some funds as a contingency for any possible immediate project. The amount that has been identified previously was $450,000 and this year the amount in the accumulated surplus and other reserves is just slightly under $500,000.

The Legatus Group budget for 2022/2023 had shown an operating deficit of $172,800 and the actual deficit was $119,340. Noting that the instalments from SAFECOM of $42,000 and $3,000 from the LGA for projects whilst invoiced were not received by 30 June 2023.

The closure of the Legatus Group office has continued to assist with reduced administration costs with all staff working from their home offices. Plus, there was a reduction in travel required by the CEO although this was countered by the inability to secure a new vehicle so vehicle maintenance costs were higher.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

### MR SIMON MILLCOCK (CONTINUED)

The board has noted that the current use of reserves to fund administration costs is not sustainable and following support from 11 of the member councils for the 2023/2024 Legatus Group Business Plan and Budget there will be an increase in membership fees. This will be further addressed in the coming year with a review of the Charter and Strategic Plan.

This year saw my attendance and delivery of agendas, minutes and reports to over 40 Legatus Group Board, Advisory Committees, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of state and regional forums, workshops and webinars.

The board continued to support having a part time administration officer and the contract with Tracey Rains was extended and this has provided beneficial outcomes.

The 2 reviews of the Legatus Group Strategic Plan during the year were not able to reach a conclusion with the first version being approved by 14 of the 15 constituent councils and following the Local Government election the second version approved by 11 of the 15 constituent councils. As the charter requires all 15 member councils to approve this was not achieved.

I am a member of the Yorke Mid North Alliance, Regional LGA CEOs Forum and the Northern and Yorke Landscape Board Aboriginal Engagement Committee (proxy for Mayor O'Brien). Whilst I provided a regional voice to help support the local government sector in several areas including:

- EPA and the State of the Environment Report Assurance Group
- Orroroo and Roseworthy Drought Hub Nodes
- Local Govt Regional Climate Partnerships Network
- UniSA C-Edge Advisory Board
- Volunteer SA NT – Volunteer Strategy

The Legatus Group Website updates include increased information from all forums undertaken as a resource plus the bi-monthly CEO Newsletter gains positive feedback. The social media presence has continued to grow with increased followers on both Facebook and LinkedIn.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

### MR SIMON MILLCOCK (CONTINUED)

**Reports distributed and or published include:**

- Legatus Group Road Transport Plan Expansion to now include QGIS and Roads Data Base Update.
- Wellbeing Gap Analysis from the Northern Councils Update.
- Attracting, Developing and Retaining Regional Local Government Workforce Report.
- Northern and Yorke Drought Resilience Plan.

**Projects which have commenced and that are being supported are:**

- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA (Legatus Group).
- Extending the capacity of regional Community Wastewater Management Systems (UniSA).
- Local Government Career Pathways & Workforce Toolkit for Regional South Australia (Torrens University).
- Stormwater Harvesting (Space Down Under).
- Carbon Offsetting for Local Government (consortium of councils via City of Adelaide).
- Caravan / RV Dump Point Project (Flinders Uni).
- Prosperous Regions Conference (UniSA).
- Native Foods Supply Chain (UniSA).
- Drought Future Fund - Community Impact project (Northern and Yorke Alliance via RDA BGLAP).
- Northern and Yorke Landscape Board Resilient Coastal Ecosystems on YP and Gulf and Ranger Project.
- NHVR / Legatus Group Heavy Vehicle Priority Route Collaboration.
- District Council of Peterborough Pilot Organics Processing Plant.

**Whilst support was provided to:**

- Adelaide Plains Councils application for Heavy Vehicle Safety Initiative.
- UniSA Solar PV Recycling.
- LGA application to the Coastal and Estuarine Risk Mitigation Program.
- LGA Building Sector Capability Project.
- UniSA Support for uaDA Grant - Digital Data Connectivity and Sharing Platform for Climate Resilience and Adaptation Planning in Regional SA.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT
### MR SIMON MILLCOCK

**Advocacy support continues to be a priority and this has included.**

- Legatus Group request for changes to SLRP applications.
- Legatus Group support for an LGA CWMS Advisory Committee.
- Yorke Peninsula Council with the North Coast Road Point Turton SLRP application.
- The Flinders Ranges Council re Councillor participation at council meetings through electronic means.
- District Council of Orroroo Carrieton re Equity in cost by ESCOSA.
- Lifeline Community Connect – Centralised model for the delivery of Mental Health.
- Rating Equity for Councils from Power Generators.

The second half of the year has seen the LGA advise that Regional LGAs previous approach for engagement as both a filtering mechanism and being able to provide direct reports on matters to SAROC is not supported. This has caused a level of concern in the Legatus Group and this is being addressed by the LGA and Regional LGAs.

I sincerely thank the support I received from Paul Chapman, Tracey Rains, Robert Bunch and Colin Davies. Working in isolation across a broad region has its challenges but the resulting work from all reflected well for the Legatus Group.



Simon Millcock

CEO Legatus Group

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

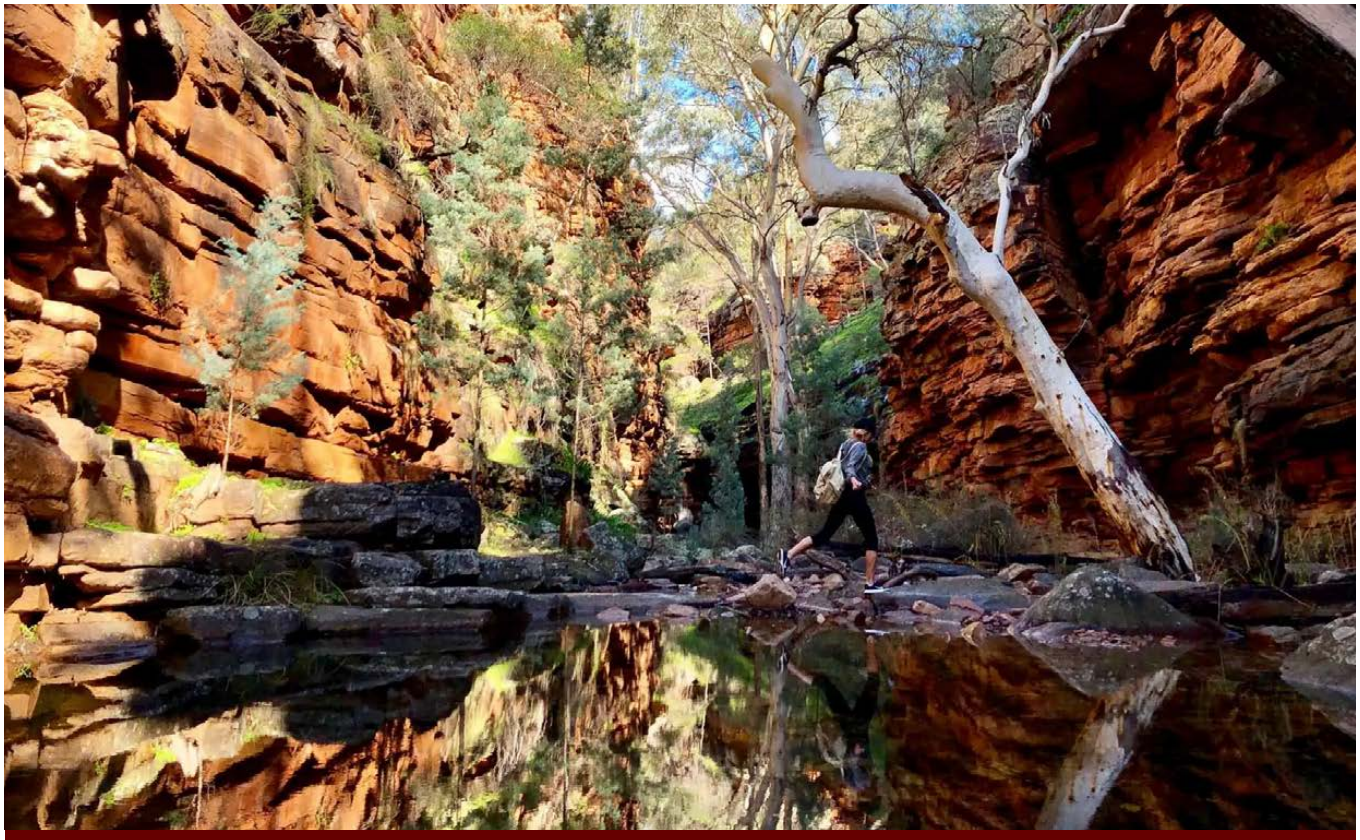
## CHAIRMAN LEGATUS GROUP AUDIT AND RISK COMMITTEE – STEPHEN RUFUS

This is a summary of activities undertaken, and recommendations made during 2022-2023.

The committee met on 4 occasions.

| DATE | NO OF MEMBERS ATTENDING |
|---|---|
| 25 August 2022 | 5 |
| 8 December 2022 | 3 |
| 31 January 2023 | 4 |
| 5 May 2023 | 5 |

| COMMITTEE MEMBER | NO OF MEETINGS ATTENDING |
|---|---|
| Mayor Kathie Bowman | 3 |
| Mayor Rodney Reid | 4 |
| Peter Ackland | 2 |
| Stephen Rufus | 4 |
| Ian McDonald | 4 |



# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

The following table sets out the principal issues addressed by the Committee for 2022-2023.

| PRINCIPAL ISSUES EXAMINED | COMMENT |
|---|---|
| Audit Committee Chair | That there is an Independent Member of the Audit Committee to Chair approved and Stephen Rufus appointed. |
| Annual Financial Report | No issues, unqualified audit, adopted for the 21/22 financial year. |
| Review of Budget Against Actuals | Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets. |
| Review of Work Plan, Internal Controls | 1. Work planned maintained and adoption of recommendations by Auditor re policies.<br>2. Recommended and supported workshop on strategic plans and long term financial plan with appropriate recommendations to the board. |
| Charter | Recommended the Legatus Group adopt a variation to the Legatus Group Charter regrading adoption of Annual Business Plan and Budget. |
| Business, Budget and Strategic Plan | 1. Monitored the 2022-2023 business plan and budget and its quarterly updates.<br>2. Noted, supported and provided input to Legatus Group Strategic Plan reviews.<br>3. Reported on a need to align the Business Plan and Budget to Strategic Plan.<br>4. Recommended a procedure be developed for preparing the annual business plan and budget.<br>5. Recommended a review be undertaken of the formatting for the Long Term Financial Plan. |
| Policies | Recommendations to the board for adoption of 3 new policies:<br>• Board Induction<br>• Records and Information Management<br>• Risk Management |
| Membership | The final meeting noted the contribution Mayor Kathie Bowman had provided to the committee. |
| Equity / Reserves | Recommendations to Board on the levels to be held. |

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

## CENTRAL LOCAL GOVERNMENT REGION OF SA

TRADING AS

LEGATUS GROUP

## ANNUAL FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR

1 JULY 2022 - 30 JUNE 2023

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

### General Purpose Financial Reports
**for the year ended 30 June 2023**

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# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

## ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2023

## CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Legatus Group to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Legatus Group's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Legatus Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Legatus Group's accounting and other records.

.....
Simon MILLCOCK
CHIEF EXECUTIVE OFFICER

.....
Mayor Rodney REID
CHAIR

Date: 25 AUGUST 2023.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## STATEMENT OF COMPREHENSIVE INCOME
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **INCOME** | | | |
| Council Contributions | 2 | **173,850** | 170,400 |
| Grants, subsidies and contributions | 2 | **107,600** | 93,783 |
| Investment income | 2 | **22,035** | 7,032 |
| Other income | 2 | **18,329** | 3,108 |
| **Total Income** | | **321,814** | 274,323 |
| **EXPENSES** | | | |
| Employee costs | 3 | **272,632** | 263,171 |
| Materials, contracts & other expenses | 3 | **167,150** | 305,395 |
| Depreciation, amortisation & impairment | 3 | **1,372** | 7,209 |
| **Total Expenses** | | **441,154** | 575,775 |
| **OPERATING SURPLUS / (DEFICIT)** | | **(119,340)** | (301,453) |
| Other Comprehensive Income | | **-** | - |
| **NET SURPLUS / (DEFICIT)** | | **(119,340)** | (301,453) |
| **TOTAL COMPREHENSIVE INCOME** | | **(119,340)** | (301,453) |

This Statement is to be read in conjunction with the attached Notes.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

## STATEMENT OF FINANCIAL POSITION
**as at 30 June 2022**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **ASSETS** | | | |
| **Current Assets** | | | |
| Cash and cash equivalents | 4 | **504,240** | 657,733 |
| Trade & other receivables | 4 | **91,100** | 2,152 |
| **Total Current Assets** | | **595,340** | 659,885 |
| **Non-current Assets** | | | |
| Infrastructure, property, plant & equipment | 5 | **13,409** | 13,872 |
| **Total Non-current Assets** | | **13,409** | 13,872 |
| **Total Assets** | | **608,749** | 673,757 |
| **LIABILITIES** | | | |
| **Current Liabilities** | | | |
| Trade & other payables | 6 | **74,037** | 15,037 |
| Provisions | 6 | **13,457** | 23,881 |
| **Total Current Liabilities** | | **87,494** | 38,918 |
| **Non-current Liabilities** | | | |
| Provisions | 6 | **21,423** | 15,667 |
| **Total Non-current Liabilities** | | **21,423** | 15,667 |
| **Total Liabilities** | | **108,917** | 54,585 |
| **NET ASSETS** | | **499,832** | 619,172 |
| **EQUITY** | | | |
| Accumulated Surplus | | **230,062** | 349,402 |
| Other Reserves | 7 | **269,770** | 269,770 |
| **TOTAL EQUITY** | | **499,832** | 619,172 |

This Statement is to be read in conjunction with the attached Notes.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

### STATEMENT OF CHANGES IN EQUITY
**for the year ended 30 June 2023**

| | Notes | Accumulated Surplus | Other Reserves | TOTAL EQUITY |
|---|---|---|---|---|
| **2023** | | $ | $ | $ |
| Balance at end of previous reporting period | | **349,402** | **269,770** | **619,172** |
| **Net Surplus / (Deficit) for Year** | | **(119,340)** | **-** | **(119,340)** |
| **Other Comprehensive Income** | | | | |
| Transfers between reserves | 7 | **-** | **-** | **-** |
| **Balance at end of period** | | **230,062** | **269,770** | **499,832** |
| **2022** | | | | |
| Balance at end of previous reporting period | | 650,854 | 269,770 | 920,624 |
| **Net Surplus / (Deficit) for Year** | | (301,453) | - | (301,453) |
| **Other Comprehensive Income** | | | | |
| Transfers between reserves | 7 | - | - | - |
| **Balance at end of period** | | 349,402 | 269,770 | 619,172 |

This Statement is to be read in conjunction with the attached Notes

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

### STATEMENT OF CASH FLOWS
**for the year ended 30 June 2023**

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| **CASH FLOWS FROM OPERATING ACTIVITIES** | | | |
| Receipts | | | |
| Council Contributions | | **173,850** | **170,400** |
| Investment receipts | | **22,035** | **7,032** |
| Grants utilised for operating purposes | | **18,652** | **131,599** |
| Reimbursements | | - | - |
| Other revenues | | **18,329** | **3,108** |
| Payments | | | |
| Employee costs | | **(277,300)** | **(255,086)** |
| Materials, contracts & other expenses | | **(108,150)** | **(327,520)** |
| **Net Cash provided by (or used in) Operating Activities** | 8 | **(152,584)** | (270,467) |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | |
| Receipts | | | |
| Sale of replaced assets | | - | - |
| Payments | | | |
| Expenditure on renewal/replacement of assets | | - | - |
| Expenditure on new/upgraded assets | | **(909)** | (1,720) |
| Purchase of investment property | | - | - |
| Net purchase of investment securities | | - | - |
| Development of real estate for sale | | - | - |
| Loans made to community groups | | - | - |
| Capital contributed to equity accounted Council businesses | | - | - |
| **Net Cash provided by (or used in) Investing Activities** | | **(909)** | (1,720) |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | |
| Receipts | | - | - |
| Proceeds from borrowings | | - | - |
| Proceeds from aged care facility deposits | | - | - |
| Payments | | - | - |
| Repayments of borrowings | | - | - |
| Repayment of finance lease liabilities | | - | - |
| Repayment of aged care facility deposits | | - | - |
| **Net Cash provided by (or used in) Financing Activities** | | - | - |
| **Net Increase (Decrease) in cash held** | | **(153,493)** | (272,187) |
| Cash & cash equivalents at beginning of period | 8 | **657,733** | 929,919 |
| **Cash & cash equivalents at end of period** | 8 | **504,240** | 657,733 |

This Statement is to be read in conjunction with the attached Notes

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**1. Basis of Preparation**
This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar ($).

**1.1 Historical Cost Convention**
Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

**1.2 The Local Government Reporting Entity**
The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the *Local Government Act 1999*.

The Constituent Councils are:
1. The Barossa Council
2. District Council of Mount Remarkable
3. Barunga West Council
4. Northern Areas Council
5. Clare and Gilbert Valleys Council
6. District Council of Orroroo/Carrieton
7. Copper Coast Council
8. District Council of Peterborough
9. The Flinders Ranges Council
10. Port Pirie Regional Council
11. Regional Council of Goyder
12. Wakefield Regional Council
13. Light Regional Council
14. Yorke Peninsula Council, and
15. Adelaide Plains Council.

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

**1.3 Income recognition**
Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**1.4 Cash, Cash Equivalents and other Financial Instruments**
Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

**1.5 Vehicles & Contents**
All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

| | |
|---|---|
| Contents | $2,000 |
| Motor Vehicles | $5,000 |

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

| | |
|---|---|
| Contents | 1 to 5 years |
| Motor Vehicles | 3 to 5 years |

**1.6 Payables**
Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

**1.7 Employee Benefits**
**Salaries, Wages & Compensated Absences**
The Group has 2 FTE employees as at the 30 June 2023, a Chief Executive Officer, a part-time Project Officer and a part-time Admin Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government 10 year bond rates.

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

**Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

No accrual is made for sick leave as the Group's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

**1.8 Superannuation**
The Group contributes the statutory 10.5% SGC superannuation to the nominated superannuation funds for all staff. This will increase to 11.0% for the 2023-24 financial year.

**1.9 GST Implications**
In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

**1.10 Leases**
In the previous year, the Group performed an assessment of the potential impact of AASB 16 *Leases*. The Group was only engaged in a short-term lease as per Section 5 of AASB 16 and therefore the lease was recognised as an operating expense on a straight-line basis over the term of the lease. There were no leases for the year 22-23.

**1.11 New Accounting Standards**
In the current year, the Group adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to the Group's accounting policies.

The Group has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2023 reporting period and have not been used in preparing these reports.

AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current
AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvement 2018-2020 and Other Amendments
AASB 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current
AASB 17 Insurance Contracts

The Group is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

**1.12 Economic Dependencies**
The Group is aware of its current dependence on Grants Revenue received from the Commonwealth Government, State Government and the Local Government Association for the ongoing operations of the Group. Should the Group not secure funding or a significantly reduced level of funding in future years, it may impact on the ability of the Group to continue operating as a going concern.

**1.13 Disclaimer**
Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

**1.14 Comparative Information**
During the financial year, the Group has reviewed the allocation and classification of some transactions which have been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Group.

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**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**
**for the year ended 30 June 2023**

### Note 2 - INCOME

| | 2023 $ | 2022 $ |
|---|---|---|
| **COUNCIL CONTRIBUTIONS** | | |
| General Contribution | 173,850 | 170,400 |
| | 173,850 | 170,400 |
| **INVESTMENT INCOME** | | |
| Interest on investments | | |
| Local Government Finance Authority | 22,035 | 7,032 |
| Banks | - | - |
| | 22,035 | 7,032 |
| **OTHER INCOME** | | |
| Conference Registrations & Sponsorship | 13,211 | 3,108 |
| Sundry | 5,118 | - |
| | 18,329 | 3,108 |
| **GRANTS, SUBSIDIES, CONTRIBUTIONS** | | |
| CWMS | 31,000 | 28,000 |
| Disaster Recovery | 29,100 | - |
| Volunteering | 7,500 | - |
| Regional Capacity | 40,000 | 42,783 |
| SA Road Funding | - | 15,000 |
| NRM - - Landscape Priority | - | 8,000 |
| | 107,600 | 93,783 |
| *The functions to which these grants relate are shown in Note 10.* | | |
| ***Sources of grants*** | | |
| *Commonwealth government* | - | - |
| *State government* | 29,100 | 8,000 |
| *LGA* | 71,000 | 85,783 |
| *Other* | 7,500 | - |
| | 107,600 | 93,783 |

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

### Note 3 - EXPENSES

| | 2023 $ | 2022 $ |
|---|---|---|
| **EMPLOYEE COSTS** | | |
| Salaries and Wages | 200,665 | 198,882 |
| Employee leave expense | 37,008 | 31,768 |
| Superannuation | 25,358 | 22,064 |
| Workers' Compensation Insurance | 2,920 | 4,232 |
| Professional Development | 461 | 127 |
| FBT | 6,220 | 6,098 |
| **Total Operating Employee Costs** | 272,632 | 263,171 |
| ***Total Number of Employees*** *(Full time equivalent at end of reporting period)* | *1.9* | *2.0* |
| **MATERIALS, CONTRACTS & OTHER EXPENSES** | | |
| Prescribed Expenses | | |
| Auditor's Remuneration | 2,441 | 2,338 |
| Subtotal - Prescribed Expenses | 2,441 | 2,338 |
| Other Materials, Contracts & Expenses | | |
| Contractors & Consultants | 107,179 | 241,380 |
| Legal Expenses | - | 80 |
| Unleaded Fuel | 3,939 | 4,075 |
| Other Motor Vehicle Costs | 3,538 | 2,752 |
| Members Allowances & Support | 4,500 | 4,125 |
| Meetings & Conferences | 13,381 | 4,807 |
| Insurance | 10,537 | 8,921 |
| Rental - Premises | - | 9,603 |
| Advertising | 1,268 | 704 |
| Accommodation | 1,230 | 1,932 |
| Airfares, Taxi Fares & Parking | 223 | 263 |
| Travel - Reimbursement | 2,079 | 1,124 |
| Catering & Meals | 7,507 | 7,372 |
| Telephone & Internet | 2,981 | 3,871 |
| IT & Web | 5,354 | 10,963 |
| Postage/Stationery | 644 | 784 |
| Sundry | 349 | 300 |
| Subtotal - Other Materials, Contracts & Expenses | 164,709 | 303,057 |
| | 167,150 | 305,395 |
| **DEPRECIATION, AMORTISATION & IMPAIRMENT** | | |
| **Depreciation** | | |
| Motor Vehicle | 1,372 | 5,489 |
| Contents | - | 1,720 |
| | 1,372 | 7,209 |

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## LEGATUS GROUP

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**
**for the year ended 30 June 2023**

### Note 4 - CURRENT ASSETS

| | | |
|---|---|---|
| **CASH & EQUIVALENT ASSETS** | | |
| Cash at Bank | **38,081** | **12,324** |
| Deposits at Call | **466,159** | **645,409** |
| | **504,240** | **657,733** |
| | | |
| **TRADE & OTHER RECEIVABLES** | | |
| Accrued Revenues | **1,780** | **495** |
| Other levels of Government | **89,320** | **-** |
| GST / FBT Recoupment | **-** | **1,657** |
| | **91,100** | **2,152** |

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
### for the year ended 30 June 2023

### Note 5 - NON-CURRENT ASSETS - VEHICLES & CONTENTS

| | 2022 $ | | | | 2023 $ | | | |
|---|---|---|---|---|---|---|---|---|
| | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT |
| Motor Vehicles | - | 28,967 | (15,095) | 13,872 | - | **29,876** | (16,467) | **13,409** |
| Contents | - | 3,678 | (3,678) | - | - | 3,678 | (3,678) | - |
| **TOTAL PLANT & EQUIPMENT** | - | 32,645 | **(18,773)** | 13,872 | - | **33,554** | **(20,145)** | **13,409** |
| ***Comparatives*** | - | ***32,915*** | ***(13,554)*** | ***19,361*** | - | ***32,645*** | ***(18,773)*** | ***13,872*** |

| | 2022 $ | CARRYING AMOUNT MOVEMENTS DURING YEAR $ | | | | | | | | 2023 $ |
|---|---|---|---|---|---|---|---|---|---|---|
| | CARRYING AMOUNT | Additions | | Disposals | Depreciation | Impairment | Transfers | | Net Revaluation | CARRYING AMOUNT |
| | | New/Upgrade | Renewals | | | | In | Out | | |
| Motor Vehicles | 13,872 | 909 | - | - | (1,372) | - | - | - | - | 13,409 |
| Contents | - | - | - | - | - | - | - | - | - | - |
| 0 | - | - | - | - | - | - | - | - | - | - |
| **TOTAL PLANT & EQUIPMENT** | **13,872** | **909** | - | - | **(1,372)** | - | - | - | - | **13,409** |
| ***Comparatives*** | ***19,361*** | ***1,720*** | - | - | ***(7,209)*** | - | - | - | - | ***13,872*** |

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
### for the year ended 30 June 2023

### Note 6 - LIABILITIES

| | 2023 $ | | 2022 $ | |
|---|---|---|---|---|
| **TRADE & OTHER PAYABLES** | **Current** | **Non-current** | Current | Non-current |
| Goods & Services | **-** | **-** | 2,205 | - |
| Payments received in advance | **49,100** | **-** | 7,500 | - |
| Accrued expenses - employee entitlements | **4,919** | **-** | 4,082 | - |
| Accrued expenses - other | **2,250** | **-** | 1,250 | - |
| GST & PAYG | **17,768** | **-** | | - |
| | **74,037** | **-** | 15,037 | - |
| **PROVISIONS** | | | | |
| Employee entitlements - Annual Leave | **13,457** | **-** | 23,881 | - |
| Employee entitlements - Long Service Leave | **-** | **21,423** | - | 15,667 |
| | **13,457** | **21,423** | 23,881 | 15,667 |

### Note 7 - RESERVES

| **OTHER RESERVES** | 1/7/2022 | Transfers to Reserve | Transfers from Reserve | **30/6/2023** |
|---|---|---|---|---|
| General Reserve | 269,770 | **-** | **-** | **269,770** |
| **TOTAL OTHER RESERVES** | 269,770 | - | - | **269,770** |
| ***Comparatives*** | *269,770* | | | ***269,770*** |

***PURPOSES OF RESERVES***

**Other Reserves**

*This reserve was established to provide for one year of basic operation (employee costs, vehicle costs, insurance, materials), should no revenue be received.*

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

### Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | Notes | 2023 $ | 2022 $ |
|---|---|---|---|
| Total cash & equivalent assets | 4 | **504,240** | 657,733 |
| Less: Short-term borrowings | 8 | - | - |
| Balances per Cash Flow Statement | | **504,240** | 657,733 |
| **(b) Reconciliation of Change in Net Assets to Cash from Operating Activities** | | | |
| Net Surplus (Deficit) | | **(119,340)** | **(301,453)** |
| Non-cash items in Income Statement | | | |
| Depreciation, amortisation & impairment | | **1,372** | **7,209** |
| Net increase (decrease) in unpaid employee benefits | | **(4,668)** | **8,085** |
| | | **(122,636)** | (286,159) |
| Add (Less): Changes in Net Current Assets | | | |
| Net (increase) decrease in receivables | | **(88,948)** | **37,818** |
| Net (increase) decrease in other current assets | | **(909)** | - |
| Net increase (decrease) in trade & other payables | | **59,000** | **(22,125)** |
| **Net Cash provided by (or used in) operations** | | **(153,493)** | (270,466) |

### Note 9 - FUNCTIONS

**The activities of the Region are categorised into the following programs, projects & acytivities:**

1 A - Corporate Function
2 P001 - Regional & Community Sustainability
3 P006 - Disaster & Emergency Management
4 P009 - CWMS & Climate Change Co-ordinator
5 P017 - Waste Management Composting
6 P022 - Roads & Transport
7 P027 - Community Capacity Building
8 P028 - Regional Capacity Building
9 P034 - N&Y Coastal Management Action Plan
10 P038 - Regional Waste Strategy
11 P040 - Disability Inclusion Action Plan
12 P045 - Aboriginal Engagement Committee
13 P046 - DCP Pilot Organics Plant

Income and expenses have been attributed to the functions/activities throughout the financial year.

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
### for the year ended 30 June 2023

### Note 10 - FINANCIAL INSTRUMENTS

**All financial instruments are categorised as *loans and receivables.***

**Accounting Policies - Recognised Financial Instruments**

**Bank, Deposits at Call, Short Term Deposits**
**Accounting Policy:** Carried at lower of cost and net realiseable value; Interest is recognised when earned.
Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 4.30% as at 30 June 2023
**Carrying amount:** approximates fair value due to the short term to maturity.

**Receivables** - Trade & other debtors
**Accounting Policy:** Carried at nominal value.
**Terms & conditions:** Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.
**Carrying amount:** approximates fair value.

**Liabilities** - Creditors and Accruals
**Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.
**Terms & conditions:** Liabilities are normally settled on 30 day terms.
**Carrying amount:** approximates fair value.

**Liquidity Analysis**

| 2023 | | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|---|
| **Financial Assets** | | $ | $ | $ | $ | $ |
| Cash & Equivalents | | **504,240** | - | - | **504,240** | **504,240** |
| Receivables | | **91,100** | - | - | **91,100** | **91,100** |
| Other Financial Assets | | - | - | - | - | - |
| | **Total** | **595,340** | - | - | **595,340** | **595,340** |
| **Financial Liabilities** | | | | | | |
| Payables | | **2,250** | - | - | **2,250** | **2,250** |
| Current Borrowings | | - | - | - | - | - |
| Non-Current Borrowings | | - | - | - | - | - |
| | **Total** | **2,250** | - | - | **2,250** | **2,250** |

| 2022 | | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---|---|---|---|---|---|---|
| **Financial Assets** | | $ | $ | $ | $ | $ |
| Cash & Equivalents | | 657,733 | - | - | 657,733 | 657,733 |
| Receivables | | 2,152 | - | - | 2,152 | 2,152 |
| Other Financial Assets | | - | - | - | - | - |
| | **Total** | 659,885 | - | - | 659,885 | 659,885 |
| **Financial Liabilities** | | | | | | |
| Payables | | 1,250 | - | - | 1,250 | 1,250 |
| Current Borrowings | | - | - | - | - | - |
| Non-Current Borrowings | | - | - | - | - | - |
| | **Total** | 1,250 | - | - | 1,250 | 1,250 |

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

**Risk Exposures**

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

### Note 11 - FINANCIAL INDICATORS

| | **2023** | 2022 | 2021 |
|---|---|---|---|

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

| | | | |
|---|---|---|---|
| **Operating Surplus Ratio** | | | |
| Operating Surplus / Total Operating Income | (37.1%) | (109.9%) | (49.8%) |

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

| | | | |
|---|---|---|---|
| **Net Financial Liabilities Ratio** | | | |
| Net Financial Liabilities / Total Operating Income | (151%) | (221%) | (148%) |

*Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.*

| | | | |
|---|---|---|---|
| **Asset Renewal Funding Ratio** | | | |
| Net Asset Renewals / Depreciation Expenditure | 0% | 0% | 0% |

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

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## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
### for the year ended 30 June 2023

### Note 12 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

| | 2023 $ | | 2022 $ | |
|---|---|---|---|---|
| Income | | **321,814** | | 274,323 |
| Expenses | | **(441,154)** | | (575,775) |
| **Operating Surplus / (Deficit)** | | **(119,340)** | | (301,453) |
| **Net Outlays on Existing Assets** | | | | |
| Capital Expenditure on renewal and replacement of Existing Assets | - | | - | |
| Add back Depreciation, Amortisation and Impairment | **1,372** | | 7,209 | |
| Proceeds from Sale of Replaced Assets | - | | - | |
| | | **1,372** | | **7,209** |
| **Net Outlays on New and Upgraded Assets** | | | | |
| Capital Expenditure on New and Upgraded Assets *(including investment property & real estate developments)* | **(909)** | | (1,720) | |
| Amounts received spec. for New and Upgraded Assets | - | | - | |
| Proceeds from Sale of Surplus Assets *(including investment property and real estate developments)* | - | | - | |
| | | **(909)** | | (1,720) |
| **Net Lending / (Borrowing) for Financial Year** | | **(118,877)** | | (295,964) |

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**
**for the year ended 30 June 2023**

### Note 13 - RELATED PARTY DISCLOSURES

**KEY MANAGEMENT PERSONNEL**

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 1 person was paid the following total compensation:

| | **2023** | 2022 |
|---|---|---|
| | $ | $ |
| Salaries, allowances & other short term benefits | 163,432 | 158,801 |
| Member Allowance | 4,500 | 4,125 |
| Post-employment benefits | 17,160 | 15,880 |
| Long term benefits | - | - |
| FBT | 6,220 | 6,098 |
| Termination benefits | - | - |
| **TOTAL** | **191,312** | 184,904 |

The Group received the following amounts in total:

| | **2023** | 2022 |
|---|---|---|
| | $ | $ |
| Contributions for fringe benefits tax purposes | - | - |
| **TOTAL** | **-** | - |

**PARTIES RELATED TO KEY MANAGEMENT PERSONNEL**

During the reporting period, no Key Management Personnel or parties related to them had any transactons on more favourable terms than those available to the general public.

**OTHER RELATED PARTIES**

| **Amounts received from Related Parties during the financial year and owed by Related Parties at the end of the financial year (inclusive of GST).** | **Received 2023** | **Outstanding 2023** |
|---|---|---|
| | **$** | **$** |
| The Barossa Council | 12,749 | - |
| Barunga West Council | 12,749 | - |
| Clare and Gilbert Valleys Council | 12,749 | - |
| Copper Coast Council | 12,749 | - |
| The Flinders Ranges Council | 12,749 | - |
| Regional Council of Goyder | 12,749 | - |
| Light Regional Council | 12,749 | - |
| Adelaide Plains Council | 12,749 | - |
| District Council of Mount Remarkable | 12,749 | - |
| Northern Areas Council | 12,749 | - |
| District Council of Orroroo / Carrieton | 12,749 | - |
| District Council of Peterborough | 12,749 | - |
| Port Pirie Regional Council | 12,749 | - |
| Wakefield Regional Council | 12,749 | - |
| Yorke Peninsula Council | 12,749 | - |
| **TOTAL** | **191,235** | **-** |

**Description of Services provided to all Related Parties above:**
The Legatus Group is the peak regional local government organisation that is focused on the interests of its communities. The Legatus Group's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

The Group has Five Primary Goals and numerous strategies to achieve these are outlined in the Group's Strategic Plan 2018-2028 which is available on the Group's website.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

# FINANCIALS

## LEGATUS GROUP

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

### Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30 June 2023.

### Note 15 - EVENTS OCURRING AFTER REPORTING DATE

There were no events dubsequent to 30 June 2023 that need to be disclosed in the financial statements.

# ANNUAL REPORT

**LEGATUS GROUP - 2022 / 2023**

# FINANCIALS

## LEGATUS GROUP

## ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2023

### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Legatus Group for the year ended 30 June 2023, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011.*

CHIEF EXECUTIVE OFFICER
The Barossa Council

CHIEF EXECUTIVE OFFICER
Barunga West Council

CHIEF EXECUTIVE OFFICER
Clare & Gilbert Valleys Council

CHIEF EXECUTIVE OFFICER
Copper Coast Council

CHIEF EXECUTIVE OFFICER
The Flinders Ranges Council

CHIEF EXECUTIVE OFFICER
Regional Council of Goyder

CHIEF EXECUTIVE OFFICER
Light Regional Council

CHIEF EXECUTIVE OFFICER
Adelaide Plains Council

Acting CHIEF EXECUTIVE OFFICER
District Council of Mount Remarkable

CHIEF EXECUTIVE OFFICER
Northern Areas Council

CHIEF EXECUTIVE OFFICER
Port Pirie Regional Council

CHIEF EXECUTIVE OFFICER
District Council of Orroroo Carrieton

CHIEF EXECUTIVE OFFICER
York Peninsula Council

CHIEF EXECUTIVE OFFICER
District Council of Peterborough

CHIEF EXECUTIVE OFFICER
Wakefield Regional Council

CHAIR, Legatus Group
Audit & Risk Management Committee

CHIEF EXECUTIVE OFFICER
Legatus Group

CHAIR
Legatus Group

Date: 25 August 2023

# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.5 TOWNSHIP STREET FLAGS FRAMEWORK

**Author: Team Leader, Communications and Engagement**
**23/111087**

**PURPOSE**

To consider and approve the draft Township Street Flags Guidelines, proposed Locations and additional funding for infrastructure and flags, giving effect to a framework governing the installation and ongoing management of street flags in major townships within The Barossa Council.

**RECOMMENDATION**

That Council:

(1) Approves the draft Street Flags Guidelines and supporting draft Locations, noting locations are indicative and subject to further discussion and finalisation;

(2) Approves a budget variation (asset number 601799) of $30,000 to achieve the full strategy implementation and purchase two sets of 'default' flags per nominated township;

(3) Endorse the Chief Executive Officer or his delegate to make non-substantive changes to the Guidelines and Locations as required.

**REPORT**

*Background*
Council has approved $90,000 in the current 2023-24 budget to install Flagtrax infrastructure in the townships of Eden Valley, Angaston, Nuriootpa, Tanunda, Lyndoch, Mount Pleasant and Williamstown.

Officers are seeking additional funds to extend the infrastructure to Springton and to purchase two sets of 'default' flags per township that remain in-situ when no other application for street flags has been made.

The Executive Leadership Team has endorsed the draft Street Flags Guidelines and proposed locations, which are now presented for Council approval.

*Introduction*
Historically Council has had no framework for managing the installation of street flags, leading to ad-hoc and inconsistent assessment and approval of requests generated by the community. Concurrently, banner infrastructure on existing town centre streetlights lacks formal approval and in many cases is ageing infrastructure that represents a potential safety risk to the public.

Council has allocated $90,000 in the current financial year to install Flagtrax infrastructure to achieve compliance with SA Power Networks guidelines. This will mitigate both cost and risk, as installation can be facilitated from the ground without the need for elevated work platforms or traffic management.

The draft Guidelines will govern how this infrastructure is used by both Council and the community. The guidelines will ensure requests are assessed consistently and outline the associated levels of service from Council.

Council will retain ownership of the infrastructure and the street flag "spaces" in each township, superseding historic and ad-hoc arrangements with community groups.

*Discussion*
The Guidelines define appropriate use of the Flagtrax infrastructure to activate townships with the aim of:

- providing a sense of arrival for visitors to the region;
- driving economic activity through event promotion;
- generating a sense of community pride; and
- increasing visibility of regional brand and community attributes.

Officers propose supplying two sets of Council 'default' flags in each township, which remain in-situ when no other application by a third party has been made. One set of flags will feature hero township imagery and town name; the other set will feature Christmas imagery and town name. These flags are currently unfunded.

Under the Guidelines, Council will also accept and assess applications by third parties to use the flag infrastructure.

It is recommended that applications from community groups nominated in the Guidelines attract no installation fee. However, applicants receiving a financial return from their event/activity will be charged a nominal one-off fee of $350. This is not intended to generate revenue but rather to offset the cost for the operations team to install and remove the flags. If endorsed, this fee will be added to the Fees and Charges register as part of a separate report to Council.

Given that the current budget provision for this project was approved to service only six of the region's 8 townships, officers have determined that the existing funding allocation of $90,000 is insufficient to service all eight townships. Noting the Eden Valley community has previously been unsuccessful in obtaining funding for street flags via the Community Assistance Scheme, in order to provide equity and extend a level of service to Eden Valley and Springton, a further allocation of up to $30,000 is requested. This will also achieve two sets of 'default flags' (up to 12 poles) for each township.

The estimated cost breakdown is as follows:

| **Item** | **Cost (ex GST)** |
|---|---|
| Flagworld infrastructure and 180 flags (eight townships) | $95,409 |
| Installation – personnel (depot) | $5,850 |
| Platform Truck (depot) | $1,820 |
| Additional banding/tools | $10,000 |
| Contingency (5%) | $5,654 |
| **Total (ex GST)** | **$118,733** |

The draft Street Flag Locations provided at Attachment 2 provide an indicative footprint, however further discussion is required with SAPN to identify any obstructions (such as tree canopy) or impediments to installation of the Flagtrax infrastructure, or to identify alternate locations. Further, Eden Valley has stobie poles rather than light poles and Officers will continue dialogue with SAPN to achieve a mutually satisfactory outcome that is compliant. Development approval is also a requirement for the project to proceed.

In addition to the draft Guidelines and draft Locations, design specifications will be developed by Officers to ensure imagery and content appearing on flags is aligned with Council's branding guidelines.

Officers have commenced preliminary discussions with community groups to explain the rationale for removing existing infrastructure and advise of a new model for managing street flags, subject to Council approval.

*Summary and Conclusion*

Approval of the draft Street Flags Guidelines and Locations will give effect to the proposed approach to activate townships for community and economic benefit. However current funding of $90,000 is insufficient to achieve the installation to strive for all the original primary townships of Angaston, Nuriootpa, Tanunda, Lyndoch, Mount Pleasant, Williamstown, Springton and Eden Valley. Therefore, additional funding is sought to ensure the project can be successfully implemented and townships are serviced equitably.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Draft Street Flags Guidelines
Attachment 2 Draft street flags locations

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
CS3 - Assets - Planning, construction, maintenance and operation of Council's assets (Transport, Bridges, Community Wastewater Management System, Community, Cultural, Recreation and Stormwater)

Legislative Requirements
Nil

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The following table outlines the assessment as required by the Annual Business Plan and Budget Policy. The budgetary impacts are minor and target financial indicators are within the set targets, when adjusting for the advanced payments of the 2023-24 financial assistance grants.

| | | | | | |
|---|---|---|---|---|---|
| ***Financial Considerations (where additional funding outside adopted budget is required)*** | | | | | |
| ***Items Being Considered in this Agenda*** | [redacted] | | | ***Banners*** | |
| ***Net operating costs (incl depreciation)*** | | | | *$857.14* | |
| ***Total project cost (ex GST)*** | | | | *$30,000* | |
| ***Grant / Other Income (ex GST)*** | | | | *$0* | |
| ***Funding required by Council*** | | | | *$30,000* | |
| ***Where funding is sourced from:*** | | | | *Borrowings* | |
| ***DDR provided*** | | | | *Not required* | |
| ***Business Assessment Tool Score Cut Off Comparison*** | | | | *Not assessed as part of budget development - assessment is pursuant to Clause 3.5 of the Annual Business Plan and Budget Policy* | |
| ***If approved – a BAR or NI will be included in the:*** | | | | *December 2023 Quarterly Budget Update* | |
| ***KPI*** | ***Original Adopted $'000*** | ***Quarter 1 Revised Budget $'000*** | ***Change*** | ***Budget Result for 2023/24*** | ***Result*** |
| *Operating Surplus / (Deficit)* | *($2,371)* | *($2,064)* | *Improvement of $307K* | *($2,065)* | *Increase in deficit of $0.8K* |
| *Operating Surplus / (Deficit) - Adjusted (removes effect of Grants upfront payment)* | *($286)* | *$21* | *Improvement of $307K* | *$20* | |
| *Operating Surplus Ratio* *(Target: -2% to 10%)* | *-5.26%* | *-4.58%* | *Improvement of 0.68%* | *-4.58%* | *No Change* |
| *Operating Surplus Ratio - Adjusted (removes effect of Grants upfront payment)* *(Target: -2% to 10%)* | *-0.63%* | *0.05%* | *Improvement of 0.68%* | *0.04%* | *Decrease in surplus ratio of 0.01%* |
| *Net Financial Liabilities Ratio (NFL)* *(Target: >0 to <100%)* | *67.3% (peaking in 2024/25 at 77.9%)* | *64.0% (peaking in 2024/25 at 74.8%)* | *Improvement of 3.1%* | *64.1% (peaking in 2024/25 at 74.9%)* | *Increase in NLF of 0.1%* |
| *Asset Funding Renewal Ratio* *(Target: >80% to <110%)* | *116.8%* | *116.8%* | *No change* | *116.8%* | *No change* |
| | | | | | |
| ** Assumes all are approved and presented in order of the agenda and all other components of budget will be achieved.* | | | | | |

## COMMUNITY ENGAGEMENT

Council will continue dialogue with community groups to explain the rationale and proposed new model for managing street flags. Officers will also liaise with representatives on the hero imagery to align with the values identified in the Barossa Community Plan 2020-2040 and Council's vision statement.

# Street Flags Guidelines

Corporate Services and Business Innovation

These guidelines refer to physical flags affixed to light pole infrastructure in the townships of Angaston, Tanunda, Nuriootpa, Lyndoch, Williamstown, Mount Pleasant, Eden Valley and Springton.

## General principles

- The Barossa Council retains ownership of the infrastructure and street flag spaces in each township. Council reserves the right to prioritise the use of street flags for Council-related activity.

- The intent of street flags is to activate townships for community benefit. The primary focus should be a cultural, community, recreational or tourist event or activity.

- Council will supply 2 sets of "default" flags for each township (subject to funding), which will remain in situ when no other application has been made by a third party. These will comprise:
  - hero township imagery / name of town
  - Christmas imagery / name of town

- Street flag sites will be available for hire by third parties (community groups and for-profits) when not required for use by council. Refer general conditions.

## Conditions

**Lead time for applications**

Applications must be lodged 3 months prior to the proposed installation date.

**Volume**

A minimum of 6 flags (of a possible 12 per township) is required for an application to be assessed.

**Duration**
Flags may be displayed for a period not exceeding 26 days, excluding Council and Christmas flags. Flags may be installed up to 21 days prior to the event.

**Design and supply**

The applicant is responsible for all costs associated with the design, manufacture and maintenance of the flags, in line with specifications provided by Council.

**Installation**

Council will be responsible for installation of flags.

DRAFT

**Removal**

Flags will be removed by Council as soon as practicable, and no later than five days following the conclusion of the event.

**Fees (Not for Profit)**

No fee will be applied to applications by community groups identified as Southern Barossa Alliance, Nuriootpa Futures Association, Angaston Community and Business Alliance, Tanunda Traders Group, Mount Pleasant Inc/Mount Pleasant Community Association, Eden Valley Community Association.

**Fees (For Profit)**

A one-off hire fee will be applied (regardless of duration) where the applicant receives a financial return from the event/activity. Any request for a fee waiver must be referred to Council for consideration, detailing the financial / in-kind request being made. In-kind support must be quantified in financial terms.

**Third party advertising**

A degree of sponsorship is typically negotiated to assist in the staging or running of an event. The corporate or organisation logo of any such sponsor is allowed to occupy a maximum of 10% of its total area. Advertising content is allowed to occupy a maximum of 50% of the total area.

Where Council is providing financial or in-kind support of the event or activity, Council may request co-branding on the flags.

**Specifications**

Flags must meet minimum requirements related to banner depth and breadth, material, eyelets, wind pockets, artwork bleed and the like. Specifications will be provided to the applicant.

Flags must enhance the local amenity, be of good quality, well designed and in good condition.

**Content**

The primary focus of a flag should be a cultural, community, recreational or tourist event or activity within The Barossa Council, giving reference to Council's events classification (Major Event, Regional Event, Local/Community Event and Business/Conferencing Event) and associated event management framework.

At a minimum, content should meet one or more of the following criteria:

- provide a sense of arrival for visitors to the region
- drive economic activity through event promotion
- generate a sense of community pride
- increase visibility of regional brand and community attributes.

Preference will be given to promotions and events that create a significant benefit to the Barossa. Events/activities delivered or sponsored by Council will take precedence.

Flags with events of a political, religious, marginal or controversial nature as their focus are not aligned with the intent outlined above and will not be considered.



DRAFT

The focus of any flag will always be subject to the consideration and approval of Officers. In certain circumstances a proposal may be referred to Council for decision. Council reserves the right to accept or reject applications.

**Approval process**
Applications will be submitted via Council's website Barossa.sa.gov.au and referred to Customer Support for assessment. Communications and Engagement will approve content and design in line with Flag Specifications.

Council reserves the right to remove any flags not meeting these standards. Approval will not be effective until provided in writing to the applicant.

DRAFT

# Proposed Coverage Areas for New Banners

Selected Pole (to be adjusted if required due to visual blockages or SA Power Network requires)



Williamstown



Tanunda


Julius St
William St
John St
Young St
Maria St
Jane Rd
Theodore St
Edward St
Kook St
Mill St
Tanunda
B19

Nuriootpa


B19
Penrice Rd
Murray St
Memorial Ave
Second St
Park Ave
Nuriootpa
B19
Lae Rd

Angaston



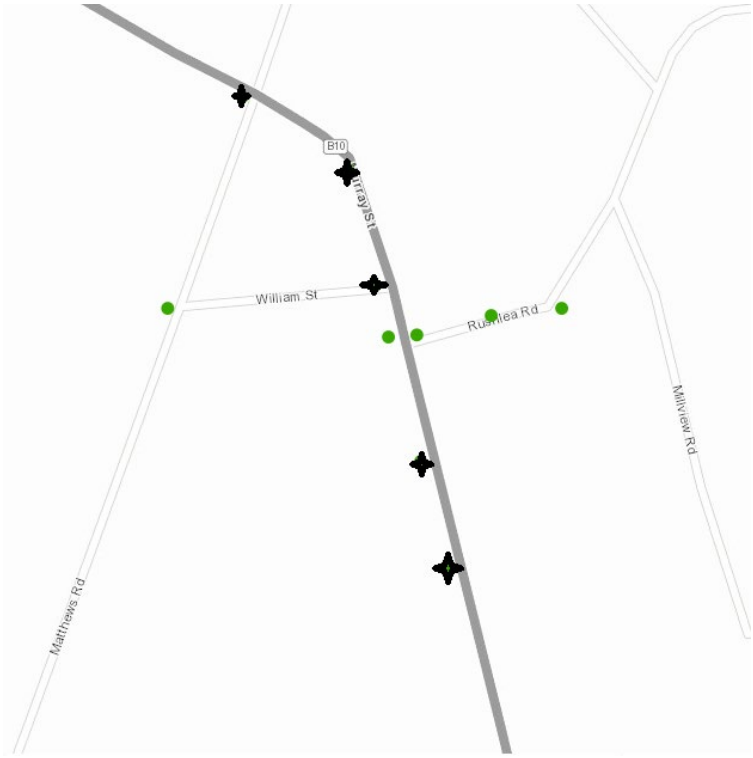

Mount Pleasant



Springton


Gilbert Ter
Gilbert Ter
Edward St
Angas St
Daly St
MacDonnell Ter
Daly St
Charles St
Johannes St
Johannes St
Graetz Ter
Midies St
Jacobs St
Ferdinand St
William St
Williamstown Rd
Redford St
Eckerts St
Hamilton Rd

Eden Valley



# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.6 BAROSSA VALLEY HOCKEY ASSOCIATION - MEMORANDUM OF UNDERSTANDING AND LOAN ARRANGEMENTS AMENDMENT

**Author: Director Corporate Services and Business Innovation**
**23/111661**

**PURPOSE**

To seek Council approval to vary financial conditions set out in the Memorandum of Understanding (MOU) between the Barossa Valley Hockey Association and the Barossa Council for the Stockwell Recreation Park Artificial Turf Pitch.

**RECOMMENDATION**

That Council:

(1) Support the termination of the current Memorandum of Understanding between the Barossa Valley Hockey Association (BVHA) and the Barossa Council for the Stockwell Recreation Park Artificial Turf Pitch; and

(2) Approve a new set of conditions to govern financial arrangements associated with the ongoing management and replacement of the Stockwell Recreation Park Synthetic Hockey Pitch as follows:
   a. BVHA are required to contribute 50% towards the future costs of the synthetic playing surface replacement.
   b. BVHA are to establish a sinking fund with minimum annual contributions determined in accordance with Council's calculation methodology set out in the Lease, Licence and Hire Permit Policy.
   c. BVHA are to meet loan repayment instalments in accordance with the original approved Loan Agreement Schedule.
   d. Council to provide ongoing annual operational funding of $15,000 per year to assist with routine maintenance of the synthetic hockey pitch subject to the provision of an annual maintenance schedule to be agreed by Council, submission of evidence of compliance with the agreed maintenance schedule at the conclusion of each financial year, and the conduct of routine inspections at Council's sole discretion to ensure that a base level of service is maintained.
   e. BVHA to provide Council with a copy of its annual financial report to satisfy Council of its financial sustainability during the loan period.
   f. BVHA to provide annual audited Financial Statements to Council within three months of the end of the Financial Year each year.
   g. BVHA and Council to negotiate revised lease and licence agreements in accordance with recently approved Lease, Licence and Hire Permit Policy to ensure alignment with contemporary settings.

**REPORT**

*Background*
In support of the development and installation of an artificial turf hockey pitch at the Stockwell Recreation Park in 2013, Council approved a $515,000 community loan to be taken out by the Barossa Valley Hockey Association (BVHA). The loan was taken over a 20-year period via Local Government Financial Services and is supported by an MOU between The Barossa Council and Barossa Valley Hockey Association setting out the repayment schedule and ongoing financial administration arrangements for the turf pitch during the period 2013-2034.

The BVHA fully own the artificial hockey pitch and surrounding infrastructure at Stockwell Recreation Park and operate the asset under a ground lease arrangement.

*Introduction*
At a Special Council Meeting on 28 October 2013, Council resolved to support the BVHA Artificial Hockey Pitch project with the provision of funding assistance subject to a number of conditions.

In addition to loan funding, Council agreed to provide annual operational funding of up to a maximum of $15,000 per year (for the first 15 years of the loan term). This contribution was however subject to conditions within Section G of the MOU whereby any BVHA income realised above that estimated in the original Whole of Life Analysis may be returned to Council to offset Council's operational contribution.

Section D of the MOU provided specific conditions relating to the repayment of loan funds as follows:

- Loan Repayments over a 20-year period in accordance with a set repayment schedule;
- Return of $100,000 over the life of the project – Council and BVHA to review on an annual basis the capacity for repayment of a contribution towards the $100,000.
- Sinking fund – Council and BVHA to agree arrangements for the establishment of a trust fund to act as a sinking fund and draw up an MOU to govern that fund during the first five years of the loan repayment term.

The above terms and conditions have limited the BVHA's capacity to generate sufficient surplus funds to establish a sinking fund or contribute to any further improvements at the site. The remaining conditions have also not been fully realised by both BVHA and The Barossa Council, as aside from the Association's capacity to service its loan repayments, they have simply not been economically viable.

In addition, the current conditions set out in the MOU are also not consistent with new sinking fund and investment settings recently approved in Council's Lease, Licence and Hire Permit Policy reforms.

*Discussion*
Given the lack of alignment between historical financial conditions set out in the MOU between the Barossa Valley Hockey Associated and the Barossa Council for the Stockwell Recreation Park Artificial Turf Pitch (2013-2034) and Council's recently adopted Lease, Licence and Hire Permit Policy settings and the unsustainability of the current financial arrangements at the site, a review of agreed conditions is now required.

The BVHA still owes $357,250 (plus interest of 6.2% p.a) in loan repayments for the remaining term of 11 years. In addition to this financial commitment, the Association is also responsible for generating additional funds for the replacement of the turf pitch when it is assessed as being at the end of its useful life. Hockey playing surfaces normally have an average playing life of 15 – 20 years, depending on the usage and maintenance of the field. A recent internal assessment has indicated that the playing surface appears to have 3 years of competition life left in it and 5 years of structural life. As such, the requirement for BVHA to generate and rapidly grow a sinking fund for the replacement of the turf pitch is paramount.

Under new Lease, Licence and Hire Permit Policy provisions, to ensure that sufficient funds are available for the replacement of synthetic playing surfaces, Council will require the Lessee to establish a 'sinking fund'. It is expected the Lessee will contribute 50% towards the future cost of the synthetic playing surface replacement, unless otherwise resolved by Council. The policy further sets out methodology for calculating annual sinking fund contributions to meet replacement costs. At this time, the BVHA is constrained in meeting this requirement by contradictory conditions set out in the MOU.

To support the ongoing financial sustainability of the BVHA and its capacity to both maintain the existing Synthetic Hockey Pitch and contribute to its replacement in accordance with Council's current policy settings, it is recommended that Council support the termination of the current MOU and approve a new set of conditions to govern financial arrangements associated with the ongoing maintenance and replacement of the Stockwell Recreation Park Synthetic Hockey Pitch as follows:

- BVHA are required to contribute 50% towards the future costs of the synthetic playing surface replacement;
- BVHA are to establish a sinking fund with minimum annual contributions determined in accordance with Council's calculation methodology set out in the Lease, Licence and Hire Permit Policy;
- BVHA are to meet loan repayment instalments in accordance with the original approved Loan Agreement Schedule;
- Council to provide ongoing annual operational funding of $15,000 per year to assist with routine maintenance of the synthetic hockey pitch subject to the provision of an annual maintenance schedule to be agreed by Council, submission of evidence of compliance with the agreed maintenance schedule at the conclusion of each financial year, and the conduct of routine inspections at Council's sole discretion to ensure that a base level of service is maintained.
- BVHA to provide Council with a copy of its annual financial report to satisfy Council of its financial sustainability during the loan period.
- BVHA to provide annual audited Financial Statements to Council within three months of the end of the Financial Year each year.
- BVHA and Council to negotiate revised lease and licence agreements in accordance with recently approved Lease, Licence and Hire Permit Policy to ensure alignment with contemporary settings.

*Summary and Conclusion*

Based on the lack of feasibility of current MOU arrangements between the Barossa Valley Hockey Association and the Barossa Council for the Stockwell Recreation Park Artificial Turf Pitch and misalignment with recently approved Lease, Licence and Hire Permit Policy settings, it is recommended that Council approve a new set of conditions

to support the ongoing financial sustainability of the BVHA and its capacity to both maintain the existing Synthetic Hockey Pitch and contribute to its replacement.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Corporate Plan
BS6 - Finance - Transparency and accountability regarding Council activity and expenditure. Provision of organisational performance report (outcomes), activity report (outputs), a range of statutory reporting (e.g. public health, tax, superannuation), financial reporting

*Supporting references*
The Barossa Council Lease, Licence and Hire Permit Policy

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Legislative Requirements
Nil

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The proposed revised financial conditions are aligned with current policy settings and will have no net impact on current approved budget settings. In accordance with the original council resolution on 28 October 2013, Council has made provision within the Long Term Financial Plan to contribute to 50% of replacement costs for the Synthetic Turf Hockey Pitch.

The review and update of financial arrangements of associated with the ongoing maintenance and replacement of the Stockwell Recreation Park Synthetic Hockey Pitch ensures risks associated with the ongoing financial sustainability of the Hockey Association and its capacity to maintain and replace pitch infrastructure are mitigated and provides for equity and transparency in the application of modern policy settings.

## COMMUNITY ENGAGEMENT

The Barossa Valley Hockey Association has been consulted on current challenges inherent in existing MOU arrangements. Further community engagement is not required under Council policy settings.

# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.7 MONTHLY FINANCE REPORT AS AT 31 OCTOBER 2023

**Author: Senior Accountant**
**23/111717**

**PURPOSE**

The Uniform Presentation of Finances report provides information as to the financial position of Council, including notes on material financial trends and transactions.

**RECOMMENDATION**

That Council receive and note the Monthly Finance Report as at 31 October 2023 as provided at Attachment 1.

**REPORT**

The Monthly Finance Report (as at 31 October 2023) is Attached. The report has been prepared comparing actuals to the original adopted budget 2023/24.

**ATTACHMENTS OR OTHER SUPPORTING REFERENCES**

Attachment 1 Monthly Finance Report Council October 2023

*Supporting references*
Nil

**COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS**

Corporate Plan
BS6 - Finance - Transparency and accountability regarding Council activity and expenditure. Provision of organisational performance report (outcomes), activity report (outputs), a range of statutory reporting (e.g. public health, tax, superannuation), financial reporting

Legislative Requirements
*Local Government (Financial Management) Regulations 2011, Regulation 9(1)(b) LGA Information paper no.25 – Monitoring Council Budget Performance*

**FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS**

To enable Council to make effective and strategic financial decisions, a regular up to date high level financial report is provided.

## COMMUNITY ENGAGEMENT

Community Consultation was part of the original budget adoption process in June/July 2023, as per legislation. This report is advising Council of the monthly finance position compared to that budget.

# MONTHLY FINANCE REPORT

AS AT 31 October 2023
FOR YEAR ENDING 30 JUNE 2024

## Uniform Presentation of Finances

| | Notes | % Actual Expenditure to Original Budget | Original Budget (Full-Year) $'000 | Actual Result (Year-to-Date) $'000 |
|---|---|---|---|---|
| **OPERATING ACTIVITIES:** | | ***Operating*** | | |
| Operating Income | | | 45,014 | 39,680 |
| *Less* Operating Expenses | | **15.33%** | (47,359) | (14,614) |
| **Operating Surplus / (Deficit)** | | | **(2,345)** | **25,066** |
| **CAPITAL ACTIVITIES:** | | | | |
| **Net Outlays on Existing Assets** | | ***Capital*** | | |
| Capital Expenditure on Renewal and Replacement of Existing Assets | | 16.69% | (8,031) | (1,340) |
| *Add back Depreciation, Amortisation & Impairment* | | | 10,170 | 3,390 |
| *Add back Proceeds from Sale of Replaced Assets* | | | 224 | 125 |
| **Subtotal** | | | **2,363** | **2,175** |
| **Net Outlays on New and Upgraded Assets** | | | | |
| Capital Expenditure on New and Upgraded Assets | | 26.74% | (14,822) | (3,964) |
| *Add back Amounts Received Specifically for New and Upgraded Assets* | | | 2,796 | 914 |
| *Add back Proceeds from Sale of Surplus Assets* | | | 0 | 0 |
| **Subtotal** | | | **(12,026)** | **(3,050)** |
| **Net Lending/(Borrowing) for the Financial Year** | | | **(12,008)** | **24,191** |
| | **Total % Capital Budget Spent** | **23.21%** | | |

**NOTES**

1) 2023/24 Capital Expenditure to end of October includes:
- The Big Project - Tanunda Rec Park - $1.27M
- Upgrade Tanunda Oval - $136k
- Asset Management System - $35k
- Road Resheeting $103k
- Mt Pleasant Caravan Park Upgrade - $864k
- The Big Project -Barossa Rugby Park - $1.33M
- Drainage $103k
- Streetscaping $97k
- Footpaths & Kerbing $83k
- Sealed Roads $562k
- Nuriootpa Soldiers Memorial - $29k

# DEBATE REPORT

## 7.3 Infrastructure and Environment Services

### 7.3.1 REQUEST - MEMORIAL ON COMMUNITY LAND - JOHN REUSCH

**Author: Director Infrastructure and Environmental Services**
**23/92581**

**PURPOSE**

To consider a request for the installation of a memorial plaque on an existing bench seat at Linear Park, Nuriootpa.

**RECOMMENDATION**

That Council provides consent to Jane Fox for the installation of a bronze plaque on a bench seat in Linear Park, Nuriootpa in memory of John Reusch, subject to compliance with the Memorials on Community Land Policy.

**REPORT**

*Background*
The installation of memorial symbols within Community Land requires the approval of Council. Council's Memorials on Community Land Policy is attached for information.

*Discussion*
The family of the late John Reusch have written to Council requesting permission to install a memorial plaque to an existing bench in Liner Park, Nuriootpa, attached.

The application provides a detailed summary of Mr Reusch's service to the Barossa Community together with the wording the family wish to have included on the memorial plaque.

*Summary and Conclusion*
The application clearly outlines the connection John Reusch had to the Barossa as required at 4.1.1 of the Policy.

Council's Manager Operations and Environmental Services has no objection to the proposal.

**ATTACHMENTS OR OTHER SUPPORTING REFERENCES**

Attachment 1 Memorials on Community Land - adopted 17 September 2019 ⇩
Attachment 2 Memorial plaque application - John Reusch ⇩

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Corporate Plan
CS3 - Assets - Planning, construction, maintenance and operation of Council's assets (Transport, Bridges, Community Wastewater Management System, Community, Cultural, Recreation and Stormwater)

Legislative Requirements
Nil

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The Reusch family will pay all costs associated with the installation of the memorial plaque.

An audit of Open Space Furniture is currently in progress, should the audit indicate that the bench is past its useful life, Council will fund a new bench at the same location prior to the installation of the plaque.

## COMMUNITY ENGAGEMENT

Community consultation is not required under legislation or Council Policy.

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# THE BAROSSA COUNCIL MEMORIALS ON COMMUNITY LAND POLICY

| | | | |
|---|---|---|---|
| **Corporate Plan Link:** | 6.2 Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements. | | |
| **Policy Owner:** | CEO or DCCS | **Previous Approval Date(s):** | 20 Oct 2009 |
| **Document Control Employee:** | Manager Community Projects | **Current Approval Date:** | 17 Sept 2019 |
| **HPE Content Manager Ref:** | 19/31010 | **Next Review Date:** | By Oct 2023 |

## 1. Purpose

The purpose of this Policy is to provide compassionate, consistent and accountable guidance on Council's position regarding:

1.1 Community requests for the installation of Memorials on Community Land.
1.2 Community installations of Road Side Memorials.
1.3 Scattering of ashes on Community Land.

There is no legislative requirement for Council to have a policy in this area; however various sections of the Local Government Act 1999 require that any alterations (including additions) to Community Land and Roads under Council's care and control must be authorised by Council.

## 2. Scope

The Memorials on Community Land Policy provides guidance for the management and placement of all existing and proposed plaques and memorials (including trees) within the Council area, whether they are in or on buildings or other community facilities, pavements or roadsides, parks, gardens, cemeteries, streets or any other area of council owned or managed public open space.

## 3. Definitions

| | |
|---|---|
| Memorial | An object or image including garden beds, trees, park benches, etc. constructed, erected, planted, painted or other indicators commemorating a deceased person. |
| Roadside Memorial | A symbol with the following criteria:<br>• Not more than 1m2 in size<br>• Non – reflective<br>• Installed with no concrete footings (ie pushed into earth only)<br>• Placed within the road reserve and not on the carriageway or footpath<br>A Roadside Memorial does not include a roadside crash marker (black or red). |
| Community Land | All local government land (except roads) that is owned by a council or under a council's care, control and management and that has not been excluded as Community Land, or had the Community Land |

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| | |
|---|---|
| | Classification revoked pursuant to Chapter 11, Part 1, Division 3 of the *Local Government Act 1999*. |
| Road | A public or private street, road or thoroughfare to which public access is available on a continuous or substantially continuous basis to vehicles or pedestrians or both and includes:<br>(a) a bridge, viaduct or subway; or<br>(b) an alley, laneway or walkway |
| Road Reserve / Verge | The road verge is the area of land between the back of the kerb or road edge and the adjoining property boundary. |

## 4. Policy Statement

### 4.1 Memorials on Community Land

4.1.1 Memorials on Community Land may be approved for persons who had a significant connection to the Barossa (eg resident, volunteer, community leader) as determined by a report to Council.

4.1.2 The installation of Memorials within Community Land requires the approval of Council. No Memorials depicting personal circumstances are to be located on Community Land, unless approved by Council and must meet the following criteria:

- Be in keeping with any existing master plan or strategy relevant to the site
- Will not adversely impact the existing site use
- Will not compromise the aesthetic or cultural integrity of the site
- Will not compromise either public or personal safety
- Will not be placed in any designated memorial garden
- Applicants are to meet all costs associated with the purchase and installation. Ongoing maintenance thereafter will be at a Service Level determined by Council, as resources permit. Council, at its discretion, may waive the maintenance requirements.
- Replacement or removal of the Memorial due to loss/damage or asset depreciation will be at the discretion of Officers. The longevity and replacement of Memorials is not guaranteed.
- Council may require the family member or applicant to remove, alter or relocate a Memorial at their expense, if it requires maintenance, poses a risk to public or personal safety or is uncompliant with Council's Policies and Processes, master plan or strategies relevant to the site or Land the Memorial is on. If this cannot be achieved, Council reserves the right to remove, alter or relocate Memorials at its discretion. For example: as Community needs change, so may the preferred use of Council reserves / recreation parks / parks. Existing Memorials give families no guarantee that Council may not sell or redevelop the site at any time in the future. Council Employees will notify affected family members wherever possible prior to removal, alteration or relocation.

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- The Memorial will not commemorate a person that is already memorialised within The Barossa Council region (except for a memorial within a cemetery managed by The Barossa Council).
- The Memorial demonstrates sensitivity and will not cause offense.
- Council will use best endeavours to contact relatives in the event that a memorial on community land needs to be removed or relocated.

4.1.3 Application Process

- A person wishing to place or construct a Memorial on Community Land should make a written application to Council, addressed to the Chief Executive Officer via The Barossa Council, 43-51 Tanunda Road, Nuriootpa, SA 5355, or via email barossa@barossa.sa.gov.au. The application will be processed by delegated Officers.
- Acknowledgement of receipt will be provided within 5 working days and the application will be referred to the Director Corporate and Community Services (DCCS) or delegate.
- The application for a Memorial on Community Land (not a Roadside Memorial) will be included in the Council meeting agenda as the Manager's Debate Report to the next Council meeting. Applicants should be aware that the application letter (including any contact details provided) may be attached to the Manager's Debate Report, and that the Council meeting agenda is a publicly available document and will be accessible via Council's website. It is the applicant's responsibility to notify Council within a reasonable period of time if they wish for contact details to be redacted.
- The Council's decision will be reported to the applicant by the DCCS or delegate in writing within seven (7) working days of the next meeting. Council meeting minutes are also available on Council's website www.barossa.sagov.au.

**4.2 Roadside Memorials**

4.2.1 Roadside Memorials may be placed on the Roadside or Road Reserve in memory of the person who lost their life at that place.

4.2.2 The presence of Roadside Memorials needs to be treated with sensitivity, as they are of significant importance to families and friends that have lost loved ones.

4.2.3 However they can:

- be upsetting to some members of the community
- be distracting to Road users, thereby creating a safety hazard
- result in visitors stopping at Memorials, potentially creating a traffic hazard especially on points of the road network which have been identified as an area of increased risk.
- add complexity to maintenance activity on the Road Verge by increasing the number of obstructions
- complicate and delay the progress of programmed capital and / or maintenance works due to the need to remove or relocate the Memorial.

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4.2.4 Roadside Memorials may be erected in memory of a person/s that has lost their life as a result of a road crash within the Council region and:

- be approached with a flexible, balanced, compassionate approach to individual preferences, road safety considerations, and nearby residents / businesses.
- will be situated as close as practical to the accident location providing that the safety of the public, resources, buildings and fixtures is not compromised.
- shall not obstruct the use of the Road or Road Verge by pedestrians, cyclists or road users.
- has a contact person nominated for inclusion in Council's records.

4.2.5 Time period, appearance, location and installation of Roadside Memorial installations should be:

- temporary in nature, installed for a period of up to 15 months. However, should family or friends of the deceased person wish it to remain in situ for a longer period, this may be negotiated with Council.
- no more than 1m2
- located at least:
  - 1 metre outside the line of any guidepost
  - 2 metres away from the edge of any Road
  - 1 metre from the edge of any public access way or footpath
- not located:
  - where they may obstruct the role of any traffic control item
  - in close proximity to residential dwellings or businesses, without permission from the property owner
  - on landscaped Verges
  - on traffic islands, medians or roundabouts
  - within 30 metres of traffic signals
  - within 30 metres of a curve of the road
  - on any existing Roadside object, structure or within trees or vegetation without permission from Council.
- not to be installed with fixed footings
- not to compromise the health or integrity of any tree or vegetation

4.2.6 Any Roadside Memorial placed which does not meet the criteria above may be removed and stored in accordance with 4.2.10.

4.2.7 If a Roadside Memorial has fallen into disrepair or unreasonably interferes with road management or maintenance activities, in accordance with 4.2.10, Officers will contact the family (where possible) to request that the Memorial be maintained, moved or removed, whatever is appropriate.

4.2.8 Roadworks near Memorials

- Where construction or road works are required to be undertaken and will impact on a Roadside Memorial, including maintenance activities, Officers will remove the Memorial in accordance with 4.2.10.
- The Memorial may be reinstated as close as practical to the original location at the conclusion of the works.

4.2.9 Removal and Storage/disposal

When necessary, either fifteen (15) months after the passing of the person, unless otherwise agreed, or if a Memorial does not comply with this Policy, Officers will attempt to contact the family or friends of the deceased person to arrange for its modification, relocation or removal. In the event that the Roadside Memorial owner cannot be contacted, placing a 'notice of intent to modify, relocate or

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remove' as per attached template, on the Roadside Memorial will be considered and placed on the Memorial for a period of no less than three (3) months. At the conclusion of this time, the Memorial will be photographed and registered in Council's Electronic Records Management System in accordance with Council's Knowledge Management Policy.

Where practical, Memorials will be relocated and stored at a secure location. After a storage period of 12 months, and if the family have not been able to be contacted, a Roadside Memorial may be disposed of.

4.2.10 A Memorial Register will be maintained to document the location, number and contact details of applicants.

### 4.3 Scattering of Ashes

Requests for scattering of ashes of deceased persons or animals on Community Land will not be approved.

## 5. Supporting Process

Notice of intent to modify, relocate or remove memorial template Ref: 19/34465

## 6. Related Policies

Local Government Land By-Law

## 7. Legislation and References

None

## 8. Review

This Policy will be reviewed by [the Council / Document Control Employee] in consultation with the relevant stakeholders, within twelve (12) months of each new council or more frequently if legislation or Council's need changes.

## 9. Further Information

9.1. This Policy is available on Council's website at www.barossa.sa.gov.au. It can also be viewed electronically at Council's Principal Office at 43-51 Tanunda Road, Nuriootpa and all Council branches, during ordinary business hours. A copy of this Policy can be obtained at those venues upon payment of a fixed fee.

9.2. Complaints regarding this Policy or its application can be made to the Customer Support Team on 8563 8444 or barossa@barossa.sa.gov.au at first instance, who will refer you to the most appropriate Employee according to Council's Customer Service Policy and Complaints Handling Process (see clause 9.1 above for availability).

**Signed:** ..... **Dated:** 24/09/2019.....

[Mayor Michael Lange or
Chief Executive Employee under delegation]

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| 10. | Policy Version History |
|---|---|

| Version No: | Approval Date: | Description of Change: |
|---|---|---|
| Eg. 1.0 | 20/10/2009 | New Policy |
| Eg. 2.0 | 17/09/2019 | General review, update to new template and addition of Roadside Memorials Policy and Scattering of Ashes |

7 October 2023

Mr Martin McCarthy

Chief Executive Officer

The Barossa Council

43-51 Tanunda Road

Nuriootpa SA 5355

Dear Mr McCarthy

I write on behalf of my mother, Patricia Reusch and our family.

My father John Reusch passed away in 2021. He lived at Nuriootpa all of his life. He was a local businessman who supported the local community for the best part of his 89 years by giving many years of service to various local committees.

Mum and Dad lived on Kokoda Road at Nuriootpa for most of their life together. Later they moved to Buna Terrace and finally El Alamein Road.

The Arboretum on Kokoda Road (Linear Park) has always been a special place for our family. Having lived opposite it for many years, and then only around the corner, it was a park where many of our family gatherings were held and celebrated and where many hours were spent as children. When Dad retired, the arboretum became part of his walking route, and he had a favorite seat that he loved to sit on and watch the world go by.

As a family, we would love to add a plaque to that seat, in memory of Dad. We are happy to cover all associated costs.

We ask that this request be raised at Council with the view to seeking approval for this to proceed.

I have attached some photographs which indicate the seat I refer to. Please do not hesitate to contact me should you require any further information.

I look forward to your response.

With Kind Regards

Jane Fox

Jane Fox (nee Reusch)

[redacted]

[redacted]







## Service to the Community - John Reusch (b: 1931 – d: 2021)

| | |
|---|---|
| 1945 | Gym instructor & committee member after representing SA in U/14 comp. |
| 1965-1972 | Kindergarten committee member (including 2 years as President) |
| 1966-1979 | Primary School committee member |
| | Instructor and committee member for the Barossa Valley Recreation Centre |
| 1974-1979 | High School committee member. Member of Canteen committee |
| 1978-1983 | Elder of the Uniting Church |
| 1968-1975 | Member of the District Council including 3 years as a member of the Barossa Valley Public Libraries Board |
| 1976-1986 | Member of the Nuriootpa War Memorial Swimming Pool Committee |
| | Driver and Attendant for St Johns Ambulance for 2 years |
| 1940-1961 | Played football for the Nuriootpa Rovers Football Club |
| 1961- | Committee member & Trainer for the Nuriootpa Rovers club for many years |
| 1942- | Played cricket for the local Nuriootpa club. Progressed to committee and was elected president. Also coached three junior teams. |
| | Social committee President for local golf club |
| 1965 - Close of Cmtee | Member of the Community Centre Committee. |
| 60+ years | Member of Nuriootpa Centennial Park Committee, joining when he was 16 years old He has served as both President and Secretary. |
| 41+ years | Committee Member of the Barossa Valley Nursing Home Inc., now named Barossa Village. During his time on this committee he has served as Chairperson and Secretary and as a member of the Planning Sub-Committee. |
| 40+ years | Justice of the Peace |
| 32+ years | Member of the Nuriootpa Lawn Bowls Club. During this time he has been a member of the Committee and undertaken the following roles Club President, temporary joint green keeper for 2 years, member of the Grounds Committee, member of the Fundraising Committee and member of the Selection Committee. |
| 20+ years | Member of Probus, including time as Chairperson |
| 20 years | Member of the Vintage Festival Committee |
| 20 years | Member of the Nuriootpa Float committee |
| 20+ years | Member of the Barossa Tourist Association |
| 20 years | Member of the Businessmen's committee |
| | Initiating chairman of the Australian Assistance Plan |
| 12+ years | Meals on Wheels Volunteer |
| | Volunteer driver for the Barossa Village for several years |

## Service to the Community - John Reusch (b: 1931 – d: 2021)

| | |
|---|---|
| 40 years | Proprietor of the local Pharmacy set up in 1928 by his father |
| HONOURS | |
| | Life member of the Nuriootpa Rovers Football Club |
| | Life member of the Nuriootpa Lawn Bowls Club |
| 2001 | Barossa Council service award |
| | Friend of Barossa Bush gardens |
| 2001 | Certificate of recognition– Barossa Valley Meals on Wheels |
| 2004 | Certificate of Service to Meals on Wheels SA (12 years) |
| 2001 | Barossa Valley Life Member |

As can be seen by the details listed, my father has contributed to the community of the Barossa Valley and in particular, to his hometown of Nuriootpa from a very early age.

He joined his first Committee at 16 years of age and remained on that Committee for over 60 years.

Throughout his life he has volunteered thousands of hours to a broad range of organizations. When he passed, we tried to calculate his combined years of service on all these committees and got to the equivalent of some 300+ years.

In memory of JOHN REUSCH

1931 – 2021

Those we love don't go away,

they walk beside us every day.

# DEBATE REPORT

## 7.4 Development and Community Services

### 7.4.1 CONSIDERATION AND ADOPTION OF COMMITTEE RESOLUTIONS - BAROSSA BUSHGARDENS

**Author: Executive and Project Support Officer**
**23/93523**

**PURPOSE**

The minutes of Council Section 41 Committee are presented here for consideration and adoption by Council.

**RECOMMENDATION**

That Council having reviewed the Minutes of the Barossa Bushgardens S41 Committee meeting held 11 October 2023, adopt the Resolutions contained within.

**REPORT**

*Discussion*
The consideration and adoption of recommendations of Council Committees to Council requires assessment by Council to ensure compliance obligations under section 6(a) of the *Local Government Act*. The relevant Minutes received in the past month are therefore presented for Council adoption.

**ATTACHMENTS OR OTHER SUPPORTING REFERENCES**

Attachment 1 Minutes - Barossa Bushgardens Committee Meeting - 11 October 2023 ⇩

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS



Community and Culture



Natural Environment and Built Heritage

Community Plan
Support community based sustainability initiatives to help reduce the Barossa's contribution to the climate crisis and build on the capacity of local residents and industry to mitigate negative impacts.

Build on a strong sense of community pride with active community groups and individuals participating in local decision making and community building activities.

Legislative Requirements
Local Government Act and Regulations
Landscape South Australia Act 2019 and Landscape South Australia (General) Regulations 2020.

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Identified within the body of the minutes, and is included within endorsed Council budget.

## COMMUNITY ENGAGEMENT

Not required by Council.

**2023/22**

**MINUTES OF THE MEETING OF BAROSSA BUSHGARDENS COMMITTEE**
held on Wednesday 11 October 2023 commencing at 1:02pm
in the Council Chambers, 43-51 Tanunda Road, Nuriootpa.

# M I N U T E S

## 1. ATTENDANCE RECORD

### 1.1 Members Present

Russell Johnstone, Louise Mason, Trevor Waldhuter, Bryce Lillecrapp, Andrew Fairney (via Teams), Tracey Davis,

Staff – Ben Clark (Director, Infrastructure and Environmental Services), Glen Carter (Manager, Infrastructure and Environmental Services), Kim Thompson (Senior Environmental Officer), Doreen Von Linde(NRC Coordinator), Penny Devlin (Nursery Manager) and Chris Kruger (Minute Secretary).

Apologies

Cr K Schilling

Not Present

Nil

Leave of Absence

Nil

## 2. CONFIRMATION OF PREVIOUS MINUTES

### 2.1 Minutes of previous meetings – for confirmation:

**MOVED** L Mason

**2023/23**

That the Minutes of the Barossa Bushgardens Committee held on Wednesday 9 August 2023 at 1:00pm, as circulated, be confirmed as true and correct records of the proceedings of those meetings.

**SECONDED** T Waldhuter **CARRIED BB 2022-26/13**

## 2.2 Matters arising from previous minutes

**2.2.1 MATTERS ARISING FROM PREVIOUS MINUTES**
**23/72932**

The following actions from previous meetings are in progress as detailed below:

| Meeting Date | Resolution/Action | Status | Actioning Officer |
|---|---|---|---|
| 10 February 2021 | Offer of donation – Memorial Seating and Wollemi Pine Tree – Design Guide to be submitted to future S41 Committee meeting | Complete | NRC Coordinator |
| 8 February 2023 | Investigate the efficiency of the existing solar panels on the Natural Resource Centre | Pending | Coordinator, Building and Facility Maintenance |
| 14 June 2023 | Drafting of Event calendar, identifying strategies and target audiences<br><br>Draft Calendar to be included in Agenda for next S41 Committee meeting. | Pending | Manager, Works and Operations |
| 14 June 2023 | Future direction of S41 Committee – Manager, Works and Operations to seek input from key stakeholders to enable the development of a Discussion Paper, examining operating models of like-minded | Pending | Senior Environmental Officer |

**2023/24**

| | | | |
|---|---|---|---|
| | organisations. A report to be presented to a future S41 Committee Meeting. | | |
| 11 October 2023 | R Johnstone to seek expressions of interest from Barossa Australia in relation to representation from the tourism sector on the Barossa Bushgardens S41 Committee. | Pending | R Johnstone |
| 11 October 2023 | NRC Coordinator to explore opportunities for cross promotion with the Arid Lands Botanic Gardens Port Augusta. | Pending | NRC Coordinator |
| 11 October 2023 | Engage with Mayor Lange to seek inclusion in cycling trails, with linkage to the Bushgardens. | Pending | R Johnstone |
| 11 October 2023 | Review of Barossa Bushgardens Masterplan and Strategic Plan<br><br>Members are requested to review the current Masterplan prior to the next S41 Committee meeting. | Pending | Committee members |

**2023/25**

| | | | |
|---|---|---|---|
| 11 October 2023 | Draft a proposal for the next Council Budget cycle including a review of the Masterplan and possible engagement with a consultant. Key Stakeholders to be engaged prior to a report being presented to Council. | Pending | Director, Infrastructure and Environmental Services |
| 11 October 2023 | Northern and Yorke Landscape Board Funding<br><br>Draft funding applications for up to five proposals and submit for consideration prior to 1 November 2023 deadline. | Pending | NRC Coordinator |

## 3. MATTERS FOR INFORMATION

**3.1 VISITATION TO BAROSSA BUSHGARDENS**

**3.2 RISK MANAGEMENT/WORK HEALTH AND SAFETY**

**3.3 MARKETING INITIATIVES AND SALES OPPORTUNITIES**

**3.4 CORRESPONDENCE**

**3.5 PARTNER PROJECTS UPDATE**

**3.6 STRATEGIC PLAN PROGRESS REPORT**

**3.7 CHAIRPERSON'S REPORT**

**2023/26**

**3.8 LANDSCAPE SA NORTHERN AND YORKE - NRC PROJECT PROPOSAL 2023-2024**

**MOVED** A Fairney

That Barossa Bushgardens Committee receive and note the reports contained within Matters for Information.

**SECONDED** B Lillecrapp **CARRIED BB 2022-26/14**

## 4. DEBATE REPORT

**4.1 FINANCE REPORT**
**23/73075**

**MOVED** B Lillecrapp

That Barossa Bushgardens Committee receive and note the report.

**SECONDED** A Fairney **CARRIED BB 2022-26/15**

**PURPOSE**

To provide progress on budget income and expenditure as at 30 September 2023.

**REPORT**

*Discussion*
At the end of Quarter One, cost centres are within budget allocations.

Further opportunities for funding through Northern and Yorke Landscape Board may be possible and it is anticipated that the Barossa Bushgardens will submit project proposals for funding consideration prior to the deadline of 6 November 2023.

**ATTACHMENTS OR OTHER SUPPORTING REFERENCES**

Attachment 1 Barossa Bushgardens Budget as at 30 September 2023

*Supporting references*
Nil.

**COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS**

Community Plan

**2023/27**

Legislative Requirements
Nil.

**FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS**

Nil.

**COMMUNITY ENGAGEMENT**

Not required under Legislation or Council's Public Consultation Policy.

## 5. CONFIDENTIAL AGENDA

Nil

## 6. URGENT OTHER BUSINESS

Nil

## 7. NEXT MEETING

Wednesday 13 December 2023 at 1:00pm

## 8. CLOSURE

Chairperson R Johnstone declared the meeting closed at 2:19pm.

Confirmed at Barossa Bushgardens Committee Meeting on 13 December 2023

Date:…… Chairperson……

# DEBATE REPORT

## 7.4 Development and Community Services

### 7.4.2 SUBMISSION TO THE GREATER ADELAIDE REGIONAL PLAN DISCUSSION PAPER

**Author: Manager Development Services**
**23/110923**

**PURPOSE**

To seek Council endorsement of the draft submission prepared in relation to the Greater Adelaide Regional Plan Discussion Paper.

**RECOMMENDATION**

That Council endorse the draft Greater Adelaide Regional Plan Discussion Paper submission, contained within Attachment 2.

**REPORT**

*Background*
The State Planning Commission released the Greater Adelaide Regional Plan (GARP) Discussion Paper on 14 August 2023.

The GARP incorporates 27 Local Government areas and extends from Cape Jervis in the south, to Murray Bridge in the east and the Barossa in the north.

The GARP will replace the current plan, known as the 30-Year Plan for Greater Adelaide. The plan will identify growth over a 15 to 30 year period, by investigating and guiding:

- Where houses and employment land will go;
- How housing and population will be serviced;
- Which areas need conservation and protection; and
- What major infrastructure is needed and how it will be provided.

Following consultation and feedback, the State Planning Commission will prepare and release a draft GARP. Consultation on the draft GARP is anticipated to occur in 2024.

The Chair of the State Planning Commission, Mr Craig, Holden, attended the Council Workshop on 6th September 2023 to speak to the Discussion Paper. A copy of the GARP Discussion Paper Presentation is contained within Attachment 1.

The consultation period concluded on 6th November 2023.

Councils were given an extension to make a submission, provided that an embargoed draft was provided by the due date and that the endorsed version is provided the next business day following the scheduled November Council meeting.

*Discussion*
The GARP Discussion Paper is divided into two (2) parts. Part one (1) is focused on *how* Greater Adelaide should grow and part two (2) is focused on *where* Greater Adelaide should grow.

In part one (1) of the Discussion Paper, four (4) key outcomes are proposed to guide the discussion. These outcomes were informed by the State Planning Policies and global trends. The four (4) outcomes are as follows:

- A greener, wilder and climate resilient environment;
- A more equitable and socially cohesive place;
- A strong economy built on a smarter, cleaner, regenerative future; and
- A greater choice of housing in the right places.

Additionally, the need for 'living locally' and understanding the true costs of providing infrastructure to service urban growth are other key focus areas.

In part two (2) of the Discussion Paper, there are seven (7) principles that will guide decisions about where Greater Adelaide should grow. These include:

- Planning for a high growth scenario (670,000 people or 300,000 dwellings by 2051);
- Accommodating a rolling 15-year land supply for a range of land uses;
- Avoiding encroachment into areas of high primary production, landscape or environmental significance; and
- Identification and prioritisation of growth areas that are based on the transparency of costs to the community.

Proposed 'greenfield and satellite city investigation areas' are focused around four (4) key 'spines' (roads) with the north-eastern spine (Sturt Highway) being relevant to The Barossa Council. This spine identifies land clustered around Roseworthy as being a growth investigation area.

The GARP Discussion Paper identifies that the Commission will not investigate growth opportunities in the Barossa Character Preservation District. The Discussion Paper further notes that:

- Concordia is identified as a major growth area; and
- Townships of Freeling and Kapunda will be investigated for modest township growth.

Council's embargoed draft submission is contained within *Attachment 2*. Accompanying the draft submission are key documents relevant to The Barossa Council's Growth and Character planning including:

- Barossa Growth and Infrastructure Investment Issues Paper, URPS, March 2023 (*Attachment 3)*;
- Consultation Issues Paper Engagement Summary Report, URPS, September 2023, (*Attachment 4)*;
- Barossa Character Area Planning, State Planning Commission (*Attachment 5*);
- Strategic Planning Review of the Barossa Character Area – Strategic Directions Paper, Paul Mickan, September 2022 (*Attachment 6)*.

The draft GARP submission makes the following six (6) key recommendations:

- **Recommendation 1** – Retain the Character Preservation District Addendum within the GARP whilst being flexible to accommodate growth and new opportunities and needs of the community.
- **Recommendation 2** – Facilitate a Ministerial Code Amendment to strengthen planning policies within the Character Preservation Overlay under the Planning and Design Code.
- **Recommendation 3** – Support Council in implementing the recommendations under the Growth and Infrastructure Investment Strategy.
- **Recommendation 4** – Infrastructure investment for Concordia is identified and delivered through an equitable funding arrangement and Council is engaged in all facets of structure planning and delivery.
- **Recommendation 5** – Establish a peri-urban sub-region within the GARP.
- **Recommendation 6** – Support growth in existing nodes in proximity to the Barossa, including Freeling and Kapunda.

*Summary and Conclusion*
The GARP is the key document guiding planning outcomes for Greater Adelaide. Council's submission reflects the key priorities identified within Council's Growth and Character Planning agenda and identifies key issues and opportunities for The Barossa Council.

It is recommended that Council endorse the Greater Adelaide Regional Plan Discussion Paper submission, contained within *Attachment 2*.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

| | |
|---|---|
| Attachment 1 | PowerPoint Presentation - Greater Adelaide Regional Plan |
| Attachment 2 | Greater Adelaide Regional Plan Submission - The Barossa Council - 6 November 2023 |
| Attachment 3 | Barossa Growth and Infrastructure Investment Issues Paper - URPS - March 2023 |
| Attachment 4 | URPS Consultation Issues Paper Engagement Summary Report |
| Attachment 5 | 11861736 - SCAP - Letter to Council Concurrence Delegated Decision |
| Attachment 6 | Strategic Planning Review of the Barossa Character Area - Strategic Directions Paper |

*Supporting references*

The Discussion Paper can be viewed via the following link:
https://plan.sa.gov.au/regional-planning-program/about-the-greater-adelaide-regional-plan/what-is-the-greater-adelaide-regional-plan

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan



Natural Environment and Built Heritage

Ensure land use planning and resource use protects the quality of the natural environment, the existing character of rural landscapes, historic significance and the high value of agricultural land.

Legislative Requirements
*Planning, Development and Infrastructure Act 2016*

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

There are no financial or resource implications.

## COMMUNITY ENGAGEMENT

This was a state-led consultation and was open to everyone in the community. Therefore, the consultation did not trigger Council's Public Consultation Policy. Council however promoted the GARP Discussion Paper consultation through its website and facebook channels.



GREATER ADELAIDE REGIONAL PLAN

# Greater Adelaide Regional Plan Discussion Paper

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# Constraints

GREATER ADELAIDE REGIONAL PLAN

**Adelaide is defined and limited by its geography:**

- **Character Preservation Districts** protect our food bowls and historic towns.
- **Environmental and Food Protection Areas** (EFPA) protect our tourism assets, landscape and farming land.
- **Northern Adelaide** is where most greenfield growth will occur over next 30 years.
- **Southern Adelaide** - Limited greenfield growth opportunities (Goolwa and Victor Harbor)
- **Eastern Adelaide -** Mt Barker still got heavy lifting to do over next 10 years, focus on Murray Bridge
- **Infill** - Areas of heritage and character are important to community.
- **Infill -** Tree retention and carparking also important – critical to social license for infill.
- **Infrastructure** - need to efficiently utilise existing infrastructure and sequence new infrastructure for greenfield and infill growth.



# How should Greater Adelaide Grow?

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# Outcomes for Greater Adelaide

GREATER ADELAIDE REGIONAL PLAN

**Based on the SPPs and global trends, the Commission has proposed the following four outcomes to guide the discussion about how Greater Adelaide should grow**



A **greener**, wilder and climate resilient environment



A more **equitable** and socially - cohesive place



A **strong economy** built on a smarter, cleaner, regenerative future



A greater choice of **housing** in the right places

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# Living locally

GREATER ADELAIDE REGIONAL PLAN

**Wherever people choose to live within Adelaide's planned urban form, the Commission is exploring the concept of 'Living Locally'.**

This builds on the **affordable living** and **walkable neighbourhood** strategies in the current 30-Year Plan.

Applies to greenfield and infill development




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# Where should Greater Adelaide Grow?

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# SPC Principles for Identifying land for housing and jobs

GREATER ADELAIDE REGIONAL PLAN

## The Commission's Principles for Identifying Land for Housing and Jobs

### The 7 Principles

**1.**
We will plan for a high-growth scenario and stage the release of new land to meet the forecast demand of 300,000 dwellings by 2051.

**2.**
Sub-regions will have their own distinct part to play in Greater Adelaide's future and each Local Government Area will have targets to accommodate growth.

**3.**
Land supply beyond the planned future urban lands must take into consideration existing capacity of land that is available for development within the existing boundaries (defined by EFPAs).

**4.**
Planning will accommodate rolling 15-year land supply targets for a range of land supply types.

**5.**
The encroachment of urban areas on places of high primary production, landscape or environmental significance should be avoided.

**6.**
To account for zoned land that may not become available for development due to landowner intention, an additional amount of land supply will be identified.

**7.**
Identification and prioritisation of growth areas will be based on the transparency of costs to community (infrastructure provision, housing cost, ongoing living costs, climate change resilience costs) for differing forms of supply.

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# Future Supply

GREATER ADELAIDE REGIONAL PLAN

| | |
|---|---|
| **Need** | • 300,000 homes are needed over the next 30 years |
| **Current** | • We currently have enough land supply for approx. 200,000 homes (0-15 year timeframe) |
| **Future** | • We need to identify more land to accommodate 100,000 homes (16-30 year timeframe) |
| **Future Supply Type** | Of the 100,000, we estimate the need for:<br>• 70,000 infill homes<br>• 30,000 greenfield homes* |

*To be refined after consideration of GARP Discussion Paper feedback.

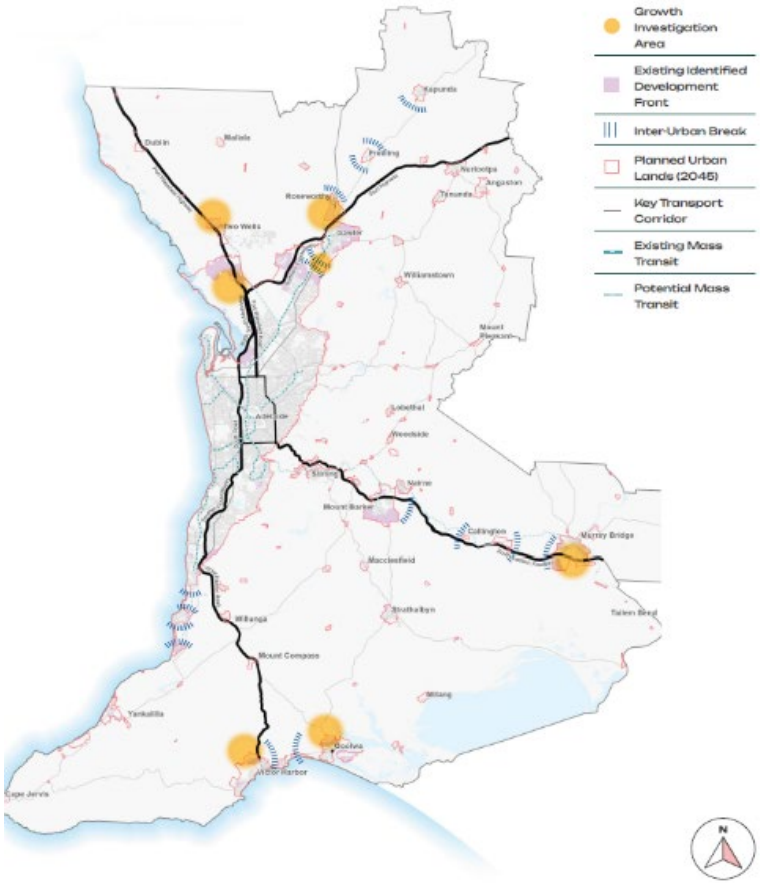
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# Greenfield – four proposed 30 year growth fronts

GREATER ADELAIDE REGIONAL PLAN






North-western spine



North-eastern spine



Eastern spine



Southern spine

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North-western spine – 30 year horizon

GREATER ADELAIDE REGIONAL PLAN

# North-western spine

## Why this area




- Build on development already planned for Riverlea and Two Wells
- Topography does not present significant challenges.
- Current land uses could be relocated without significantly impacting the state's economy.
- Lower primary production value than other land in the north.
- Well connected to strategic employment lands in northern Adelaide.
- Significant investment in completed road infrastructure.
- Planned infrastructure investment to support these already identified growth fronts could be leveraged as a base for further growth
- Could provide the population numbers needed to justify significant regional infrastructure investment.

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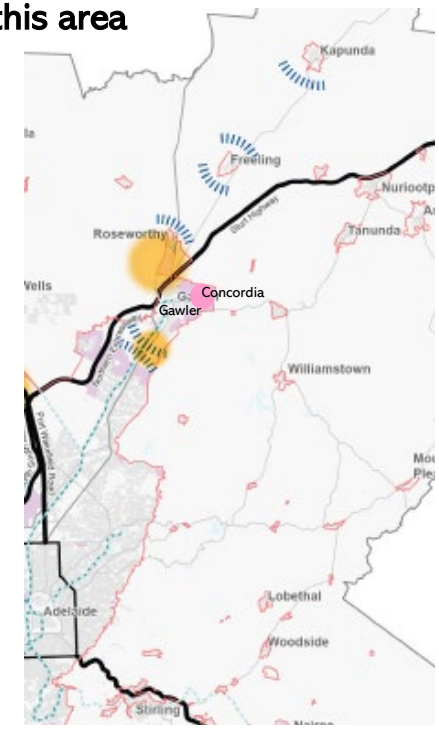
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North-eastern spine – 30 year horizon

GREATER ADELAIDE REGIONAL PLAN

# North-eastern spine

**Why this area**




- Development activity already happening for Roseworthy and Evanston.
- Structure planning for Concordia underway (rezoning initiated)
- A future northern parkland and regional sporting hub could be located in the inter-urban break between the City of Playford and the Town of Gawler.
- Topography does not present significant challenges.
- Well connected to employment activities in the Barossa Valley and northern Adelaide.
- Significant road infrastructure investment and the electrification of the Gawler rail line.
- Planned infrastructure investment to support these already identified growth fronts could be leveraged as a base for further growth.

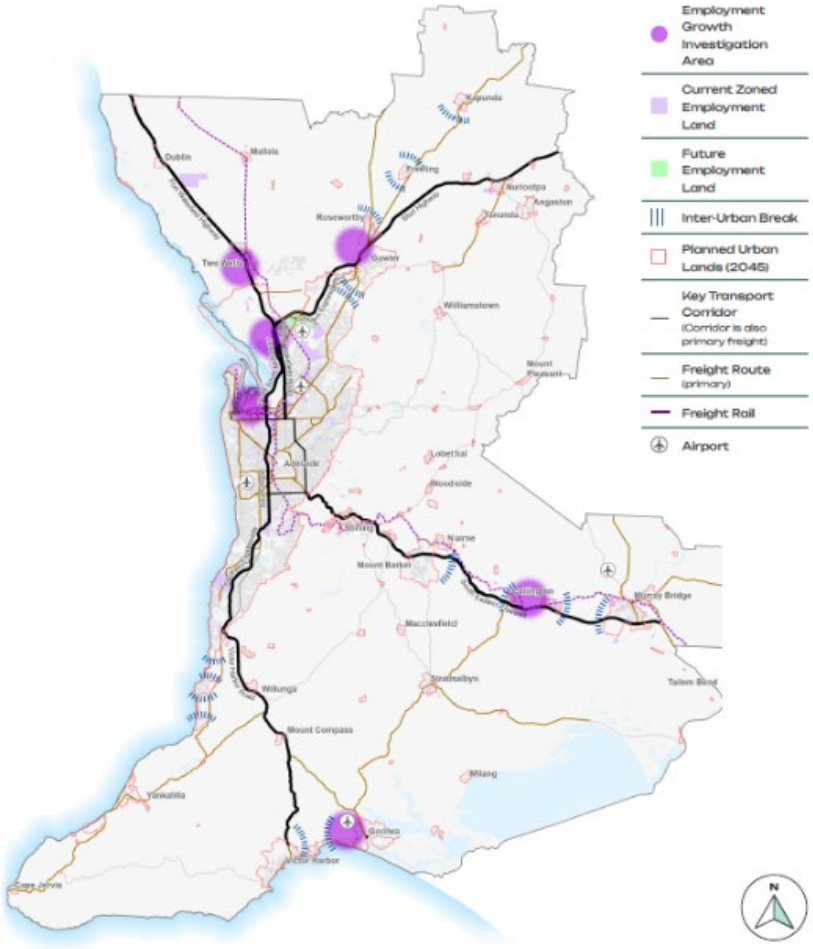
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# Employment Lands Proposed Investigations

GREATER ADELAIDE REGIONAL PLAN



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# Growth investigations

GREATER ADELAIDE REGIONAL PLAN



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# Open Space and Urban Greening - Investigations

GREATER ADELAIDE REGIONAL PLAN

The Commission will build on the MOSS framework in the GARP to create quality open space across the region

This includes recognising:

- Urban forests, parks and lake reserves
- Watercourse and coastal linear parks
- Trails, greenways, shared use paths and green buffers
- Sustainable recreation and sporting facilities
- Inter-urban breaks.



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# Methodology to identify Investigation Areas

GREATER ADELAIDE REGIONAL PLAN

**Stage 1**

**Land Supply Report update, June 2022:**
- Greenfield, Urban infill and Employment

**Identify needs:**
- Population projections
- Economic inputs

**Stage 2 (Greenfields example)**

**Existing Policy Constraints:**
- EFPA and CPD
- Hills Face
- Coastline and National Parks

**First Cut:**
- Identify all contiguous development options
- EFPA and P&D Code submissions

**Second Cut:**
- Proximity to transport corridors
- Topography and hazards ( ie flooding, bushfires)
- EPA and mining buffers
- Proximity to employment lands
- Lowest cost for infrastructure delivery

**Stage 3**

**Council inputs:**
- Council strategic investigations
- Design Code Audit
- Heritage and Character
- Parking controls and strategies

**Stage 4**

**Internal review**
- Review by SPC

**Stage 5**

**Consultation on the Discussion Paper**

**Stage 6**

**Engage Consultant:**
- Review internal work
- Undertake further investigations and detailed infrastructure analysis
- Based on benchmarking, identify infrastructure needs
- Propose sequencing and code amendments

**Delivery:**
- Land budgets/dwelling yields
- Areas for expansion and sequence
- Infrastructure requirements

**Stage 7**

**Consultation**

Review & sign off areas for investigation for public consultation

**<u>Council planners are encouraged to start considering :</u>**

- Additional opportunities for growth
- 'Soft' constraints such as heritage or character to be protected
- 'Hard' constraints such as hazards & environmental
- Infrastructure constraints that may impact on growth opportunities, influence prioritisation or need to be overcome, such as stormwater, community facilities, open space, etc.

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# Investigations informing the plan

GREATER ADELAIDE REGIONAL PLAN

**DTI-PLUS:**
- Detailed investigations of areas for greenfield and infill growth
- Working with PIRSA on primary production potential mapping

**DIT:**
- Sub regional public transport network planning studies
- Road transport (esp. freight / heavy vehicle) network planning

**ISA**
- Greenfield/infill infrastructure case study cost comparisons
- Social infrastructure benchmarking

**DEW (Green Adelaide) and ODASA:**
- Review of metropolitan-level strategic open space network planning – governance, funding, networks

**SA Water:**
- Resilient Water Futures – long-term (50 year) strategic network planning for water supply and security




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# Investigations informing the plan

GREATER ADELAIDE REGIONAL PLAN

**DEM:**

- Renewable energy and enabling infrastructure mapping
- Mapping of strategic mineral and extractive materials resources – including work to identify protection areas

**DEW:**

- Updates to various environmental and hazards-related spatial datasets. May include:
  - Blue carbon
  - Critical habitat mapping




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# Consultation process and next steps

GREATER ADELAIDE REGIONAL PLAN

## Public consultation opportunities

The GARP will be developed and finalised following extensive discussions with local government, state agencies, the community and industry, using the process below.

### Stage 1

**Consultation of Discussion Paper**
14 Aug – 6 Nov 2023

→

**Review of public feedback**
Late 2023

→

**What We Have Heard report and draft directions**
Early 2024

### Stage 2

**Consultation of draft Greater Adelaide Regional Plan**
Mid 2024

→

**Approval and implementation of Greater Adelaide Regional Plan**
Late 2024

→

**Monitor, report on and review actions**
On-going

Engagement Tools:

- Social media strategy
- Digital hub
- YourSAy
- Community information sessions
- In-person and online briefings
- Industry and stakeholder briefings
- Community interest groups briefing
- PIA briefings and presentations
- Partnership with LGA

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Reference: TRIM

6 November 2023

Growth Management Team, Planning and Land Use Services
Department for Trade and Investment
GPO Box 1815
Adelaide SA 5001

plansasubmissions@sa.gov.au

**Submission to the Greater Adelaide Regional Plan Discussion Paper – The Barossa Council**

The Barossa Council (Council) thanks the State Planning Commission (SPC) for the opportunity to make comment on the review of the Greater Adelaide Regional Plan (GARP).

Council thanks the Chair of the SPC, Mr Craig Holden and Acting Director, Growth Management, PLUS, Mr Brett Steiner for attending the Council Workshop to present to the GARP Discussion Paper (GARP Paper) on 6 September 2023.

Many of the GARP Paper's policy approaches contained within the GARP discussion paper are supported. This submission seeks to:

- Inform SPC of Council's community-based draft Growth and Infrastructure Investment Strategy and Character Area review that underpins Council's key policy program.
- Make key recommendations that should be taken into consideration for the region when preparing the GARP.
- Identify how Council's recommendations align with State Planning Policies and ideas contained within the GARP discussion paper.

**The Barossa Council**

The Council area (refer to figure 1) is a highly desirable place to live and work. It is a popular and internationally renowned tourist destination, extensive agricultural and viticultural sectors along with associated manufacturing and service industries are its current backbone. Councils Local Economic Development Plan clearly articulates the need for diversification of our economy in other sector growth including services, professional services, education, to name but a few. The plan also outlines growth in existing sectors including eco-tourism, events, and conferencing.

The location, economic, and community foundation, and accessibility to Adelaide continues to result in demand for growth. Our challenge with increasing population, commercial and industrial land needs, mix use land

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opportunities and assisting productive primary sector land uses, whilst ensuring our current attractions, landscapes and character are maintained cannot be understated. There are significant pressures on The Barossa Council area in our traditional growth townships to accommodate this growth; whilst Concordia is a partial solution to this matter as well as working with neighbouring Councils long term solutions to land supply need to be explored.

Our growth assists local economies, increases the range of services and contributes to township vibrancy, it must continue to be supported. This growth requires careful planning to ensure the region's celebrated attributes and character are protected and retained.

Central to this is Council's overarching vision:

> *"Enhancing our premium wine, food and tourism region and its unique lifestyle, heritage and community spirit".*

Council's comments contained within this submission are provided within the context of this vision statement, the guiding principles of the Local Economic Development Plan, the current Councils Strategic Policy Platform along with some guidance of the draft findings of Council's Growth and Infrastructure Investment Strategy and Character Area review.

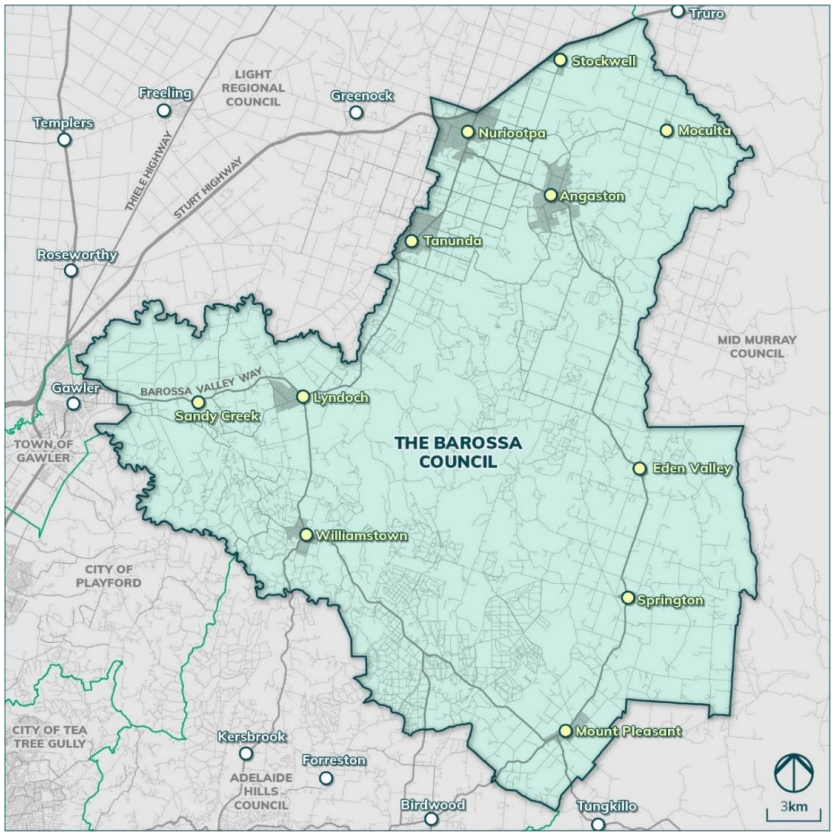



***Figure 1: The Barossa Council LGA***

### Our Population Profile

The Council has experienced strong population growth in recent times, having increased by 6.27% between 2016 and 2021, equating to an annual growth rate of 1.25% per annum. Factors contributing to this growth, include:

- Completion of the Northern Expressway.

- Covid lifestyle changes.
- Affordable lifestyle.
- Tree change.

Residential development within Nuriootpa has accounted for 25% of total dwellings built within the Northern Plains and Barossa Region between 2010 and 2019. Current projections estimate the Barossa's population will increase to 33,593 people by the year 2040. This translates to a growth rate of approximately 1.8% per annum. This does not account for growth in Concordia.

### Growth and Infrastructure Investment Strategy

In light of increasing growth in the region, Council initiated a Growth and Infrastructure Investment Strategy in mid-2022 and this project has been developed with the following project objectives front of mind which also form the project's vision:

1. Provide strategic direction for land use and infrastructure planning.
2. Provide greater investment certainty about where the Barossa will grow, and what infrastructure is necessary to support this growth.
3. Enable Council to better target expenditure in infrastructure and align it with growth priorities.

A key indicator for success of the Strategy was to directly influence the 30 Year Plan for Greater Adelaide.

This strategy has been developed over numerous stages and informed by detailed research and targeted and open community and stakeholder engagement.

Council commenced high level consultation during May and June 2023, to seek feedback from the community in respect to:

- Where can/should growth be accommodated and why?
- What type of development is required to support the existing and future population, including people?
- What infrastructure is required to support growth?
- Other considerations to be aware of?

An issues paper was prepared to stimulate feedback. Council received more than 700 pieces of feedback from this consultation. A copy of the issues paper and consultation summary are contained within Attachment 1.

Council is presently drafting the Growth and Infrastructure Investment Strategy. The directions contained within the Strategy are under formulation and are anticipated to be adopted early next year, with public consultation envisaged early in 2024.

Council acknowledges the Growth Strategy will need to have regard to the directions under the GARP but at the same time, is a vehicle to influence the shape and direction of the GARP itself.

What is clear from the work to date, the outlined issues of growth in this submission and the introduction above, that the GARP will need to provide support for smart design and use of existing land supply to cater for the growth upon us and predicted in the future. It is without doubt the main townships of The Barossa Council are under pressure in accommodating the long-term growth of the valley, policy development and intervention will be necessary. This need is notwithstanding the perceived view that there is sufficient long term supply of land in the Council area, the vast majority of which is not matched with demand for where people are living and wanting to live and that have

the services available to them, this is against a backdrop of land in smaller townships which simply do not match demand needs nor have or are likely to garner the public or private investment needed to develop such land to the scale necessary. Further this issue is not in our view resolved wholly by the Concordia development area, whilst it is a part of the solution, the market offering in Concordia will be different to that of those wanting to develop in our traditional main townships.

### Character Area Review

With the planning reforms introduced in early 2021, Development Plans were replaced by the Planning and Design Code. Due to concerns regarding loss of policy content through the code transition, in January 2022 the Wine Arts Food Tourism Local Government Cluster Group (WAFTL) initiated the Strategic Planning Review of the Barossa Character Area. The project sought to achieve an improved policy outcome for the Barossa Character Preservation District.

Based on the work of Council, with partners including Barossa Australia and Light Regional Council it presented a series of ideas to the SPC to improve planning policy and procedures within the Character Preservation District. Following a roundtable with members of the SPC, the SPC provided in principle support to initiating an amendment to the Character Preservation Overlay.

Council resolved to bring together the Growth and Infrastructure Investment Strategy and Character Area consultation concurrently, recognising the inter-relationship between growth and character preservation. A Strategic Directions Summary Paper was prepared to stimulate feedback and the community was asked to provide feedback in respect to:

- How important do you feel the Character Preservation District is in assisting to preserve what is special about the Barossa?
- Which land uses would you like to see permitted in the rural areas of the Character Preservation District?
- How important is controlling dwellings in rural areas of the Character Preservation District?
- How important is limiting land division to create residential allotments outside of townships and in rural areas?

A copy of the letter from SPC and Strategic Directions Summary Paper are contained in Attachment 2.

### Council's Recommendations

Below is a list of key matters which Council wishes to see progressed through the subsequent stages of the draft GARP's development.

#### *Barossa Character Preservation District addendum in 30 Year Plan for Greater Adelaide*

The current 30 Year Plan for Greater Adelaide contains an addendum outlining the role of the Character Preservation Legislation, the special character of each district and focused policies under the below overarching headings. These headings align with the five key character values identified in *The Character Preservation (Barossa Valley) Act 2012*:

- The rural and natural landscape and visual amenity of the district.
- Heritage attributes.
- Built form of townships as they relate to the district.
- Viticulture, agriculture and associated industries.
- The scenic and tourism attributes of the district.

This addendum provides important and focussed policy specific to the Barossa Character Preservation District. This policy provides the necessary policy direction for preservation of the unique character of the Barossa and needs to be adopted. This policy is very much still relevant to Council today, that has involved substantive effort of policy development and community engagement. As a result, Council is requesting this addendum be retained and carried forward into the updated GARP.

***Recommendation 1: Retain the Barossa Character Preservation District Addendum within the GARP whilst being flexible with policy to accommodate growth and new opportunities and needs of the community.***

### *Resolution of character area concerns/issues*

The Barossa Valley has a special and unique character. It is mooted to as a world-renowned premium food, wine and agricultural region in South Australia, that supports a vibrant tourism sector and successful agricultural industries. However, we face growing competition and challenges in an ever changing local, national and world market.

The GARP Paper makes several references to the Barossa, with the overarching message being the SPC recognises the value of heritage and character areas and will not investigate growth opportunities in the Barossa and Character Preservation District, in this review period. We note the longer-term challenges for the future of the Barossa, outlined in this submission and assistance needed to address them through this review via design and utilisation of existing land supply.

In recognition of its special character, *The Character Preservation (Barossa Valley) Act 2012 (the legislation)* was introduced in 2013 which described the important character values to be protected for the Barossa Valley district. The area is shown in Figure 2.

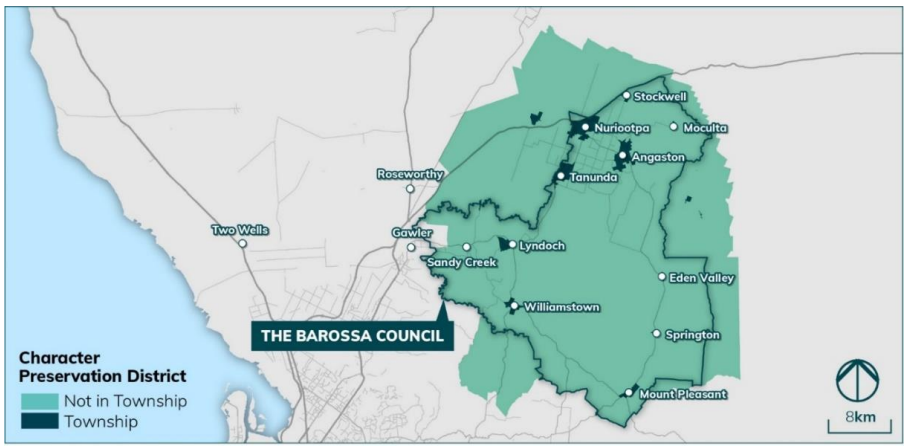



***Figure 2: Character Preservation District***

As mentioned above, Council prepared a Strategic Directions Summary and released the paper for community consultation for a two month period. The community feedback was positive and provided support for the proposal. The following key messages were received from feedback:

- Support for strengthening the Character Preservation Overlay.
- Focus on maintaining/enhancing local character and the natural environment.
- Desire to support reasonable scale tourist accommodation / sensitive tourism.
- Retain focus on viticulture and agriculture – value add to primary production.

Following the consultation period, Council is preparing a final report outlining the recommendations to amend the Character Preservation Overlay and following endorsement of this paper by Council, would like to reengage with the SPC to initiate the Ministerial Code Amendment.

***Recommendation 2: Facilitate a Ministerial Code Amendment to strengthen planning policies within the Character Preservation Overlay under the Planning & Design Code.***

### *Council's Growth and Infrastructure Investment Strategy*

As highlighted above, Council is in the final stages of preparing its draft growth and infrastructure strategy, which is planned to be released for public consultation in early 2024. The following feedback was received and is being considered in preparing the draft Strategy:

- Limited desire for growth outside boundaries of the Character Preservation District aligned to this review of the GARP.
- Desire for sensitive infill development and other density outcomes within townships.
- Desire for regeneration of main streets – increased vitality.
- Larger scale residential growth to be focused in Concordia.

Following the strategy's adoption, anticipated to be in 2024, its recommendations should be ultimately incorporated into the GARP.

***Recommendation 3: Support Council in implementing the recommendations under the Growth and Infrastructure Investment Strategy.***

### *Concordia Growth Area*

The Concordia land development is identified as a significant growth area for Greater Adelaide, with the growth area anticipated to accommodate in the order of 10,000 homes.

The GARP Paper highlights the rezoning process and supporting investigations that are currently underway. Noting the State Government's new Housing and Planning Infrastructure and Development Unit (HIPDU) will play a pivotal role in planning for the necessary infrastructure to support the development. The application of an infrastructure scheme is also highlighted as a fundamental tool to support the development.

Further, the Concordia growth area is anticipated to support/encourage growth beyond its immediate boundaries with these areas leveraging infrastructure.

Council is supportive of the Concordia development and will work collaboratively with all stakeholders to achieve a desirable outcome and grow our community, with this development needing to be aligned to the Barossa character. Council has a desire that this development be a Barossa community and reflects the vision and values for the Barossa. Council is steadfast in ensuring the Concordia development is appropriately serviced by infrastructure with costs fairly apportioned by all stakeholders, including developers and state agencies including Department of Infrastructure and Transport, SA Water and SA Health, Emergency Services, and Community Safety.

An amendment to the Planning and Design Code has been initiated to rezone the Concordia development area. This amendment is being led by the Chief Executive of the Department for Trade and Investment. Council is supportive of this Code Amendment and shall collaborate with the Department for Trade and Investment in achieving a positive Barossa community for the future.

Council wishes to the stress the importance of resolving key infrastructure matters through the Code Amendment process including transport (both road and rail), water, smart city services and power supply. Planning and delivery of the north-east link road connection and intersection as a freight

capable link between Sturt Highway and Concordia is critical to the success of the development. This connection has potential to service both Concordia and Roseworthy and also provides opportunity to improve access from Sturt Highway to the southern Barossa and by-pass Gawler.

In addition, trunk infrastructure, especially water and sewer will need to be carefully managed to sequence growth in an affordable and orderly fashion and appropriate levels of and accessible social infrastructure need to be provided for (ie. schools, hospitals etc). Council is also undertaking internal community planning to ensure it is positioned to build this new community and its community spirit and one that is social cohesive.

***Recommendation 4: Infrastructure investment for Concordia is identified and is delivered through an equitable funding arrangement and Council is engaged in all facets of structure planning and delivery.***

### *Peri-Urban Planning*

With 89% of the GARP region outside of the urban footprint, attention needs to be given to the importance of the peri-urban region. The region is a popular place to live, provides substantive employment and wealth creation for the state, is a major tourist attraction and main water catchment for metropolitan Adelaide.

Planning staff from Council's of the peri-urban region met to discuss peri-urban issues on 21st September. The following matters were discussed:

- Need for a peri-urban sub-region within the GARP;
- Primary Production Priority Areas need to be reviewed and identified within the GARP;
- The region supports a number of major businesses that generate significant employment for the State and need to be identified and protected;
- Strategic resources like major extractive industries and landfills need to be protected from future land use encroachment;
- Rural living areas offer a legitimate housing choice in the region and the future for these areas need to be considered.

Further, the Greater Adelaide Regional Organisation of Councils (GAROC) have also expressed this view that there is a need for a peri urban sub region.

***Recommendation 5: Establish a peri-urban sub-region within the GARP.***

### *North Eastern Spine*

The GARP Paper proposes support for urban growth in greenfield and satellite cities along four key transit corridors (spines). The north-eastern spine is the most pertinent to the Barossa as it is identified as a potential beneficiary from investment in Concordia. The north-eastern spine doesn't have clearly defined boundaries, however, it begins from Kudla and continues north through Evanston Gardens, along the Northern Expressway, past Redbanks Road towards Roseworthy. Further the GARP Paper indicates the towns of Freeling and Kapunda will be investigated to support modest township growth. Growth in these existing nodes, in proximity to Barossa, provides opportunity to support worker demand in the Barossa region.

Subject to the views of Light Regional Council and the Town of Gawler, Council supports this position expressed in the Paper.

***Recommendation 6: Support growth in existing nodes in proximity to the Barossa, including Freeling and Kapunda.***

### Justification

Each of Council's Recommendations outlined above will aid the Barossa Council in:

- Achieving appropriate growth outcomes.
- Protecting a world-renowned food, wine and agricultural region.
- Securing appropriate infrastructure.
- Facilitating better and more focused land use policy.

### Alignment with State Planning Policies

State Planning Policies (SPP) represent the highest level of policy in the planning system, and address the economic, environmental and social planning priorities for South Australia. We have reviewed the priorities and directions of the Paper in relation to the matters we have raised through our submission and relevant SPP's specific to Council's desires. The table below summarises our review:

| State Planning Policy (SPP) | Ideas for the GARP | Alignment with SPPs |
|---|---|---|
| **State Planning Policy 1 – Integrated Planning**<br>To apply the principles of integrated planning to shape cities and regions in a way that enhances our liveability, economic prosperity and sustainable future.<br>1.1 An adequate supply of land (well serviced by infrastructure) is available that can accommodate housing and employment growth over the relevant forecast period.<br>1.3 Plan growth in areas of the state that is connected to and integrated with, existing and proposed public transport routes, infrastructure, services and employment lands. | • Prioritise and sequence the release of zoned land based on transparency of costs to the community of different forms of housing (including upfront development and ongoing living costs)<br>• Prioritise strategic infill sites that are generally more economic to service than general infill<br>• Focus infill supply in locations where there is capacity in infrastructure networks<br>• Build on existing infrastructure capacity in townships where local councils identify growth opportunities. | The growth strategy will determine where and how urban growth can be accommodated to support anticipated population growth, support economic development and protect important agricultural lands.<br>Whilst Concordia is the largest growth front in the Council area, Council's growth strategy identifies there is capacity to support further growth through infill development. Council is committed to supporting growth, however not at the detriment of local character and what makes the Barossa unique.<br>Council's request to refine/strengthen policy under the Character Preservation Area Overlay will aid in facilitating development that is integrated with the character of existing townships. |
| **State Planning Policy 2 – Design Quality**<br>To elevate the design quality of South Australia's | • Identify priority areas for investment in open space and | Council's request to refine/strengthen policy under the Character Preservation Area Overlay will support good design outcomes and recognise the unique character of the Barossa region. |

| State Planning Policy (SPP) | Ideas for the GARP | Alignment with SPPs |
|---|---|---|
| built environment and public realm.<br>2.1 Promote best practice in the design of buildings, places and the public realm by applying the principles of Good Design (Figure 3).<br>2.4 Design advice should be obtained early in the planning process for complex developments, and utilise consistent and credible processes (such as Design Review) to ensure improved outcomes.<br>2.7 Promote a culture of good design to foster creative thinking, innovation and effective design processes within the planning industry, built environment professions and general public.<br>2.8 Recognise the unique character of areas by identifying their valued physical attributes in consultation with communities.<br>2.9 Respect the characteristics and identities of different neighbourhoods, suburbs and precincts by ensuring development considers existing and desired future context of a place. | public realm improvements<br>• Identify areas to investigate for additional heritage and character protections<br>• More targeted approach to infill development to preserve neighbourhoods of major historic or cultural significance<br>• Ensure urban greening policies are applied equitably across all forms of housing supply (i.e. greenfield and infill).<br>• Identify areas that will undergo changes to urban form and consider the complementary infrastructure and public realm improvements required. | Good design is essential to supporting growth in the Barossa. This is particularly the case in existing and established townships where growth can be accommodated via infill and built form outcomes will need to complement existing character. |
| **State Planning Policy 6 – Housing Supply & Diversity**<br>Housing is an essential part of people's health and wellbeing. With the changing composition of our community and our desire to live more sustainably, our housing supply needs to become more diverse in both metropolitan Adelaide | • Identify housing opportunities in areas well-connected to services, employment and infrastructure.<br>• Identify strategic infill sites to provide more housing choices in areas near public transport, services | Concordia is one of the largest urban growth areas in Greater Adelaide. With capacity to accommodate approximately 10,000 homes and 23,000 people, this development not only provides a significant supply but will accommodate a mixture of housing typologies to cater to our diverse and evolving community.<br>Council's growth strategy also identifies there is capacity to support growth in existing townships largely through infill development. |

| State Planning Policy (SPP) | Ideas for the GARP | Alignment with SPPs |
|---|---|---|
| and regional township locations.<br>6.1 A well-designed, diverse and affordable housing supply that responds to population growth and projections and the evolving demographic, social, cultural and lifestyle needs of our current and future communities.<br>6.2 The timely supply of land for housing that is integrated with, and connected to, the range of services, facilities, public transport and infrastructure needed to support liveable and walkable neighbourhoods.<br>6.3 Develop healthy neighbourhoods that include diverse housing options; enable access to local shops, community facilities and infrastructure; promote active travel and public transport use; and provide quality open space, recreation and sporting facilities.<br>6.6 A diverse range of housing types within residential areas that provide choice for different household types, life stages and lifestyle choices.<br>6.7 Facilitate the provision of Affordable Housing through incentives such as planning policy bonuses or concessions (e.g. where major re-zonings are undertaken that increase development opportunities). | and employment options. | Council is committed to sustainable growth via supporting an increase in housing supply and diversity which assists local economies, increases viability for a range of services and contributes to township vibrancy, while not detrimentally impact on township character |
| **State Planning Policy 8 – Primary Industry**<br>South Australia's agriculture, forestry, | • Continue to enforce the McLaren Vale and Barossa | The Council supports the ongoing enforcement of the character preservation districts. |

| State Planning Policy (SPP) | Ideas for the GARP | Alignment with SPPs |
|---|---|---|
| fisheries and aquaculture industries are fundamental to our prosperity and identity. Along with their associated tourism and service industries—and the infrastructure that supports their production and marketing—primary industry value chains are major generators of economic activity and employment in each of the regions of the state. | Character Preservation Districts. | Urban growth is to be focussed within existing townships and Concordia.<br>The rural lands of the Barossa Valley have and continue to grow the world-renowned produce the region is famous for. It is fundamental to the region's future and a significant contributor to the State's economy. |

### Conclusion

The Barossa is an important region to all South Australians. Council is steadfast in protecting this unique region and what makes it important, whilst supporting sustainable growth.

Council wishes to continue working with the SPC and government agencies to achieve outcomes sought in this paper and outlined in our upcoming growth strategy.

We thank you for the opportunity to make submission and we look forward to receiving feedback of how our submission will be considered in drafting the GARP.

Yours sincerely



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The Barossa Council
22ADL-1143
29 March 2023

# Barossa Growth and Infrastructure Investment Issues Paper

For Community Consultation.

Prepared for The Barossa Council

SHAPING GREAT COMMUNITIES

URPS

# Barossa Growth and Infrastructure Investment Issues Paper

29 March 2023


| | |
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## Disclaimer

The opinions expressed in this paper do not represent the endorsed position of The Barossa Council. This paper provides observations that are based on a combination of preliminary desk top review (including geographic information system assessment) and preliminary engagement. It is expected that some of these observations will change once Council has the benefit of receiving community feedback.

We acknowledge the Kaurna People as the Traditional Custodians of the land on which we work and pay respect to their Elders past, present and emerging.

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# 1. Introduction

This paper outlines the factors requiring consideration when planning for growth and supports The Barossa Council's *Growth and Infrastructure Investment Strategy* (Strategy) which is currently under development. The paper forms part of a staged consultation process where input from the community will be sought to help develop the Strategy.

The Barossa Valley region is a highly desirable place to live and work. It is a popular and internationally renowned tourist destination. With this appeal comes demand for growth. Such growth assists local economies, increases the range of services and contributes to township vibrancy. However, growth also requires careful planning to ensure the region's celebrated attributes and character are protected and retained. Central to this project is Council's overarching vision:

> *"Enhancing our premium wine, food and tourism region and its unique lifestyle, heritage and community spirit".*

Council is keen to hear the opinions of its community and test with it the preliminary investigations in this paper. Feedback sought from the community includes:

1. Where can/should growth be accommodated and why?
2. What type of development (e.g. residential, health, education, industrial, rural value adding, retail) is required to support the existing and future population, including people / households in different stages of their life.
3. What infrastructure is required to support growth?
4. Other considerations to be aware of?

## 1.1 Barossa Growth and Infrastructure Investment Strategy

The Strategy is a framework that will provide strategic direction for land use planning and infrastructure investment in the Council area. Through a strategic and coordinated approach the Strategy will assist in facilitating growth outcomes. The Strategy is centred around four key pillars:



### *1.1.1 Project Vision and Indicators of Success*

A specific project vision was developed to compliment Council's overarching vision and identify clear project objectives. The following three objectives form the project's vision:

1. Provide strategic direction for land use and infrastructure planning
2. Provide greater investment certainty about where the Barossa will grow, and what infrastructure is necessary to support this growth
3. Enable Council to better target expenditure in infrastructure and align it with growth priorities

The indicators of success for the Strategy are as follows:

1. There is a clear vision for growth that the community and key stakeholders can identify with.
2. The Strategy provides investors and the community with greater certainty about where growth will and won't occur.
3. Township Growth Plans are supported by evidence that ensures growth areas can be developed in an orderly manner (taking account of opportunities and limitations).
4. Township Growth Plans identify the required infrastructure with recommendations about how it can be delivered.
5. The Strategy directly influences *The 30-Year Plan for Greater Adelaide* and Regional Planning updates.
6. The Strategy can be implemented through Council's rezoning program.
7. The Strategy directly informs Council's corporate planning and budgeting processes, including planning for physical infrastructure, social infrastructure and public realm works.

### *1.1.2 Study Area*

The Barossa Council contains several townships and settlements. The towns on the western side of the LGA including Lyndoch, Tanunda, Nuriootpa and Angaston – are typically larger. Their convenient linkages to Gawler and metropolitan Adelaide have been a factor behind their continued growth and popularity. This is also thought to be one of the reasons behind the recent growth experienced in Stockwell. The townships on the eastern side of The Barossa Council area – Eden Valley, Williamstown, Mount Pleasant, Moculta and Springton – have typically been smaller in nature with less demand for growth. The exception to this is perhaps Williamstown which, again, benefits from convenient linkages to metropolitan Adelaide.

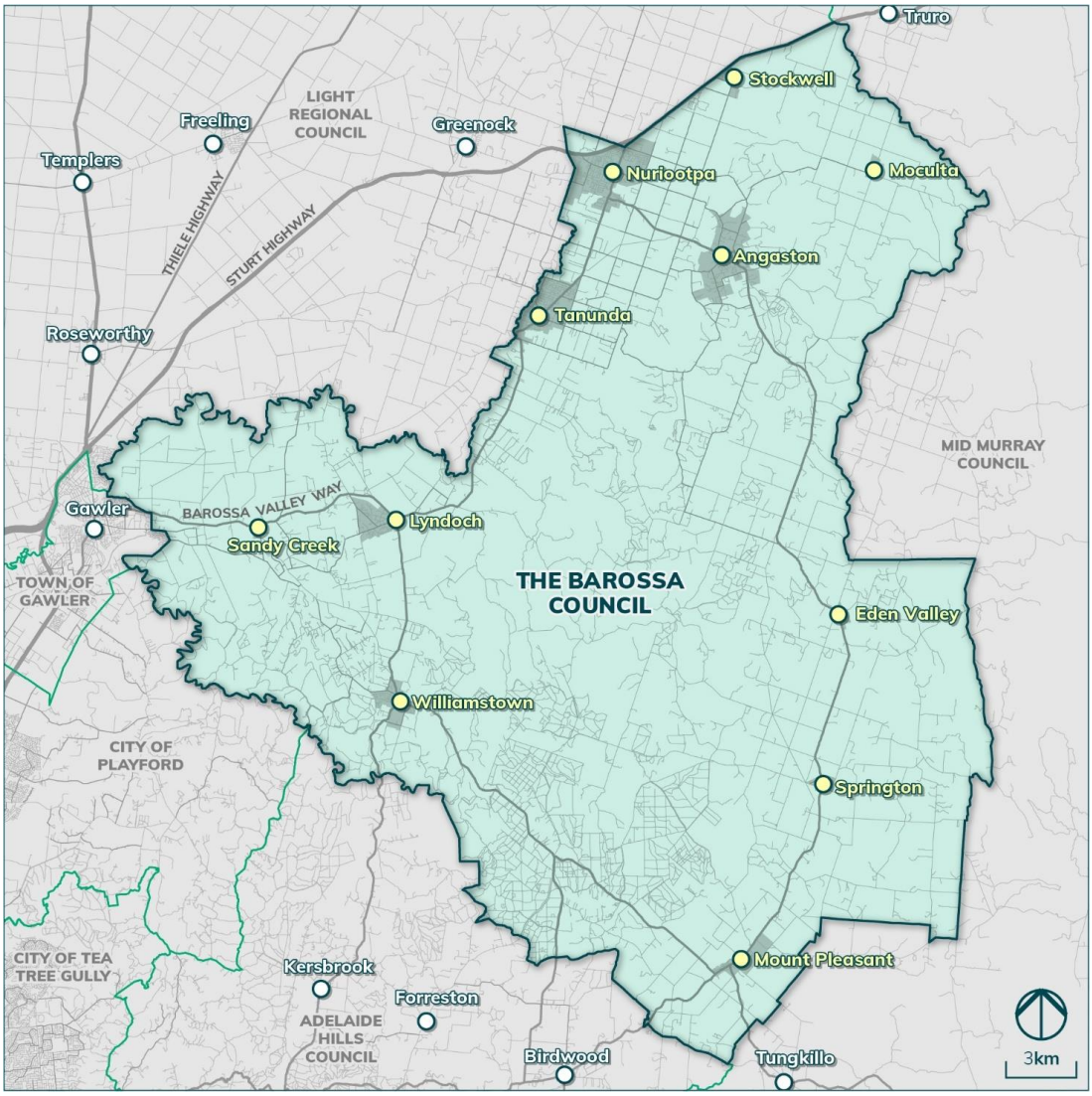



Figure 1: Study Area – The Barossa Council LGA

The Strategy will focus on the following towns/settlements:

| Town | Defined As | Population (2021) |
|---|---|---|
| Nuriootpa | Township | 6,204 |
| Tanunda | Township | 4,394 |
| Williamstown | Township | 2,238 |
| Angaston | Township | 2,184 |
| Lyndoch | Township | 1,883 |
| Mount Pleasant | Settlement | 618 |
| Stockwell | Settlement | 516 |
| Springton | Settlement | 398 |
| Eden Valley | Settlement | 390 |
| Moculta | Settlement | 228 |
| Smaller Settlements | To be considered as a whole | 3,204 |

Table 1 – Study Area and population (2021)

## 1.2 Strategic Setting

The Strategy sits within a broader State policy context. There is a range of influential documents, strategies and legislation that will need to be considered, including:

### *1.2.1 Character Preservation*

*The Character Preservation (Barossa Valley) Act 2012* became operational on 18 January 2013. The legislation protects the character of the district, whilst seeking to provide for the economic, physical and social wellbeing of its communities. It seeks to do this by precluding the creation of inappropriate residential development in the rural areas (outside of identified townships or Rural Living areas) of the Barossa Valley to halt urban sprawl, protecting land for continued primary production activities. This process is consistent with the provisions identified to protect land within the environment and food production areas.

The character preservation legislation reinforces character values so that development does not detract from it. Five-character values are identified in the legislation:

1. the rural and natural landscape and visual amenity of the district
2. the heritage attributes of the district
3. the built form of the townships as they relate to the district
4. the viticultural, agricultural and associated industries of the district
5. the scenic and tourism attributes of the district.

Noting the legislation's objective of preventing the division of land for residential purposes, the *Character Preservation (Barossa Valley)* does not necessarily preclude the division of land for commercial/employment purposes. However, depending on who the relevant authority is, concurrence with either the State Planning Commission or the Council is required to grant authorisation.

The *Character Preservation (Barossa Valley) Act 2012* requires the relevant Minister to undertake a review within five years of its commencement, however there is no requirement for ongoing reviews.

Figure 2 identifies the Barossa Valley Character Preservation District and the identified townships within. Appendix A contains focused maps outlining township boundaries from the Character Preservation legislation across various townships.

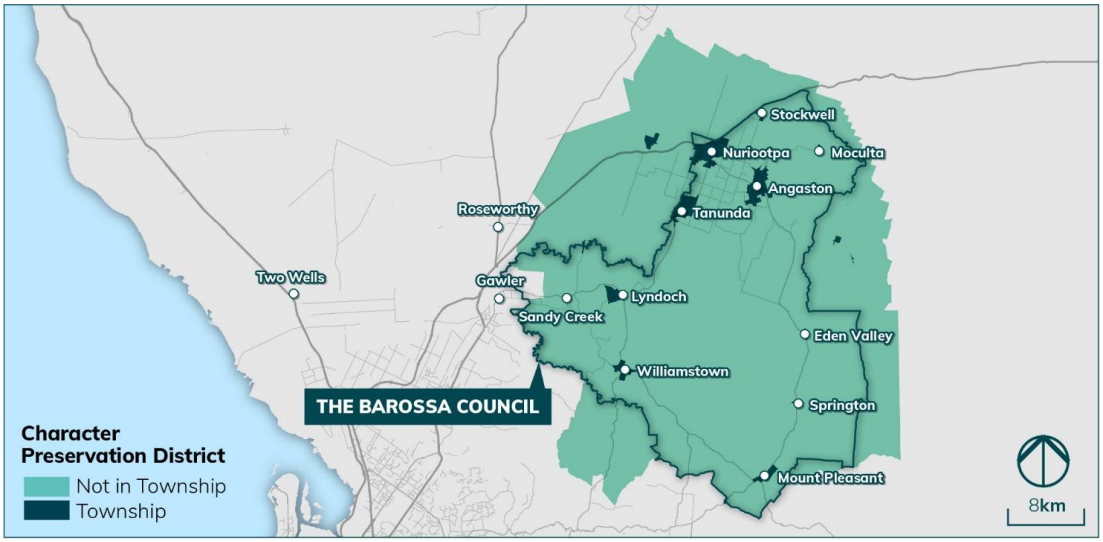



Figure 2: Character Preservation Districts Map

### *1.2.2 State Planning Policies and Planning Strategies*

The State Planning Policies (SPPs) are the highest order policies which define South Australia's planning priorities, goals and interests. They are the overarching umbrella policies that define the state's interests in land use planning and alignment with the SPPs is a key requirement of strategic planning activities. There are 16 overarching SPPs which guide policy for integrated planning, design quality, adaptive reuse, biodiversity, climate change, housing supply and diversity, cultural heritage, primary industry, employment

lands, key resources, strategic transport infrastructure, energy, coastal environment, water security and quality, natural hazards and emissions and hazardous activities.

*The 30 Year Plan for Greater Adelaide (30 Year Plan)* is a key planning policy document guiding the long-term vision of this region. The 30 Year Plan is prepared to align with the SPPs and provide guidance on land use, transport and public realm. The 30 Year Plan seeks to make Greater Adelaide more liveable, competitive and sustainable into the future. The 30 Year Plan was last updated in 2017 and is currently under review along with six other Regional Plans. The Strategy presents an opportunity for Council to develop its position for growth and input to the development of the new regional plan.

The Regional Development Strategy by the Department of Primary Industries and Regions SA (PIRSA) was developed to shape the direction of regional South Australia. It outlines how Government will work with and support regional communities long-term and assist in overcoming their challenges. This Strategy states that growth and investment in regional South Australia must be targeted in ways that make communities stronger and more resilient, with investment focused on the development and delivery of initiatives that result in increased trade, productivity, profitability, sustainability and growth.

The State Infrastructure Strategy prepared by Infrastructure SA is targeted at State and Federal Government, however there is opportunity for the Strategy to leverage and capitalise on identified priorities. Importantly, the Infrastructure Strategy can assist Council by contributing to higher level decision making and leading to growth for Council.

### *1.2.3 The Barossa Council Strategies and Plans*

Council's *Community Plan 2020 – 2040* outlines the aspirational vision for the community with a 20-year horizon. The document sets out five key themes to drive its vision, being the natural environment and built heritage, community and culture, infrastructure, health and wellbeing, and business and employment.

Council's *Economic Development Plan 2022 – 2027* provides a pathway for growing regional output and productivity, supporting the growth of new economic and employment opportunities. This five-year plan has been developed to refine Council's focus on investment, planning, facilitation and marketing activities. The plan is structured on six key strategies being:

1. To ensure adequate and affordable provision of utilities and infrastructure
2. To promote amenity within the region's commercial areas
3. To be a 'business-friendly' Council
4. To pursue economic diversification
5. To support skill development and the attraction of key workers
6. To recognise the role of the regional housing stock in supporting growth

Many of the identified actions are intrinsically linked to the Strategy, recognising the importance of adequate investment in housing and infrastructure in promoting economic growth.

*Infrastructure Asset Management Plan 2020-2030* provides an overarching asset management strategy to define a process which supports the effective maintenance, operation and upgrade of assets. It

provides a strategic framework to manage Council's assets and identify responsibilities. There are clear synergies between asset management plans and growth strategies particularly regarding infrastructure, by way of identifying potential deficiencies and future investment likely to be required by Council.

Council's *Corporate Plan 2022 – 2023* outlines how Council administration will deliver the goals of the Community Plan. It connects strategic planning policy to on-ground operations and actions. The Corporate Plan is guided by the Community Plan to ensure decision making is linked to Council's vision and shared values.

*The Big Project* provides a blueprint for investment in recreation, culture, and social infrastructure over the next 35 years. It aims to deliver health and wellbeing outcomes for Barossa's community by way of increasing physical activity, improving the public realm and fostering community culture. This investment is anticipated to deliver jobs and growth more broadly by creating places people want to live and visit.

### *1.2.4 Concordia*

Located within The Barossa Council, the Concordia Growth Area is one of the most significant (unzoned) metropolitan fringe/township growth areas. The growth area is approximately 978 hectares in size and is anticipated to yield approximately 10,000 allotments with a population of approximately 23,000 people.

In February 2023, the State Government announced a land release plan to help bring housing affordability into reach for more South Australians. The plan is based on drastically increasing land supply by bringing four key growth areas online, including land at Sellicks Beach, Hackham, Dry Creek and Concordia.

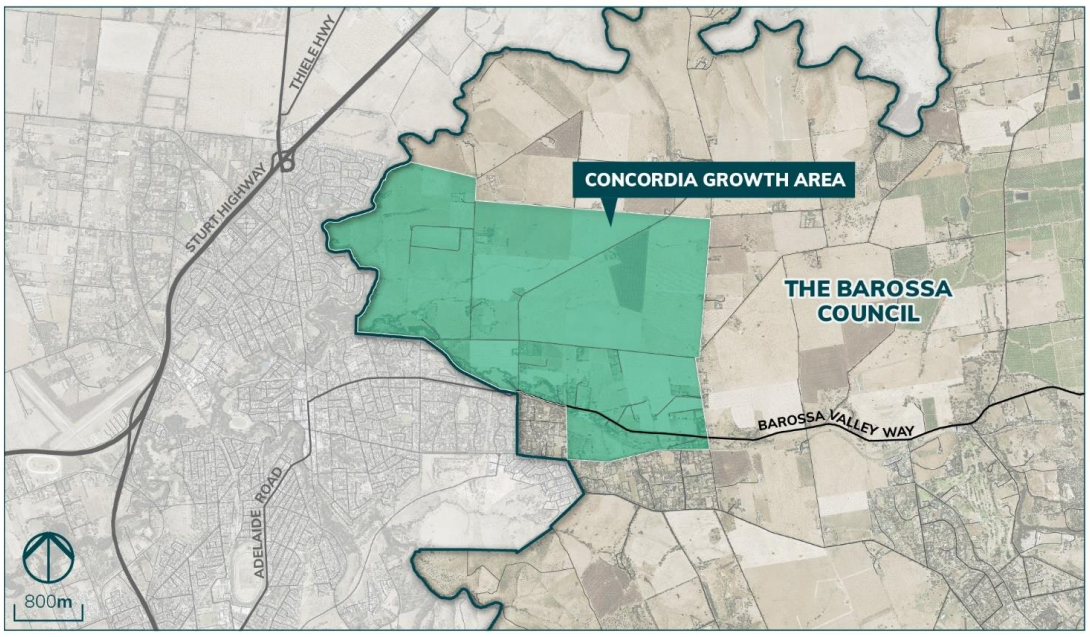



Figure 3: Concordia Growth Area

## **2.** Preliminary Engagement and Key Themes

Preliminary engagement was undertaken with Elected Members of Council, identified stakeholders as well as Council administration. A summary of the key issues/feedback received from these groups in the development of the Growth Strategy is below and grouped into six themes:




- Preserve existing communities and historical villages
- Development should be sensitive to the region's character
- Promotion of organic growth around townships/settlements
- Ongoing consideration of primary production lands which contribute to character




- Planning for an ageing population / ageing in place / in-home care / aged care facilities require consideration
- Increase in number of single person households
- There needs to be diversity of housing types and price – medium density, smaller dwellings, increased regional housing, modular as well as permanent housing / accessible housing / infill development can all play a role
- Increase supply of residential land / rental supply




- Foster existing industries and encourage the development of new ones
- Increase housing supply to attract and accommodate a workforce
- Manage risk of adjoining and existing land uses




- Development is sustainable, simple, flexible, positive, affordable
- Enhance community connection, cohesion and wellbeing
- Foster vibrant main streets and retail strips / placemaking
- Consideration and integration of new and emerging technologies
- Improve connectivity – walking and cycling




- Growth is adequately supported by appropriate infrastructure and services
- Co-ordinated provision and funding of infrastructure / adequate government arrangements
- Appropriate provision of community infrastructure and services – including healthcare and education
- Sustainable water management – reuse, minimise flooding downstream, environmental flows




- Meets the expectations of the community
- Ongoing engagement with community and stakeholders
- Maintain involvement in broader regional planning
- Keep the vision for the Barossa Council front of mind

# 3. Region Overview

This chapter summarises several overarching matters requiring consideration when planning for growth. It is fundamental to understand existing and projected trends as well as infrastructure and environmental factors which can impact or shape growth.

## 3.1 Our Community

The Barossa contains a population of 25,066 people as of the 2021 census, with a median age of 45. The local population is ageing, with the comparative percentages per population higher in the Barossa in each age bracket over 45-49 when compared to both South Australia and Australia. It is noted the 70-74 age bracket experienced the most significant change between 2016 and 2021 increasing from 1,138 (4.8% of the population) to 1,547 (6.2% of the population). Despite this, change to household composition has been marginal. Family households remain at the core, with 72.5% of private dwellings occupied by families, in comparison to 25.8% being single or lone person households. Cultural links to the region's settlers remain strong with 42.6% of the local populations linking their ancestry to English and 21.8% to German.

The LGA has experienced strong population growth in recent years, with an increase of 6.27% between 2016 and 2021. This equates to an average increase of 1.25% per annum, over the same period South Australia experienced an average growth rate of 0.71% per annum. Factors contributing to this recent and strong growth, include:

- Completion of the Northern Expressway.
- Covid lifestyle changes.
- Affordable lifestyle.
- Tree change effect.

The table below provides an overview of population changes in identified townships and settlements between 2016 and 2021. The fluctuation between these areas is significant with Nuriootpa presenting the greatest growth from the townships and Eden Valley for the settlements.

| Town | 2016 Population | 2021 Population | % change in population (2016-2021) |
|---|---|---|---|
| Nuriootpa | 5,691 | 6,204 | 9% |
| Tanunda | 4,324 | 4,394 | 1.6% |
| Williamstown | 2,163 | 2,238 | 3.4% |
| Angaston | 2,044 | 2,184 | 6.8% |
| Lyndoch | 1,799 | 1,883 | 4.6% |
| Mount Pleasant | 586 | 618 | 5.4% |
| Stockwell | 476 | 516 | 8.4% |

| Town | 2016 Population | 2021 Population | % change in population (2016-2021) |
|---|---|---|---|
| Springton | 378 | 398 | 5.2% |
| Eden Valley | 337 | 390 | 15.7% |
| Moculta | 227 | 228 | 0.4% |
| Smaller Settlements | 2,992 | 3,204 | 7% |

Table 2 – Population changes 2016-2021

Inter and intra migration was a significant population driver across regional Australia through the pandemic. Current projections estimate the Barossa's population will increase to 33,593 people by the year 2040. This translates into an annual growth rate of approximately 1.8% per annum. It is noted this projection does not consider any development associated with the Concordia Growth Area which is anticipated to accommodate a population of approximately 23,000 people[1].

Regarding regional projections, the Barossa was previously part of the 'Mid North Region' but has been superseded by the 'Northern Plains and Barossa Region'. This is likely due to significant growth being experienced in this area.

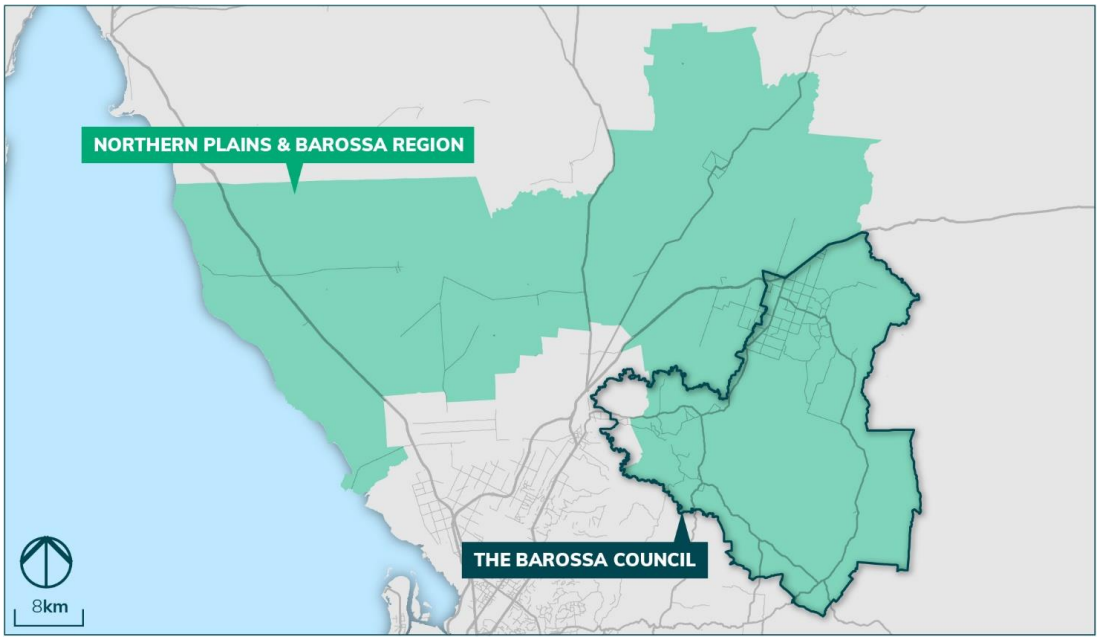



Figure 4: South Australian Population Projection Regions

[1] Barossa Community Plan 2020-2040

A set of medium and high population projections have been developed for this region, noting these projections are preliminary and may be subject to change. The table below provides an overview of the region's population projection until the year 2051.

| Population Projections Northern Plains and Barossa | | | | |
|---|---|---|---|---|
| Series / Year | 2021 | 2031 | 2041 | 2051 |
| Medium | 38,797 | 44,443 | 51,754 | 60,561 |
| High | 38,797 | 45,744 | 55,007 | 64,916 |

Table 3 – Regional Population Projections – Northern Plains and Barossa Region

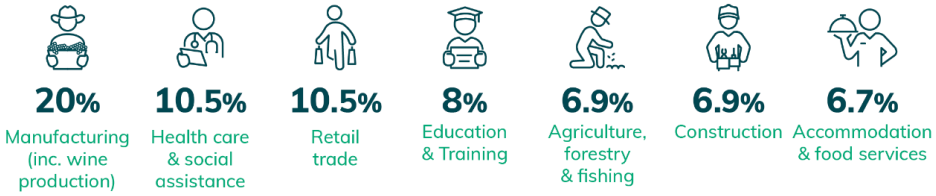
Unsurprisingly the wine and alcoholic beverage manufacturing industry is the largest employer within the region by a significant margin, employing 11.5% of employed people aged 15 years and over. Other important employers include:

- Primary Education – 2.9%
- Hospitals – 2.8%
- Grape Growing 2.8%
- Cafes and Restaurants – 2.6%

Following suit with wider Australia, the number of locals who separated themselves from a religious affiliation significantly increased between 2016 and 2021. In 2016, 7,946 people or 33.7% of the local population stated they were not religiously affiliated, this jumped to 11,775 people or 47% of the population by 2021.

## 3.2 Our Economy

The Barossa Valley is an internationally recognised and celebrated region, famous for wine production and its agricultural lands. The region is experiencing a low unemployment rate, with an overview of workforce participation below:




The wine industry in recent years has become the casualty of international tensions, with exports drastically decreasing. Circumstances such as these, highlight the benefit of economic diversification by way of shifting an economy away from a dominant source of income towards multiple. Notwithstanding the recent challenges facing the wine industry, primary production and alcoholic beverage production are key economic drivers for the region.

Away from these sectors, the region's economic performance has been limited with relatively low growth in regional output when compared with Greater Adelaide over the past seven years. Several issues relating/contributing to low regional productivity have been identified and require consideration, including:

- Labour Market – Although the region has a low unemployment rate, it contains a 'shallow' pool of surplus labour. This creates challenges for local businesses in securing labour. Further, the low skill base of the local labour force means workers generate less wealth on average for the business that employ them.
- Fixed Capital and Production Processes – Greater investment is required in fixed capital and production processes to drive efficiencies. These systems and processes insert innovative technologies and processes and drive down output costs.
- Land use – There are clear linkages between dwelling densities and increases in productivity. With the region being rural and semi-rural in nature, this can pose a challenge, however, demonstrates the potential role of land use planning in boosting local productivity.

Council have invested in the *Barossa Local Economic Development Plan 2022-2027*. The vision of the document is to create *'A thriving and diverse economy that attracts investment and generates inclusive local employment'*. As a result, this plan provides a pathway to grow regional output and productivity, with the intention of fostering the growth of new economic and employment opportunities. The Plan is based on three core themes:

- Need to attract and retain economic activity
- Diversification, whilst respecting existing strengths
- Fostering economic growth, whilst protecting and conserving what makes the Barossa Council regional special.

## 3.3 Our Places

### *3.3.1 Education*

There are a total of thirteen schools in the Barossa Region, consisting of eleven primary schools and two secondary schools. Of these schools, ten are public and operated by the Department of Education, with the remaining three private. The below table provides an overview of these schools including enrolment capacity and actual enrolments. It is noted however that the Year 7 cohort of students moved from being delivered in Primary Schools to Secondary Schools in 2022. This explains one of the reasons why some Primary Schools have a reasonable amount of surplus capacity.

| School Name | Public/Private | Primary / Secondary | School Enrolment Capacity | Actual Enrolments (as at August 2022) |
|---|---|---|---|---|
| Angaston Primary School | Public | Primary | 370 | 248 (67%) |

| School Name | Public/Private | Primary / Secondary | School Enrolment Capacity | Actual Enrolments (as at August 2022) |
|---|---|---|---|---|
| Faith Lutheran College | Private | Primary & Secondary | - | - |
| Light Pass Primary School | Public | Primary | 110 | 38 (34%) |
| Lyndoch Primary School | Public | Primary | 174 | 92 (53%) |
| Mount Pleasant Primary School | Public | Primary | 140 | 49 (35%) |
| Nuriootpa High School | Public | Secondary | 1480 | 1305 (88%) |
| Nuriootpa Primary School | Public | Primary | 500 | 188 (37%) |
| Redeemer Lutheran School | Private | Primary | - | - |
| Sandy Creek Primary School | Public | Primary | 140 | 76 (54%) |
| Springton Primary School | Public | Primary | 140 | 13 (9%) |
| St Jakobi Lutheran School | Private | Primary | - | - |
| Tanunda Primary School | Public | Primary | 572 | 413 (72%) |
| Williamstown Primary School | Public | Primary | 280 | 198 (71%) |

Table 4 – List of existing schools and capacities

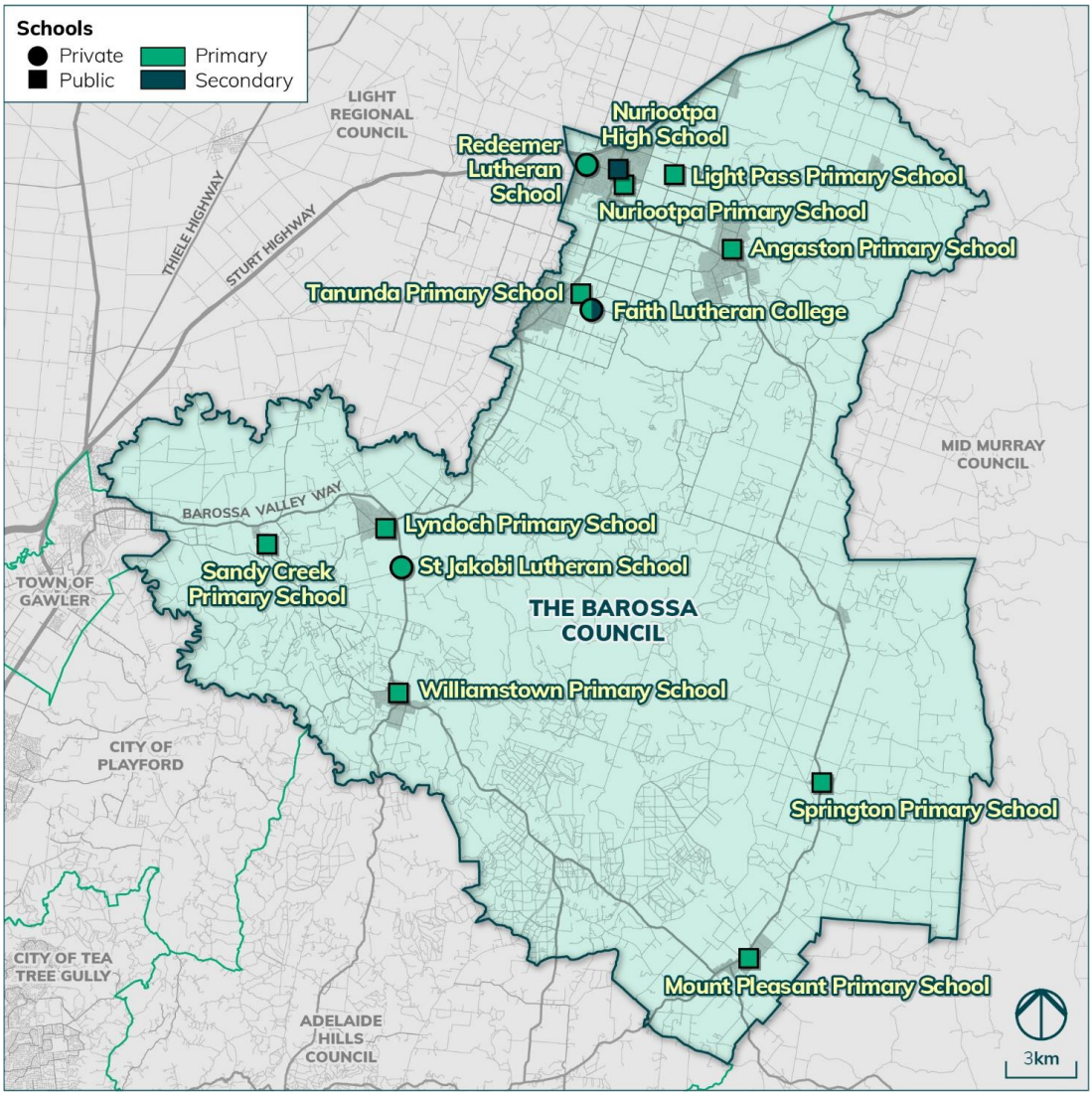



Figure 5: Barossa Schools

The nature of education and childcare facilities and their population trigger points is set out in Table 5 below. The region has a reasonable supply of educational institutions which includes pre-schools, primary schools and high schools.

| Infrastructure Item | Definition | Trigger Point |
|---|---|---|
| Government B – 12 school | Department of Education administered school providing educational services from preschool through to completion of the SA Certificate of Education (SACE)[2] | 1 per 20,000 -25,000 people[3] |
| Government B – 6 Primary School | Department of Education administered school providing educational services from preschool through to completion of year 6 | 1 per 6,500 people[4] |
| Kindergarten/Pre-school | Educational services catering for children aged 4-5 years prior to commencing school | 1 x 60 place kindergarten for every 10,000 people[5] |
| Child Care (0 – 4 years) | Long day care providing places for 90 – 120 children. | 1 centre for 9,000 people.[6] |

Table 5 – Education and Childcare Services Trigger Points

A TAFE SA campus also operates in Nuriootpa. TAFE SA is South Australia's largest vocational education and training provider, providing job-focused training across various industries. Courses offered at the Barossa campus align with the following industries:

| TAFE SA Courses (Barossa Campus) | | |
|---|---|---|
| Aged and disability services | Children's education | Hospitality |
| Agriculture | Conservation and ecosystem management | Nursing |
| Automotive | Cookery | Viticulture and wine and spirits |
| Building trades | Horticulture | |

Table 6 – TAFE SA Industry Courses – Barossa Campus

### *3.3.2 Health and Emergency Services*

In terms of public health services, the Barossa community is serviced by a broader regional network provided by SA Health called the Inner North Community Health Service. These services are run out of five locations based in Angaston, Nuriootpa, Tanunda, Kapunda and Gawler. Patient services offered by the Inner North Community Health Service include:

[2] Department of Education, 2021, *New School and Major Upgrades < https://www.education.sa.gov.au/parents-and-families/enrol-school-or-preschool/new-schools-and-major-upgrades/aldinga-payinthi-college>*
[3] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*
[4] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*
[5] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*
[6] Australian Social & Recreation Research Pty Ltd, 2008, *Planning for Community Infrastructure in Growth Areas*

| Inner North Community Health Services | | | |
|---|---|---|---|
| Aboriginal health | Dietetics | Palliative care | Social work |
| Aged care assessment team | Early childhood health | Physiotherapy | Speech pathology |
| Community health nursing | Maternal and child health | Planned activity groups for older persons | Support groups |
| Diabetic education | Occupational therapy | Podiatry | Youth health |

Table 7 – Inner North Community Health Services

Further to the above and through the Inner North Community Health Service, emergency departments are provided at the following hospitals, noting two are located in the Barossa LGA:

| Local Hospitals with Emergency Departments | Location |
|---|---|
| Angaston District Hospital | 29 North Street Angaston SA 5353 |
| Tanunda War Memorial Hospital | 15 Mill Street Tanunda SA 5352 |
| Kapunda Hospital | 24-30 Nash St, Kapunda SA 5373 |
| Gawler Health Service | 21 Hutchinson Road Gawler East SA 5118 |

Table 8– Local Hospitals

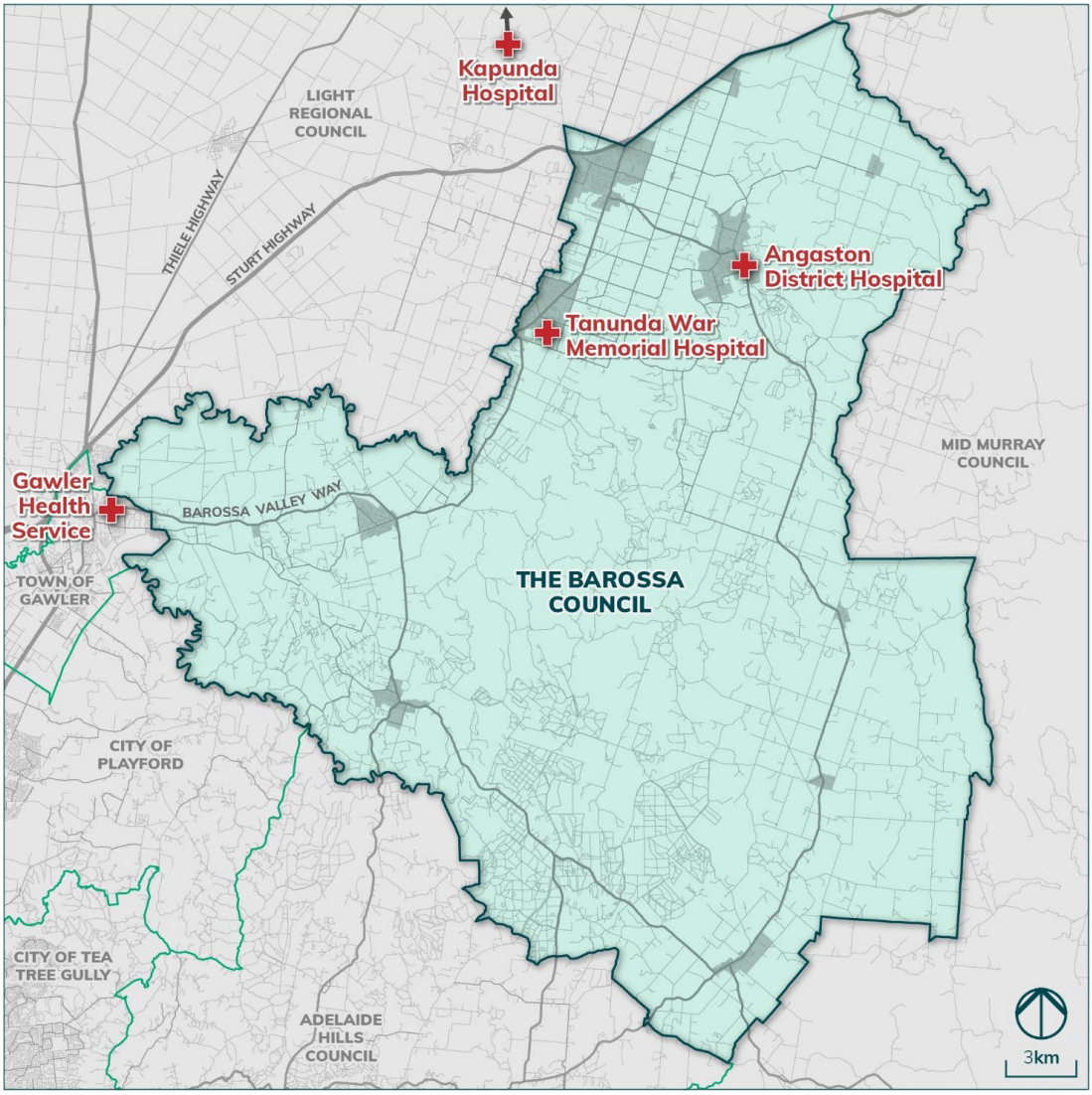



Figure 6: Local Hospitals

The Barossa Hospital Business Case is an initiative funded by the State Government and is investigating the need for and the viability of a new hospital to service the Barossa. Engagement commenced as part of this project in 2019, with the business case originally expected to be completed in the first half of 2020. The project experienced various delays and the business case was not released. A second business case is now anticipated to be undertaken. In the instance the business case suggests a new Barossa hospital is viable, the Barossa Hills Fleurieu Local Health Network will utilise it to seek funding from the State

Government to build the facility. Such a facility could see the amalgamation of some of the facilities identified in the table above.

There are five private medical clinics in the Barossa with approximately 43 General Practitioners servicing the community. Expectedly these clinics are largely based in the Barossa's bigger townships. It is noted there are other medical clinics in the region, outside of the Barossa LGA boundary which service members of its community. Communities in areas such as Concordia, Kalbeeba, Cockatoo Valley, Rosedale and Lyndoch may favour clinics in Gawler due to proximity.

| Name of Clinic | Number of GPs | Location |
|---|---|---|
| Angaston Medical Centre | 17 | Angaston |
| Barossa Valley Medical and Specialist Centre | 3 | Nuriootpa |
| Nuriootpa Medical Centre | 7 | Nuriootpa |
| Tanunda Medical Centre | 11 | Tanunda |
| Williamstown Medical | 5 | Williamstown |

Table 9 – GP Clinics in Barossa LGA

General Practitioners (GPs) are commonly recommended at a rate of 1.1 GPs per 1000 people, refer to Table 10. If we apply this approach in a broad sense and on the proviso further and more in-depth analysis is required, it seems the area comprises an adequate supply of GPs to service the local population.

| Infrastructure Item | Definition | Trigger Point |
|---|---|---|
| Community Health Service | Community health services for a municipality or wider, as well as specialist services. Provides a range of programs and services including outpatient clinics, maternal and child health, oral health, social work, counselling and information and referral.[7] | 1 for every 100,000 – 200,000 people[8]<br>(Note: whilst not at a District Level as identified above, it is important to identify the threshold for the provision of this service). |

[7] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*
[8] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*

| Infrastructure Item | Definition | Trigger Point |
|---|---|---|
| General Practitioners | Private clinics and facilities providing general medical care, support and referral | 1.1 GP's per 1,000 people[9] |

Table 10 – Health Facility Trigger Points

### *3.3.3 Community and Recreation*

Table 11 identifies community infrastructure commonly provided in urban areas based on population. There are several recreation and community facilities available in the Barossa, including:

- The Rex Barossa Aquatic Fitness Centre
- Barossa Regional Gallery
- Rowland Flat Community Centre
- Lyndoch Branch Office Library
- Mount Pleasant Branch Office and Library
- Nuriootpa Library
- Tanunda Library

| Infrastructure Item | Definition | Trigger Point |
|---|---|---|
| Multi-purpose Community Centre - large | Large, purpose-built facility providing a mix of spaces and facilities to deliver a range of programs and services on both a permanent and sessional or outreach basis. | 1 per 40,000-50,000 people[10] |
| Multi-purpose Community Centre - small | Small local meeting rooms and activity spaces that can be used by local organisations for activities such as dance, fitness etc.[11] | 1:8,000 – 10,000 people[12] |

Table 11 – Community Services Trigger Points

The Barossa region is generally well serviced by open space and contains a satisfactory provision of recreation facilities, this provision is generally concentrated in townships and more populated areas. Previous strategies indicate additional provision of open space and local level parks more specifically would benefit some of the settlements.

The Barossa Council have invested in 'The Big Project' which is the region's largest and most ambitious community infrastructure project. The Big Project provides a blueprint for investment in recreation, culture,

[9] Elton Consulting, 2013, *City of Playford, Social Plan for Services and Infrastructure*
[10] Australian Social & Recreation Research Pty Ltd, 2008, *Planning for Community Infrastructure in Growth Areas*
[11] Parks and Leisure Australia (WA), 2020, *Guidelines for Western Australian Community Infrastructure 2020*
[12] Australian Social & Recreation Research Pty Ltd, 2008, *Planning for Community Infrastructure in Growth Areas*

and social infrastructure over a 35-year period. Once master planning was completed with significant community input, Council prioritised Priority One Projects at identified sites which commenced construction from 2019. Completed projects to date include:

- Inclusive Playground - Tanunda Recreation Park
- Angas Recreation Park Clubrooms and Changerooms
- Angas Recreation Park Junior Oval and Cricket Nets
- Stockwell Recreation Park - BMX Pump Track and Fitness Stations
- Barossa Adventure Station and Angaston Railway Precinct
- Nuriootpa Centennial Park Changeroom Facilities
- Tanunda Show Hall redevelopment
- Tanunda Oval lighting and electrical capacity upgrade
- Nuriootpa Centennial Park cricket nets
- Lyndoch Recreation Park oval upgrade, lighting, and cricket nets
- Tanunda Recreation Park Junior Oval and Cricket Nets

Council have undertaken master planning and detailed design for the following project sites, which are anticipated to be delivered in the coming years:

- Tanunda Recreation Park Clubrooms and Changerooms
- Nuriootpa Centennial Park - Soccer Pitch
- Mount Pleasant Caravan Park Upgrade
- Barossa Rugby Precinct

Future and longer-term projects include:

- Barossa Creative Industries Centre
- Lyndoch Recreation Park Development (Detailed design complete and awaiting grant application outcome)
- Stockwell Recreation Park – Reinstate Oval Number 2
- Williamstown Queen Victoria Jubilee Park Upgrade

## 3.4 Our Environment

The region is internationally renowned for its agrarian and natural landscapes, with 73% of land in the Barossa LGA being utilised for primary production. The Barossa's Mediterranean climate is ideal for viticulture, with the climate ranging from warm in the lower sections to cool at the higher altitudes. Vineyards established in the 1840s and 1850s, originally propagated to supplement other farming practices, have thrived over the years creating internationally recognised produce and the reputation which the region benefits from today.

The Barossa also benefits from several conservation parks, bushland areas and hiking trails which provide an ideal setting for physical activity and outdoor activity more generally. These areas contribute greatly to the scenic value and unique character of the region whilst supporting biodiversity.

The effects of climate change resulting in a drier climate will impact upon agricultural lands and their productivity. The region has been proactively planning for climate change, having been involved in the development of a regional climate change adaptation plan and a Barossa Water Security Strategy.

The North Para River is the main watercourse through the Barossa region and flows south to north. All its tributaries, including its major ones such as Tanunda Creek and Jacobs Creeks are ephemeral, meaning they only have flowing water for a short period after rainfall events. River and creek environments, particularly when located within low lying land can create flooding hazards.

Appendix B contains individual maps of townships and settlements, highlighting key environmental features requiring consideration when planning for growth, these include:

- Bushfire risk
- EPA licensed sites
- Flood prone areas
- Heritage – Local & State
- Native Vegetation
- Topography
- Watercourses

# 4. Township Growth

This chapter analyses land supply within the identified townships and settlements. In relation to residential land supply, land is categorised into three types:

- Development Ready - Zoned land greater than 4,000sqm with an approved or proposed plan of division lodged over the land
- Undeveloped Zoned - Zoned land greater than 4,000sqm with no active plan of division
- Future Urban Growth - Land not currently zoned but identified for future urban growth in *The 30 Year Plan for Greater Adelaide*

This terminology aligns with the language in the Land Supply Reports prepared by PlanSA, creating a consistent approach.

Further this chapter highlights how long the available supply of residential land is estimated to be consumed based on average building approval rates over the past five years.

Employment land supply and occupation rates are also considered in this chapter. When applying a more focussed lens on the townships and settlements in the Barossa LGA, there are two commercial zones utilised to specifically categorise employment lands. These are the Employment and Strategic Employment Zones which are located in Nuriootpa, Tanunda, Williamstown, Angaston and Lyndoch.

As highlighted in the commentary below, the commercial land supply across the Barossa is low, with exceptionally low vacancy rates across each of the identified townships. It is noted that Eden Valley, Moculta, Mount Pleasant, Springton and Stockwell do not have any commercial type zones.

It is noted the Land Supply Report for Greater Adelaide, groups the Northern Plains and the Barossa into a region. This region includes Adelaide Plains Council (in part), Light Regional Council (in part) and The Barossa Council (in part). It identifies a total of 1,370 available hectares zoned for employment, of which 1,333ha is occupied and 37ha are vacant.

Appendix C contains mapping to complement the infrastructure analysis under each of the township/settlement sections below.

## 4.1 Nuriootpa

Nuriootpa is the major commercial and service centre for the Barossa Region. Most of the township is located between the Sturt Highway and Barossa Valley Way. Nuriootpa is the Barossa Council's largest township with a population of 6,204, growing by 513 people (9 percent) since 2016. This growth has largely been accommodated in the north-eastern pocket of the township.

With regard to accommodating future growth, key environmental considerations pertinent to Nuriootpa include flooding along the North Para River and bushfire risk. Ideas and considerations raised through preliminary consultation specific to Nuriootpa to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Potential location for new regional hospital / Barossa Hospital Business Case<br>• Increase vibrancy of Murray Street / High density residential development<br>• Limited parking opportunities along Murray Street<br>• Increase supply of public housing / affordable housing / aged care<br>• Increase supply of accommodation for workers<br>• Improve connectivity with Northern Expressway<br>• Existing storm water concerns in the northeast of township<br>• Waste management is a challenge – Transfer station / Recycling / CWMS<br>• Community access to Department of Education facilities e.g. ovals, halls, would be beneficial<br>• Premium grape growing areas surrounding the township need to be protected<br>• Increase supply of employment land along freight route<br>• Potential to locate commercial land north of Sturt Highway / Moppa Road / Kalimna Road |

### *4.1.1 Residential Supply Analysis*

Nuriootpa's supply of available residential land is estimated to be sufficient for just over ten years. Once this land is consumed, there is limited opportunities in the existing township boundary for future residential development aside from infill.

| Supply [13] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 309 | 6 |
| Undeveloped Zoned | 232 | 4.5 |
| Future Urban Growth | - | - |
| Total Lots | 541 | |

### *4.1.2 Commercial Land Analysis*

Nuriootpa contains the largest supply of commercial land in the Barossa, with approximately 113 hectares available in total. Of this land a moderate supply of approximately 23 hectares (20%) remains vacant.

[13] Lot Supply Analysis Update 2023 – Paul Mickan

| Employment Zone | | | Strategic Employment Zone | | |
|---|---|---|---|---|---|
| Vacant land area (m2) | Total area (m2) | % vacant land | Vacant land area (m2) | Total area (m2) | % vacant land |
| 73,691 | 508,133 | 14.5% | 158,989 | 626,302 | 25.4% |

### *4.1.3 Infrastructure Analysis*

The below table needs to be read in conjunction with the associated map:

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Potable Water<br>(SA Water Infrastructure) | There is SA Water network in this township.<br>Areas '**Developed**' and '**Area 2**': Adequate infrastructure<br>**Area 1:** may require further augmentation, possibly from the existing water source point located on Moppa Rd (150CICS),<br>**Area 3**: May be able to support minor growth on existing infrastructure. Major growth may require further augmentation from the existing large diameter trunk mains located on Seppeltsfield Rd (200AC), Nuraip Rd (250AC), and Samuel Rd (150AC). |
| Wastewater | There is no SA Water sewer network in this township<br>Areas '**Developed**' & '**Area 2**': There is existing *CWMS* network within these areas. Further growth can likely be connected into existing below ground drainage, however the capacity of the downstream WWTP will need to be verified.<br>**Areas 1** & **3**: Currently does not have a community waste management system in place. New CWMS infrastructure and WWTP augmentation may be required to support growth within these areas. |
| Communication | Generally serviced by NBN Fibre to the Node technologies where existing legacy copper cable is in existing streets, otherwise new developments are constructed to the Fibre to the premises technology.<br>Properties on outskirts of town rely on NBN Satellite / Fixed Wireless technology. |
| Electricity | High voltage assets are observed throughout Nuriootpa, with a mix of above and below ground infrastructure. A single substation is observed within the Developed area, located on Milway Avenue to the north.<br>Further analysis from SAPN on network capacity is required to determine possible infrastructure requirements associated with growth. |
| Flooding | **Area 2** is subject to flooding. New development within this area may be precluded or will require additional land to safely convey flood waters through the subject land. |

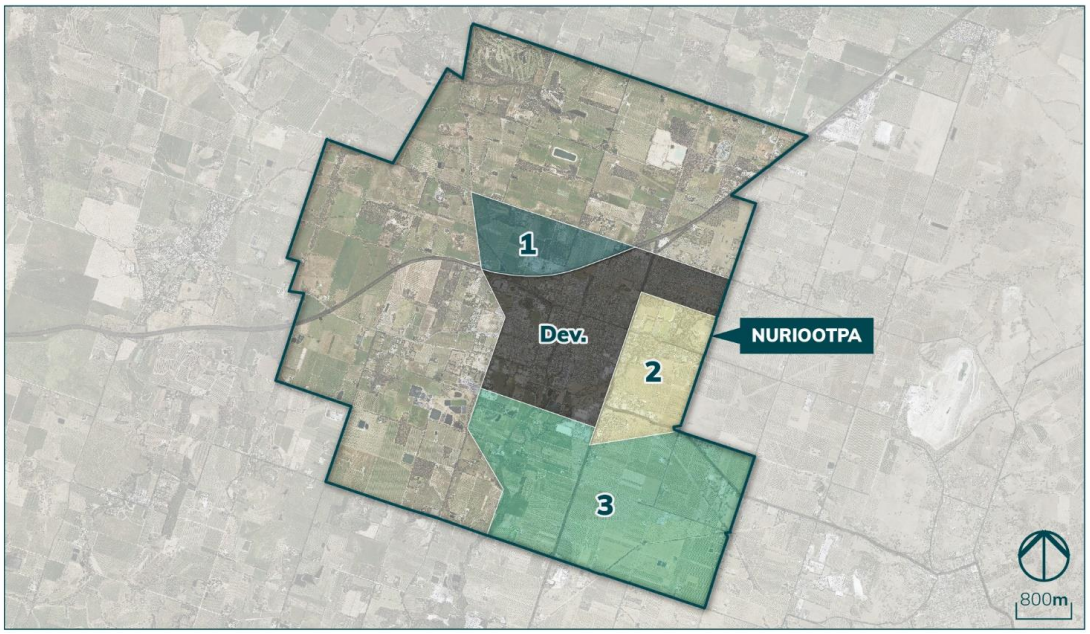



Figure 7: Infrastructure Analysis – Nuriootpa

## 4.2 Tanunda

Tanunda is located in the heart of the Barossa Region, 70 kilometres northeast of Adelaide. The town is a large and historic rural settlement, lined with leafy streets and surrounded by vineyards. It is a scenic township with a strong tourism focus. The town is home to a residential population of 4,394 people, growing by 70 people (1.6 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Tanunda include flooding around the creeks deriving from the North Para River, the significant number of local and state heritage places and bushfire interfaces areas. Ideas and considerations raised through preliminary consultation specific to Tanunda to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Reactivate train line<br>• Opportunity to retain stormwater/flood water rather than manage flooding downstream e.g. North Para Dam.<br>• Investigate the establishment of biodiversity 'green' corridors<br>• Appropriately manage stormwater in older parts of the town / Basedow creek capable of 1:20 outflows – nearby development contributing to this catchment |

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Freight routes which require trucks to drive around the town do not lend the town to commercial/industrial development<br>• 50kph speed limit along Murray Street is onerous due to length<br>• Linkages across Murray Street are poor / conscious of slowing traffic / difficult for the elderly to cross to activity centres<br>• The REX Aquatic Fitness Centre is at capacity servicing the entire region / no opportunity for sports to grow at the facility<br>• Hospital in Tanunda will likely relocate / Regional hospital to be developed<br>• Some employment land would lend itself better to residential development<br>• Residential development could extend east to leverage Primary School, REX and Faith College<br>• Limited parking opportunities along Murray Street<br>• Opportunity to better activate main street / Urban Design improvements |

### *4.2.1 Residential Supply Analysis*

Tanunda's supply of available residential land is estimated to be sufficient for over twenty-five years. It is however noted that several key parcels of land zoned Neighbourhood, which are anticipated to accommodate future growth, are currently utilised for viticulture.

| Supply [14] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 332 | 21.8 |
| Undeveloped Zoned | 57 | 3.7 |
| Future Urban Growth | - | - |
| Total Lots | 389 | |

### *4.2.2 Commercial Land Analysis*

Tanunda's commercial land supply is almost exhausted, with only a marginal vacant area.

| Employment Zone | | |
|---|---|---|
| Vacant land area (m2) | Total area (m2) | % vacant land |

[14] Lot Supply Analysis Update 2023 – Paul Mickan

| Employment Zone | | |
|---|---|---|
| 2,671 | 398,566 | 0.7% |

### *4.2.3 Infrastructure Analysis*

The below table needs to be read in conjunction with the associated map:

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Potable Water<br>(SA Water Infrastructure) | There is SA Water network in the township centre (**Area 1** and part of **Area 2**).<br>The capacity of this network to support additional growth is unknown.<br>**Area 2:** For the remainder of the area only large diameter SA Water transmission infrastructure is observed and would require significant infrastructure upgrades or augmentation to support additional growth. |
| Waste Water | There is no SA Water sewer network in this township. West of the North Para River is outside the Barossa Valley boundary and out of scope of this report.<br>**Area 1**: Further growth can likely be connected into existing below ground drainage, however the capacity of the downstream WWTP will need to be verified.<br>**Area 2:** Currently does not have a community waste management system in place. New CWMS infrastructure and WWTP augmentation may be required to support growth within these areas. |
| Communication | Generally serviced by NBN Fibre to the Node technologies where existing legacy copper cable is in existing streets, otherwise new developments are constructed to the Fibre to the premises technology.<br>Remote properties on outskirts of towns rely on NBN Satellite / Fixed Wireless technology. |
| Electricity | High voltage assets are observed throughout Tanunda, with a mix of above and below ground infrastructure. No substations are observed within the Tanunda Township.<br>Further analysis from SAPN on network capacity is required to determine possible infrastructure requirements associated with growth. |
| Flooding | SAPPA flooding map suggest flooding concern along the North Para River within this township. It should be noted that additional floor level and flood conveyance requirements may be applied on development within the flooding hazard overlay. |

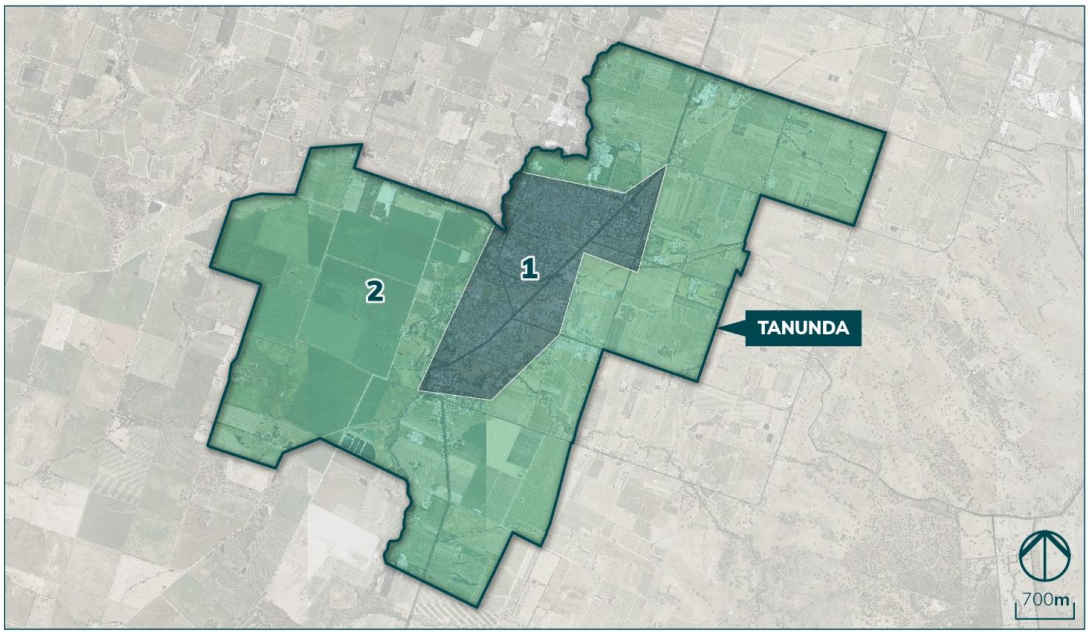



Figure 8: Infrastructure Analysis – Tanunda

## 4.3 Williamstown

Considered to be the 'Southern gateway' town into the Barossa Region, Williamstown is located 51 kilometres northeast of Adelaide. The town has a population of 2,238 having experienced moderate growth in recent years with an increase of 75 people (3.4 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Williamstown include areas of high bushfire risk, native vegetation and topography. Ideas and considerations raised through preliminary consultation specific to Williamstown to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Leverage eco-tourism opportunities<br>• Limited employment land available / consider in conjunction with Lyndoch<br>• Appropriately manage Stormwater, particularly around George Street<br>• Rural Living Zones offer opportunities for infill/densification<br>• Opportunity to increase densities along Yettie Road<br>• Bike path linking Lyndoch should be created<br>• New supermarket has been approved / currently no supermarket |

| Ideas /Considerations – Preliminary Consultation |
|---|
| • High bushfire risk adjoining reservoir<br>• Williamstown swimming pool is an old facility / in need of repair |

### *4.3.1 Residential Supply Analysis*

Williamstown's supply of available residential land is estimated to be sufficient for almost forty years. It is noted that Williamstown contains a considerable supply of land zoned Rural Living to the north and south of the township. Further there is a significant Rural Living area/zone to the northwest of the township. These areas could theoretically also accommodate future residential growth.

| Supply [15] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 38 | 8.6 |
| Undeveloped Zoned | 125 | 28.4 |
| Future Urban Growth | - | - |
| Total Lots | 163 | |

### *4.3.2 Commercial Land Analysis*

Williamstown's limited commercial land supply is exhausted, with no vacant land available.

| Employment Zone | | |
|---|---|---|
| Vacant land area (m2) | Total area (m2) | % vacant land |
| 0 | 54,725 | 0.0% |

### *4.3.3 Infrastructure Analysis*

The below table needs to be read in conjunction with the associated map:

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Potable Water<br>(SA Water Infrastructure) | **Area 1:** There is SA Water network in the township centre (**Area 1** and part of **Area 2**).<br>The capacity of this network to support additional growth is unknown.<br>**Area 2:** Water mains are generally provided throughout the major roads in this area and may be able to support growth with some augmentation. |

[15] Lot Supply Analysis Update 2023 – Paul Mickan

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| | Infrastructure upgrades could be required from the existing water source points (Tanks from Barossa Reservoir to the west, 200PVCO within Miamba Rd to the north, 200PVCO in Mahlo Rd, 150PVCO in Lorke Rd,)<br>Area 3: There is a potable water supply along the Coppermine Rd and Fromm Sq. For the remainder of the area only large diameter SA Water transmission infrastructure is observed and would require significant infrastructure upgrades or augmentation to support additional growth. |
| Waste Water | There is no SA Water sewer network in this township.<br>Area 1: There is existing CWMS network within these areas. Further growth can likely be connected into existing below ground drainage, however the capacity of the downstream WWTP will need to be verified.<br>Areas 1 & 3: Currently does not have a community waste management system in place. New CWMS infrastructure and WWTP augmentation may be required to support growth within these areas. |
| Communication | Generally serviced by NBN Fibre to the Node technologies where existing legacy copper cable is in existing streets, otherwise new developments are constructed to the Fibre to the premises technology.<br>Remote properties on outskirts of towns rely on NBN Satellite / Fixed Wireless technology. |
| Electricity | High voltage assets are observed throughout Williamstown, with a mix of above and below ground infrastructure. Two substations are observed towards the south of the township on Wild Street and South Terrace.<br>Further analysis from SAPN on network capacity is required to determine possible infrastructure requirements associated with growth. |
| Flooding | SAPPA flooding map does not suggest any known flooding hazard overlays within this township however there are water bodies and watercourses within this township which due to their vicinity may become a flood plain during major storm events. |

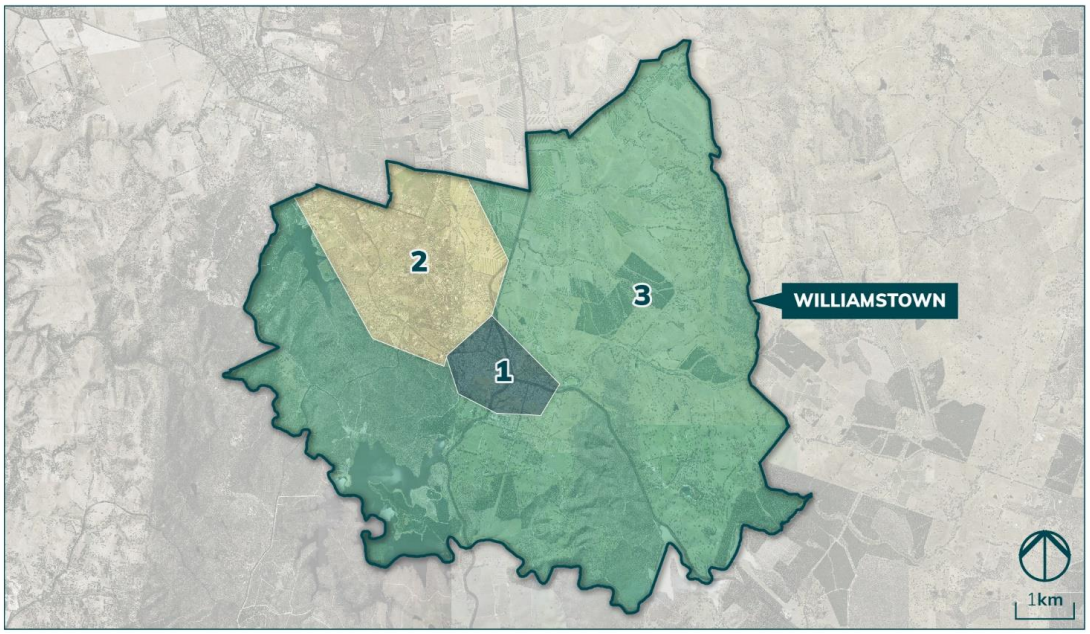



Figure 9: Infrastructure Analysis – Williamstown

## 4.4 Angaston

Angaston is located 77km northeast of Adelaide and accessed by Eden Valley Road and Angaston Road. The township has become popular with families of school aged children. Containing a population of 2,202, the township has grown by 140 people (6.8 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Angaston include steep topography, the significant number of local and state heritage places and the interface with the Penrice quarry. Ideas and considerations raised through preliminary consultation specific to Angaston to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Rich heritage / unique heritage<br>• Challenging topography / large areas of Rural Living / limits expansion opportunities<br>• Ongoing consideration around interface of Penrice quarry/mine required<br>• Angaston is the only township in the Barossa to be connected to sewer<br>• Opportunity to increase commercial land supply between Angaston and Nuriootpa<br>• Community is benefitting from oval redevelopment / redeveloped open space near Fife Street<br>• Land around Vinpac ideal for intensification of employment lands |

### *4.4.1 Residential Supply Analysis*

Angaston's supply of available residential land is estimated to be sufficient for almost twenty-five years. It is noted Angaston also contains a significant supply of land zoned Rural Living which nearly circles the centre of the township. This is likely a result of steep topography resulting in low densities.

| Supply [16] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 113 | 10.3 |
| Undeveloped Zoned | 157 | 14.3 |
| Future Urban Growth | - | - |
| Total Lots | 270 | |

### *4.4.2 Commercial Land Analysis*

Angaston's commercial land supply is exhausted, with no vacant land available. Noting a considerable amount is utilised for viticulture.

| Employment Zone | | |
|---|---|---|
| Vacant land area (m2) | Total area (m2) | % vacant land |
| 0 | 97,654 | 0.0% |

### *4.4.3 Infrastructure Analysis*

The below table needs to be read in conjunction with the associated map:

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Potable Water<br>(SA Water Infrastructure) | There is SA Water network in the township centre (**Area 1**).<br>**Area 2**: No SA Water networks observed; however growth may be possible through augmentation or connection to existing water source points near Developed Area (Tank-350MSCL located on West of Radford Rd)<br>**Area 3:** Only large diameter SA Water transmission infrastructure is observed and would require significant infrastructure upgrades or augmentation to support additional growth. |

[16] Lot Supply Analysis Update 2023 – Paul Mickan

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Wastewater | **Area 1**: There is SA Water sewer network in this township, which drains via gravity to the west towards a WWTP located approximately 2km from the township centre. Capacity of this network is unknown, however upgrades to pumping stations and WWTP has occurred to support recent development.<br>**Area 2** may be able to support growth through connection and possible augmentation to the existing outfall from the township which drains west towards the WWTP.<br>**Area 3:** No SA Water infrastructure is observed and would require significant infrastructure upgrades to provide sufficient service. |
| Communication | Generally serviced by NBN Fibre to the Node technologies where existing legacy copper cable is in existing streets, otherwise new developments are constructed to the Fibre to the premises technology.<br>Remote properties on outskirts of towns rely on NBN Satellite / Fixed Wireless technology. |
| Electricity | High voltage assets are observed throughout Angaston, with a mix of above and below ground infrastructure. A single substation is observed approximately 2km west of the township centre, located just off Stockwell Road.<br>Further analysis from SAPN on network capacity is required to determine possible infrastructure requirements associated with growth. |
| Flooding | SAPPA flooding map does not highlight any flooding hazard overlays within this township. Anecdotal experience suggests this township does convey large volumes of water through discrete sections of the hilly township and allowances may need to be made for growth within low points of the township or adjacent watercourses. |

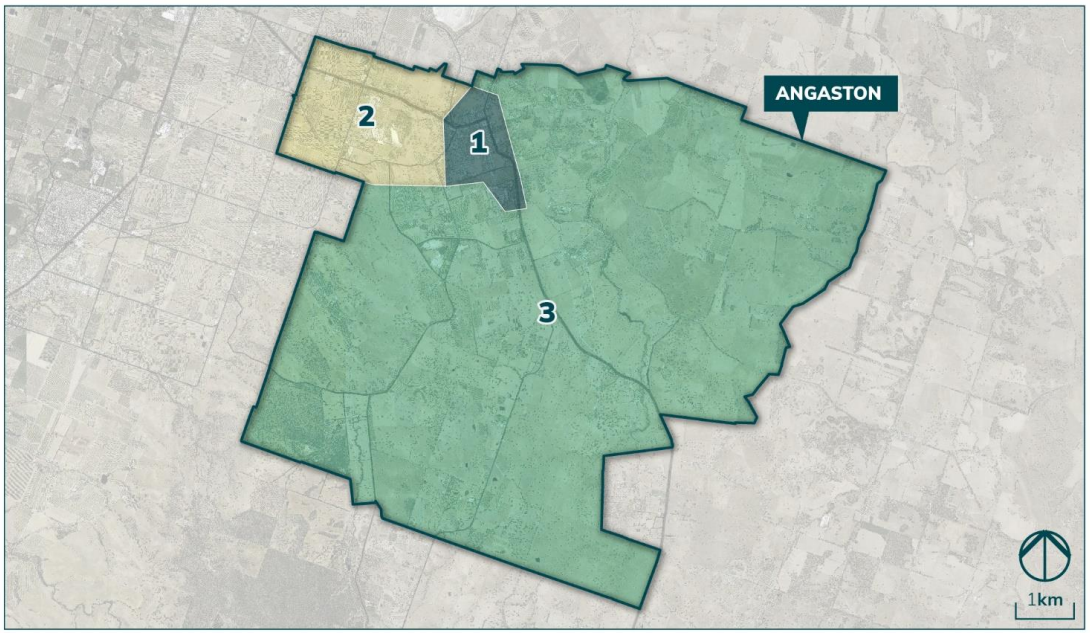



Figure 10: Infrastructure Analysis – Angaston

## 4.5 Lyndoch

Situated at the southern end of the Barossa Region, Lyndoch is located 58 kilometres northeast of Adelaide, meaning the town is approximately an hour drive from Adelaide. Lyndoch has a population of 1,883 having grown by 84 people (4.6 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Lyndoch include bushfire risk, a fair number of local heritage places and the limited land available for expansion. Ideas and considerations raised through preliminary consultation specific to Lyndoch to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Residential opportunities exist via infill development / large allotments<br>• Benefits from convenient access to major service centres of Gawler or Nuriootpa/Tanunda<br>• Focus should be on increased lifestyle living options (rather than commercial development)<br>• Opportunity to create a Lyndoch brand potentially as a 'wellness' hub of Barossa – unique retail offerings or specific recreation facilities, i.e. mountain bikes etc<br>• Improve connectivity with Northern Expressway / connectivity in/around town in need of upgrading |

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Opportunity to increase densities along Lyndoch Valley Road i.e. second storey accommodation / tourist accommodation<br>• Footpaths & curb/gutter need upgrading / kids ride to St Jacobi – connectivity is poor<br>• Walking/cycling linkages with Williamstown required<br>• Master Plan Village Green underway in 2023/24<br>• Existing stormwater considerations throughout town<br>• Important pockets of native vegetation exist<br>• The caravan park/residential park would benefit from upgrading |

### *4.5.1 Residential Supply Analysis*

Lyndoch's supply of available residential land is estimated to be sufficient for almost twenty years. Much of this land is available in the southwest of the township, the remaining via infill opportunities.

| Supply [17] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 131 | 13.6 |
| Undeveloped Zoned | 51 | 5.3 |
| Future Urban Growth | - | - |
| Total Lots | 182 | |

### *4.5.2 Commercial Land Analysis*

Although the vacancy rates in Lyndoch suggest there is a healthy supply of available land, most of this land is Government owned (Local & Federal) and unavailable. This zone contains part of the rail corridor which is owned by the Federal Government with the abutting land to the west owned by Council. The Council land is utilised as a 'drainage reserve', as a result it is unlikely this land could be developed for the purpose it is zoned.

| Employment Zone | | |
|---|---|---|
| Vacant land area (m2) | Total area (m2) | % vacant land |
| 62,507 | 79,694 | 78.4% |

[17] Lot Supply Analysis Update 2023 – Paul Mickan

### *4.5.3 Infrastructure Analysis*

The below table needs to be read in conjunction with the associated map:

| Infrastructure | Preliminary Comments - Supporting Growth |
|---|---|
| Potable Water<br>(SA Water Infrastructure) | There is SA Water network in the township centre (Area 1 and part of Area 2).<br>The capacity of this network to support additional growth is unknown.<br>Area 2: Infrastructure upgrades near the water supply will need to be connected from the existing water source points (250AC pipe in Lyndoch Valley stretched south to north, 150PVCM along Barossa Valley Way, 150AC in Altona Rd along the eastern boundary of township,<br>There is not adequate water supply north of the Hentschke Rd (out of the Barossa Valley Boundary), West of Gods Hill Rd, South of Kreig Rd. These areas would require significant infrastructure upgrades or augmentation to support additional growth. |
| Waste Water | There is no SA Water sewer network in this township.<br>Area 1: There is CWMS network within this area and any development in this area will need a connection. There is a pump station with a rising main pumping to the east of the township. Further growth can likely be connected into existing below ground drainage, however the capacity of the rising main pump station and downstream WWTP will need to be verified.<br>Area 2: Currently does not have a community waste management system in place. New CWMS infrastructure and WWTP augmentation may be required to support growth within these areas, particularly to the North and South. |
| Communication | Generally serviced by NBN Fibre to the Node technologies where existing legacy copper cable is in existing streets, otherwise new developments are constructed to the Fibre to the premises technology.<br>Remote properties on outskirts of towns rely on NBN Satellite / Fixed Wireless technology. |
| Electricity | High voltage assets are observed throughout Lyndoch, with a mix of above and below ground infrastructure. No Substations are observed within the Lyndoch Township.<br>Further analysis from SAPN on network capacity is required to determine possible infrastructure requirements associated with growth. |
| Flooding | SAPPA flooding map does not suggest any flooding concern within this township however there are watercourses within this township which due to their vicinity may become a flood plain during great storm events. |

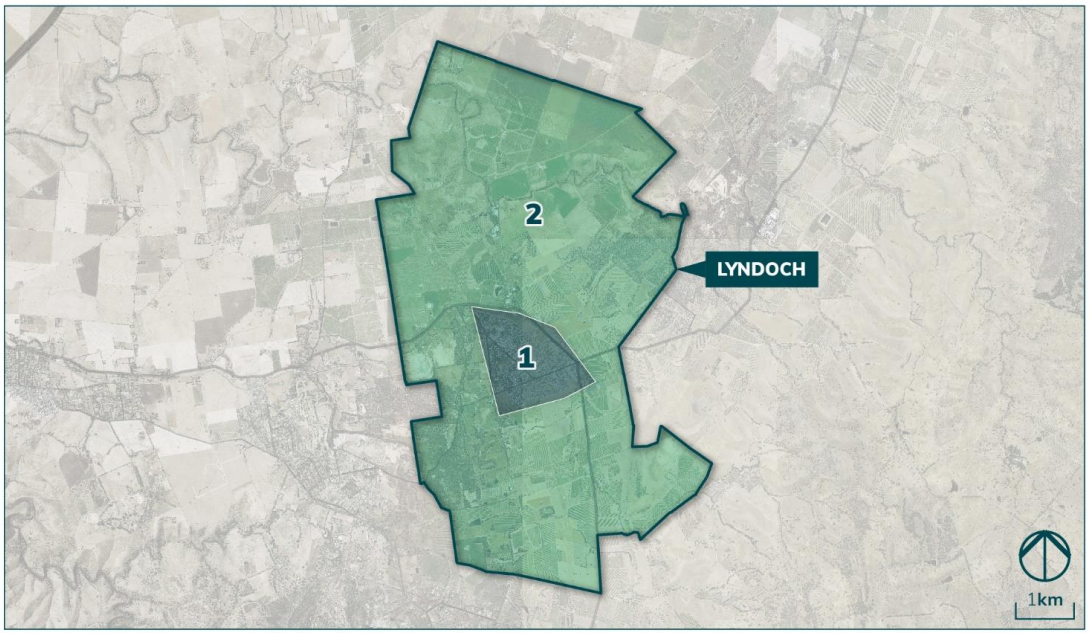



Figure 11: Infrastructure Analysis – Lyndoch

## 4.6 Mount Pleasant

Mount Pleasant is a settlement situated north of the Adelaide Hills region approximately 55 kilometres northeast of Adelaide. The settlement has a population of 618 people, having experienced moderate comparative growth in recent years with an increase of 32 people (5.4 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Mount Pleasant include flood risk along the River Torrens, a fair number of local heritage places and bushfire risk. Ideas and considerations raised through preliminary consultation specific to Mount Pleasant to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • Improve digital connectivity – mobile, NBN<br>• Increase supply of employment land / increase economic diversity<br>• Rural living blocks offer lifestyle opportunities e.g. horse keeping<br>• Walking / bike trail connections with nearby towns and attractions |

### *4.6.1 Residential Supply Analysis*

Mount Pleasant contains a significant supply of land anticipated to accommodate future residential growth. The Development Ready and Undeveloped Zoned land alone is anticipated to suffice for more

than 100 years. Land classified for Future Urban Growth is substantial and could increase this timeframe considerably.

| Supply [18] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 163 | 81.5 |
| Undeveloped Zoned | 61 | 30.7 |
| Future Urban Growth | 373 | - |
| Total Lots | 598 | |

### *4.6.2 Commercial Land Analysis*

Mount Pleasant does not contain any dedicated commercial/employment type zones.

### *4.6.3 Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Mount Pleasant | • Low availability<br>• Town centre<br>• 150mm Eden Valley Road<br>• 200mm pipe Tungkillo Road | CWMS present, not available to all allotments | NBN Satellite / Fixed Wireless | Along the watercourse west of Melrose Street |

## 4.7 Stockwell

Stockwell is a settlement on the outskirts of the Barossa Region, located approximately seven kilometres north-east of Nurioopta. The settlement has a population of 516 people having experienced high comparative growth in recent years with an increase of 40 people (8.4 percent) since 2016.

In regard to accommodating future growth, key environmental considerations pertinent to Stockwell include bushfire risk, topography and a fair number of local heritage places. Limited feedback was revealed through preliminary consultation specific to Stockwell.

[18] Lot Supply Analysis Update 2023 – Paul Mickan

#### 4.7.1 *Residential Supply Analysis*

Stockwell contains a significant supply of land to accommodate future residential growth. The Development Ready and Undeveloped Zoned land is anticipated to suffice for almost ninety years. The most significant supply of this land is located to the southeast of the settlement.

| Supply [19] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 6 | 7.5 |
| Undeveloped Zoned | 83 | 103.2 |
| Future Urban Growth | - | - |
| Total Lots | 89 | |

#### 4.7.2 *Commercial Land Analysis*

Stockwell does not contain any dedicated commercial/employment type zones.

#### 4.7.3 *Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Stockwell | • Low availability<br>• Town centre<br>• 80mm pipe Duck Ponds Road<br>• 80mm pipe Railway Terrace<br>• 200mm pipe along Sturt Highway<br>• 900mm pipe along Pipeline Road which is not available for growth | CWMS present. Extension around Stockwell and Carrara Hill Road may support growth.<br>Unknown WWTP capacity. | NBN Satellite / Fixed Wireless | Within the town centre at Queen Street |

## 4.8 Springton

Springton is located within the Eden Valley wine region and is situated 63 km north-east of Adelaide via Birdwood and Mount Pleasant. The settlement has a population of 398 people and has experienced moderate comparative growth in recent years with an increase of 20 people (5.2 percent) since 2016.

[19] Lot Supply Analysis Update 2023 – Paul Mickan

In regard to accommodating future growth, key environmental considerations pertinent to Springton include bushfire risk and a fair number of local heritage places. Ideas and considerations raised through preliminary consultation specific to Springton to support growth are provided below:

### *4.8.1 Residential Supply Analysis*

Springton's supply of available residential land is estimated to be sufficient for almost forty years. This supply is largely attributable to infill development with the average allotment size in Springton being larger.

| Supply [20] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 46 | 25.6 |
| Undeveloped Zoned | 21 | 11.9 |
| Future Urban Growth | - | - |
| Total Lots | 67 | |

### *4.8.2 Commercial Land Analysis*

Springton does not contain any dedicated commercial/employment type zones.

### *4.8.3 Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Springton | • Medium availability<br>• Potential to extend the town centre pipes depends on the size of the development<br>• Town centre<br>• 150mm pipe Eden Valley Road | CWMS present to existing streets. Growth would require augmentation | NBN Satellite / Fixed Wireless | No data available |

[20] Lot Supply Analysis Update 2023 – Paul Mickan

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| | • 100mm pipe Lablacks Road | | | |

## 4.9 Eden Valley

Eden Valley is located within the Eden Valley wine region. It has become a boutique wine region as it benefits from a natural diversity in mesoclimate, which is generally cooler than the neighbouring Barossa Valley. Eden Valley has a population of 390 people, increasing by 53 people since 2016. This increase of 15.7% in population between 2016 and 2021 is the largest percentage increase of any town or settlement in the Barossa.

In regard to accommodating future growth, key environmental considerations pertinent to Eden Valley include bushfire risk, topography and a fair number of local heritage places. Ideas and considerations raised through preliminary consultation specific to Eden Valley to support growth are provided below:

| Ideas /Considerations – Preliminary Consultation |
|---|
| • New sewerage and water infrastructure required to support growth<br>• Facilities upgrades required, e.g., public toilets<br>• Footpaths and road maintenance, caravan park and oval all require upgrading<br>• Need to improve digital connectivity – mobile, NBN |

### *4.9.1 Residential Supply Analysis*

Although Eden Valley contains a relatively low number of total lots, both existing and indicative, this supply is anticipated to be sufficient for more than 160 years.

| Supply [21] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 15 | 75 |
| Undeveloped Zoned | 18 | 88.6 |
| Future Urban Growth | - | - |
| Total Lots | 33 | |

[21] Lot Supply Analysis Update 2023 – Paul Mickan

#### 4.9.2 *Commercial Land Analysis*

Eden Valley does not contain any dedicated commercial/employment type zones.

#### 4.9.3 *Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Eden Valley | • Low availability<br>• Town centre (80mm Rushlea Road and Matthews Road)<br>• 100mm pipe Eden Valley Road<br>• 100mm Keyneton Rd<br>• 80mm Basil Roeslers Road | No Service | NBN Satellite / Fixed Wireless | No data available |

## 4.10 Moculta

Situated 69 kilometres northeast of Adelaide, Moculta is a small settlement with an estimated residential population of 228 people. Moculta is predominately residential in nature and relies on larger nearby towns such as Angaston for shopping and services. With the local population increasing by only one person (0.4 percent) since 2016, growth remains slow.

In regard to accommodating future growth, key environmental considerations pertinent to Moculta include bushfire risk and places of heritage significance. Limited feedback was revealed through preliminary consultation specific to Moculta.

#### 4.10.1 *Residential Supply Analysis*

Moculta contains a modest number of total lots, both existing and indicative, are largely within 'Undeveloped Zoned'. Based on the slow growth rates experienced in recent years, this supply is anticipated to be sufficient for more than 280 years.

| Supply [22] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Development Ready | 12 | 20 |

[22] Lot Supply Analysis Update 2023 – Paul Mickan

| Supply [22] | Total Lots (Existing + Indicative) | Years Supply @ 5 Year Average |
|---|---|---|
| Undeveloped Zoned | 156 | 260.7 |
| Future Urban Growth | - | - |
| Total Lots | 168 | |

#### *4.10.2 Commercial Land Analysis*

Moculta does not contain any dedicated commercial/employment type zones.

#### *4.10.3 Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Moculta | • Low availability near town centre<br>• Low availability along Gum Flat Road<br>• Not available elsewhere | No Service | NBN Satellite / Fixed Wireless | No data available |

## 4.11 Smaller Settlements

There are a total of 12 smaller settlements, which have been grouped together, these include:

| | | |
|---|---|---|
| Altona | Kalbeeba | Rowland Flat |
| Bethany | Light Pass | Rosedale |
| Cockatoo Valley | Mount Crawford | Sandy Creek |
| Cromer | Penrice | Vine Vale |

Together these settlements have a population of 3,204 people having grown by 212 people (7%) since 2016.

#### *4.11.1 Residential Supply Analysis*

There is limited residential land supply across the smaller settlements. This is largely due to these settlements already occupying most of the land designated for residential (settlement) purposes. Noting this, there may be opportunity to support population growth through the intensification of various Rural Living Zones in these settlements. Further, it is noted that a small part of Kalbeeba does form part of the Concordia Growth Area.

#### *4.11.2 Infrastructure Analysis*

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Altona | • Low availability at north<br>• 100mm in Quarry Road and Wilhelm Road, and John Street | No Service | NBN Satellite / Fixed Wireless | No data available |
| Bethany | • Low availability<br>• 80mm Bethany Road and 100mm Light Pass Road | No Service | NBN Satellite / Fixed Wireless | No data available |
| Cockatoo Valley | • Medium to high availability to north<br>• Low availability at east and centre<br>• Not available at west and south | No Service | NBN Satellite / Fixed Wireless | No data available |
| Cromer | • Not Available | No Service | NBN Satellite / Fixed Wireless | No data available |
| Kalbeeba | • Low to Medium availability at north<br>• No available at south, east, centre and west | No Service | NBN Satellite / Fixed Wireless | At Northwest between Calton Road and Barossa Valley Way |
| Light Pass | • Medium Availability in Penrice Road, Kalimana | No Service | NBN Satellite / Fixed Wireless | At the corner of Penrice Road and Research Road |

| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| | Road, Light Pass Road, and Stockwell Road | | | |
| Mount Crawford | • Not Available | No Service | NBN Satellite / Fixed Wireless | No data available |
| Penrice | • Low to Medium availability in Southwest<br>• 100mm pipe along Moculta Road<br>• Not available elsewhere | CWMS present, not available to all allotments. Outfalls towards southwest, possible capacity to support growth to the west. Connection to SA Water WWTP. | NBN Satellite / Fixed Wireless | No data available |
| Rowland Flat | • Medium availability at town centre<br>• No availability beyond town centre<br>• 250mm Jacob Road<br>• 150mm Springton Road<br>• 150mm Golflinks Road<br>• 100mm Barossa Valley Way | No Service | NBN Satellite / Fixed Wireless | No data available |
| Rosedale | • Service available along Rosedale Road and McCollum Road<br>• No availability elsewhere | No Service | NBN Satellite / Fixed Wireless | No data available |

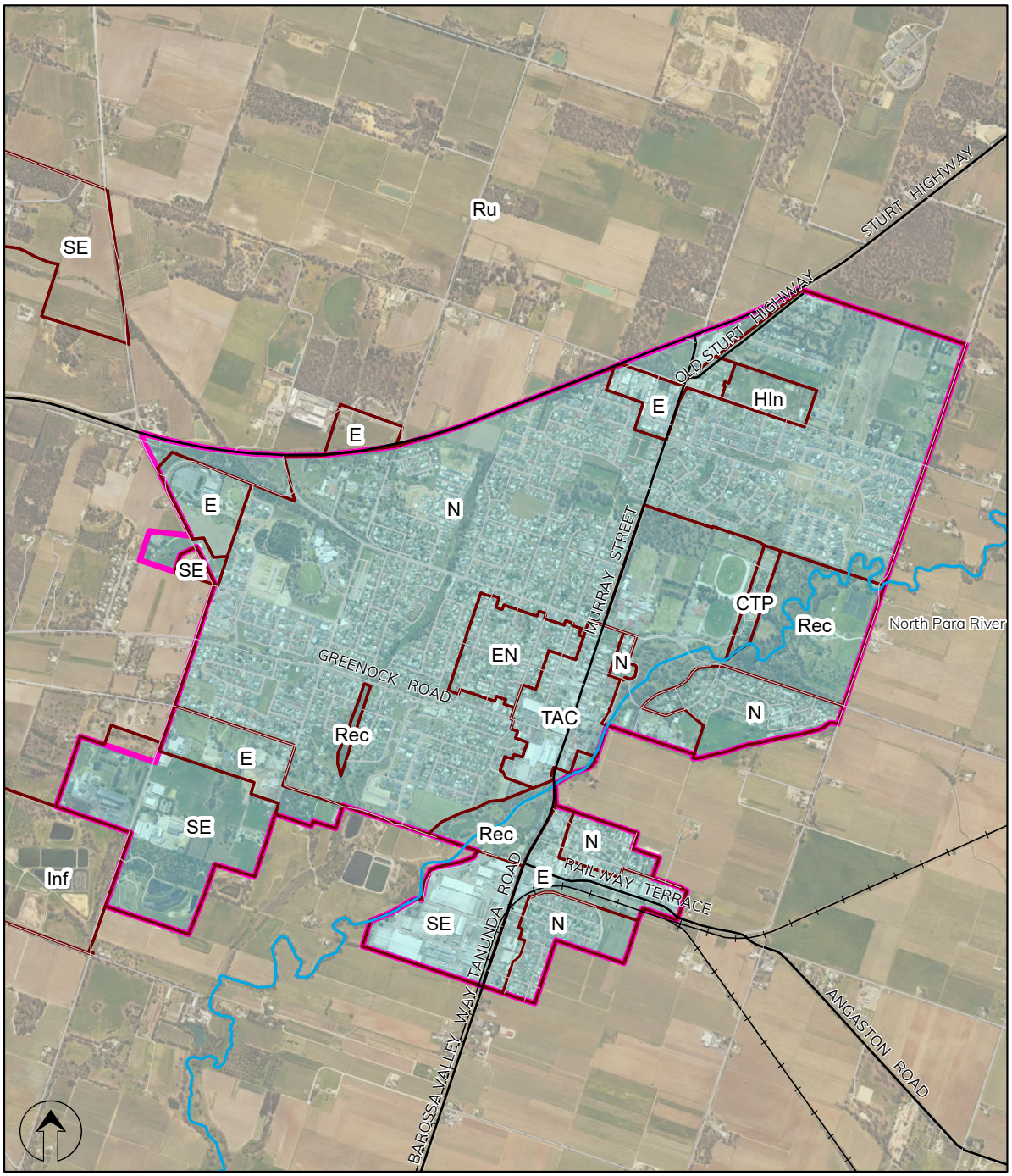
| Settlement | Potable Water | Wastewater | Communications | Flood Hazards |
|---|---|---|---|---|
| Sandy Creek | • Low availability<br>• Barossa Valley Way<br>• Rosedale Road<br>• Cockatoo Lane<br>• Ducking Road | No Service | NBN Satellite / Fixed Wireless | No data available |

# **5.** Conclusion

This summary paper provides information and ideas gathered via preliminary stakeholder engagement, desk top analysis as well as observations of the strategic level issues facing the townships and settlements in the Barossa Council. The paper has been prepared to stimulate community discussion and create a further avenue for community input.

Once community feedback has been received and considered, Council will proceed with the preparation of growth and infrastructure investment options. These options and the strategy more broadly will be the subject of further public consultation and engagement.

# Appendix A – Township Boundaries Character Preservation District




## NURIOOTPA CHARACTER PRESERVATION DISTRICTS

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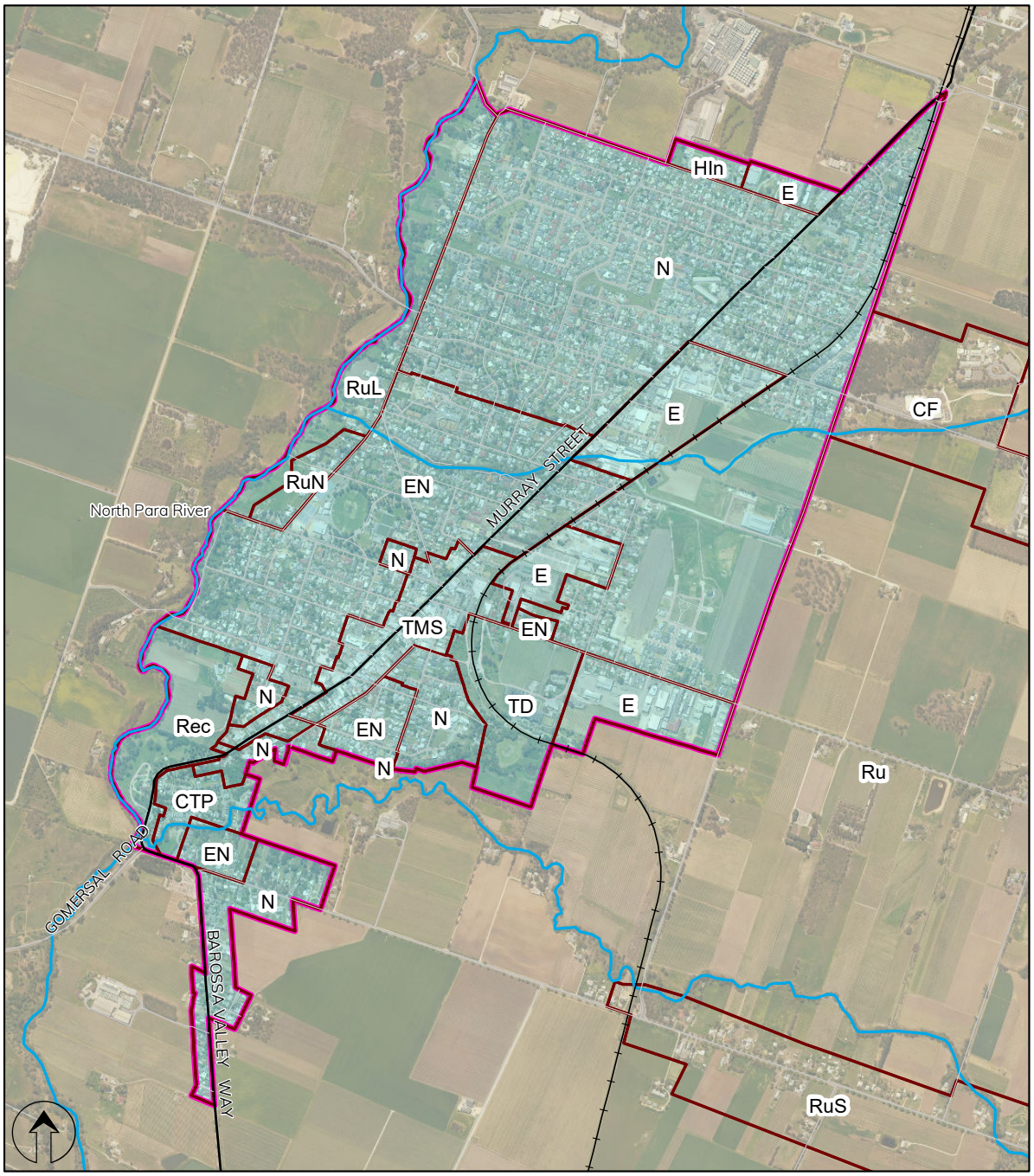
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- Local roads
- Railway (disused/dismantled)
- Watercourse
- Township
- P&D Code Zones
- Character Preservation District - Township
- Character Preservation District - Not In Township

P&D Code Zone Abbreviations

E = Employment
EN = Established Neighbourhood
HIN = Home Industry
N = Neighbourhood
Rec = Recreation
Ru = Rural
SE = Strategic Employment
TAC = Township Activity Centre

URPS

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| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
| DATE | 06.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




# TANUNDA CHARACTER PRESERVATION DISTRICTS

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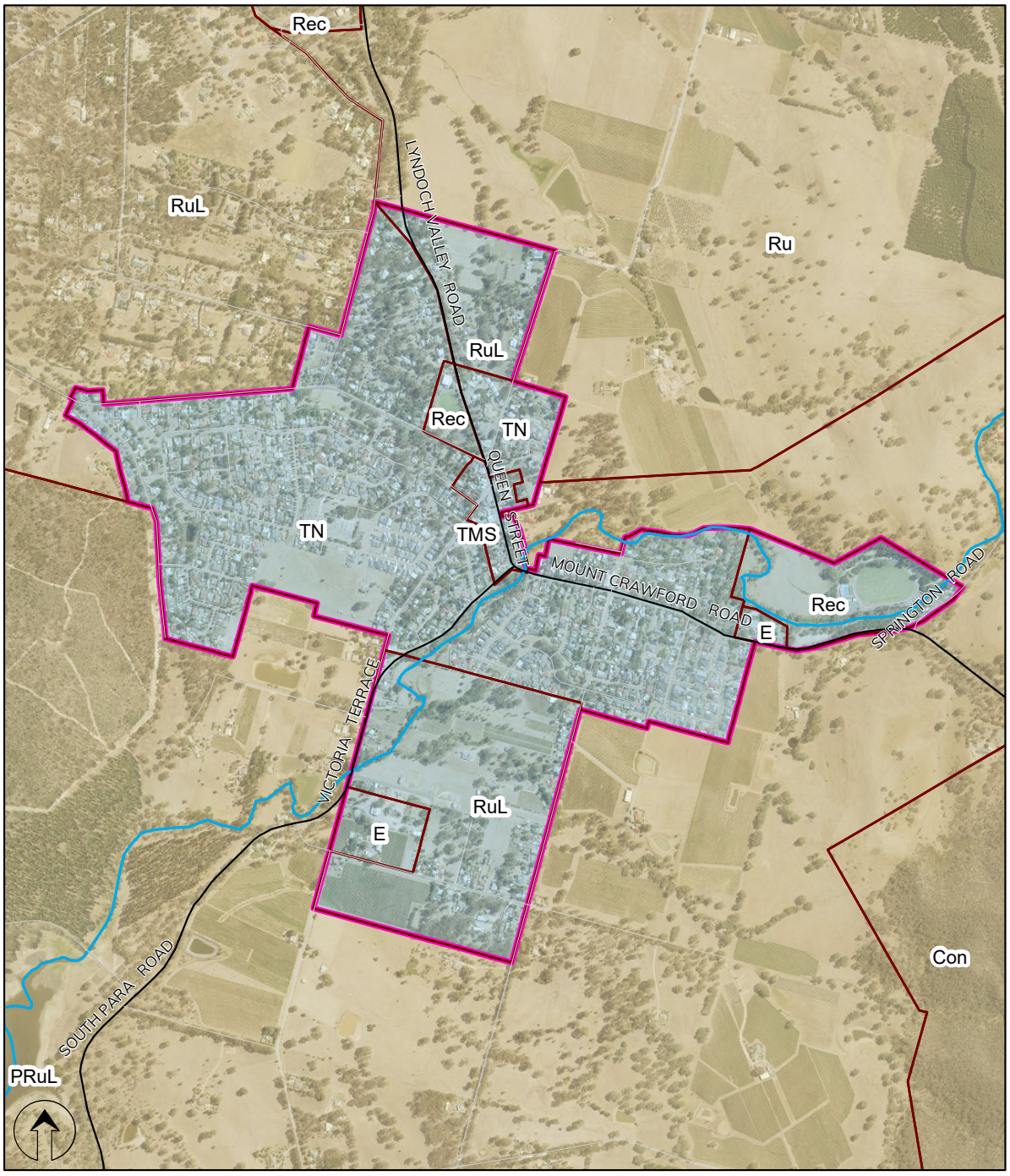
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P&D Code Zone Abbreviations

CF = Community Facilities
CTP = Caravan and Tourist Park
E = Employment
EN = Established Neighbourhood
HiN = Home Industry
N = Neighbourhood
Rec = Recreation
Ru = Rural
RuL = Rural Living
RuN = Rural Neighbourhood
RuS = Rural Settlement
TAC = Township Activity Centre
TD = Tourism Development

URPS

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## WILLIAMSTOWN CHARACTER PRESERVATION DISTRICTS

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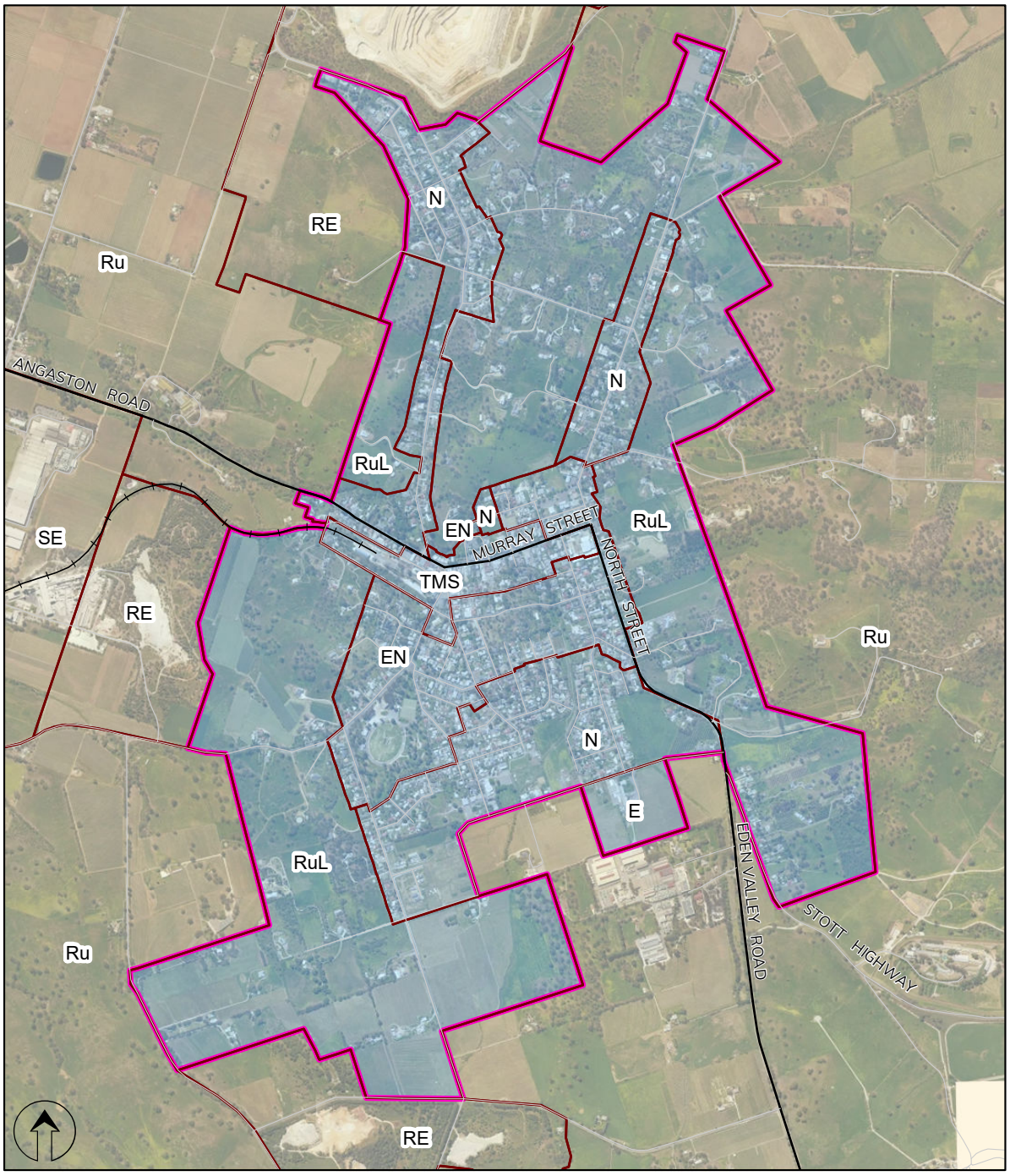
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- Character Preservation District - Not In Township

**P&D Code Zone Abbreviations**

Con = Conservation
E = Employment
PRuL =
Rec = Recreation
Ru = Rural
RuL = Rural Living
TMS = Township Main Street
TN = Township Neighbourhood

URPS

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## ANGASTON CHARACTER PRESERVATION DISTRICTS

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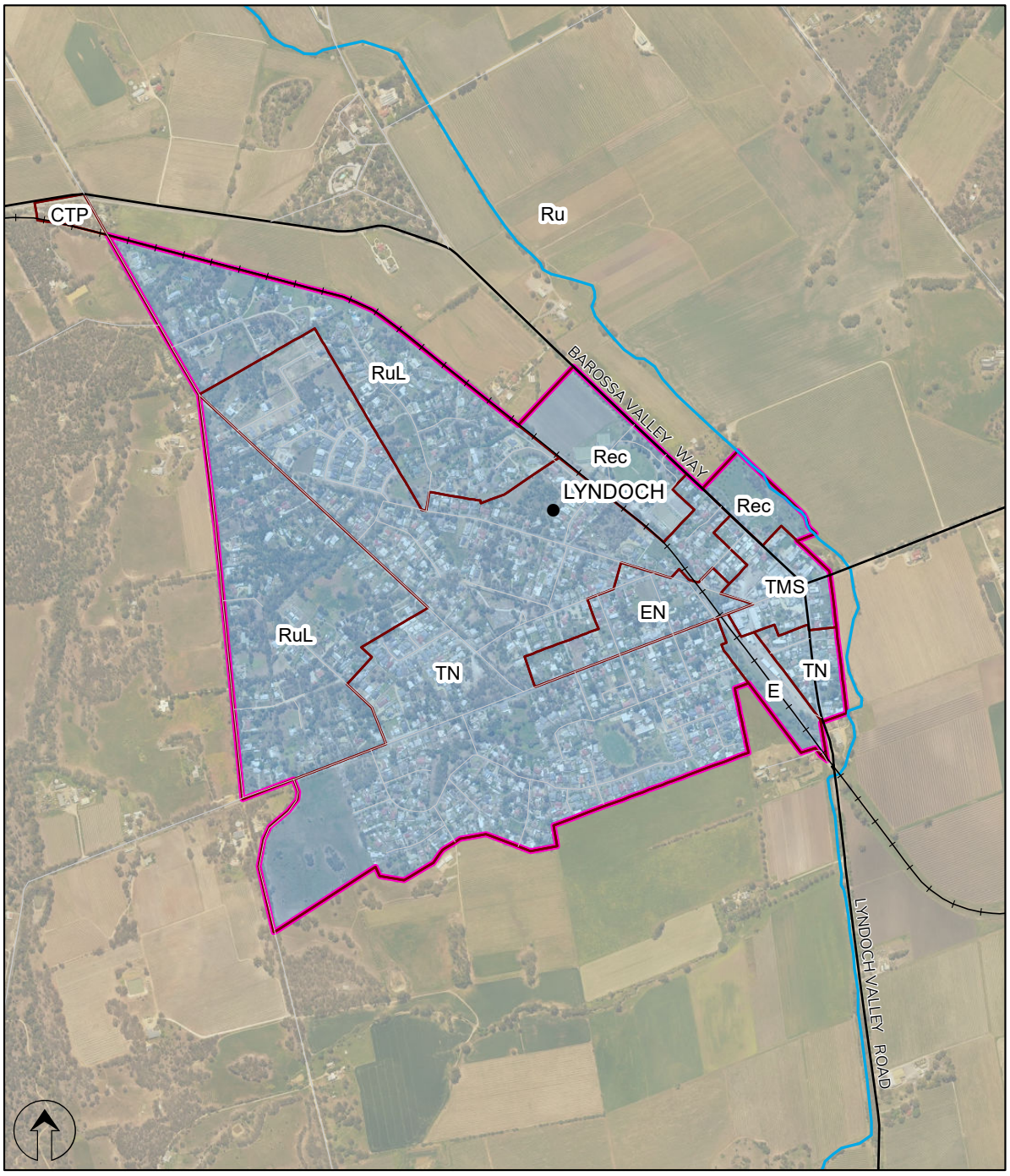
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- Local roads
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**P&D Code Zone Abbreviations**

E = Employment
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RE = Resource Extraction
Ru = Rural
RuL = Rural Living
SE = Strategic Employment
TMS = Township Main Street

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| PREPARED BY | EM |
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| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




# LYNDOCH CHARACTER PRESERVATION DISTRICTS

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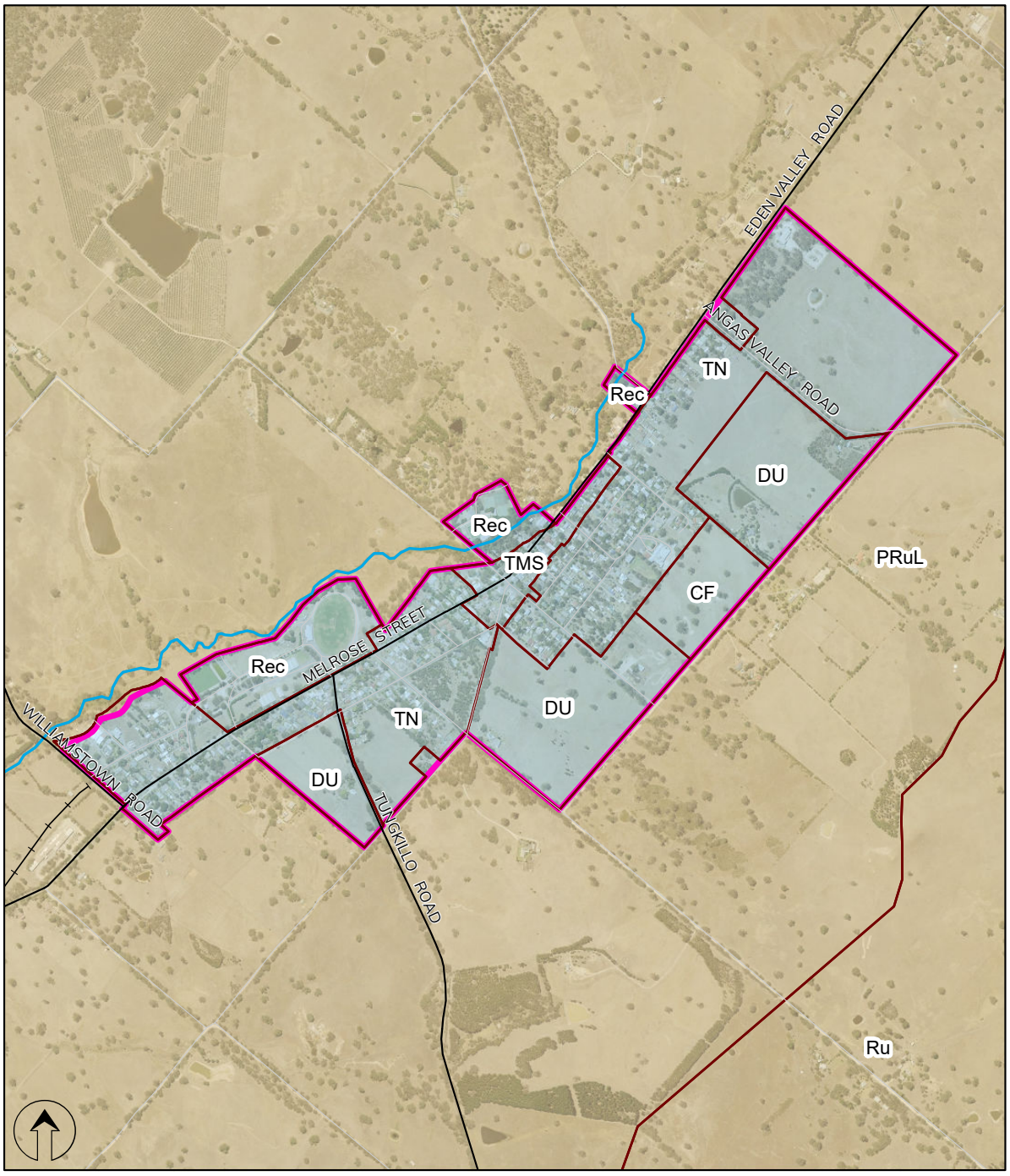
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- Railway (disused)
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**P&D Code Zone Abbreviations**

CTP = Caravan and Tourist Park
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Ru = Rural
RuL = Rural Living
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TN = Township Neighbourhood

URPS

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| DATE | 06.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




## MOUNT PLEASANT CHARACTER PRESERVATION DISTRICTS

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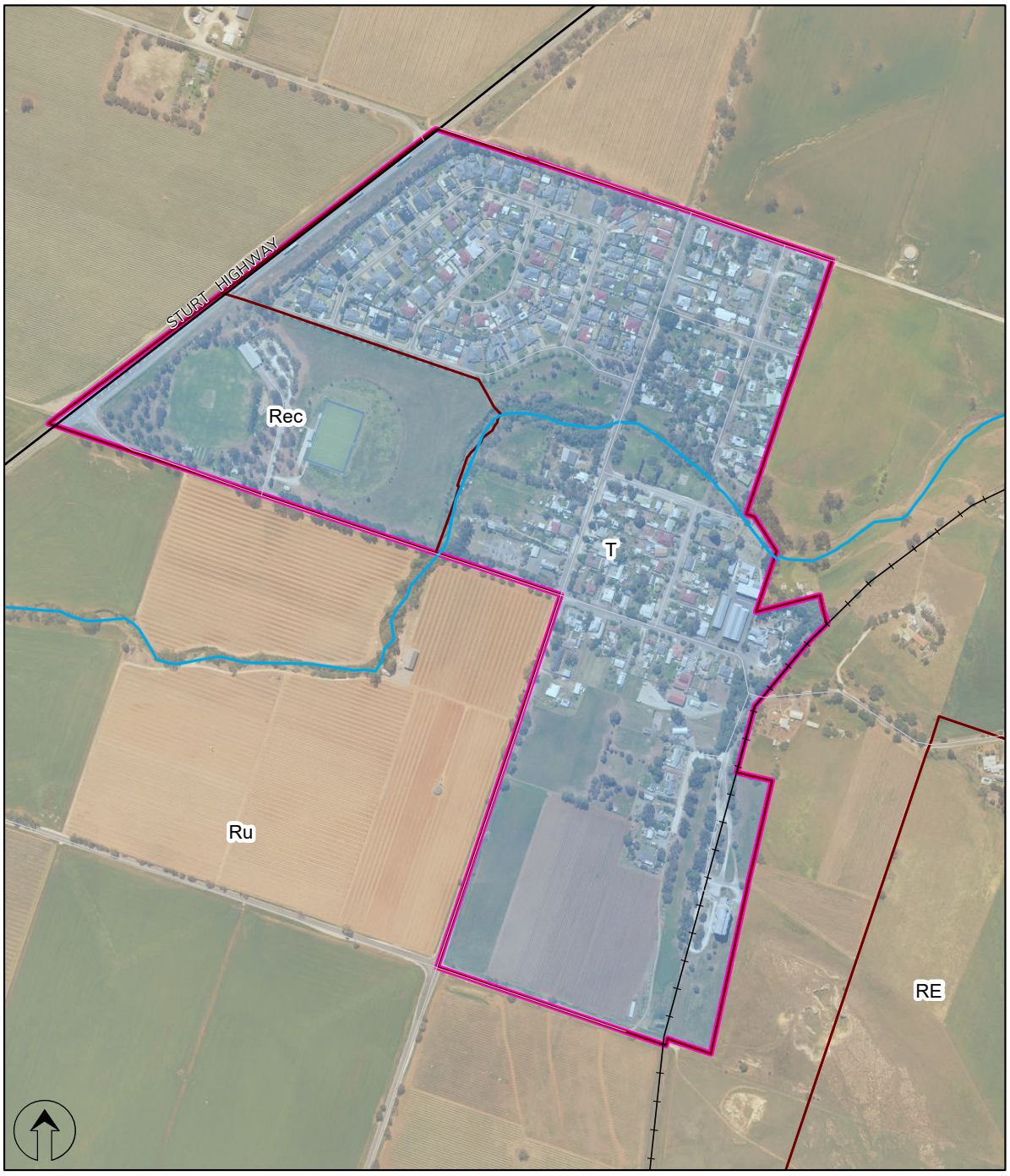
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- Character Preservation District - Township
- Character Preservation District - Not In Township

**P&D Code Zone Abbreviations**

CF = Community Facilities
DU = Deferred Urban
PRuL = Productive Rural Landscape
Rec = Recreation
Ru = Rural
TMS = Township Main Street
TN = Township Neighbourhood

URPS

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| DATE | 06.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




## STOCKWELL CHARACTER PRESERVATION DISTRICTS

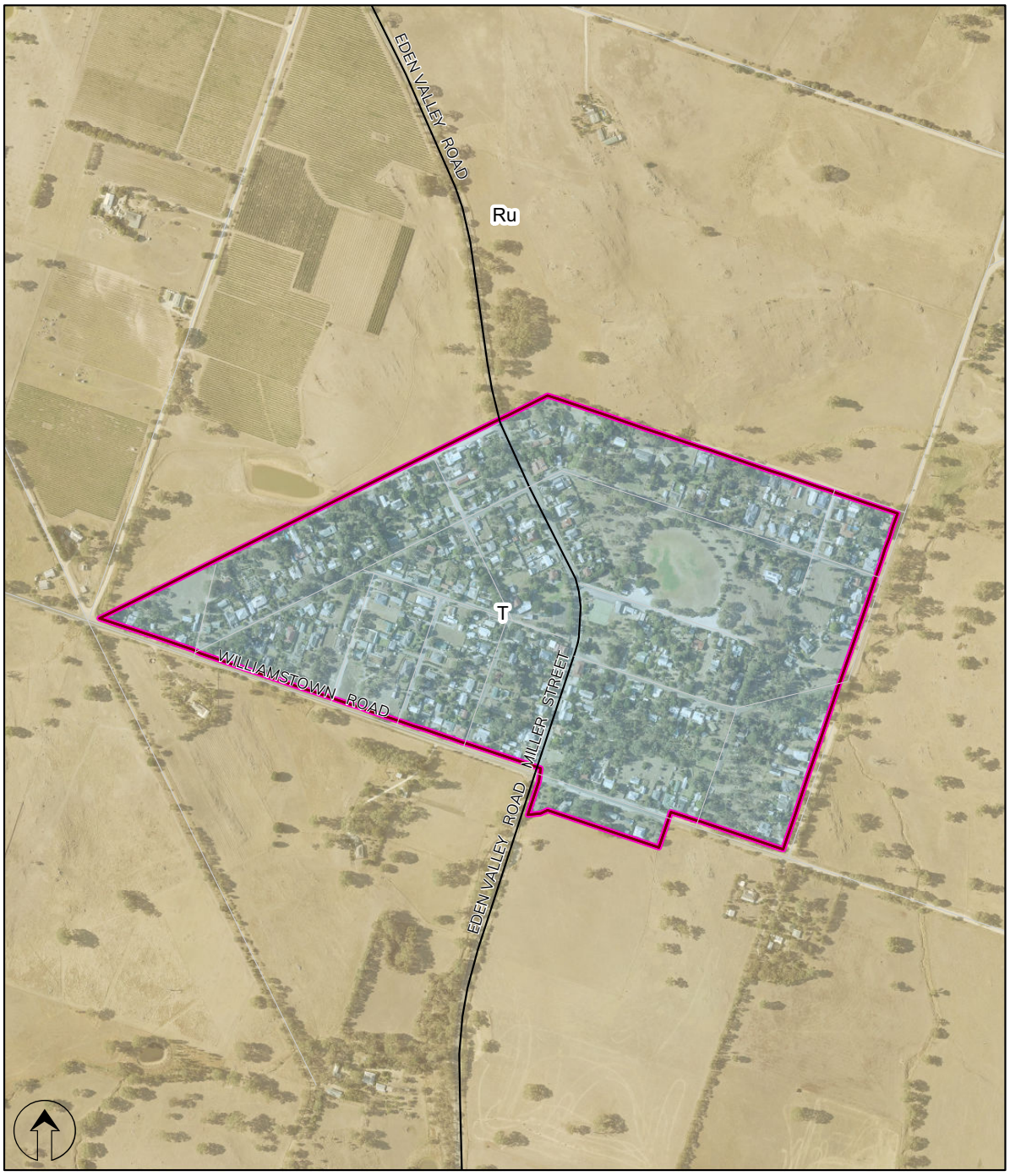
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- Main roads
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P&D Code Zone Abbreviations
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T = Township

URPS

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| DATA SOURCE | Barossa Council, data.sa |




## SPRINGTON CHARACTER PRESERVATION DISTRICTS

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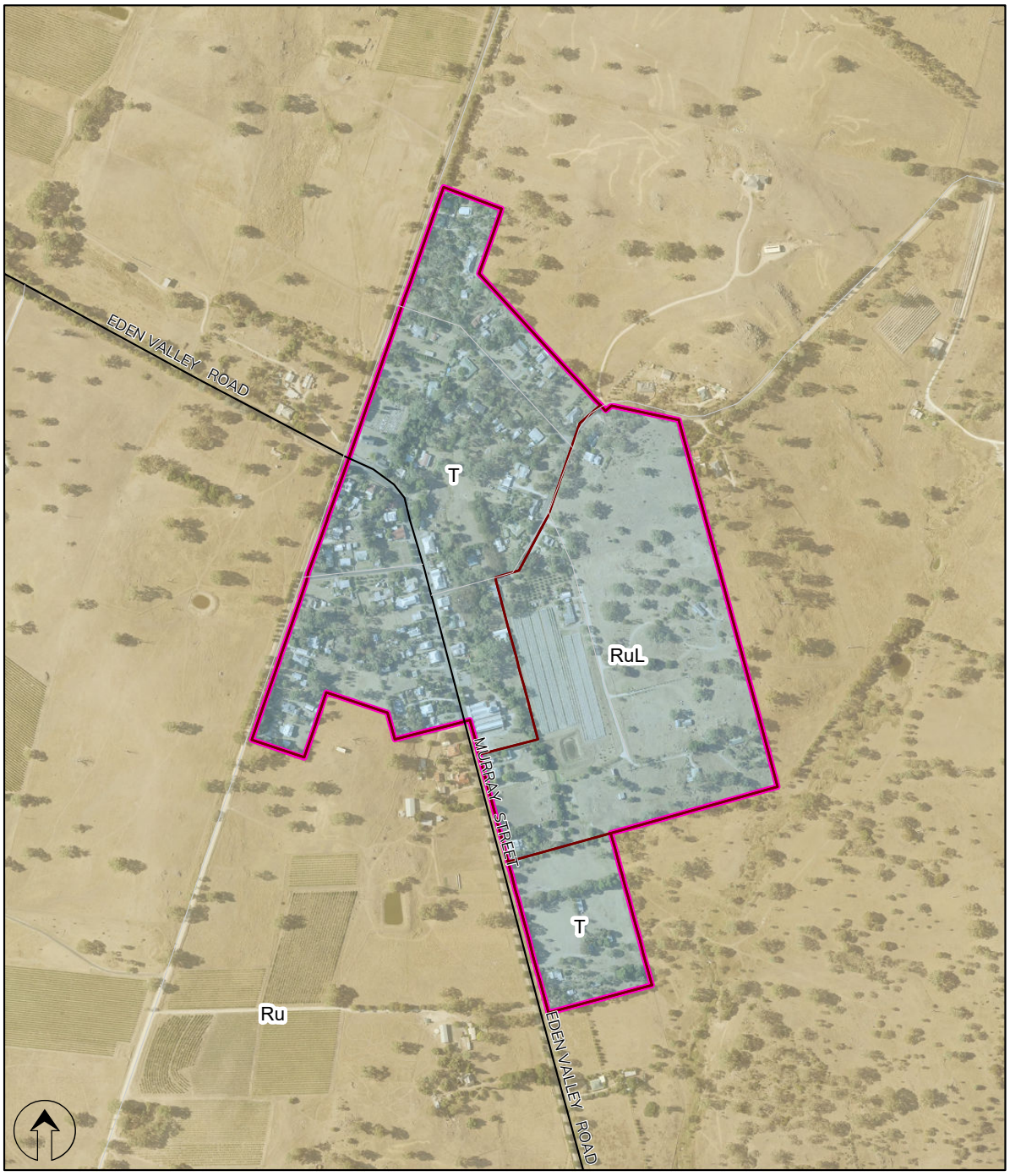
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**P&D Code Zone Abbreviations**

Ru = Rural
T = Township

URPS

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| REVISION | 1 |
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## EDEN VALLEY CHARACTER PRESERVATION DISTRICTS

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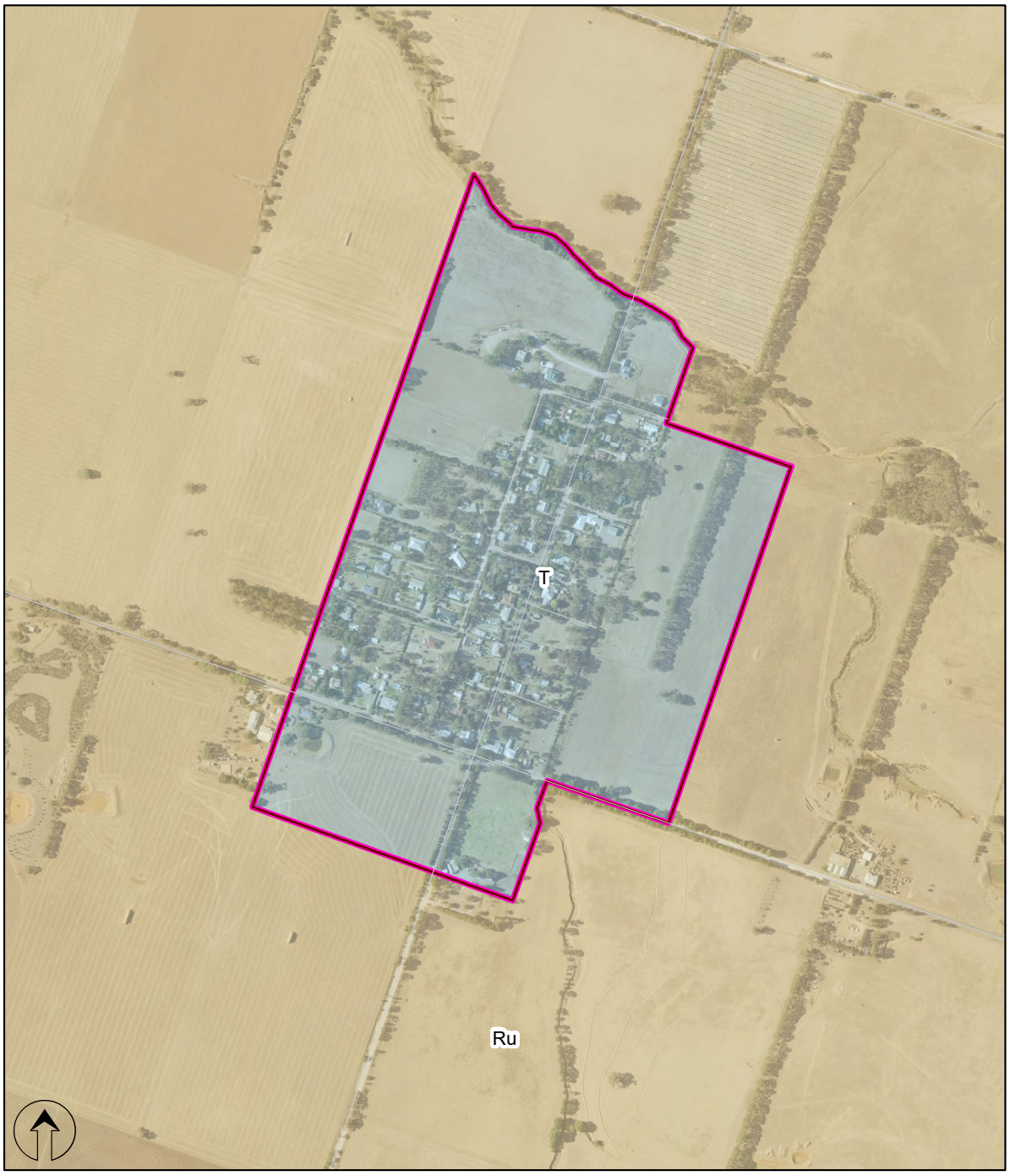
- Main roads
- Local roads
- Township
- P&D Code Zones
- Character Preservation District - Township
- Character Preservation District - Not In Township

**P&D Code Zone Abbreviations**

Ru = Rural
RuL = Rural Living
T = Township

URPS

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|---|---|
| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
| DATE | 06.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




## MOCULTA CHARACTER PRESERVATION DISTRICTS

0 0.125 0.25 km

- Main roads
- Local roads
- Township
- P&D Code Zones
- Character Preservation District - Township
- Character Preservation District - Not In Township

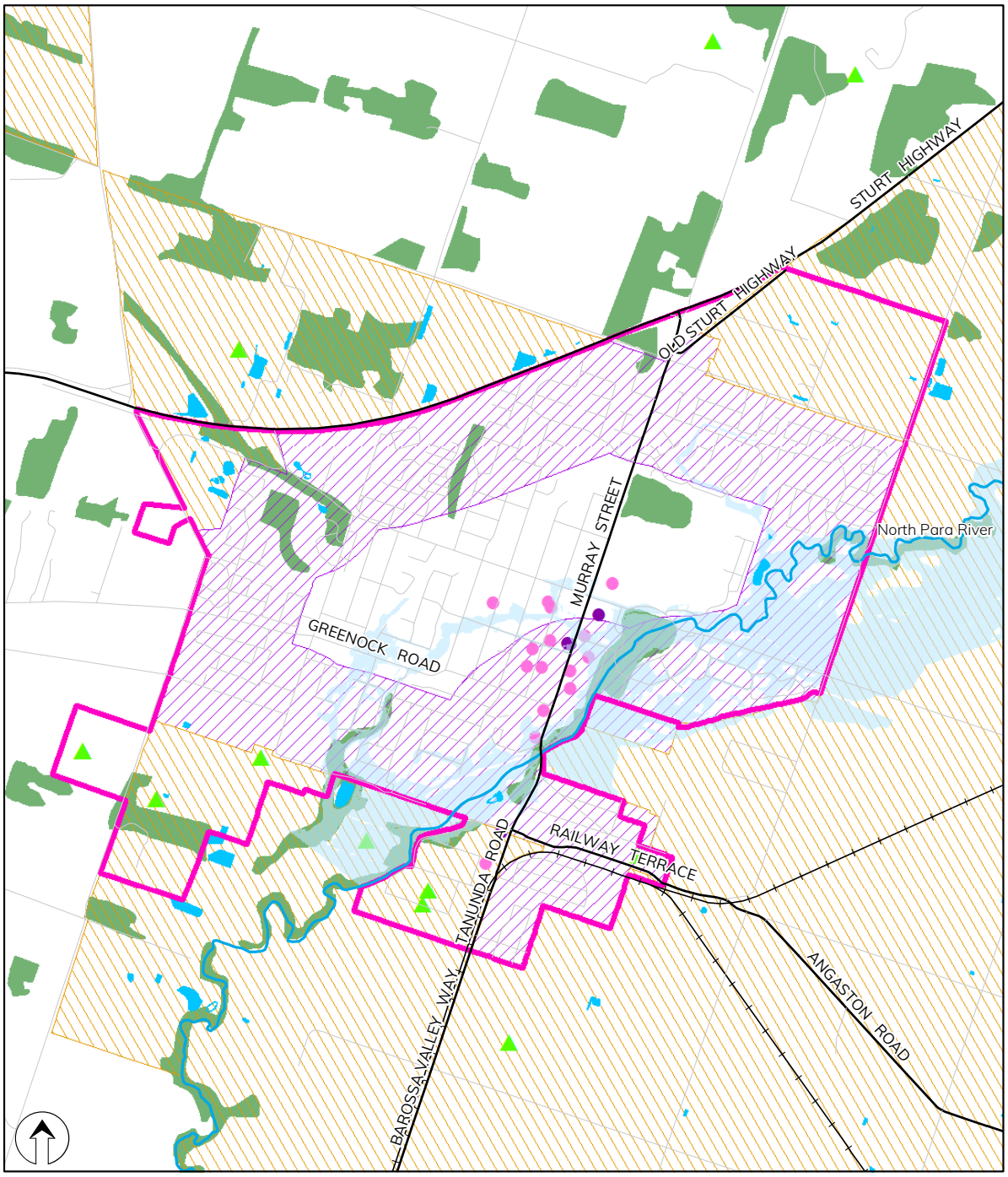
P&D Code Zone Abbreviations

Ru = Rural
T = Township

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|---|---|
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| DATE | 06.03.23 |
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| DATA SOURCE | Barossa Council, data.sa |

# Appendix B – Environmental Considerations




## NURIOOTPA ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 1 km

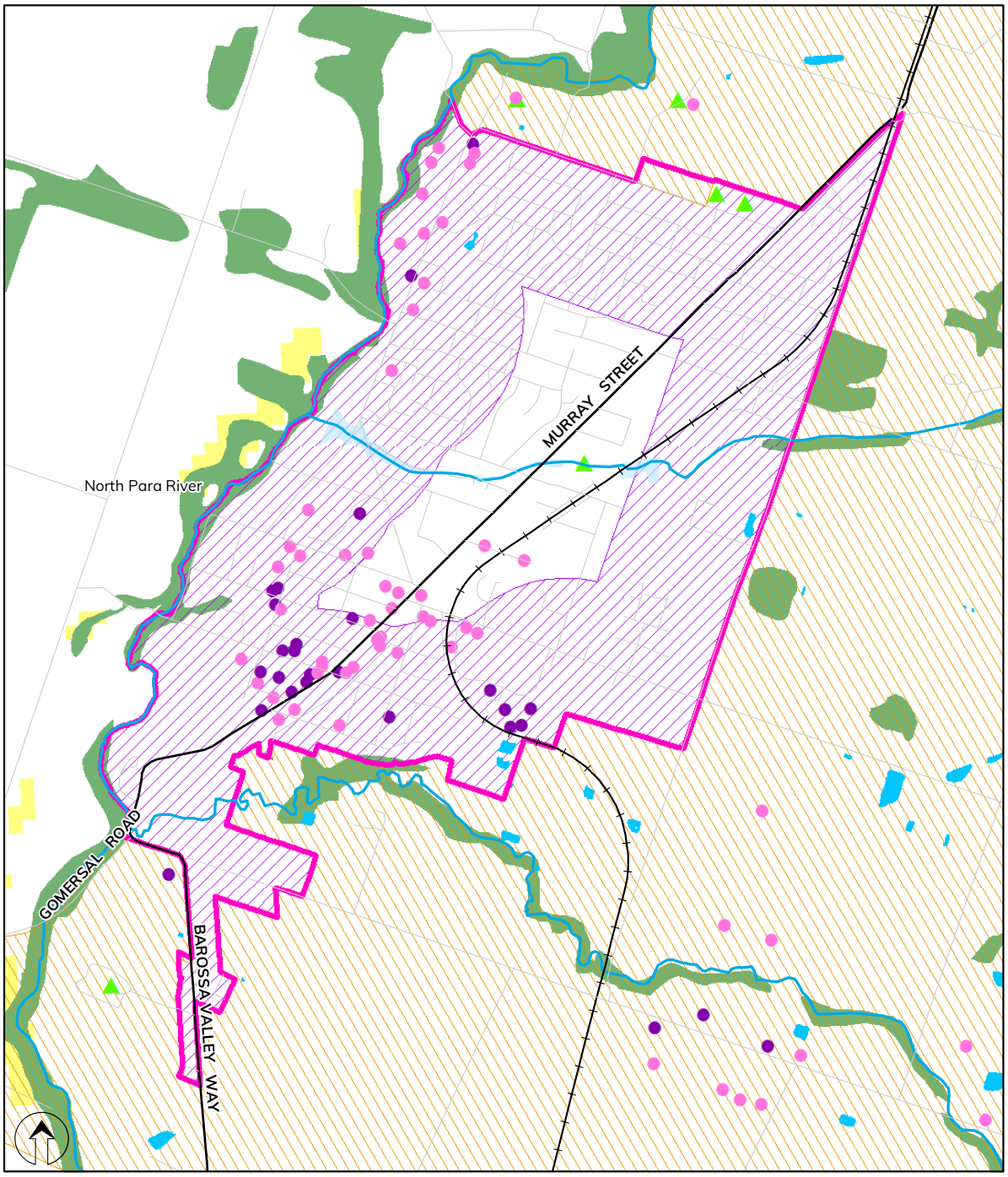
- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (disused/dismantled)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface
- 1% AEP (annual exceedance probability) flood extent

URPS

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|---|---|
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| DATA SOURCE | Barossa Council, data.sa |




TANUNDA ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (disused)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

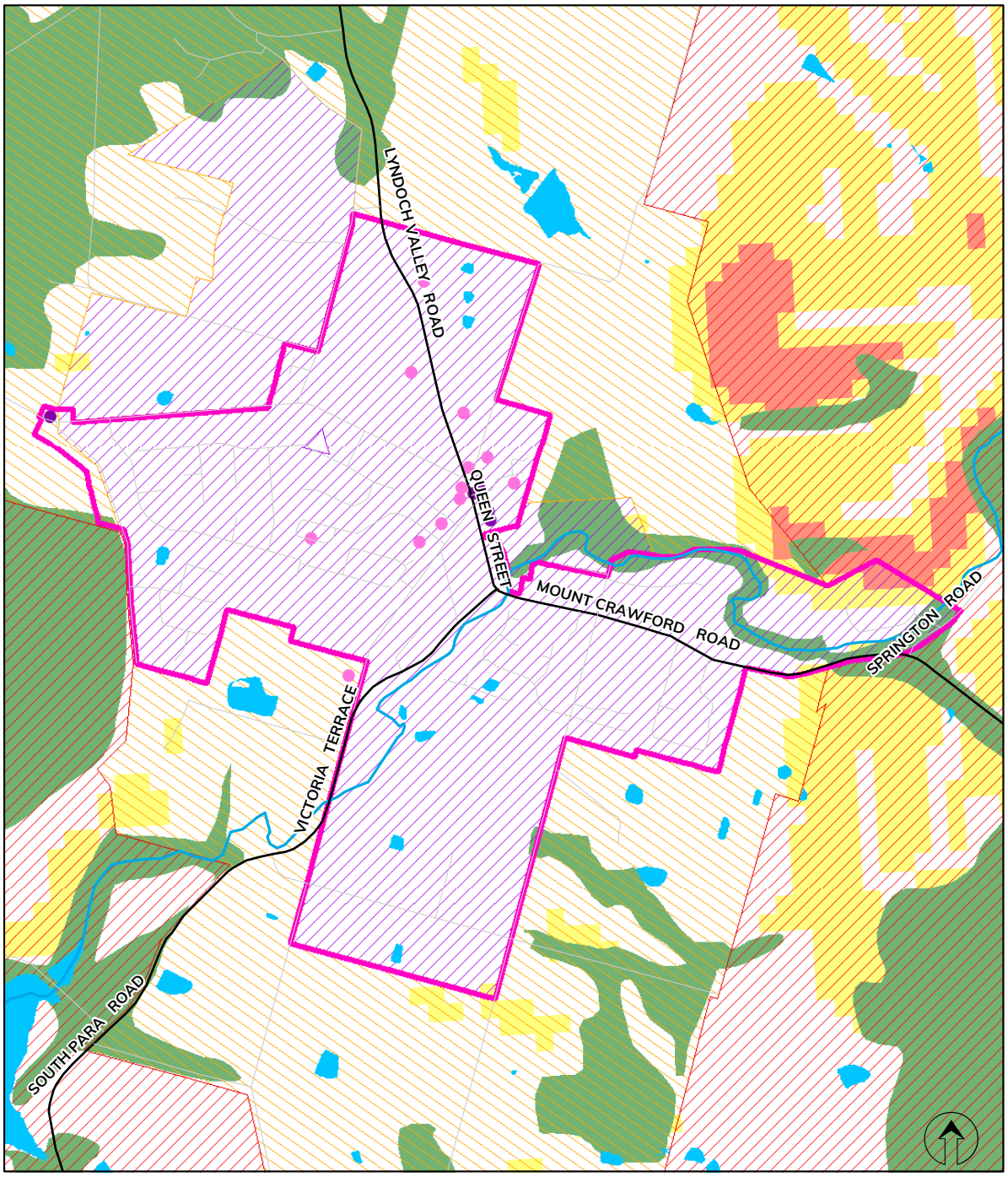
Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface

1% AEP (annual exceedance probability) flood extent

URPS

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| DATA SOURCE | Barossa Council, data.sa |




## WILLIAMSTOWN ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 km

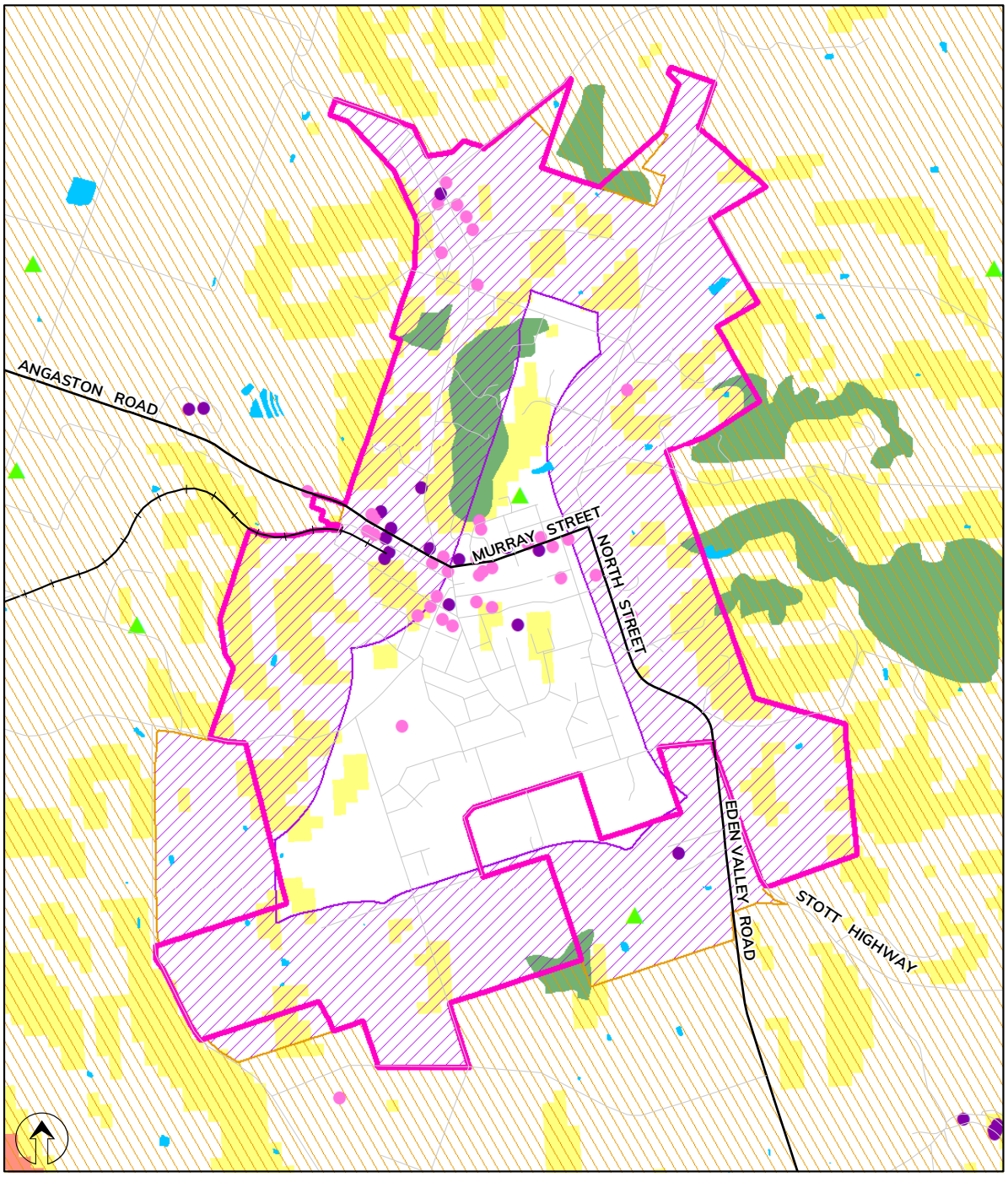
- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface

URPS

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|---|---|
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| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




## ANGASTON ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 km

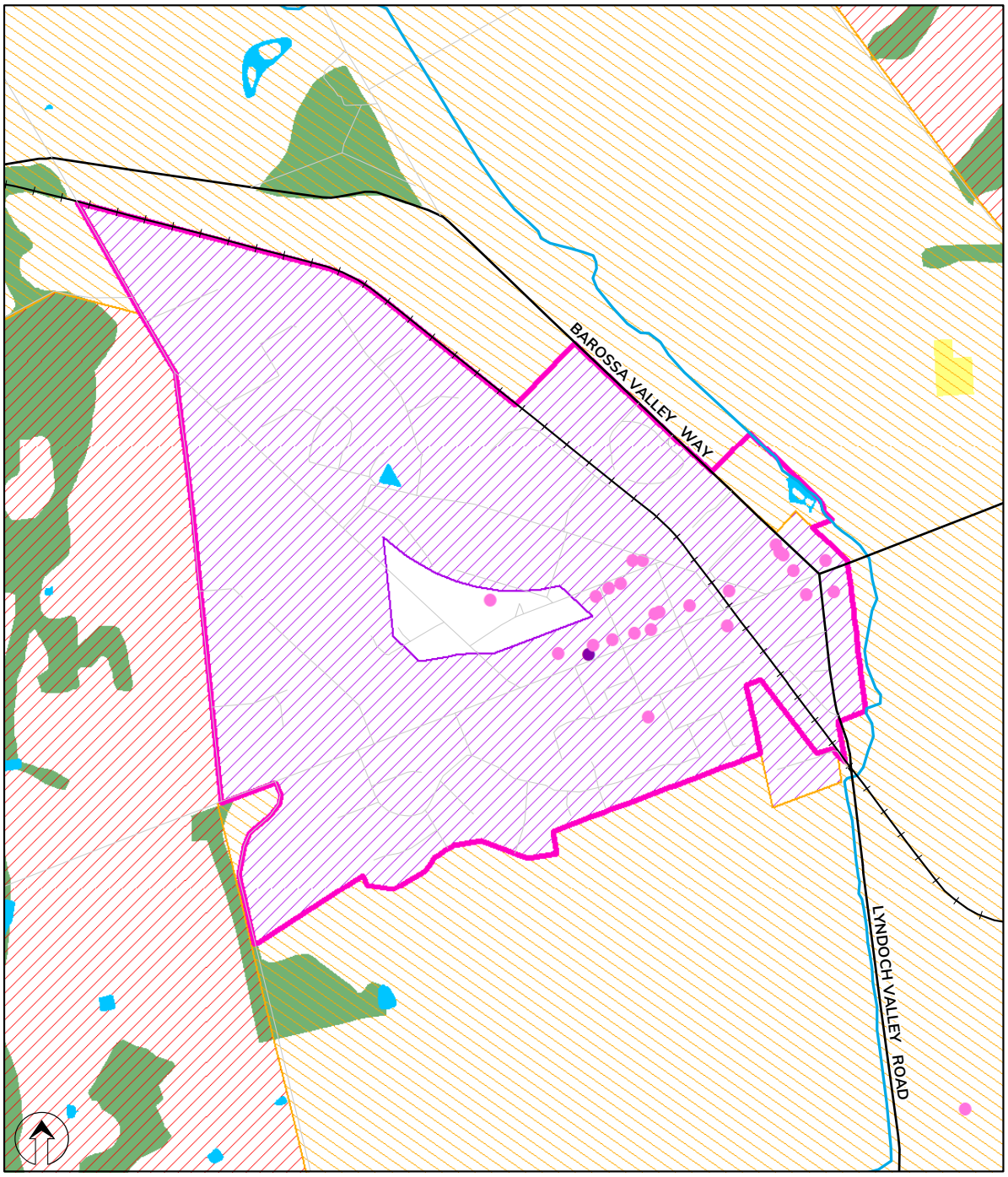
- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (disused)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface

URPS

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| DATA SOURCE | Barossa Council, data.sa |




LYNDOCH ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (disused)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

Slope

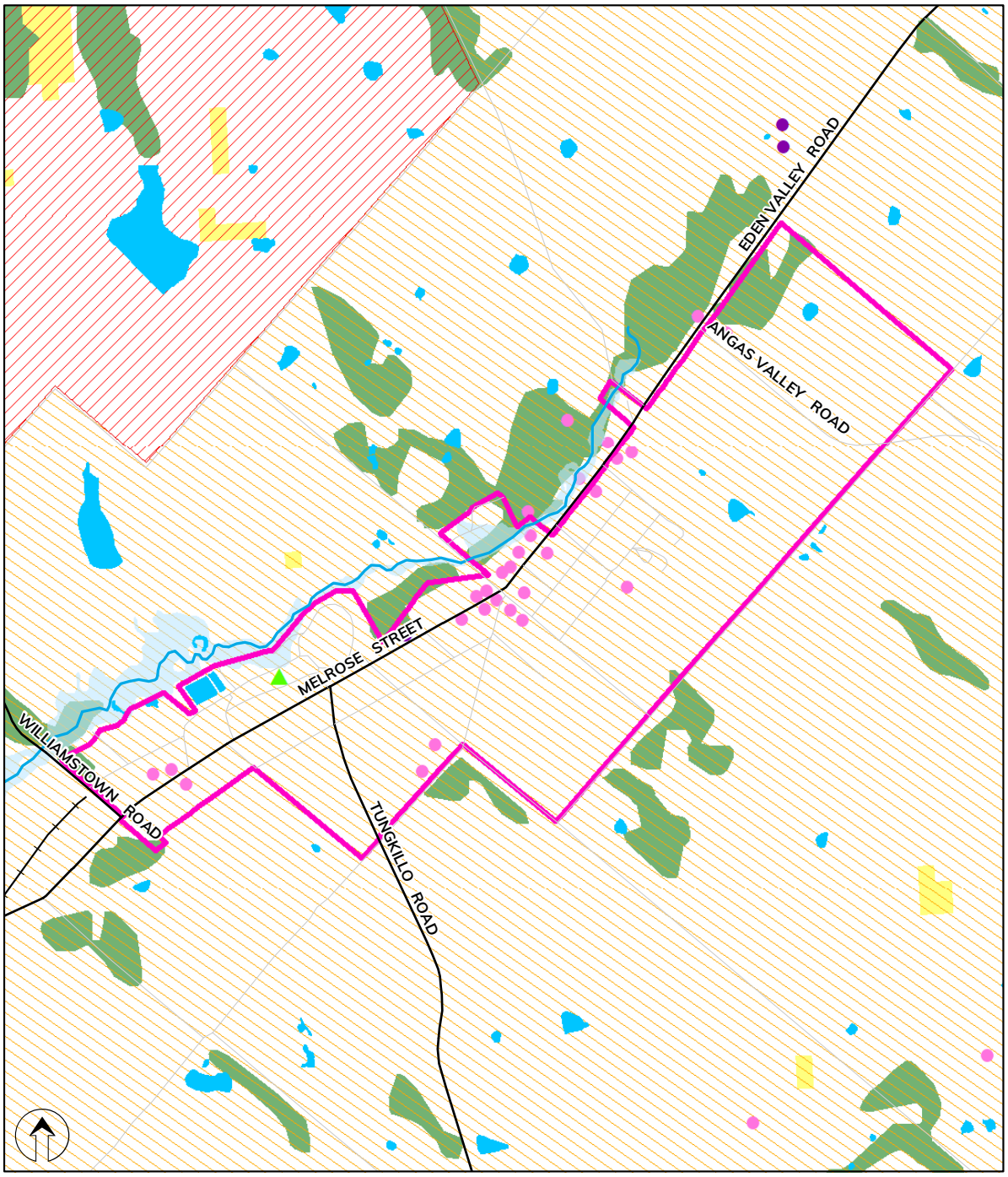
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)

- High Risk
- Medium Risk
- Urban Interface

URPS

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|---|---|
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| DATE | 09.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




## MOUNT PLEASANT ENVIRONMENTAL CONSIDERATIONS

0 0.25 0.5 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (dismantled)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

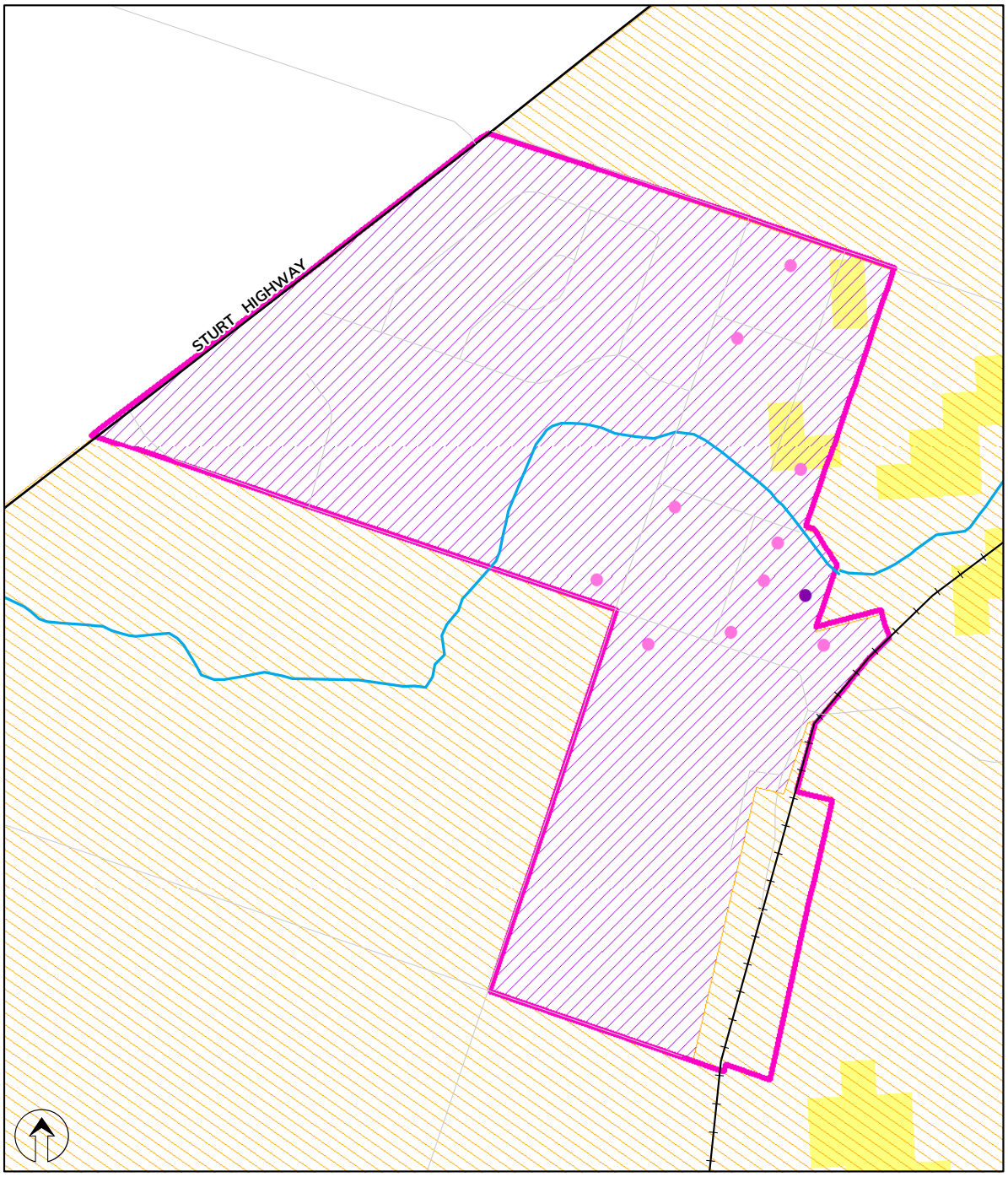
Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface

1% AEP (annual exceedance probability) flood extent

URPS

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|---|---|
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| DATA SOURCE | Barossa Council, data.sa |




STOCKWELL ENVIRONMENTAL CONSIDERATIONS

0 0.125 0.25 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways (dismantled)
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

Slope

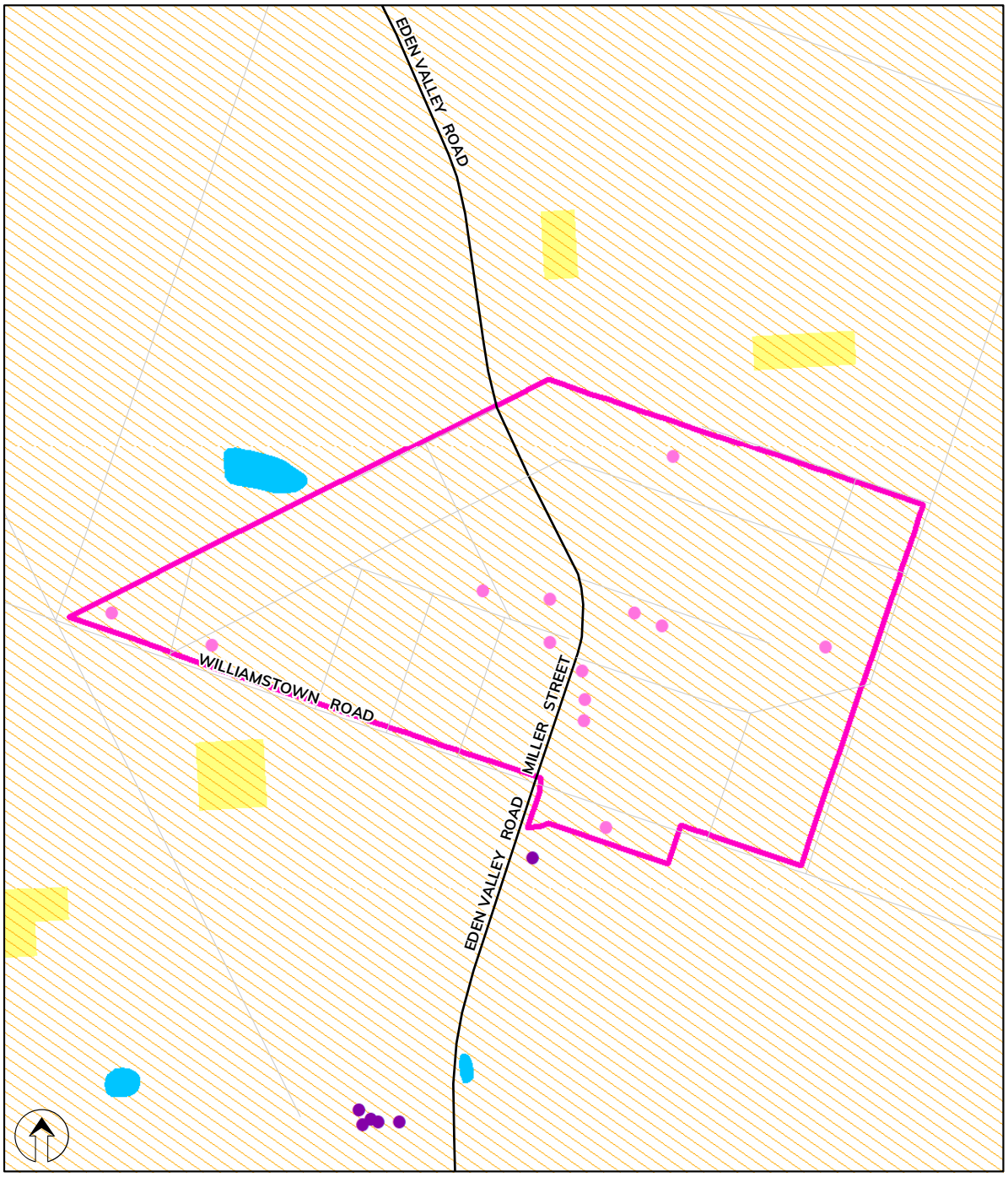
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)

- High Risk
- Medium Risk
- Urban Interface

URPS

| | |
|---|---|
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| DATE | 09.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




SPRINGTON ENVIRONMENTAL CONSIDERATIONS

0 0.125 0.25 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways
- Township Boundary
- Native Vegetation
- Waterbodies

Slope

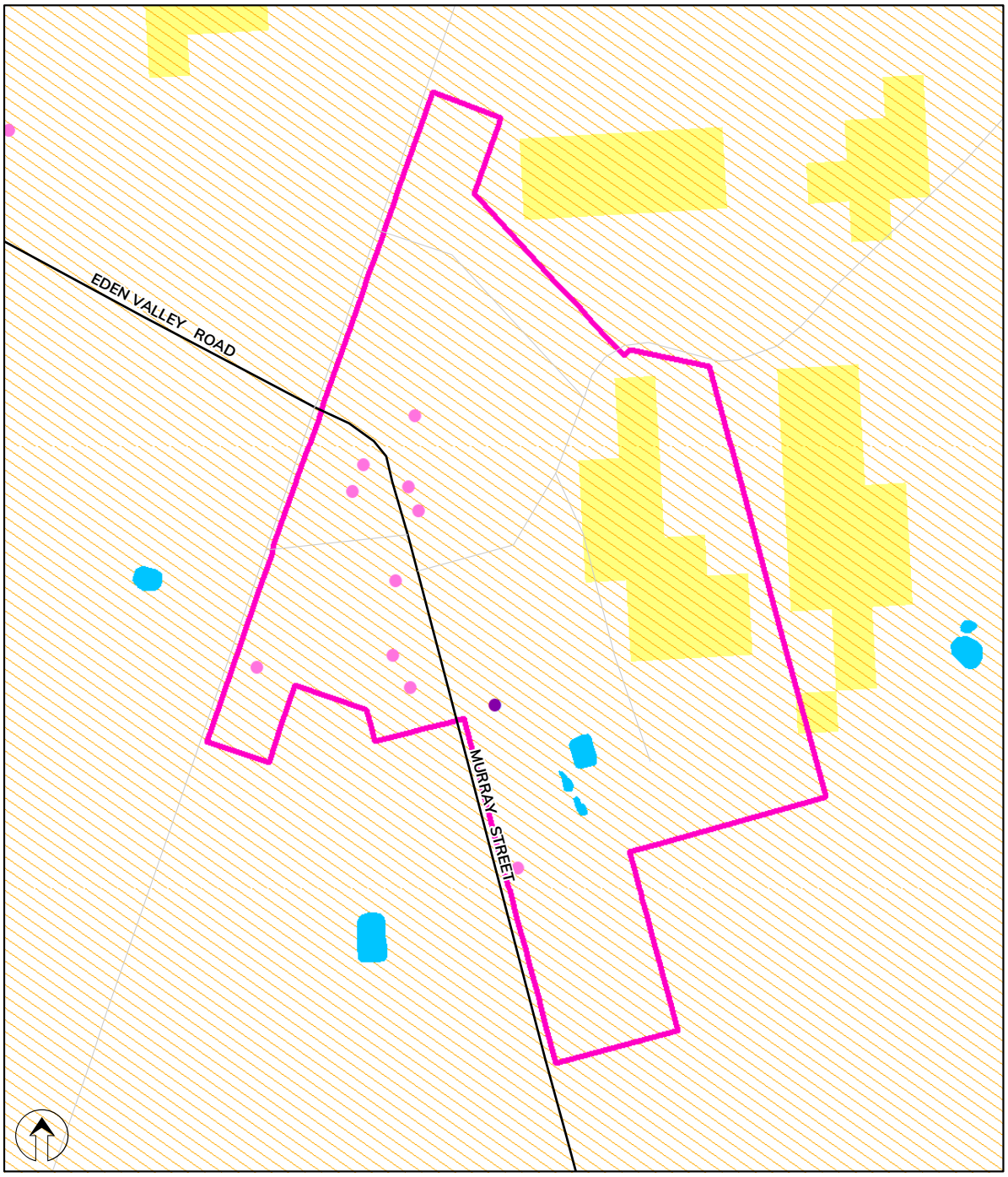
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)

- High Risk
- Medium Risk
- Urban Interface

URPS

| | |
|---|---|
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| DATE | 09.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




EDEN VALLEY ENVIRONMENTAL CONSIDERATIONS

0 0.125 0.25 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways
- Township Boundary
- Native Vegetation
- Waterbodies

Slope

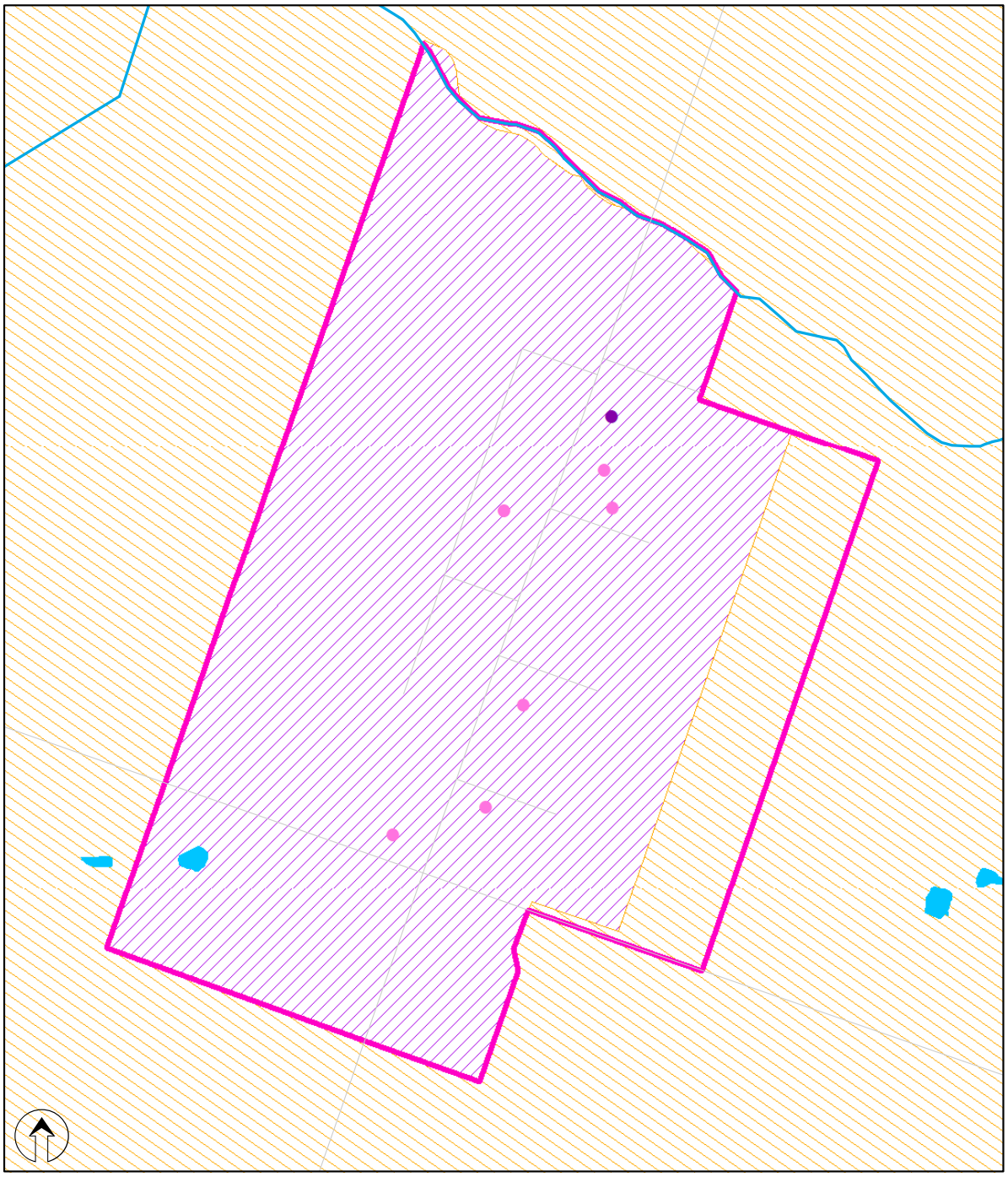
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)

- High Risk
- Medium Risk
- Urban Interface

URPS

| | |
|---|---|
| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
| DATE | 09.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |



MOCULTA ENVIRONMENTAL CONSIDERATIONS

0 0.125 0.25 km

- Local Heritage Places
- State Heritage Places
- EPA Licenced Sites
- Main roads
- Local roads
- Railways
- Watercourses
- Township Boundary
- Native Vegetation
- Waterbodies

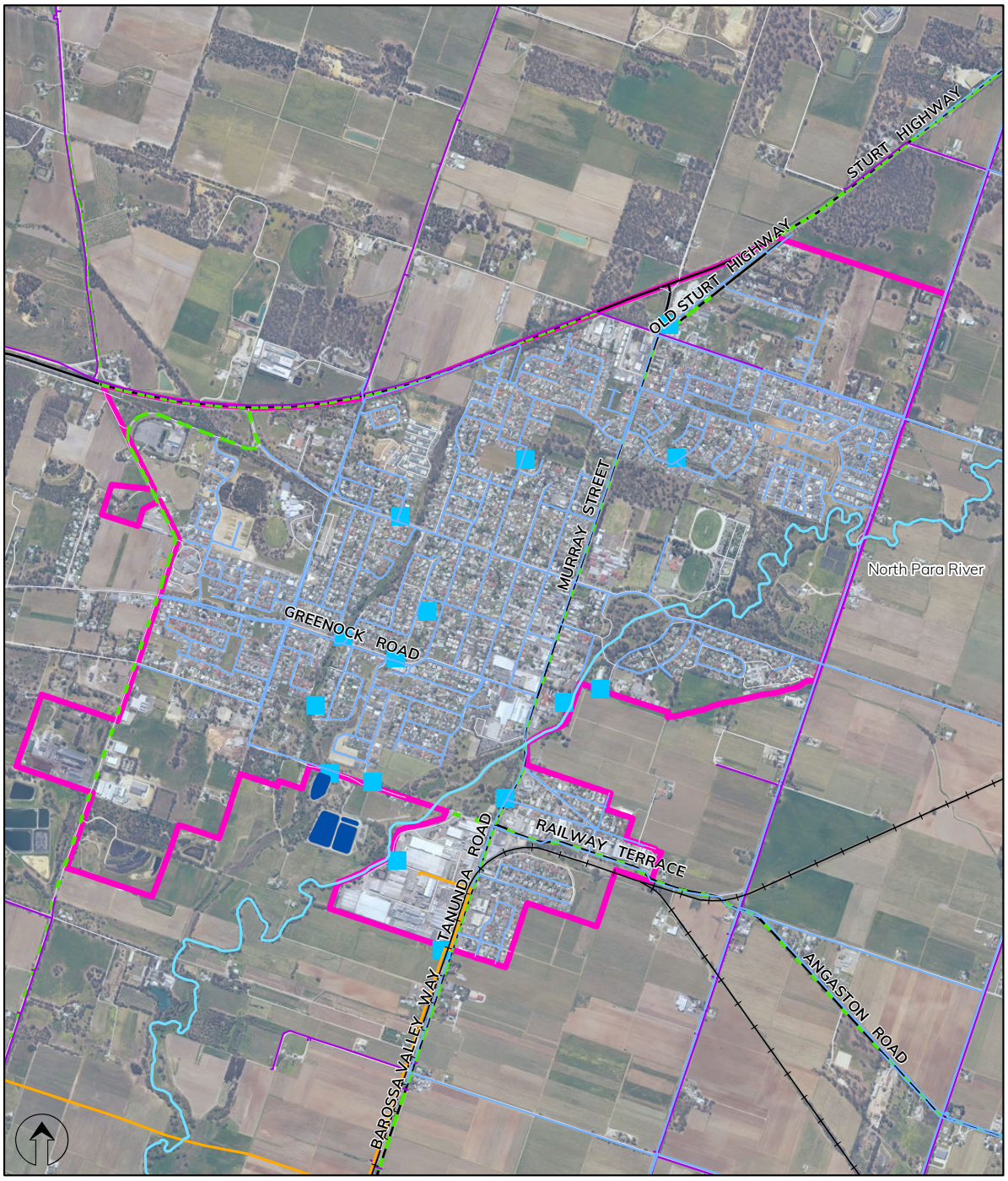
Slope
- <12.5% (less than 1-in-8)
- 12.5 - 25% (1-in-8 to 1-in-4)
- >25% (greater than 1-in-4)

Bushfire Hazard Overlay (excl. general risk)
- High Risk
- Medium Risk
- Urban Interface

URPS

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|---|---|
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| DATA SOURCE | Barossa Council, data.sa |

# Appendix C – Infrastructure Mapping



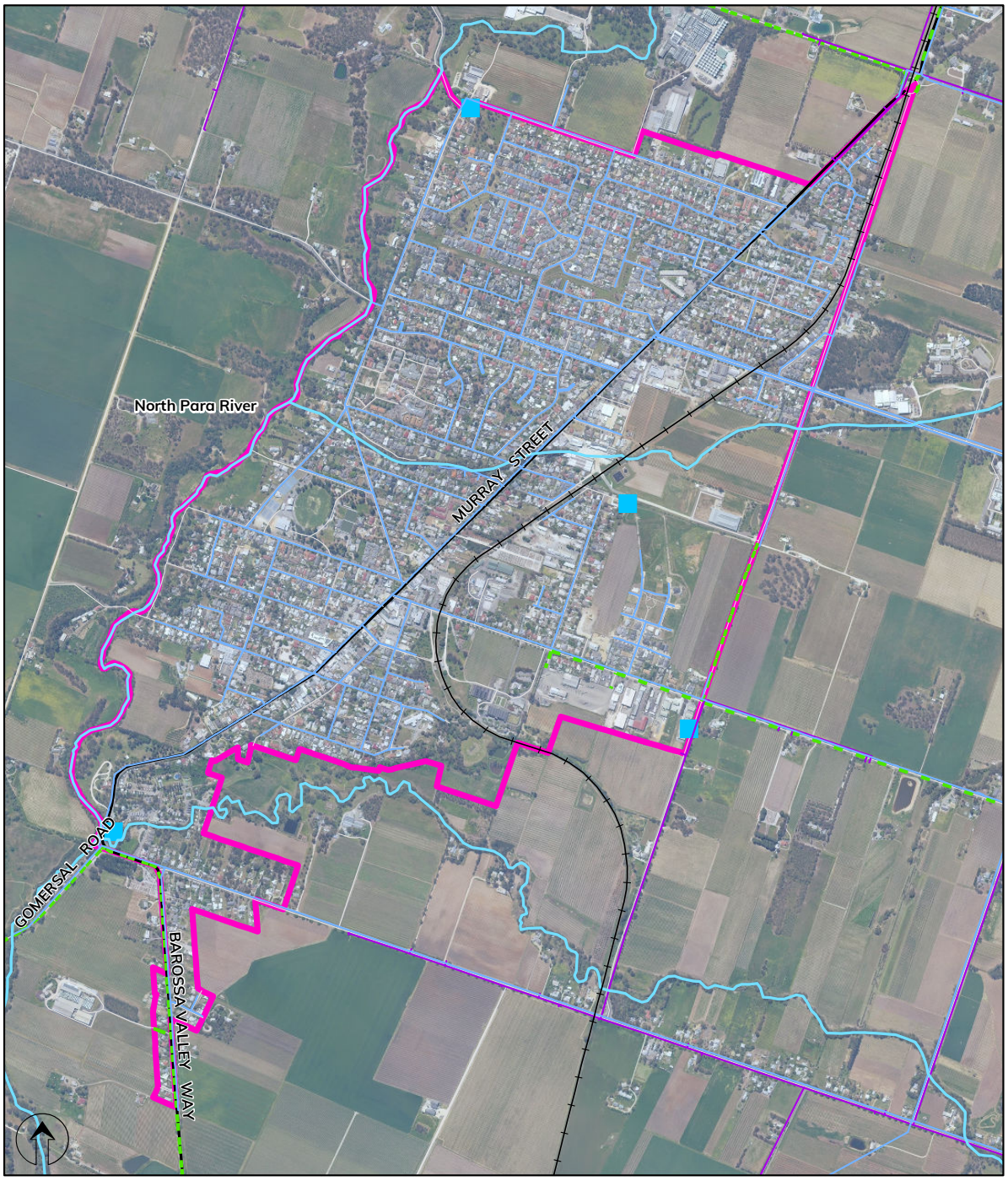

## NURIOOTPA INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 1 km

- Main roads
- Local roads
- Railway (disused/dismantled)
- Watercourses
- Gas pipelines
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

| | |
|---|---|
| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
| DATE | 09.03.23 |
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| DATA SOURCE | Barossa Council, data.sa |



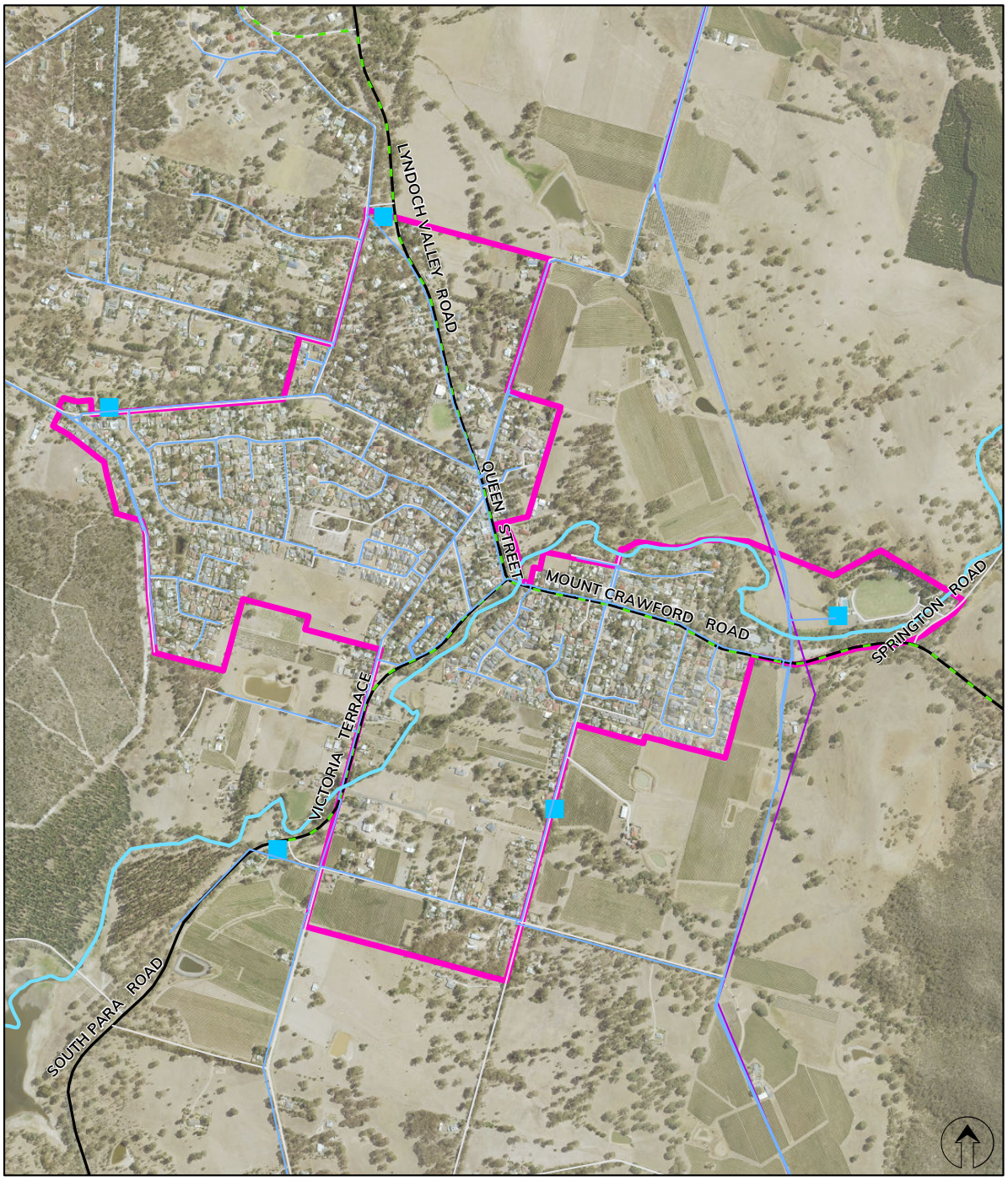

TANDUNDA INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 km

- Main roads
- Local roads
- Railway (disused)
- Watercourses
- Gas pipelines
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

| | |
|---|---|
| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
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| DATA SOURCE | Barossa Council, data.sa |



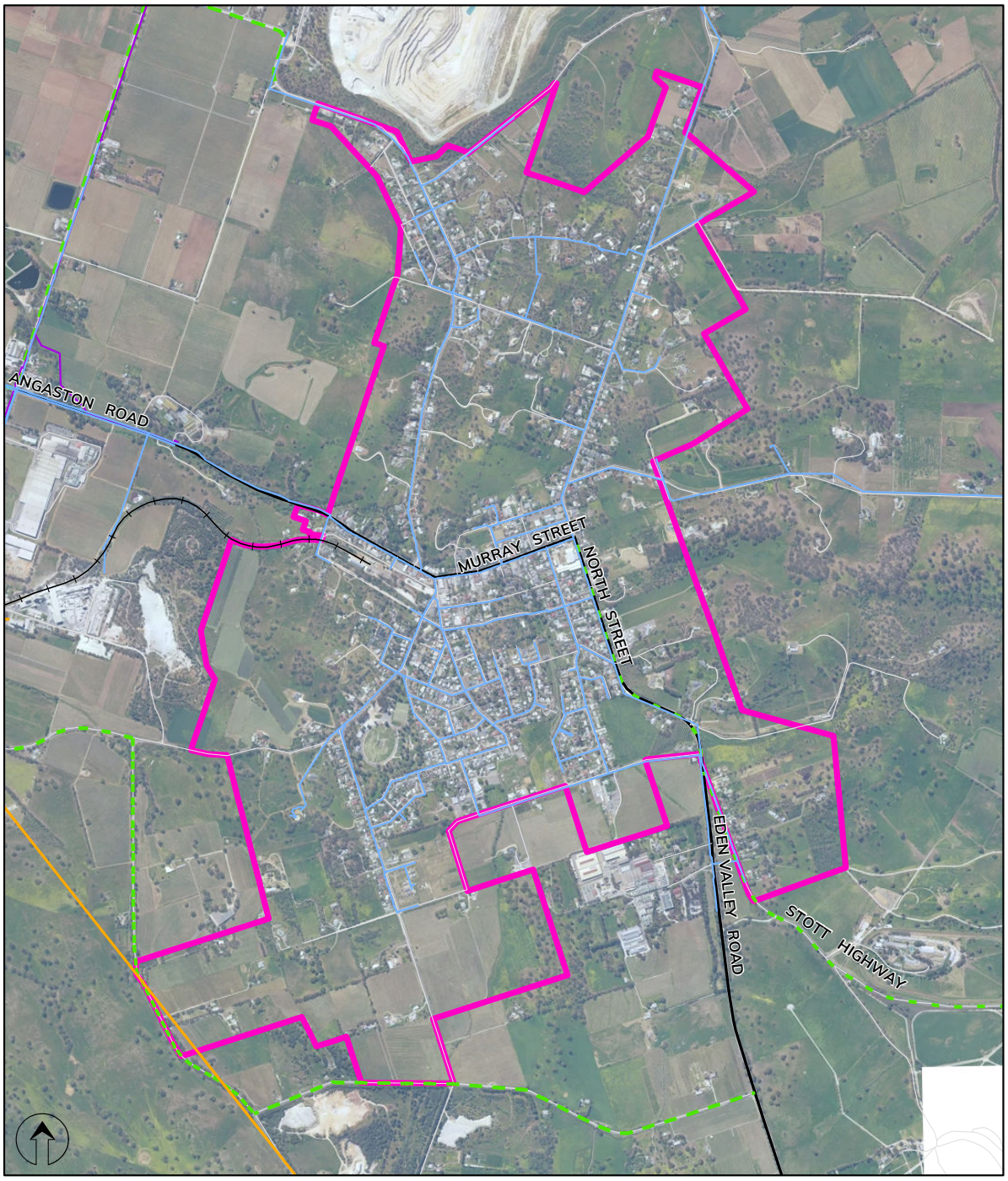

WILLIAMSTOWN INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 km

- Main roads
- Local roads
- Watercourses
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

| | |
|---|---|
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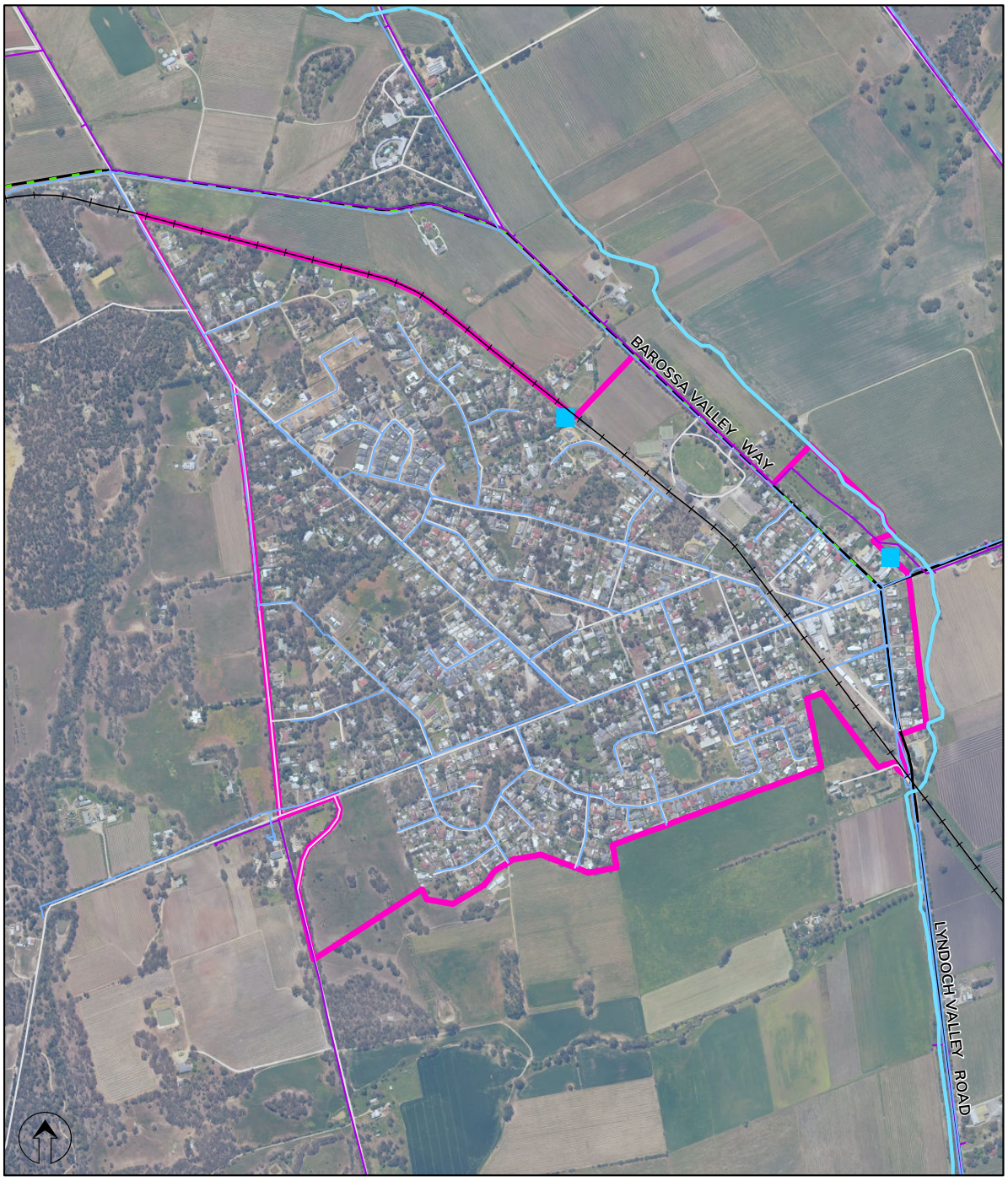

## ANGASTON INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 km

- Main roads
- Local roads
- Railway (dismantled)
- Gas pipelines
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

| | |
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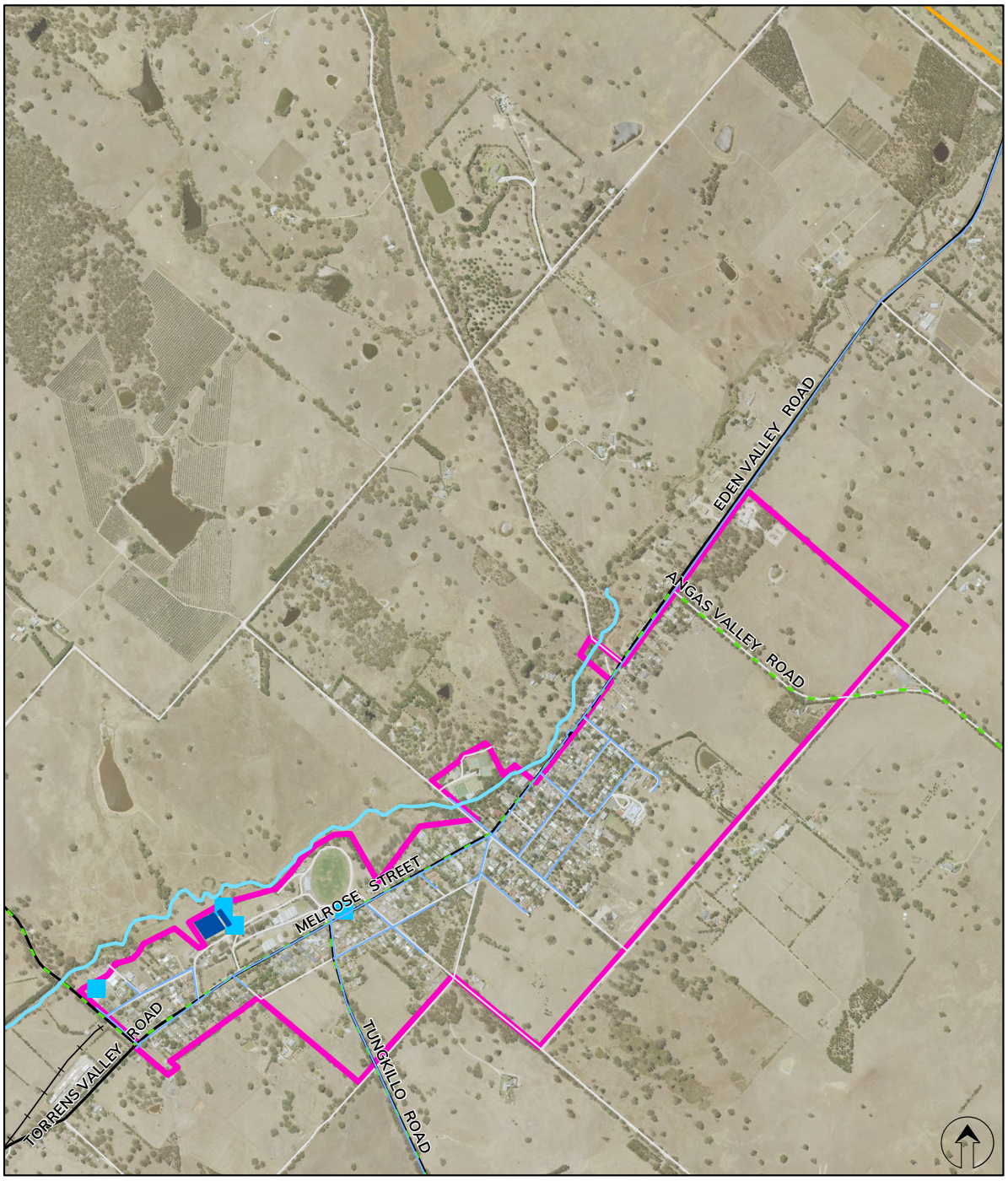

LYNDOCH INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 km

- Main roads
- Local roads
- Railway (disused)
- Watercourses
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Pump Stations

URPS

| | |
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MOUNT PLEASANT INFRASTRUCTURE CONSIDERATIONS

0 0.25 0.5 km

- Main roads
- Local roads
- Railway (dismantled)
- Watercourses
- Gas pipelines
- Water mains pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

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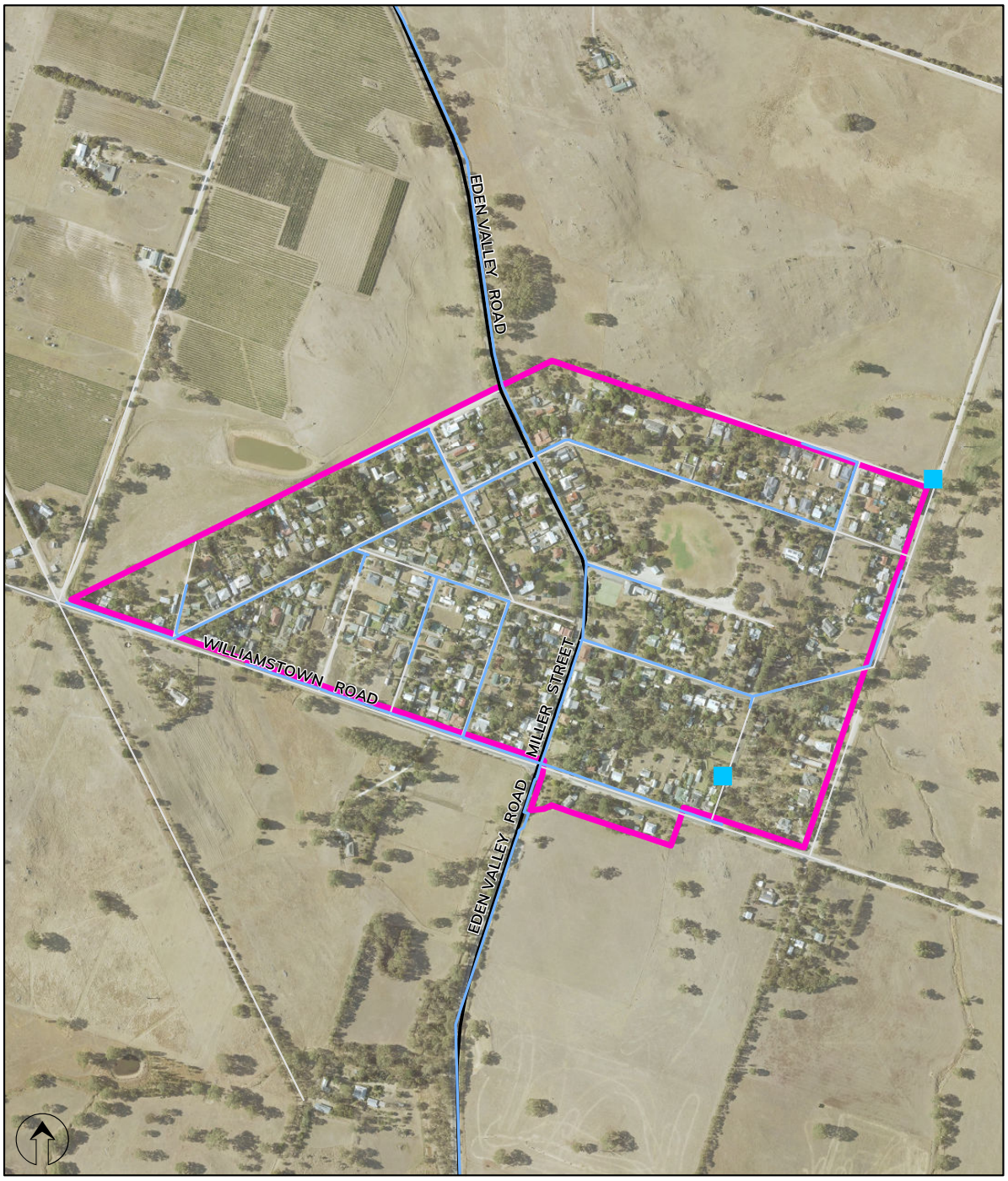

STOCKWELL INFRASTRUCTURE CONSIDERATIONS

0 0.1 0.2 km

- Main roads
- Local roads
- Railway (dismantled)
- Watercourses
- Gas pipelines
- Water mains pipelines
- Recyled water pipelines
- Heavy vehicle routes
- Township Boundary
- CWMS Lagoons
- CWMS Pump Stations

URPS

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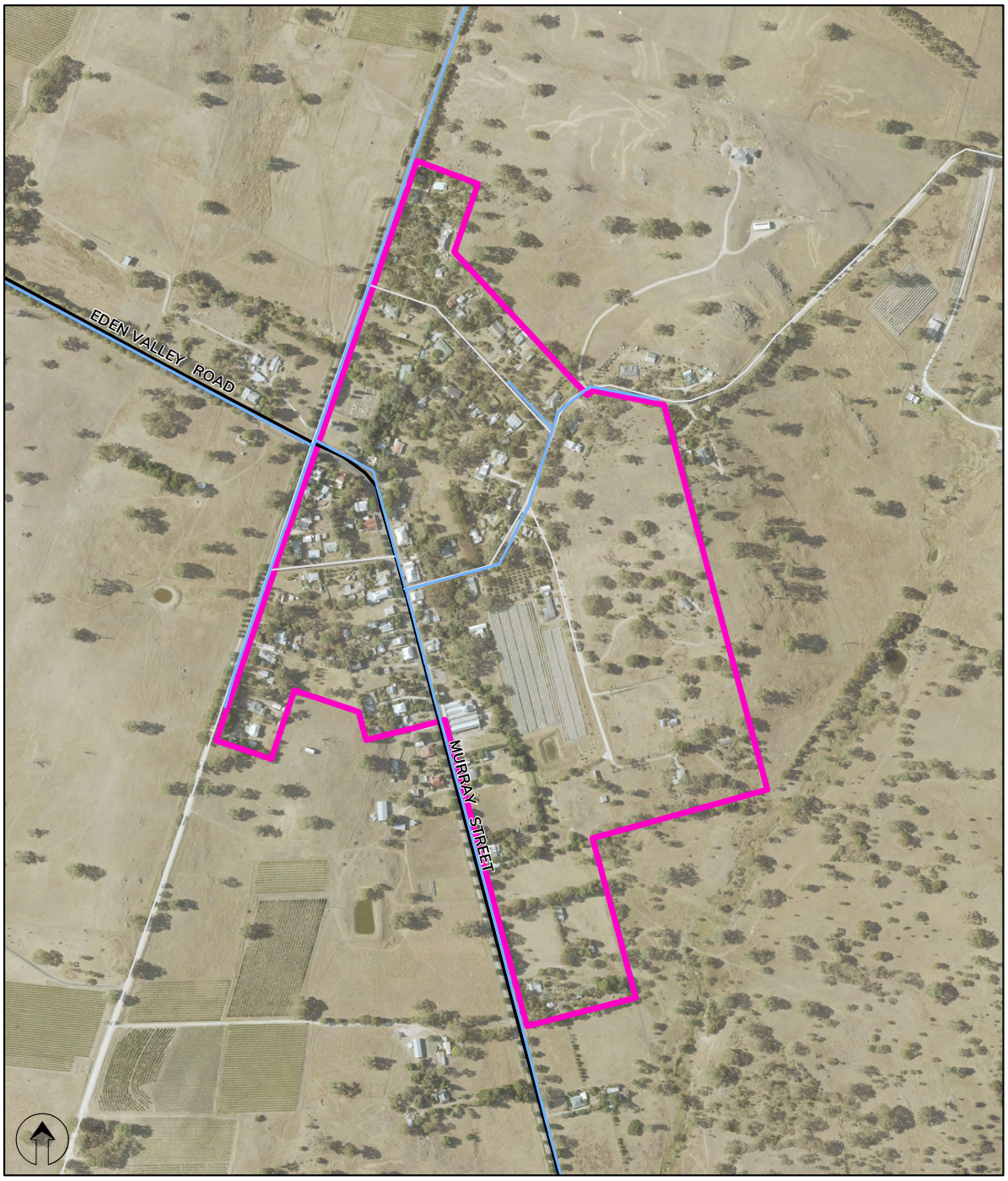

SPRINGTON INFRASTRUCTURE CONSIDERATIONS

0 0.125 0.25 km

Main roads
Local roads
Water mains pipelines
Township Boundary
CWMS Pump Stations

URPS

| | |
|---|---|
| JOB REF | 22ADL-1143 |
| PREPARED BY | EM |
| DATE | 09.03.23 |
| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |




EDEN VALLEY INFRASTRUCTURE CONSIDERATIONS

0 0.125 0.25 km

Main roads
Local roads
Watercourses
Water mains pipelines
Township Boundary

URPS

| | |
|---|---|
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| DATA SOURCE | Barossa Council, data.sa |



MOCULTA INFRASTRUCTURE CONSIDERATIONS

0 0.125 0.25 km

Main roads
Local roads
Watercourses
Water mains pipelines
Township Boundary

URPS

| | |
|---|---|
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| REVISION | 1 |
| DATA SOURCE | Barossa Council, data.sa |


SHAPING
GREAT
COMMUNITIES
URPS

The Barossa Council
22ADL-1143
1 September 2023

# Issues Paper Engagement Summary Report

Barossa Growth and Infrastructure Investment Strategy

SHAPING GREAT COMMUNITIES

URPS

# Issues Paper Engagement Summary Report

1 September 2023

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**Prepared for** The Barossa Council

**Consultant Project Manager** Grazio Maiorano, Director
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**URPS Ref** 22ADL-1143

## Document history and status

| Revision | Date | Author | Reviewed | Details |
|---|---|---|---|---|
| V1 | 14/08/23 | E. Mansfield | Z. Hambour | Initiation of report |
| V2 | 1/09/23 | E. Mansfield | Z. Hambour | Final report incorporating client feedback |

We acknowledge the Kaurna People as the Traditional Custodians of the land on which we work and pay respect to their Elders past, present and emerging.

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https://urpsau.sharepoint.com/Shared Documents/Synergy/Projects/22ADL/22ADL-1143 - Barossa Growth Strategy/Reports/Engagement Summary Reports/230830_v2_issues paper engagement summary report.docx

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# 1. Why we engaged

The Barossa Council is preparing the Barossa Growth and Infrastructure Investment Strategy (the Strategy). The Strategy will apply to the Barossa Council area and will consider what areas are best suited to accommodate growth, as well as what areas should preserve local heritage character. The Strategy will also consider what infrastructure is needed to support growth.

An Issues Paper was prepared to define challenges, highlight opportunities and provide a foundation for the Strategy. It also sought to stimulate community feedback and test preliminary observations with those who know the area best.

To gain further insight to inform development of the Strategy, feedback was sought from the community and stakeholders on:

1. Where can/should growth be accommodated and why?
2. What type of development (e.g. residential, health, education, industrial, rural value adding, retail) is required to support the existing and future population, including people / households in different stages of their life.
3. What infrastructure is required to support growth?
4. Other considerations to be aware of.

This report summarises how the engagement was undertaken and the key themes of feedback arising in community and stakeholder input.

## 2. How we engaged

Engagement was undertaken from 29 May to 30 June 2023 in a variety of ways as summarised in the table below.

| Engagement | Details |
|---|---|
| Online Community Survey | 175 responses were made to the survey available at yoursay.barossa.sa.gov.au (154 online responses and 21 written responses) (Appendix A) |
| Online Area Mapping tool | 118 pins with comments were dropped on an interactive map at yoursay.barossa.sa.gov.au (Appendix A) |
| Written Submissions | Council received 20 written submissions (Appendix B). Note, 2 of these submissions were received late. A further 2 were confidential and have not been included in Appendix B. |
| Community Listening Posts | Tanunda – 26 May 2023 – Barossa Visitor Centre – 10am – 1pm<br>Mount Pleasant – 27 May 2023 – Farmers Market – 8am – 12 noon<br>Nuriootpa – 2 June 2023 – Barossa Co-Op Mall – 10am – 1pm<br>Lyndoch – 16 June 2023 – Library / Post Office – 10am – 1pm<br>Angaston – 18 June 2023 – Angaston Markets – 10am – 3pm<br>Marananga – 24 June 2023 – Gnadenfrei Church – 10am – 1pm<br>Williamstown – 27 June 2023 – Post Office – 10am – 1pm<br>(Appendix C) |
| Community Forums | Nuriootpa 5 July 2023<br>Williamstown 28 June 2023<br>(Appendix D) |
| Facebook post and comments | Made to Council's Facebook page (Appendix E) |

The outputs of all these engagements have been interrogated and are summarised in the following section.

# 3. What we heard

## 3.1 The Barossa

The following themes were commonly raised by stakeholders and the community for all townships and rural areas throughout the Barossa.

### Importance of the Barossa Character Preservation District

The large majority of respondents felt that the Barossa Character Preservation District (CPD) is very important in preserving what is special about the Barossa – including heritage, the natural environment, agricultural land, iconic heritage and rural views and rural township character. Most are heavily against realigning the CPD boundaries to facilitate any population growth. Some would like to see this Character Overlay, planning policies and legislation strengthened to further ensure development is in line with the character of the Barossa.

### Development

There was a high level of support for small scale tourist accommodation/B&Bs, cellar doors and wineries in the rural areas of the Barossa CPD. However, almost all respondents were strongly against large scale commercial or residential developments, hotels or function centres such as the Oscar Hotel within the CPD boundary. Respondents felt that 'ancillary developments' should be of an appropriate scale, and remain ancillary to agriculture, rather than dominant over it.

There was support for higher density housing within existing townships over realigning the CPD boundaries to allow for residential growth. Respondents emphasised the importance of ensuring infill development fits local character, maintains liveability, and maintains the quaint and unique feel of the townships. Respondents do not support infill development that makes the Barossa region feel like an Adelaide suburb, and do not want to encourage a high level of residential growth.

Respondents highlighted that protecting heritage buildings is important to them, which may include using heritage places for sensitive tourism such as cafes/restaurants/shops/B&Bs etc.

Respondents would like residential growth to be focused on Concordia where possible.

Many noted the importance of maintaining distinction between each township so they each retain their unique identities, rather than allowing urban sprawl to connect townships together.

The need for more affordable housing in the Barossa was raised numerous times.

### Infrastructure

Respondents indicated the importance of improving infrastructure in the region including:

- Improved road infrastructure to promote safety especially around schools and in main streets, improved road condition and signage, reviewed speed limits, sealed roads and managing the impacts of growth on road safety and congestion
- Better cycling and pedestrian infrastructure connecting townships for both residents and tourists
- Improved parking provision for residents and tourists

- Improved condition, accessibility and coverage of footpaths
- Consideration of future water security for agriculture, community and environment, and especially for smaller townships

**Services**

Respondents would like to see improved services in the Barossa region including:

- Services and facilities for young people
- Improved public transport including potential for reinstating the trainline, and improving bus services
- Better health services including a regional hospital and more GPs, specialists, mental health services, aged care and emergency services
- More schools as many are currently at capacity
- Better waste management services including for recycling
- Both sporting and non-sporting social and recreational opportunities for locals

**Natural environment**

Respondents would like to see protection and regeneration of the natural environment in the Barossa:

- Limit removal of native vegetation
- Protect health of waterways
- Revegetate landscapes, improve biodiversity, and promote green corridors
- Promote ecotourism while protecting our natural areas
- Manage bushfire, flooding and climate change impacts

**Economy and tourism**

Respondents would like to see local tourism and the economy enhanced:

- Maintain viticulture and agriculture
- Improve value add to primary produce
- Enhance diversity of jobs while retaining local character
- Support small local businesses
- Promote sensitive tourism eg the arts, fresh produce markets, small scale accommodation, wellness and shops, wineries, cellar doors, hospitality, ecotourism
- Enhance entryways of towns to promote tourism

## 3.2 Angaston

Common feedback regarding growth in Angaston included:

- Lack of support regarding increasing commercial land supply between Angaston and Nuriootpa. Respondents would like to retain distinct townships with unique characters, avoid expansion into rural living zones, manage traffic/parking issues, avoid loss of aesthetics, and avoid undesirable strip development away from population centres
- Mixed feedback regarding intensifying employment land / industry around Vinpac and importance of not letting this impact on local values
- Ensure high quality service provision to meet demands of a growing population including waste, sewerage, schools, roads, parking, medical, public transport and community support services
- Improve infrastructure including park facilities/amenities, facilities for young and older people, community/sports centre, bike paths and another local early childcare and school
- Lack of support for any expansion of the existing quarry, but recognition of its importance in providing local job diversity
- Support for increasing native plantings and green spaces and improving waterway health and amenity
- Demand for more local shops for residents and tourists

## 3.3 Nuriootpa

Common feedback regarding growth in Nuriootpa included:

- Support for a regional hospital in Nuriootpa as well as other health services including emergency services, GPs, specialists, and aged care
- Support for rejuvenation of the Main Street
- Concerns regarding lack of parking and current road and pedestrian safety issues especially along the Main Street and near schools
- Improve stormwater management to manage flooding, improve amenity and retain and reuse stormwater
- Improve waste and recycling services
- Local school is at capacity and more education services are required
- Integrate nature into the township including through tree lined streets, protection of native vegetation, and connection and interaction with the Bush Gardens and Bush Chapel
- Improve local sport, social and community facilities including sports facilities, playgrounds, walking trails, dog parks, go karting and a community hub
- Improve public transport and footpaths
- Relatively high level of support for expansion of commercial services and housing options compared to other townships

## 3.4 Tanunda

Common feedback regarding growth in Tanunda included the following:

- Mixed feedback regarding reactivation of the train line, with many noting it could be used for public transport or developed as a bike trail. Respondents would not like to see the trainline reactivated simply for tourism, and are concerned that the costs involved relative to the benefits make it a lower priority compared to other regional projects
- Concern about the impact of a dam on environmental flows
- Support for protection of native vegetation and planting of trees
- Support for improved flood management
- Concern regarding congestion and safety issues on the Main Street and feedback that bringing freight through the town would exacerbate this and hence is not desirable. Need to improve footpaths, parking and street safety. Mixed views on speed limits along Murray Street, but general consensus is that an increase would be dangerous and of limited benefit
- Support for expansion/upgrade to the REX centre
- General preference for one well serviced regional hospital rather than two smaller hospitals
- General support for more housing on the eastern side of Tanunda considering the locations of the schools, Rex etc. However, people emphasised the importance of development remaining in character with the local area and not going outside the CPD boundary
- Demand for more services and facilities for youth

## 3.5 Williamstown

Common feedback regarding growth in Williamstown included:

- Strong support for increasing ecotourism opportunities including: Warren Reservoir, South Para Reserve, BMX tracks, kayaking, fishing, hiking, orienteering, trail running, nature play, camping offerings, adventure hubs, nature play, improved public facilities at reserves
- Strong support for a bike path from Williamstown to Lyndoch, bike paths to nearby reserves, and integration of bike paths and footpaths throughout the town
- Particular importance of retaining native vegetation in this township as this is inherent to township character more so than other townships in the Barossa
- Manage stormwater risk
- Support for infill within township boundaries, while protecting native vegetation and maintaining heritage character
- Support for the recently approved local supermarket
- Support for upgrading the pool as well as other sporting facilities, playgrounds, skate park etc.

- There are lots of young people in Williamstown - keep them engaged through more infrastructure and services for youth
- Investment in local road infrastructure, parking and safety
- More tourism accommodation and support for small businesses to increase local jobs
- Revitalise the main street

## 3.6 Lyndoch

Common feedback regarding growth in Lyndoch included:

- Upgrades required to footpaths, roads, stormwater, cycling facilities, parking, public transport, health services, school capacity and other public infrastructure and services
- Concern regarding lack of current connectivity in the town – "Lyndoch is a town where the centre is on the edge", and lack of recreation areas near residential areas
- Promote as an adventure and nature precinct
- Need for affordable and accessible housing
- Maintain and restore native vegetation, increase street trees, provide more open space and enhance and activate the village green area
- Consider more youth facilities eg skate park, BMX track, basketball courts
- Support some minor commercial development but no major commercial development

## 3.7 Mount Pleasant

Common feedback regarding growth in Mount Pleasant included:

- Support for improving digital connectivity to benefit residents and tourists
- Support some infill development
- Importance of protecting native vegetation and the health of waterways
- Particular need to improve footpaths to make them paved, safe, and accessible
- Promote tourism and support locals including through improving the town entrance statement, installing a playground, running agricultural events, linking to nearby towns through bikeways, and improving pathways

## 3.8 Eden Valley

Common feedback regarding growth in Eden Valley included:

- Important gateway township to the Barossa – retain and enhance rural character and services
- Vacant land available for subdivision
- More infrastructure to increase population growth, bring vibrancy and encourage further tourism

- Improved public infrastructure including footpaths, street lighting, road infrastructure and mains water
- Enhance amenity and tourism through community gardens, native landscaping, and modern shelters at Eden Valley Lookout

## 3.9 Springton

Common feedback regarding growth in Springton included:

- Important gateway township to the Barossa – retain and enhance rural character and services
- Improve road safety

## 3.10 Stockwell

Common feedback regarding growth in Stockwell included:

- Promote tourism through silo art as well as investigating walking trails, playgrounds and tennis courts

## 3.11 Smaller settlements

Common feedback regarding growth in the smaller settlements of the Barossa included:

- Importance of preserving unique nature and history of smaller settlements
- Improve public transport connectivity
- Improve digital connectivity
- Improve road quality
- Maintain heritage buildings

OFFICIAL

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5 September 2022

Mr Martin McCarthy
Chief Executive Officer
The Barossa Council

By email: mmccarthy@barossa.sa.gov.au

Dear Martin

**Barossa Partnership – Barossa Character Area Planning**

Further to my letter of 2 June 2022 regarding the roundtable discussion of the same day between The Barossa Council (the Council), Barossa Australia, the State Planning Commission (the Commission) and Planning and Land Use Services (PLUS), I can confirm that the Commission has discussed Council's proposal to amend the Barossa Character Area Overlay in the Planning and Design Code (the Code).

The preservation of the character of the Barossa Valley is important to ensure its tourism and economic value on a national and worldwide stage. Council has requested support for a Code Amendment to provide a greater level of detail for guiding the assessment of development within the Overlay, particularly in regard to value adding and design. The Commission is supportive of being the proponent for the Code Amendment given it is of State significance. However, in doing so, we respectfully request Council to provide a policy planner to PLUS to allow a suitable level of resourcing.

I encourage Council to further discuss the resourcing of this proposed Code Amendment with Nadia Gencarelli, Team Leader – Code Amendments, PLUS, on 08 7109 7036 or via email at: Nadia.Gencarelli@sa.gov.au.

Local Design Review

I was pleased to read in the *Strategic Planning Review of the Barossa Character Area: Discussion Paper for the State Planning Commission* prepared by Paul Mickan (May 2022) that Council has considered establishing a Local Design Review panel.

Design Review is a respected tool to support good design outcomes that are contextual, inclusive, durable, sustainable, provide value and perform well. Our experience with State Design Review shows that the independent, expert and timely nature of the process builds project certainty for the proponent and relevant authority, supports collaboration and innovation, and provides lasting benefits for future users and the broader community.

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I am of the view that access to independent design expertise is central to appropriate planning and decision-making for our built environments, as it takes specialised design skills to visualise plans and drawings, identify real-world impacts and how they might be resolved before a development application is lodged.

The Local Design Review Scheme for South Australia (the Scheme) provides the framework for councils to establish best practice Design Review for certain types of development, as determined by a council. The Commission strongly encourages Council to establish a Local Design Review panel under the Scheme to support high-quality design and enhance the unique character of the Barossa Valley.

The Office for Design and Architecture SA (ODASA) is available to support Council with setting up a Local Design Review panel to help ensure the process is well established from the outset. This would include waiving the registration fee and training Council staff and panel members. Additional support is available in the Local Design Review Best Practice Guide, which simplifies the process and includes all forms and templates to reduce administration. Part 1 of the Guide is available on the ODASA website.

For more information about Local Design Review, please contact Brad McCormack from ODASA via email at: Brad.McCormack@sa.gov.au.

I also welcome the opportunity to join any further discussions between Council and ODASA about Local Design Review.

Kind regards



**Craig Holden**
Chair

Cc Sally Smith, Executive Director, PLUS
Kirsteen Mackay, South Australian Government Architect, ODASA

# Strategic Planning Review of the Barossa Character Area

## Strategic Directions Paper

Prepared by Paul Mickan, Consultant

15 September 2022

## Contents

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## 1. Introduction

The project brief for the *Strategic Planning Review of the Barossa Character Area* sought a strategic directions paper following the meeting with the State Planning Commission (the SPC). The report was to be presented to the Steering Committee and was to identify at a minimum:

a. Vision for Barossa Character Area 2050
b. Policy Challenges and Opportunities
c. Recommended pathways for aligning planning policy to the vision and opportunities

The paper was to then be presented to The Barossa Council (as the funder) to manage processes for endorsement by stakeholders and the community.

Various discussions and actions that have taken place since the meeting with the SPC on 2 June 2022 have prompted a rethink about the format and content of the strategic directions paper. Of particular significance is the recently confirmed acceptance by the SPC and Planning and Land Use Services that the Character Preservation District Overlay (the CPD Overlay) does require change and that growth management aspects raised to date will be captured in the forthcoming regional planning process.

Given the acceptance of the need for change, the focus of this strategic directions paper is on implementation, structured around the three strategic matters presented to the SPC at the June 2022 meeting.

## 2. Strategic Matter 1 – Our Vision Our Culture

### 2.1 Current state of play

The SPC has advised that it agrees the CPD Overlay requires change and that it will be the proponent for the Code Amendment given it is of State significance, with a request that The Barossa Council provides a policy planner to assist with the project.

This is a significant decision; however while we no longer need to convince the SPC of the need for change, ongoing collaboration is needed to ensure the four Councils are engaged from the outset, and to ensure the Code Amendment scope addresses not only Overlay issues but also related policies in Zones and other sections of the Planning and Design Code (the Code).

To ensure future policies for the Barossa Valley character preservation district are robust and fully integrated across all levels, ongoing collaboration with the SPC and the State government is recommended in respect to the need to address previously identified shortcomings and issues with the *State Planning Policy 21 Character Preservation (Barossa Valley) Act 2012* and the character preservation legislation itself.

### 2.2 Vision

A draft Vision was included in the discussion paper prepared for the SPC, with a note that the various statements were drafts prepared by the consultant based on investigations to date. It was also observed that the vision statements had not been presented to elected members of the respective character preservation district councils nor to the community in general. It was expected they might be added to, fine-tuned and possibly substituted during preparation of this strategic directions report, prior to adoption of the report, and following any future community engagement and consultation.

It was originally intended for the Vision to drive or give context to the various suggested strategic directions and actions; however there has been no discussion about where the Vision would ultimately 'sit'. A suggestion from a Council assessment planner is that inclusion of the vision statements within the CPD Overlay and/or other sections of the Code would provide direction and clarity for both applicants and assessment planners. This suggestion has merit although it is acknowledged that the Code structure currently does not provide for such statements and therefore structural Code changes would be necessary.

### 2.3 Community engagement

The SPC should be encouraged to undertake meaningful community engagement during preparation of the Code Amendment in order to reduce the likelihood of unforeseen or unresolved issues delaying the Code Amendment. In this regard it is noted that the project brief envisaged community engagement on the adopted strategic directions including the issues, possible solutions and draft Vision, obviously with that engagement occurring prior to any future Code Amendment processes commencing.

### 2.4 Recommended strategic direction and actions

1. Acknowledge the advice of the SPC that it will be the proponent of a Code Amendment to amend the Character Preservation District Overlay
2. Advise that The Barossa Council will provide in-kind support for the Code Amendment
3. Request early engagement with all Councils affected by the Character Preservation District Overlay regarding the scope of the Code Amendment including:

Adequacy of Character Preservation District Overlay

- Splitting the Character Preservation District Overlay into two: Barossa Valley Character Preservation District Overlay and McLaren Vale Character Preservation District Overlay
- Provide further clarity on the envisaged/desired primary production value-adding and tourism activities in the character preservation districts as recommended by the Character Preservation Acts Review Outcomes Report
- A review of envisaged land uses in Rural Zone and Productive Rural Landscape Zone in areas where the Character Preservation District Overlay applies where those land uses would detract from the special character of the districts, in particular where those uses involve incompatible land uses and large buildings and structures.
- Explore the potential to merge or better align the Significant Landscape Protection Overlay with the Character Preservation District Overlay, especially if landscape units are introduced into the latter Overlay
- Review the appropriateness of dwellings within the 'out of township' areas and consider 'Restricted' development category for dwellings where the TNV is not met (other than a replacement dwelling or dwelling addition)
- Address land division that involves boundary realignments to create residential or rural living scale allotments within the 'out of township' areas
- Apply terminology consistent with Act and planning strategy addendum - i.e. "township" and "rural area" in preference to "Township" and "Not in Township", the latter term appearing on the overlay spatial layer whereas the Overlay written policies interchangeably use the terms "the rural area" "outside townships" and "outside of townships"
- Suitably recognise Bethany and Krondorf (this includes applying Limited Land Division Overlay etc) and ensure that policy seeking low scale development at the town edges applies to development within these settlements
- Suitably recognise the industrial area on Stockwell Road Angaston as a 'designated area' or in another manner and ensure that policy seeking low scale development at its edges applies to the industrial area
- Implement other omitted policies from the planning strategy addendum - i.e.:
    - Insert the Barossa Directions Inset Map with associated policies for the five landscape units
    - Identify important views including lookouts with appropriate policies to protect
    - Identify individual character and identity of each township
    - Identify key gateways shown on the inset map
    - Maintaining a separation between the towns and surrounding areas

- Policy which promotes higher density housing and mixed use located within the centre of selected townships

- Explore potential to introduce design guidelines or Design Standards which are provided for in the new planning system. An alternative approach suggested in the past is for a Barossa design charter or code with an associated locally based design review panel, although it is noted that the new Local Design Review for South Australia Scheme appears to provide an alternative for a locally based panel.
- Consider incorporating more built form policy including use of diagrams, into the Overlay, such as for appropriate signage

Value-adding, hospitality and tourism

- Introduce an appropriate definition or clearer policy as to what "small-scale" means and ensure expressed DPFs clearly translate to a direct and clearly expressed Performance Outcome
- Amend policies in the Rural Zone and Productive Rural Landscape Zone, and other zones where appropriate, to clearly refer to "small-scale" tourist accommodation, shops, and function centres
- Consider assigning locations or areas for different scales of tourist accommodation, shops, and function centres – e.g. large-scale tourist accommodation only within a Tourism Development Zone; small-scale tourist accommodation outside townships
- Amend policies to ensure standard of access is appropriate for the expected traffic volumes and to ensure access is fit for purpose

Rural dwellings

- Investigate options to reinstate the broad intent of previous minimum lot size policies for dwellings, such as applying the Limited Dwelling Overlay to the previous restricted zones and precincts or tailoring specific and robust policies relating to separation distances from primary production, wineries and other rural industries; limits on building height and size and provision for rural dwelling only within designated areas within the Barossa Valley character preservation district.
- Introduce a requirement for an applicant for a dwelling to demonstrate their connection with primary production on the land and the need to live on the site, how the land will be managed, potential impacts on productivity of the land and likely impacts on adjacent primary production activities – possibly via a farm management plan prepared by an agronomist or other suitably qualified person

4. Request commitment from the SPC that it will implement any structural changes to the Planning and Design Code considered necessary to ensure best practice character preservation district policies
5. Request the SPC and/or State government to ensure character preservation district legislation and associated policies are robust and fully integrated across all levels including the following actions:
    - Reinstate the prohibition on 'major project' declaration in rural areas of the character preservation districts – i.e. prohibit a development from being declared as impact assessed development by the Minister under section 108(1)(c) of the *Planning, Infrastructure and Development Act 2016.*

- Implement all recommendations and directions in the *Character Preservation Acts Review Outcomes Report*.
- Facilitate removal of redundant provisions from the character preservation legislation as identified during the Character Preservation Acts Review process.
- Better align policies within the *State Planning Policy 21 Character Preservation (Barossa Valley) Act 2012* and *State Planning Policy 22 Character Preservation (McLaren Vale) Act 2012* with policies in the planning strategy addendum

# 3. Strategic Matter 2 – Areas of Code Improvement to Align and Improve Planning Policy

## 3.1 Current state of play

The main focus of the meeting with the SPC on 2 June 2022 was character and growth with no discussion taking place on other concerns that were included in the discussion paper – e.g. deficiencies with general interface/buffer policies and loss of previous 'protective' policies for wineries such as Illaparra Winery. These concerns remain and should be formally presented to the SPC and agreement sought on responsibility and timing. As solutions to these issues are not entirely clear, some benefit would be gained by early community engagement prior to formal community engagement as part of the Code Amendment process.

In its various submissions on the draft Planning and Design Code, The Barossa Council raised a number of local policy matters and suggested general Code improvements. These have merit and should be revisited with the Commission and implemented through Code Amendments.

Council also previously advised the Commission of a number of long-standing zoning anomalies and errors that require attention, but in addition alerted the Commission of new anomalies created by the Code itself, including splitting properties into multiple zones where a single zone previously applied. These matters will also require implementation through Code Amendments.

These unresolved matters should also be documented once more as it is possible the SPC will not progress them without ongoing reminders from Council; however given the SPC's apparent workload it seems necessary for Council to take ownership to ensure early resolution - i.e. for Council to initiate one or more Barossa focused 'miscellaneous' Code Amendments. Solutions to spatial errors and anomalies are clear and no benefit would be gained by early community engagement and therefore community engagement can occur through the Code Amendment process.

## 3.2 Recommended strategic direction and actions

1. Request the SPC to amend the Code in relation to the following matters:

   <u>Winery and beverage production policies</u>
   - Reintroduce previous policies regarding separation of dwellings from wineries and extend to apply to all beverage production facilities (other than where the dwelling is located on the same allotment)
   - Amend public notification policies so that wineries and the like are notified of a new sensitive use being established adjacent to existing operations
   - Reintroduce previous policies requiring wineries in rural areas to have a direct connection with the land (e.g. minimum area of vineyard on site)

   <u>Buffers and interface between land uses</u>
   - Introduce best practice interface between land uses policies into the Planning and Design Code that suitably address interface between different forms of primary

production, and suitably protect existing rural industries from encroachment by sensitive receivers.

- Implement planning policy recommendations from Report of the PIRSA Buffers Working Group, 2015-16
- Strengthen Interface between Land Uses policies with the General Policies and rural focussed zones to require separation of new sensitive receivers adjacent to existing rural industries
- Introduce policy to ensure that new sensitive uses are located at least 300 m from existing beverage production facilities (in particular wineries) and that they do not prejudice their continued operation.
- Reintroduce previous local policies relating the Illaparra Winery on Menge Road, Tanunda in the form of a sub-zone.

2. The Barossa Council to initiate one or more Code Amendments to rectify spatial zoning and overlay issues identified in its various submissions on the draft Code including anomalies created by the SPC during the Code preparation.

## 4. Strategic Matter 3 – Thinking and Planning for the Future

### 4.1 Current state of play

PLUS has separately advised that it will work collaboratively with Barossa, Light and Lower North region councils to ensure the forthcoming regional planning exercise for Greater Adelaide suitably investigates opportunities and provides for future residential, commercial and industrial development within the Barossa and broader region. In this regard The Barossa Council has initiated a growth management project to inform the regional planning process.

To ensure that the regional planning process produces meaningful directions to the Barossa, Light and Lower North region councils it must be based on detailed land supply analyses for each township and settlement, not only selected townships. It should also factor in rural and rural living dwelling supply and demand. There is still some confusion about whether the regional plan for Greater Adelaide can and will include a sub-regional plan for the Barossa, Light and Lower North region.

The "Addendum to two volumes of the South Australian Planning Strategy: The 30-Year Plan for Greater Adelaide and Murray and Mallee Region Plan" (the planning strategy addendum) was gazetted in February 2014 and currently sits alongside the 30-Year Plan for Greater Adelaide 2017 Update. The future of that document needs to be confirmed including whether it is intended to be/can be merged into a sub-regional plan.

### 4.2 Recommended strategic direction and actions

1. Seek guarantees from PLUS that the forthcoming regional planning process for Greater Adelaide will be based on detailed land supply analyses for each township and settlement, and also factor in rural and rural living dwelling supply and demand
2. Seek guarantees that the regional plan can and will include a sub-regional plan for the Barossa, Light and Lower North region
3. Seek confirmation on the future of the planning strategy addendum including whether it is intended to be/can be merged into a sub-regional plan

# DEBATE REPORT

## 7.2 Corporate Services and Business Innovation

### 7.2.1 CITY OF GRAPEVINE TEXAS SISTER CITY RELATIONSHIP - SEPTEMBER 2023 VISIT DELEGATION REPORT

**Author: Director Corporate Services and Business Innovation**
**23/110977**

**PURPOSE**

To provide Council with a Sister City Visit Delegation Report in accordance with Council's Sister City Relationships and Engagement Policy following the Mayor and Acting CEO's travel to the City of Grapevine, Texas in September 2023.

**RECOMMENDATION**

That Council receives and notes the Sister City Visit Delegation Report provided at ***Attachment 1*** in accordance with requirements set out within Council's Sister City Relationships and Engagement Policy following the Mayor and Acting CEO's travel to the City of Grapevine, Texas in September 2023.

**REPORT**

*Background*

Following the signing of the intention to enter into a Sister City Accord with the City of Grapevine, Texas during their visit in April 2023, the Barossa Council was invited to attend Grapevine's premier event, GrapeFest 2023, in September to sign the official Sister City Accord.

*Introduction*

Mayor Bim Lange, Jo Moen, Acting CEO The Barossa Council, Scott Hazeldine, CEO Barossa Australia, and a delegation of Barossa Winemakers travelled to the City of Grapevine, Texas from 12th to 18th of September to attend GrapeFest 2023 and facilitate the official signing of a Sister City Accord between the two local government entities.

*Discussion*

A comprehensive itinerary of events, site visits and networking opportunities were curated for The Barossa Council Delegation over the five day visit providing an opportunity to develop key relationships with City of Grapevine Council Officials, Staff, Business Leaders, representatives from Rotary, Volunteer Groups, the Education Sector and the Tourism/Conference/Hotel industry, Texas government officials and sister city delegates from Scotland and Mexico to provide a platform for future conversations and collaborations in the pursuit of education, tourism, trade, cultural and innovation outcomes.

In addition to key contacts made with Texas stakeholders, Barossa's delegates also capitalised on the opportunity to establish strong connections with delegates attending Grapefest from the City of Grapevine's other sister cities including West Lothian, Scotland and Parras de la Fuente, Mexico.

Representatives from Barossa Australia and the contingent of Barossa Wineries were also afforded a range of media, education, networking and promotional opportunities as a result of being showcased as a featured wine region at GrapeFest 2023.

A detailed Sister City Visit Delegation Report is provided at ***Attachment 1*** which provides the following for Council consideration:

- Background
- Grapevine Key Statistics
- City of Grapevine Summary & Community Profile
- Detailed Visit Program Overview
- Wine Delegation Reflections
- Financial Analysis – Council Costs Associated with the Visit
- Grapevine Visit Key Takeaways – City Identity, Tourism and Visitor Economy, Arts and Culture, Heritage and History, Events and Volunteerism, Trade and Investment
- Acknowledgement and Thanks

The report also sets out a number of observations and opportunities for improvement within the Barossa Council region based on learnings from the visit. These ideas and concepts, summarised in overarching themes within the Key Takeaways section of the report, will be explored further by Council Officers in due course.

*Summary and Conclusion*
In accordance with Council's Sister City Relationships and Engagement Policy, a Sister City Visit Delegation Report has been prepared for Council consideration following the Mayor and Acting CEO's travel to the City of Grapevine, Texas in September 2023.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Grapevine, Texas Sister City Visit Delegation Report - September 2023

*Supporting references*
Nil

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan

Community and Culture

Corporate Plan
CS10 - Economic Development - Facilitating the economic well-being and quality of life of the local businesses and the community

Legislative Requirements
Nil

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

Council's total financial commitment for the Mayor and Acting CEO's visit to Grapevine in September 2023 was $18,451.16. This expenditure was incurred in accordance with approved budget provisions and relevant policy settings (Sister City Relationships and Engagement Policy; Clause 3.5.3 of the Elected Member's Allowances and Benefits Policy; and Clause 4.1.3 of the Employee Travel and Accommodation Policy).

Deliverables and outcomes associated with this spend are detailed within the attached report.

## COMMUNITY ENGAGEMENT

Not required.

The Barossa Council



# GRAPEVINE TEXAS SISTER CITY DELEGATION REPORT SEPTEMBER 2023

# BACKGROUND

Following the signing of the intention to enter into a Sister City Accord with the City of Grapevine, Texas during their visit in April 2023, the Barossa Council was invited to attend Grapevine's premier event, GrapeFest 2023, in September to sign the official Sister City Accord.

The Sister City relationship is based on an alignment of our core values, with both cities incredibly passionate about preserving and upholding character, traditions and cultural identity. We are also equally aspirational about our future and the ways in which we can innovate and diversify to maintain our international brand and build a region that is vibrant, sustainable and owns its place in a global marketplace.

Mayor Bim Lange, Jo Moen, Acting CEO The Barossa Council, Scott Hazeldine, CEO Barossa Australia, and a delegation of Barossa Winemakers travelled to the City of Grapevine, Texas from 12th to 18th of September to attend GrapeFest 2023 and facilitate the official signing of a Sister City Accord between the two local government entities.

A comprehensive itinerary of events, site visits and networking opportunities were curated for The Barossa Council Delegation over the five day visit providing an opportunity to develop key relationships with City of Grapevine Council Officials, Staff, Business Leaders, representatives from Rotary, Volunteer Groups, the Education Sector and the Tourism/Conference/Hotel industry, Texas government officials and sister city delegates from Scotland and Mexico to provide a platform for future conversations and collaborations in the pursuit of education, tourism, trade, cultural and innovation outcomes.

In addition to key contacts made with Texas stakeholders, Barossa's delegates also capitalised on the opportunity to establish strong connections with delegates attending Grapefest from the City of Grapevine's other sister cities including West Lothian, Scotland and Parras de la Fuente, Mexico.

Representatives from Barossa Australia and the contingent of Barossa Wineries were also afforded a range of media, education, networking and promotional opportunities as a result of being showcased as a featured wine region at GrapeFest 2023.

## 2023 Delegation

**The Barossa Council**

Mayor Michael 'Bim' Lange

Joanne Moen, Acting CEO

**Barossa Australia**

Scott Hazeldene, CEO

**Wineries**

Stuart Bourne – Barossa Bourne, Soul Growers

Cam Ashmead – Elderton Wines

Vanesa Lambert – Lambert Estate Wines

Keith Hentschke – Hentley Farm

Henry Hudson & Andy Wedge – Kalleske Wines

Chris Spangler – Pewsey Vale Vineyards & Yalumba

Heathvale Wines

# GRAPEVINE BY THE NUMBERS

## Grapevine – Vintage Texas

- Host to Dallas Fort Worth International (DFW) Airport -1,800 plus daily flights around the globe and within four hours of any city in the US, Mexico and Canada.
- 10 minutes from DFW International Airport to Historic Downtown.
- Over 17 million visitors per year.
- 20 hotels, 5,907 hotel rooms & suites and 1 million square feet of meeting space.
- 30 plus boutiques/shops on historic main street and 200 plus restaurants.
- 20 plus cultural sites and attractions and 8,000 acres of fun on Lake Grapevine.

## GrapeFest 2023

- Largest wine festival in the Southwest of USA.
- 246,000 people attended the 37th Annual GrapeFest four day festival.
- 8 Barossa Wine Brands Participated in the event.
- 7,000 plus attendees visited the International Wine Experience area.
- Approximately 15,488 x 60ml glasses of Barossa wine were poured to consumers
- 105 Dozen wines were sold.
- 97 people attended the two Barossa Masterclasses.
- 51 (41% of total) volunteers partook in the online Barossa Wine School "Explorer" and "Adventurer" courses
- 31.2 million media impressions across TV and radio.
- Approximately 60 million social media 'impressions' about Barossa and our wines.
- 14 tourism trade and media appointments secured by Barossa Australia with several media articles on the Barossa expected to follow.

# CITY OF GRAPEVINE SUMMARY

Grapevine, Texas established in 1844 is in the northeast Tarrant County of Texas. It's known for its restored 19th- and 20th-century buildings and authentic Texas charm.

The City represents the best of what Texas has to offer: a thriving historic downtown, an active and vibrant community, fantastic shopping, dining, and entertainment, and a coveted school district in the centre of one of the fastest-growing metropolitan areas in the country. Grapevine sits in the centre of the Dallas-Fort Worth (DFW) metroplex with direct access to seven major highways as well as DFW International Airport and the TEXRail commuter line, providing unparalleled connection to Fort Worth now and Dallas by 2024.

Grapevine uses a council–manager government, consisting of an elected city council, composed of the mayor and six at-large council members, with a city manager appointed by the council. Mayor William D Tate is the current Mayor and Mr Bruno Rumbelow is the City Manager.

In addition to services traditionally managed by local government in South Australia, The City of Grapevine also manages water supply, housing, birth and death certificates, municipal court services, and emergency services.

## The City of Grapevine Community Profile

The City of Grapevine Estimated Resident Population is 52,017, across 21,720 households.

The City of Grapevine's median age is 37.81, the median household income is $66,780 USD ($105,766 AUD), and the unemployment rate is approximately 4.35%.

The city has a total labour force of 33,275 and draws from a broader labour force of 1,648,122 people with an average commute time of 23 minutes and access to one of the nation's top passenger & cargo airports.

### Location and Boundaries

Grapevine is a city located in northeast Tarrant County, Texas, United States, with minor portions extending into Dallas County and Denton County. The city is located in the Mid-Cities suburban region between Dallas and Fort Worth and includes a larger portion of Dallas/Fort Worth International Airport than other cities.

The City of Grapevine has a total area of 35.9 square miles (93 km2), of which 32.3 sq mi (84 km2) are land and 3.6 sq mi (9.3 km2) are covered by water.

## Name Origin

The City takes its name from the wild mustang grapes that grew abundantly across the area.

## Settlement History

In October 1843, General Sam Houston and fellow Republic of Texas Commissioners camped at Tah-Wah-Karro Creek, also known as Grape Vine Springs, to meet with leaders of 10 Indian nations. This meeting culminated in the signing of a treaty of "peace, friendship, and commerce," which opened the area for homesteaders. The settlement that emerged was named Grape Vine due to its location on the appropriately-named Grape Vine Prairie near Grape Vine Springs, both names in homage to the wild grapes that grew in the area. Grapevine is the oldest settlement in Tarrant County, dating back to 1844 when Texas was a republic before statehood in 1845.

The first recorded white settlement in what would become the modern city occurred in the late 1840s and early 1850s. General Richard Montgomery Gano owned property near Grape Vine and helped organize the early settlement against Comanche raiding parties before leading his band of volunteers to battle in the American Civil War. Growth during the 19th century was slow but steady; by 1890, Grape Vine had about 800 residents supported by such amenities as a newspaper, a public school, several cotton gins, a post office, and railroad service. The settlement made continued gains early in the 20th century and on January 12, 1914, the post office altered the town's name to one word: Grapevine.

On Easter Sunday, April 1, 1934, Henry Methvin, an associate of Bonnie Parker and Clyde Barrow, killed two police officers, E.B. Wheeler, and H.D. Murphy, during an altercation near Grapevine.

Grapevine's population fell during the interwar period, as the economy stagnated, though the city was officially incorporated in 1936. Cotton was the primary crop for Grapevine until the early 20th century when it was overtaken by cantaloupe farms that accounted for 25,000 acres. For several decades, until the early 1970s, the Rotary Club sign outside of town boasted Grapevine as the "Cantaloupe Capital of the World". Population growth and economic gains resumed to some extent in the decades after World War II. The opening of Dallas–Fort Worth International Airport in 1974 spurred massive development. Grapevine depended heavily upon agricultural production prior to the mid-20th century but transformed into a regional center of commerce because of its proximity to the airport's north entrance.

In recent years, several wineries have opened in Grapevine, and the city has been active in maintaining its historic downtown corridor.

## Economy

Grapevine's economy is largely centred around travel and tourism, although those sectors also promote strong growth in other areas such as entertainment, retail trade, and transportation. Travelers arriving to and departing from Dallas/Fort Worth International Airport make up the majority of the city's visitors. The Gaylord Texan and Great Wolf Lodge are the two biggest hotels

in Grapevine and among the biggest in the Metroplex. The hotels also have large convention centres and entertainment venues. In 2020, Coury Hospitality launched Hotel Vin, a new boutique hotel attached to the recently finished TEXRail station.

Nearby Grapevine Mills Mall is a regional outlet shopping centre with many amenities, including a movie theatre. Embassy Suites Grapevine and the DFW Lakes Hilton complex also lay adjacent to Grapevine Mills and Bass Pro Shops.

In addition to these areas, Main Street in historic downtown Grapevine is a popular attraction. Public amenities like City Hall, the Grapevine Convention and Visitor's Bureau, the city library, public parks, and a recreation centre are located on Main Street, nestled in between a wealth of small businesses. These include antique stores, restaurants, bars, theatres, and many specialty shops. The Grapevine Vintage Railroad follows a historic route between Grapevine and the Fort Worth Stockyards, departing from a station on South Main Street. The city is also the home of several wineries and tasting rooms including Umbra Winery as well as the Texas Wine and Grape Growers Association.

According to the City's 2022 Annual Comprehensive Financial Report, the city's top employers are:

| # | Employer | # of Employees |
|---|---|---|
| 1 | Gaylord Texan Resort | 2000 |
| 2 | Dallas/Fort Worth International Airport | 1980 |
| 3 | Grapevine Colleyville Independent School District | 1700 |
| 4 | Paycom | 900 |
| 5 | City of Grapevine | 700 |
| 6 | Baylor Medical | 660 |
| 7 | Great Wolf Lodge | 600 |
| 8 | Hyatt Regency DFW | 500 |
| 9 | Texas Toyota of Grapevine | 350 |
| 10 | American Warranty Service | 340 |

## Sister Cities

- Krems an der Donau, Austria (since 1999)
- Parras de la Fuente, Mexico (since 1996)
- Linlithgow, West Lothian, Scotland (since 2008)
- The Barossa Council, Australia (since 2023)

# PROGRAM

| Day 1 - Tuesday, 12 September 2023<br>Flight Arrival at Dallas Fort Worth Airport at 4.30pm | |
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| **Activity** | **Notes** |
| **Dinner at Grapevine's Historic Lancaster Theatre** | Met Council Elected Members, Sister City Board and City Staff Members |

| Day 2 - Wednesday, 13 September 2023 | |
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| **Activity** | **Notes** |
| **9/11 Flight Crew Memorial, Vineyards Campground & Cabins and Scott's Landing Marina** | Tour of key sites of interest<br>9/11 Flight Crew Memorial \| 9/11 Families for a Safe & Strong America (911familiesforamerica.org)<br>Grapevine Resort \| The Vineyards Campground and Cabins<br>Scott's Landing Marina, Grapevine - Waterview Marinas |
| **Grapevine Convention & Visitors Bureau Headquarters** |  <br>The Grapevine Convention & Visitors Bureau is wholly managed under the City Council Governance structure and acts as the promotional arm of the City of Grapevine and is responsible for actively selling, marketing and publicizing |

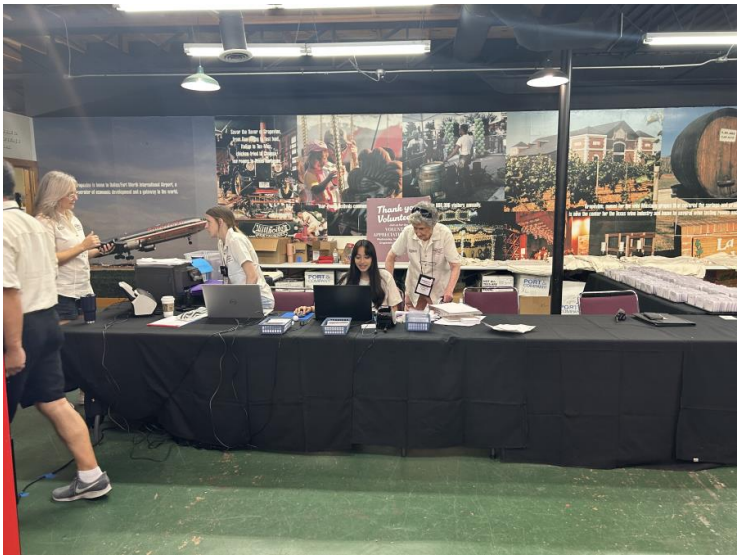
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| | Grapevine globally. The Bureau promotes the city's hotels, meeting facilities, historic and family attractions, festivals and events, dining establishments and retail businesses to the group meetings and leisure markets. |
| **Peace Circle** | The Peace Circle Is an interpretation of a moment in time of a meeting of Republic of Texas President Sam Houston and 10 American Indian chiefs/captains on the Grape Vine Prairie in 1843. The work of public art features 11 bronze statues standing 1.25 percent larger than life size, representing Republic of Texas President Sam Houston and American Indian chiefs/captains from the Delaware, Chickasaw, Waco, Tawakoni, Keechi, Caddo, Anadarko, Ioni, Biloxi and Cherokee Nations.<br>  <br>Sister city delegates received a warm welcome and blessing at the Peace Circle. In addition to a historical overview by Mayor Tate, the ceremony included the Wyandotte Thanksgiving Address, shared by Sallie Cotter Andrews, Wyandotte Nation, followed by a Blessing by Eddie Sandoval, Apache Nation and a song by Leslie Thunderhawk and his family, Rosebud Sioux Nation. |

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| **Grapevine main and Observation Tower and Harvest Hall** | Grapevine Main Station is a $114-million-dollar public/private sector transit-oriented development project. Located at the intersection of Main Street and Dallas Road in Historic Downtown Grapevine, the 42,000-square-foot rail station consists of Harvest Hall, a European-style food hall with seven globally-inspired kitchens; Third Rail, an indoor/outdoor entertainment and event venue; 38,000-square-foot expansive outdoor Plaza; and a 150-foot-tall Observation Tower with 360-degree views of the city and beyond all connected to Hotel Vin, a six-story, 120-room Marriott Autograph Collection property and a 552-space parking garage.<br>  |
| **Grapevine Rotary Meeting & Lunch** |  <br>Barossa was warmly welcomed by the Grapevine Texas Rotary Club who are a key partner in the Grapevine Sister City Program. |

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| **Walking Tour Of Main Street Attractions** | Tour of key sites of interest including Cotton Belt Historic District, Vintage Railroad, Sunday Skaters public art, Bull Lion Winerym, The Calaboose – Grapevine's first Jail, Tolbert's Winery and Gazebo.<br>#1 - Walking Tour: 701 S. Main St., Cotton Belt Railroad District rapevinetexasusa.com)<br><br>Grapevine Calaboose Historical Marker (hmdb.org)<br><br>Home - Tolbert's (tolbertsrestaurant.com) |
| **Messina Hof Winery** | **Group Tasting with Paul Bonarrigo of Messina Hof Winery**<br>  <br>Paul Vincent and Merrill Bonarrigo founded Messina Hof in 1977 with the express purpose of merging Old World hospitality, New World ambition, and the potential of Texas grapes. Now helmed by Paul Mitchell and Karen Bonarrigo, Messina Hof has become the most award-winning winery in the Lone Star State and one of the largest producers of 100% Texas wine.<br><br>Situated mere blocks from Grapevine Lake, Messina Hof Grapevine Winery is located in Historic Downtown Grapevine. The Wallis Hotel facility is our first urban winery, and it features multiple tasting areas with 40 different wines, premium flights, wine on tap, delectable small plates, wine accessories, and multiple event spaces. |

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| **Grapevine Golf Course** | Etched into the rolling hills of Grapevine, Texas, Cowboys Golf Club is distinguished as the first and only NFL-themed golf club in the world, and one of the region's only all-inclusive world-class resort golf properties. The club is open to the public seven days a week for golf, dining, hospitality and private events, ranging from weddings and golf tournaments to corporate outings, fundraising galas, business meetings, holiday parties and other special occasions.<br>  |
| **Grapevine's Hop and Sting Brewing Company** | At Hop and Sting Brewing Company they brew high quality, small batch, craft ales and lagers which will be available in both draft and packaged forms. We are dedicated to producing only the highest quality beers, based on a foundation of education, experience, discipline, and attention to detail.<br><br>Grapevine's local brewery Hop & Sting has an extensive line of charity beers, each benefiting local organizations. With Fire Engine Red, which supports local firefighters, Miracle Wheat, which benefits Miracle League, and Dixon's Series, which benefits Dallas Pets Alive, it's safe to say the brewery has a dedication to giving back. Hop & Sting donates $0.50 of every pint, and $1 of every six-pack sold in the taproom, plus 5% of offsite sales of these featured beers, to its associated group. |

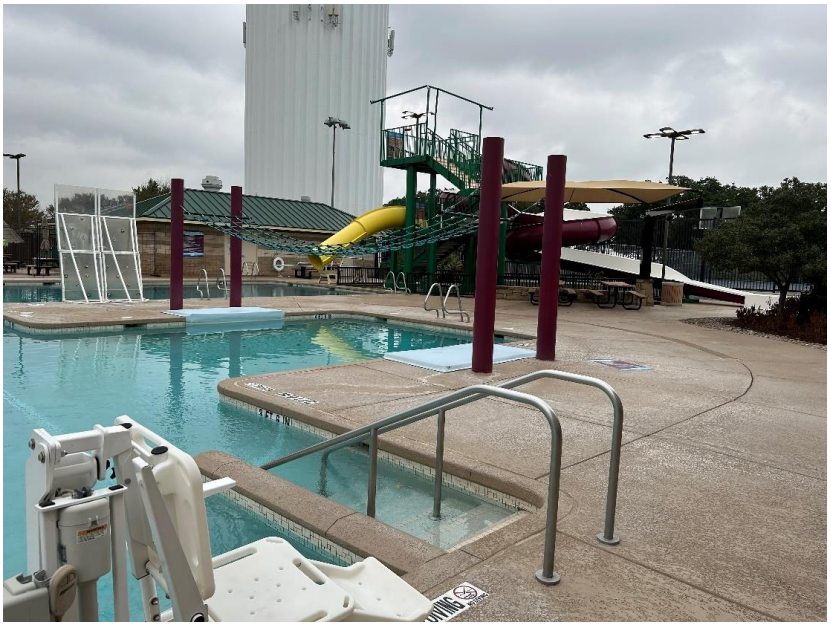
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| **Dinner at Farina's Winery and Cafe** |  <br>Farina's Winery and Café is located within the festival district and while Barossa delegates networked with Grapevine City Staff, West Lothian Sister City Representatives and Grapevine Colleyville School District Representatives they were able to watch Council staff and volunteers facilitate Festival Load-in/set up. |

| Day 3 - Thursday, 14 September 2023 | |
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| **Activity** | **Notes** |
| **Grapefest Event Headquarters** | Acting CEO, Jo Moen spent the morning getting a 'behind the scenes' insight into the City of Grapevine's event management model during the set up of GrapeFest 2023. Meetings were held with the City of Grapevine's Volunteer Coordinator, Event Sponsorship Manager and key volunteers along with a tour of the volunteer hub, entry gate setup, sponsorship activations, fundraising stalls, stage areas and various ticketed areas within the main event precinct.<br>  |
| **Mayor's Brunch at the Grapevine CVB Grand Hall - Appreciation breakfast/Brunch** | The Mayor's Brunch is an annual reception during GrapeFest which gives recognition to Volunteers and Sponsors. The focus in 2023 was the City of Grapevine Sister City Program which has been running for 27 years.<br>  |

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| **Sister City Friendship Hall Barossa Wall Unveiling** | The Barossa Council's honorary wall within the City of Grapevine's Sister City Friendship Hall was unveiled at a ceremony officiated by Paul W McCallum, Executive Director of the Grapevine Convention & Visitors Bureau.<br>  <br> |
| **GCISD (Grapevine Colleyville Independent School District) Tour** | The delegation received a tour of Grapevine High School's Technology Education and Career Centre, Farmers Federation of America – Agricultural Education Program, Fine Arts, STEM, Culinary School, Mustang Activity Centre and Mustang-Panther Stadium providing an insight into the education system within Grapevine, Texas.<br><br>Grapevine-Colleyville Independent School District \| Home (gcisd.net)<br><br>Mustang Panther Stadium \| Grapevine-Colleyville Independent School District (gcisd.net) |

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| **Tour REC & Senior Centre** | The Grapevine Rec is a multi-generational recreation facility offing youth programs, a variety of fitness classes, a large gym, squash courts, basketball courts, an elevated running track, meeting/training rooms, a function room, a senior citizen activity room, creche, kids free play area and Aquatic centre under the same roof. The REC Aquatic Centre offers 4 lap lanes, a current channel, floatables, hot tub, dry sauna, 2 tower slides, and 2 basketball goals. There is also a state of the art play structure for small children.<br>The REC of Grapevine - GoGrapevine<br>Active Adults 55 & Better - GoGrapevine<br>  |
| **Sister City Friendship Dinner** | Delegates enjoyed a networking dinner with key city staff, elected members, volunteers and families performing host duties for West Lothian Students on exchange with the City of Grapevine. Entertainment was provided by the West Lothian Pipe Band and Grapevine Colleyville Independent School District Timberline Folkloric Dancers.<br>  |

| Day 4 - Friday, 15 September 2023 | |
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| **Activity** | **Notes** |
| **Oak Grove Park & Soccer, Softball and Baseball Complex Visit & Botanical Gardens Tour** | Oak Grove Park sits on 40-acres of land along the southern shores of Lake Grapevine. This is the largest park on the lake and includes a marina, restaurant, three boat ramps, running trails, and plenty of picnic and play areas. Delegates also toured the Ballfield, Soccer and Softball Complexes and Botanical Gardens.<br>Oak Grove Baseball Complex - GoGrapevine<br>Oak Grove Soccer Complex - GoGrapevine<br>Grapevine Botanical Gardens at Heritage Park - GoGrapevine<br>  <br>  |

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| **Dove Waterpark** | Dove Waterpark offers 2 slides, a diving board, a lily pad crossing, and a zero-depth entry, perfect for the littlest of swimmers. The pool was originally a very similar design to the Nuriootpa pool and was facing similar challenges associated with the integrity of the pool shell and capacity to meet modern service level standards. The City of Grapevine invested in the upgrade of the facility, and it operates under very similar conditions to The Barossa Council's outdoor pool during the warmer months.<br>Dove Waterpark - GoGrapevine<br>  <br>  |

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| **Meetings with City of Grapevine Staff** | Delegates met Public Works Staff, toured the City Hall and the Mayor's Officer and met with City Manager Bruno Rumbelow and Deputy City Manager Jennifer Hibbs.<br><br>Grapevine, TX - Official Website \| Official Website (grapevinetexas.gov)<br><br>  |
| **Texas BBQ Dinner & Games at Grapevine's Historic Nash Farm.** | Delegates learnt about Grapevine and the city's heritage by visiting Nash Farm for a BBQ dinner and entertainment. Purchased by Thomas Jefferson Nash in 1859, this historic landmark brings history to life through exhibits, interpretive programs and touchable displays.<br><br>Nash Farm In Grapevine Texas \| Events, Programs & Tours (grapevinetexasusa.com)<br><br>  |

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| **Chicken N Pickle** | Chicken N Pickle is an indoor/outdoor entertainment complex combining a casual, chef-driven restaurant and sports bar with pickleball courts and a variety of yard games. The Populous design combines Chicken N Pickle's farm-to-table offerings with an eye toward community and togetherness. To maximize visibility and engagement for all guests, the design takes inspiration from the American town square, arranging all activations around a central tree-lined courtyard at the heart of the experience. Meant to be the centre of the shared guest experience, the yard functions as a multidimensional space that can transform throughout the year for outdoor games, live music, watch parties, winter ice skating and more.<br><br>Grapevine - Chicken N Pickle<br><br>Pickleball is a racket or paddle sport in which two or four players hit a perforated, hollow plastic ball with paddles over a 34-inch-high net until one side is unable to return the ball or commits an infraction.<br><br>The sport has a huge following in the US and was first played in South Australia in late 2019. Pickleball SA adopted its constitution in June 2020 and received financial support from a number of Council's in the development of pickleball in SA, including:<br><br>City of Port Adelaide Enfield<br>City of Playford<br>City of Burnside<br>City of Tea Tree Gully<br>Alexandrina Council<br>Office for Ageing Well<br>Office for Recreation, Sport and Racing<br><br>  |

| Day 5 - Saturday, 16 September 2023 | |
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| **Activity** | **Notes** |
| **Grape Stomp** | Mayor Lange and Acting CEO, Jo Moen participated in the 2023 Mayoral GrapeStomp competition against their Sister City rival,s with the South Aussie team producing more juice than not just their counterparts from City of Grapevine, Scotland and Mexico, but also all other Local Government teams from neighbouring cities in Texas!<br><br>The competition, featuring costumes from each country, was a great opportunity to build festival goers interest in Australia and more specifically the Barossa, with our Crocodile Hunteresque outfits ad inflatable Kangaroo and Crocodile being a major hit with the crowds.<br><br>  <br><br>  |

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| **GrapeFest Festival** | The 37th annual GrapeFest saw more than 240,000 wine lovers gather in Grapevine, Texas to celebrate all things vino.<br><br>Grapevine's historic Main Street was closed to traffic for the four-day event, which included wine tasting, charcuterie and candle-making workshops, live music, festival food, live entertainment, market stalls and GrapeStomp comps<br><br>Barossa wineries, including Elderton Wines, Heathvale Wines, Hentley Farm Wines, Kalleske Wines, Lambert Estate Wines, Soul Growers, Yalumba and Pewsey Vale Vineyard were featured alongside Qantas, the official international airline of GrapeFest.<br><br>  |

**Official Sister City Signing of Accords & Sister City Reception at Grapevine City Hall**

On Saturday 16 September, the Sister City Accord between City of Grapevine and the Barossa Council was signed at a formal ceremony formalising the relationship between the two cities.

In addition to Mayor William D Tate, Mayor Pro Tem Darlene Freed, Elected Members and City executive staff, the signing ceremony was also attended by Texas Secretary of State, Jane Nelson; Regina Johnson, Deputy Director – Americas, South Australian Department for Trade and Investment; Christina Staib, President, Australian American Chamber of Commerce; Bruce and Rene Herndon, The Barossa Valley Sister City Chairs; Dr Brad Schnautz, Superintendent, Grapevine Independent School District; Dr Paul Sikes, Director of Fine Arts, Grapevine Independent School District. The above co-signed the Sister City Accord and it was also signed by Abby Vastine – Grapevine High School and Harris Cameron, West Lothian Schools Pipe Band.






During the signing ceremony, in testimony of the entering of the accord, Texas Secretary of State, Jane Nelson presented Mayor Lange with a formal certificate from the Office of the Secretary of State featuring the Secretary's signature and seal of the State of Texas. Secretary Nelson extended the support of the State of Texas to the Barossa and endorsed the intent to foster trade, investment and mutual growth and the shared commitment to promote each other as world-class destinations to visit and live.

The signing ceremony was followed by a civic reception where gifts were exchanged further cementing the relationship.

The City of Grapevine gifted The Barossa Council a Bronze Statue depicting Grapevine's Historical Night Watchman. The Night Watchman stands proudly atop City Hall and was the front-runner to Grapevine's modern-day police force. The history of the Night Watchman began I n 1907, the year the Town of Grapevine voted to incorporate as a city. The first elected official positions were established including the Mayor, five Aldermen and a City Marshall (also called the Night Watchman). The first Night Watchman was William Maddison Bennett, the maternal grandfather of Mayor William D Tate.

The Night Watchman's primary duty was to check that the exterior doors of all the buildings on Main Street were locked each night. In addition, he was the dog catcher and checked the safety of water wells. He was always faithful, a friend and trustworthy.

In 1997 when Grapevine's new City Hall building was constructed, it was determined that a statue of Grapevine Night Watchman with his shining lantern would be the perfect emblem to go on the new building. Built by artist Jack Bryant, the statue is eight feet tall and weighs 640 pounds. The Grapevine Night Watchman statue is one of the City's finest monuments, commemorating service above self, and celebrating the wonderful hometown of Grapevine.





Following the receipt of the Bronze Night Watchman statue, Mayor Lange officially presented the Barossa Council's sister city gift to Mayor Tate and the City of Grapevine. The City of Grapevine was gifted a replica of The Barossa Council 'Vessel Earth' statue.

*Vessel-Earth* takes its inspiration from the living soil below. It is both a symbol of the Barossa region's connectedness to the earth and its people's relationship with the land. Its colours and banding reflecting the earth and soil forming processes at this location.

*Vessel-Earth* displays the mottled and pale colours which indicate prolonged wetness at depth and the long weathering history of the underlying rock, a dark surface layer highlighting the build-up of organic materials in the topsoil, and the rich red subsoil.

*Vessel-Earth* represents one of many soil profiles that occur in the region. This diversity is reflected in the numerous *terroirs* and wine characteristics of the Barossa.



*The above photo was taken in April 2023, in the Barossa South Australia, during the ceremony to sign the Official Intention to Sign a Sister City Accord.*

| Day 6 - Sunday, 17 September 2023 | |
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| **Venue** | **Notes** |
| **Qantas Barossa Giveaway Winner Announced** | In celebration of this historic and momentous occasion Grapevine Convention and Visitors Bureau, Barossa and Qantas Airways teamed up to offer the chance to win a once-in-a-lifetime trip to Barossa, Australia.<br><br>The prize package included:<br>• Two round-trip tickets from DFW International Airport to Adelaide, South Australia<br>• One-night stay at Pullman Adelaide upon arrival in Adelaide<br>• Luxury transfer from Adelaide to Barossa<br>• Four-night stay at Novotel Barossa Valley Resort, including breakfast for two<br>• One day private touring in Barossa, profiling wineries featured at the 37th annual GrapeFest<br>• Luxury transfer from Barossa to Adelaide<br>• One-night stay at Pullman Adelaide prior to departure<br><br>All that participants had to do to enter was find the Qantas booth at GrapeFest, sign up for a chance to win and wait for the announcement on Sunday 17 September at 5 p.m. at the Qantas Airways booth.<br><br>Mayor Lange selected the winner from the draw and made the official announcement as the four day festival came to a conclusion.<br><br>  |

| **Day 7 - Monday, 18 September 2023**<br>Flight Departure at Dallas Fort Worth Airport at 7.30pm | |
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| **Venue** | **Notes** |
| **Meeting with Regina Johnson, Deputy Director, Americas - Houston, SA Department for Trade and Investment** | South Australian Government Connections:<br>• Council delegates met with Ms Regina Johnson, Deputy Director, Americas - Houston, SA Department for Trade and Investment whilst in Texas.<br>• Ms Johnson discussed opportunities for collaboration between The Barossa Council and her office to further enhance outcomes generated from the Council's relationship with the City of Grapevine.<br>• The Barossa Council is also committed to working with the Department in South Australia and its Houston office to facilitate opportunities for Barossa exporters, importers and distributers to penetrate the US more broadly.<br>  |

# WINE DELEGATION REFLECTIONS

The Barossa Council's Sister City relationship with the City of Grapevine has been met with significant support from Barossa Australia and those wineries who attended Grapefest 2023.

*"Strong regional partnerships such as those between Barossa Australia, Barossa Councill and the Grapevine Convention and Visitor Bureau have been crucial in bringing this opportunity to fruition. It has been particularly pleasing to work with those partners to provide a long term and ongoing opportunity for Barossa winemakers to continue to increase their presence in the market and develop meaningful relationships on the ground in Texas."*

**Scott Hazeldine – Barossa Australia**

Barossa Australia has a well established relationship with the City of Grapevine and has been a featured wine region in previous years, however the formalisation of our region's connection to the City provides a deeply promising oppporuntity to establish a regular presence at Grapefest and to levearage off the City of Grapevine's support to grow the presence of Barossa Wines in Texas.

*"Probably the most broad reaching and cost effective Australian wine promotional activity targeted at consumers held internationally for many years".*

**Keith Hentschke – Hentley Farm**

*"The Grapevine Festival completely exceeded my expectations. Not only did we pour through a lot of wine, but we also greatly furthered the interests of the Barossa in one of the world's key markets. I would not hesitate to return. It was also excellent to see the Sister City partnership between the Barossa and Grapevine that lead to further benefits – both culturally and commercially".*

**Cameron Ashmead – Elderton Wines**

Those wineries who represented the Barossa at the 2023 GrapeFest event unanimously agree that they would return for future activations.

*"GrapeFest in Texas has shown me on a grand scale beyond my imagination, exactly what the power and reach of a hugely successful wine festival can have – and the Barossa's position as a Sister City with Grapevine TX has given us an enviable position to take full advantage of this - and to push into a market that we have always had great hope for".*

**Stuart Bourne – Barossa Bourne, Soul Growers**

The Barossa Council Delegates appreciated the collective effort and show of support from our wine industry partners in advocating for our region and increasing our presence and reach during the Sister City visit.

*"Showcasing wines directly to consumers is not something that is typically available in the biggest wine market in the world, so this was an incredible opportunity! Over the four days of GrapeFest the number of people that learned about the Barossa, tasted our wines and I was able to share the Lambert Estate story with was huge! The signing of the sister city agreement makes our relationship with Texas stronger, giving the Barossa a huge opportunity to learn from them, grow and for them to fall in love with our wines!".*

**Vanesa Lambert – Lambert Estate Wines**

# FINANCIAL ANALYSIS

## City of Grapevine Visit - Cost to Council

| Expense Type | Council Cost |
|---|---|
| Mayor Flight - Adelaide to Sydney, Sydney to Dallas Fort Worth Return – Premium Economy* | $8,410.92 |
| Acting CEO Flight – Adelaide to Sydney, Sydney to Dallas Fort Worth Return – Premium Economy* | $8,410.92 |
| Gifts for dignitaries and City of Grapevine Officials / Packaging / Freight | $1,150.93 |
| Mayor US Travel Visa | $33.07 |
| Adelaide Airport Long Term Parking | $149.00 |
| Barossa Region Promotion/Council Information Cards | $198.40 |
| Incidentals – Council Branded Clothing Items & Hat | $97.92 |
| **TOTAL** | **$18,451.16** |

In addition to the above direct allocated costs, Council also incurred salary costs associated with the Acting Chief Executive Officer's time in travelling to Grapevine and attending events and engagements in accordance with the provided itinerary.

* Flights for the Mayor and Acting CEO were funded from existing budget allocations in accordance with the Employee Travel and Accommodation Policy and Elected Members Allowances and Benefits Policy.

*Note - Council's delegation received a free upgrade to business class on the return trip between Dallas Fort Worth and Sydney courtesy of Qantas who was a major sponsor of the 2023 GrapeFest event.*

# GRAPEVINE VISIT – KEY TAKEAWAYS

## Summary

During the September 2023 visit to Grapevine, Texas, Council's delegates developed key relationships with City of Grapevine Council officials, staff, business leaders and representatives from Rotary, volunteer groups, the education sector and the Tourism/Conference/Hotel industry along with embedded South Australian Department for Trade and Investment staff, and Australian American Chamber of Commerce and Texas Government representatives, to provide a platform for future conversations and collaborations in the pursuit of education, tourism, trade, cultural and innovation outcomes.

The overarching takeaway from the visit for both Council and Barossa Australia representatives is that visitor experience and hospitality is key. The entire tourism and economic strategy within the City of Grapevine centres around creating an authentic experience (food, wine, tourism accommodation, main street and civic architecture, history, art, cultural activities, recreation, heritage sites, events) for both visitors and the community around the concept of 'Vintage Texas' along with a deep commitment to hospitality – the city's strategy is based on food, drink, somewhere to stay and something to do.

The City is also deeply committed to fostering friendships, mutual regard, and understanding among the citizens of both their community and internationally communities like ours, West Lothian, Scotland, Parras de la Fuente, Mexico and Krems an der Donau, Austria via formal sister city relationship. This friendship extends to the sharing of insight into economic development and governance strategy and the opening of avenues for growth in trade and investment for mutual benefit.

The success and longevity of Sister City relationships within the City of Grapevine is assured through sound and well-resourced governance arrangements including dedicated program management by City Staff, formal oversight committees composed of elected officials, community leaders and volunteers, revenue raising arrangements and vibrant networks and relationships with key education, industry, business and community representatives and groups. Seeing the operation of the sister city program in Grapevine firsthand validated The Barossa Council's recently adopted Sister City Policy settings and will guide the development of Terms of Reference for Council's soon to be establish Section 41 Sister City Committee.

In addition to the above insights, several key themes emerged in the delegation's broader observations during the visit as presented below.

## City Identity

- A clear, agreed and consistent understanding of your city or region's identity is critical. Grapevine has established its core identity around Vintage Texas. This identity is reinforced across public infrastructure, commercial and residential architecture, tourist attractions and activities, public art, etc.
- The city has enshrined its commitment to its identity (which is connected to liveability, heritage, culture, economic prosperity, tourism appeal, brand and community connection) via city ordinance (by-law) which is discussed in more detail below.
- This identify is further reinforced in tourism strategies, public infrastructure plans, economic development plans and heritage and culture strategies and there is a tangible collective feeling that local government, businesses and residents are all in this together and equally committed to celebrating their place and ensuring its prosperity.

- There is an opportunity for The Barossa Council and our community to consider this concept and its value to our region in the review of the Community Plan and future guidelines around Council civic infrastructure development and other commercial development along with broader diversification of the economic environment.

## Tourism and Visitor Economy

- Tourism and visitor experience shaping should be based on an understanding of the natural and built assets that make us special – what icons are within our ranks, what incredible buildings and structures do we have, where do our richest stories and historical experiences lay, where can you get a taste of the environment?
- If we are targeting the US market, which involves a significant period of travel, there is also a need to design curated experiences that capitalise on the offerings of South Australia more broadly rather than just the Barossa to create a holistic experience (ie Beach hills, wildlife, wine, outback) and one that makes the extended travel period worth both the time and financial investment. Premium wine experiences can be sourced across a range of international regions at a lower cost and in a more time effective manner which means we need to offer something that those regions can't. A clear understanding of the limited leave entitlements for US travellers, normally limited to approximately two-week vacation periods, is also a critical success factor in the market approach and product development.
- Family friendly is a core principle in sustaining visitation and liveability. The City of Grapevine has specifically targeted families and has a range of family friendly hotels (including Great Wolf a water park themed hotel aimed at children) along with family friendly activities and attractions throughout the city.
- Public transport networks are critical to bringing workers in to sustain high levels of employment within tourism and hospitality industries which are traditionally lower paying and impacted by housing affordability. The City of Grapevine has invested heavily in bringing a commuter rail network to the city to service its tourism and hospitality workforce.
- Feedback was received that indicated that consideration needs to be given to our visitor's preferences and expectations – The Barossa needs to think like an American to inform hotel and accommodation design if we are intending to increase visitation from the US.
- Consideration should also be given to the activation of the Barossa's night tourism/night-time economy – for example the encouragement of tasting rooms in township Main Streets, live music festivals and activations and events that draw in overnight visitors.
- A key strategy capitalised on by the City of Grapevine has been a targeted and sustained campaign over many years to cater to, attract and retain the convention industry. This is potential growth and investment area for the Barossa with current supply gaps in South Australia's convention and conference facilities in tourist regions.
- Based on the above observations and opportunities The Barossa Council and its tourism and economic development partners may seek to give consideration to both funding and seeking State Government financial support to fast-track tourism product development to generate better economic and community returns and to assist in the attraction of regional events, investment and regional activation.
- Consideration should also be given to the identification of solutions to public transport constraints currently inherent within the Barossa and its subsequent impact on visitor experience.
- In alignment with the above observations, there is also an opportunity to explore options for supporting the existing work of Barossa Australia to capitalise on the SA Tourism

Commission's previous marketing campaign around WOW (Wine, Outback, Wilderness). The basis of this and subsequent campaigns is the development of curated experiences. In addition to Barossa Australia's exploration of packaged and curated experiences in partnership with other tourist regions of SA and its focus on increasing diversity of product for new tourism segments, the Regional Tourism Organisation is also seeking to protect the existing tourism dollar source (50+ age bracket enjoying premium wine experiences) to ensure the ongoing sustainability of this backbone of Barossa's tourist economy.

## Arts and Culture

- The infusion of art that is aligned to the commercial brand and regional identity into public spaces, city buildings and community infrastructure is a key opportunity to celebrate heritage and diversity, honour historical achievements, practices and events, to create a sense of place and enhance the experience of visitors immersing themselves in the local culture.
- The City of Grapevine has a deep commitment to public art dating back many years. During the period when cities across the US were seeing a rapid influx in cell phone tower infrastructure, the City of Grapevine saw an opportunity to secure funds for public art through tower lease fees. As a result, the City approved the quarantining of all cell phone tower lease fees for public art and established a committee to oversee the expenditure of funds. This strategy has seen public art embedded throughout the city including historic main street, recreation centres, civic buildings, open spaces and sporting precincts.
- The Barossa Council does not have a current Arts and Culture Strategy or formal vision to guide the setting of priorities for driving arts and culture outcomes. Whilst the Council has committed to design outcomes associated with the currently unfunded Creative Industries Centre, there is an opportunity for a deep review of Council's Arts and Culture objectives and the development of an overarching forward focused strategy.
- Consideration should be given to the model implemented by the City of Grapevine in the shaping of a strategy that ensures that public art can contribute to the achievement of the outcomes outlined above whilst also drawing upon a sustainable funding source.

## Heritage and History

- The City of Grapevine's identity is steeped in history and heritage. To protect, preserve and enhance its districts and landmarks of architectural, archaeological, cultural and historical importance the City approved a Grapevine Historic Preservation Ordinance in 1991. The purpose of the ordinance (Council By-Law) was to:
    - Protect and enhance the districts and landmarks which represent distinctive elements of Grapevine's historic architectural and cultural heritage;
    - Foster civic pride in accomplishments of the past;
    - Protect and enhance Grapevine's attractiveness to visitors and the support and stimulus to the economy thereby provided;
    - Insure the orderly, efficient and appropriate growth and development of grapevine;
    - Promote economic stability and prosperity of the community by encouraging the most appropriate use of such significant property in Grapevine; and
    - Stabilise and improve property values.
- The Ordinance was further revised in 2013 to address identified risks to the heritage objectives of the city and is supported by detailed design guidelines. The direct impact of the introduction of the Ordinance has been the achievement of a balance between the

preservation of the richness of the unique 'feel' of the city and appropriate infrastructure development and economic investment that enhances liveability and visitor experience.

- Another key strategy evident in Grapevine to support heritage and historical preservation is the implementation of quality interpretive signage at key attractions, thoughtful place naming (reference to historical figures and events), and township signage and way finding with tangible links to regional and individual village identity and commercial brand.
- Given the Barossa has a shared commitment to heritage and historical preservation whilst also enhancing liveability and visitor experience, there is an opportunity to review Council's planning and building policy settings and guidelines, asset and infrastructure design guidelines and its strategy and approach to public signage (township signage; key attractions and landmarks interpretive signage; and civic location and community facility signage) to ensure ongoing alignment with the Community and Council's vision for the region's commercial brand and grass roots identity.
- When designing Council's public signage strategy, consideration should also be given to sharing the stories of our first nations people in an integrated approach to interpretive signage design.

## Events & Volunteerism

- The City of Grapevine's vibrancy and event sustainability is reliant on a deep commitment to volunteerism. According to the City of Grapevine, high levels of volunteerism are generated through creating a sense of pride in the city and a commitment to place.
- Volunteer engagement is also mobilised and strengthened via the use of appropriate incentives and rewards including honorariums, financial contributions to volunteer groups and clubs (ie groups and committees across schools, sporting clubs, charitable organisations, civic services etc) and complimentary participation in ticketed events.
- Active pursuit and securing of sponsorship opportunities is critical in elevating event offerings and supplementing City of Grapevine funds. Festivals and events can be broken down into component parts to provide layered sponsorship offerings for designated areas, activities and physical infrastructure for visual marketing. A sales orientation is required to leverage sponsorship opportunities and to develop long lasting sponsorship relationships.
- The City of Grapevine has a vibrant event calendar and offers a combination of free community events and large-scale ticketed events which are more commercial in nature. This diversity of event resourcing models allows for scalability and financial sustainability, particularly where the input costs are higher and require more coordination of volunteer effort, event infrastructure and planning and higher levels of risk management.
- The above learnings will inform and shape the development of Council's new Event Management Framework which is phased for delivery by June 2024. The framework, currently in draft form and due to be presented to Council early in 2024, will introduce new external and internal event management parameters that seek to strike a balance between ticketed regional events and free community events, to capitalise on opportunities for corporate sponsorship, to activate civic and community sites and assets and to drive up and sustain high levels of volunteerism.
- Consideration should also be given to strengthening relationships with community groups and volunteer organisations to partner on event activation and delivery and to defining roles and responsibilities for regional event management between Barossa Australia and

The Barossa Council to ensure the optimal use of resources and strategic oversight of major regional events.

## Trade and Investment

- Public/private partnerships are an integral strategy in bringing in investment to enhance publicly funded infrastructure and initiatives. The City of Grapevine has several examples of successful public private partnerships including Grapevine Mills, which incorporates a train station, hotel and entertainment venue.
- A key economic enabler that the City of Grapevine has leveraged off to build a strong tourism and visitor industry is its proximity to Dallas Fort Worth International Airport. The city actively supported the establishment of the DFW airport within its boundaries, contributing land for that purpose in the 1970s thus ensuring easy access for large volumes of visitors and creating a source of stable employment for many of its residents.
- Texas is the fifth largest wine-producing state in the U.S. and with more than 470 wineries in the State, the wine industry contributes more than $1.83 billion of economic impact. Against this backdrop Grapevine has served as a trendsetter in wine culture and a leader in the Texas wine industry with award-winning festivals celebrating the fruit of the vine as well as wineries and winemakers for more than 25 years. Grapevine has also been recognised as the headquarters of the Texas wine tasting experience, having invested in the establishment of a vibrant and growing urban wine trail which features daily wine tastings and special events throughout the year.
- The city also strategically positioned itself to cater for the meeting and convention industry with significant hotel accommodation offerings and a diverse range of small, medium, and large meeting spaces and convention centres which attract thousands of business and leisure visitors each year.
- In addition to its cultural, heritage and historical attractions, the city has built a diverse economic portfolio driving sustainability across its many sectors.
- There are many parallels in the economic profile for the Barossa and consideration could be given to opportunities to pursue conversations with the State Government regarding an airport facility (commercial passenger services and freight) within close proximity to the Barossa Valley. A strategic partnership to improve accessibility to the valley as well as stimulate jobs growth adjacent to the Concordia development may have merit.
- The active wine tasting, sales and festival offerings within Grapevine and its positioning as the Texas wine industry headquarters also offers the Barossa a valuable entry point to the US market. The opportunity to promote Barossa wines and establish trade connections has also been further strengthened via the City of Grapevine's commitment to featuring Barossa wines at its annual GrapeFest event.
- There is also an opportunity to explore whether there is a current South Australian regional convention centre industry supply gap and to validate whether this presents an avenue to expand the Barossa's tourism product in meeting any identified unmet demand.

# ACKNOWLEDGEMENTS AND THANKS

The Barossa Council delegates would like to extend our heartfelt gratitude and sincerest appreciation to the City of Grapevine, its staff, key stakeholders, businesses, volunteers and broader community for the exceptional hospitality and warmth extended to our delegation during our September 2023 visit.

We are deeply grateful for the meticulous planning, seamless execution, and the warm reception provided to our delegation. Your attention to detail ensured a comfortable and productive stay, allowing us to focus on our objectives and discussions.

Our sincere thanks go out to every individual involved in organising and executing our itinerary and arrangements to promote Barossa and its wines at the GrapeFest 2023. From the coordination of schedules to the impeccable logistics and the welcoming atmosphere, your dedication and commitment did not go unnoticed. It was truly a privilege to have experienced such professional and gracious hosting.

The delegation would also like to sincerely thank Texas Secretary of State Jane Nelson for her genuine welcome and generous offering of the broader support and regard of the State of Texas.

Special thanks also to US based South Australian Department for Trade and Investment staff and the Australian American Chamber of Commerce Texas.

We also appreciate the camaraderie, warmth and interest of our new friends from West Lothian Scotland and Parras de la Fuente, Mexico.

Last by not least, The Barossa Council Delegates would like to acknowledge and thank our colleagues from Barossa Australia, Barossa Bourne, Lambert Estate Wines, Elderton Wines, Hentley Farm, Kalleske Wines, Heathvale Wines, Pewsey Vale Vineyard and Yalumba for being fantastic brand ambassadors for the Barossa and strengthening the sister city experience.

The genuine kindness and efforts put forth by all created an environment conducive to meaningful discussions and fruitful exchanges. The warmth and generosity shown to us left a lasting impression and undoubtedly strengthened the bond between our cities.

Once again, please accept our sincere thanks for your exceptional hospitality and commitment to ensuring our visit was a resounding success. We look forward to future collaborations and hope to once again reciprocate the same level of hospitality in the future.

# DEBATE REPORT

## 7.5 Other Business - Corporate Services and Business Innovation

### 7.5.2 ESTABLISHMENT OF A SECTION 41 COMMITTEE - SISTER CITIES ADVISORY COMMITTEE

**Author: Executive Business Partner**
**23/16685**

**PURPOSE**

Pursuant to Section 41 of the *Local Government Act 1999* (the "Act"), seeking endorsement to establish a Section 41 Council committee to be known as the Sister City Advisory Committee (the 'Committee") and adopt the Terms of Reference for the legislative operation of the Committee and it members.

**RECOMMENDATION**

That Council:

1) Endorse the establishment of the Sister City Advisory Committee pursuant to Section 41 of the *Local Government Act 1999*; and

2) Adopt the Sister City Advisory Committee Terms of Reference as per Attachment 1.

3) Approve an allocation of $10,000 as seed funding to assist the Committee to carry out its purpose, on condition the Committee shall at an appropriate time table a program/budget that the funds will support for the 2023-24 financial year.

**REPORT**

*Introduction*
Sister cities with other countries, is an agreement to foster strong cultural and commercial ties between two regions. The Barossa Council's Mayor and Acting CEO, Jo Moen formally cemented the bond of friendship between Grapevine, Texas by signing the official Sister City Agreement on 16 September 2023.

These long term, formal agreements facilitate a wide range of opportunities for both regions to participate in international educational, community, cultural, technical and business exchanges.

This agreement paves the way for ongoing exchanges between the two cities and its citizens; for the fostering of deeper of cultural ties, encouraging exhibitions, excha and

promotion of products and services, increasing the awareness of tourist attractions, and promoting visits between the people of the two cities.

*Discussion*
The Council is responsible for the commitment to the development and maintenance of effective international relations as a Sister City with Grapevine, Texas and through the already established Sister City Relationships and Engagement Policy, provides a framework for maintaining and assessing such relationships to ensure that maximum benefits can be realised by both parties and with community benefits.

The Committee will provide advice and support (as outlined in the formal Sister City Agreement) on ways and means to enhance Sister City relationships and programs and will actively undertake the facilitation of activities with the objective of nurturing and fostering the relationship and providing cross-cultural understanding, aiming to build connected communities and generating mutual benefits for both cities through but not limited to, educational, cultural, professional, economic and industry exchanges by:

- Facilitation of the sharing of best practice and exchange of new ideas and successful experiences across a range of disciplines to improve capability and build more vibrant cities and local government authorities.

- Fostering trade and investment initiatives that promote business development, provide accelerated access and open doors into key markets to connect our cities more effectively with buyers and sellers.

- Promotion of each other's cities as visitor destinations, cross participation in festivals and events and facilitation of the exchange of destination marketing expertise and experience to enhance the tourism market intelligence of both cities.

- Facilitation of education, cultural and sporting exchanges that empower our youth, support the education sector, celebrate our unique heritage, create opportunities for artistic expression and activate community participation.

- Enhancement of each other's reputation and capacity to meet emerging policy issues facing our cities in addition to capitalizing on opportunities to explore innovations and improvements in science and technology, viticulture, rural and urban design, public infrastructure and sustainability.

- Fostering friendship, mutual regard, and understanding among the citizens of our communities.

The Section 41 Committee will operate under the Committees Terms of Reference (Attachment 1)

*Summary and Conclusion*
Since the return of the delegation from Texas, the attendees from Council, Barossa Australia and the Wine Industry representatives, it has generated excitement on the possibilities of what can be achieved moving forward for our region and direct benefits to our community.

This Committee aims to engage, develop and activate events, programs and other innovative initiatives that are facilitated by the Committee but will directly involve the community.

Council is asked to support the establishment of the Committee.

## ATTACHMENTS OR OTHER SUPPORTING REFERENCES

Attachment 1 Draft Terms of Reference - Sister Cities Advisory Committee

*Supporting references*
Sister City Relationships and Engagement Policy

## COMMUNITY PLAN / CORPORATE PLAN / LEGISLATIVE REQUIREMENTS

Community Plan



Community and Culture

Corporate Plan
CS10 - Economic Development - Facilitating the economic well-being and quality of life of the local businesses and the community

BS7 - Governance - Provision of governance advice and support in the discharge of legislative responsibilities for policy development, delegations and authorisations, internal review of Council decisions, delegations and authorisations, Native Title claims

Legislative Requirements
Section 41 and 123 of the Local Government Act 1999

## FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS

The commitment of resources is absorbed through existing resource allocations and responsibilities.

It is recommended a small amount of seed funding be provided to the Committee to support its work. The Committee will develop and program of work and that will be reported back to Council through its minutes. An amount of $10,000 is recommended.

| FINANCIAL, RESOURCE AND RISK MANAGEMENT CONSIDERATIONS | | | | | | |
|---|---|---|---|---|---|---|
| **Financial Considerations (where additional funding outside adopted budget is required)** | | | | onfidential Ite | | |
| **Items Being Considered in this Agenda** | [redacted] | | | **Barossa Central - Judicial Review** | **Sister City Establishment** | |
| **Net operating costs (incl depreciation)** | | | | $20,000.00 | $10,000.00 | |
| **Total project cost (ex GST)** | | | | $20,000 | $10,000 | |
| **Grant / Other Income (ex GST)** | | | | $0 | $0 | |
| **Funding required by Council** | | | | $20,000 | $10,000 | |
| **Where funding is sourced from:** | | | | Borrowings | Borrowings | |
| **DDR provided** | | | | Not required | Not required | |
| **Business Assessment Tool Score Cut Off Comparison** | | | | Not assessed as part of budget development - assessment is | Not assessed as part of budget development - assessment is pursuant to Clause 3.5 of the Annual Business Plan and Budget Policy | |
| **If approved – a BAR or NI will be included in the:** | | | | September 2023 Quarterly Budget | September 2023 Quarterly Budget Update | |
| **KPI** | **Original Adopted $'000** | **Quarter 1 Revised Budget $'000** | **Change** | **Result** | **Budget Result for 2023/24** | **Result** |
| Operating Surplus / (Deficit) | ($2,371) | ($2,064) | Improvement of $307K | Increase of $20K | ($2,094) | Increase of $10K |
| Operating Surplus / (Deficit) - Adjusted (removes effect of Grants upfront payment) | ($286) | $21 | Improvement of $307K | | ($9) | |
| Operating Surplus Ratio (Target: -2% to 10%) | -5.26% | -4.58% | Improvement of 0.68% | Reduction of 0.04% | -4.64% | Reduction of 0.02% |
| Operating Surplus Ratio - Adjusted (removes effect of Grants upfront payment) (Target: -2% to 10%) | -0.63% | 0.05% | Improvement of 0.68% | Decrease in surplus ratio of 0.05% | -0.02% | Decrease in surplus ratio of 0.02% |
| Net Financial Liabilities Ratio (NFL) (Target: >0 to <100%) | 67.3% (peaking in 2024/25 at 77.9%) | 64.0% (peaking in 2024/25 at 74.8%) | Improvement of 3.1% | Increase in NLF of 0.1% | 64.3% (peaking in 2024/25 at 75.1%) | Increase in NLF of 0.1% |
| Asset Funding Renewal Ratio (Target: >80% to <110%) | 116.8% | 116.8% | No change | No change | 116.8% | No change |
| * Assumes all are approved and presented in order of the agenda and all other components of budget will be achieved. | | | | | | |

## COMMUNITY ENGAGEMENT

As per the Terms of Reference, (Attachment 1) the Committee Members will include broadly represented members of the community who are actively involved in the sectors required and aligned with the Committee Objectives. Expressions of Interest will be sort for Community Members.

# THE BAROSSA COUNCIL

## TERMS OF REFERENCE
## SISTER CITIES ADVISORY COMMITTEE

| 1. | ESTABLISHMENT |
|---|---|

**1.1** Pursuant to Section 41 of the *Local Government Act 1999* (the "Act"), The Barossa Council (the "Council") has established a committee to be known as the Sister Cities Advisory Committee (the "Committee").

**1.2** The Committee, in partnership with Council, industry and community, is established to support Council's strategic commitment to the development and maintenance of effective international relations via Sister City and Friendship City relationships and provide a framework for entering into, maintaining and assessing such relationships to ensure that maximum benefits can be realised by both parties.

**1.3** As a Committee established pursuant to Section 41 of the Local Government Act, the Committee will be required to be re-established after each periodic election of Council.

| 2. | OBJECTIVE |
|---|---|

**2.1** The Committee will provide advice and support to Council, industry and the community to enhance Sister City relationships and programs and will actively undertake the facilitation of activities with the objective of nurturing and fostering the relationship and providing cross-cultural understanding, building connected communities, and generating mutual benefits for Sister Cities by:

2.1.1 Facilitation of the sharing of best practice and exchange of new ideas and successful experiences across a range of disciplines to improve capability and build more vibrant cities and local government authorities.

2.1.2 Fostering trade and investment initiatives that promote business development, provide accelerated access and open doors into key markets to connect our cities more effectively with buyers and sellers.

2.1.3 Promotion of each other's cities as visitor destinations, cross participation in festivals and events and facilitation of the exchange of destination marketing expertise and experience to enhance the tourism market intelligence of both cities.

2.1.4 Facilitation of education, cultural and sporting exchanges that empower our youth, support the education sector, celebrate our unique heritage, create opportunities for artistic expression and activate community participation.


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2.1.5 Enhancement of each other's reputation and capacity to meet emerging policy issues facing our cities in addition to capitalizing on opportunities to explore innovations and improvements in science and technology, viticulture, rural and urban design, public infrastructure and sustainability.

2.1.6 Fostering friendship, mutual regard, and understanding among the citizens of our communities.

| 3 | MEMBERSHIP |
|---|---|

**3.1** Members of the Committee shall be appointed by Council and shall comprise of seventeen (17) Members as follows:

3.1.1 Mayor.

3.1.2 Council staff nominated by the CEO, being no more than four (4) Members with relevant experience and expertise to assist the Committee's purpose.

3.1.3 Community Members that broadly represent the community and in particular will include no more than six (6) Members from the following sectors:

3.1.3.1 Business and wine industry;

3.1.3.2 Tourism, events and marketing;

3.1.3.3 Education, cultural and/or recreation and sport;

3.1.3.4 International Service Clubs;

3.1.3.5 Community members who demonstrate areas of need to achieve the purpose, which may include history, heritage, international relations, economic development, government relationship management, diplomacy.

3.1.4 No more than six (6) Members from industry groups in the following sectors:

3.1.4.1 Barossa Australia

3.1.4.2 RDA, Barossa, Gawler, Light and Adelaide Plains

3.1.4.3 Agriculture

3.1.4.4 Retail, Commercial and Small Business

3.1.4.5 Secondary Education – ie Nuriootpa High School and Faith Lutheran College.

**3.2** Appointments to the Committee pursuant to Clauses 3.1.3 and 3.1.4 shall be for two (2) years from the date the Committee is established, or the Member is appointed. A new member appointed under circumstances outlined in Clause 3.4 shall be appointed for the remainder of the outgoing Member's term.


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**3.3** Appointments to the Committee pursuant to Clauses 3.1.1 and 3.1.2 shall be for the period of the enacted Council being a maximum of four (4) years from the date the Council is sworn in.

**3.4** A Member ceases to be a Member upon resignation or if they are otherwise incapable of continuing as a Member.

**3.5** Members shall attend and participate in meetings of the Committee and be actively engaged in the planning and execution of program activities and initiatives, or if they are an apology, provide notice of that apology.

**3.6** Members can renominate to a position on the Committee when their appointment term concludes.

**3.7** Members so appointed under Clause 3.1.3 and 3.1.4 with remaining terms will be recommended for continuance on the Committee if the Council re-establishes the Committee after the periodic election.

## 4 ESTABLISHING WORKING GROUPS

**4.1** The Committee may appoint Working Groups subject to Clauses 4.2 to 4.4, to investigate or perform a specific activity, matter, purpose or thing to which the Committee may require, subject to the control of the Committee, and is an activity, matter, purpose or thing which may be considered by the Committee to be essential to the objectives of the Committee.

**4.2** Each Working Group appointed shall be for a fixed term of not more than twelve (12) months and limited to no more than 5 (five) members.

**4.3** The Working Group must ensure that full and accurate minutes of the proceedings of its meetings are kept and completed within 2 weeks of the meeting and then reported to the next available Committee meeting.

**4.4** Any Working Group will not be provided Executive Officer support and therefore shall manage its own agenda and minute processes.

## 5 COMMITTEE EXECUTIVE SUPPORT

**5.1** The Committee's support will be undertaken by the Sister City Program Manager and shall:

5.1.1 Provide for agendas and minutes of meetings under the provisions set out in the Act.

5.1.2 Submit for confirmation the draft minutes at the next Committee meeting.

5.1.3 Submit the draft minutes to Council's Agenda at the next available Council meeting.

5.1.4 Coordinate the signing of these confirmed minutes by the Presiding Member.

5.1.5 Coordinate the Committee's Annual self-assessment.

5.1.6 Make available electronic participation at Committee meetings.

5.1.7 Provide the Committee with governance support.


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5.1.8 Ensure an annual report is provided to Council.

## 6 ROLE OF CHAIRPERSON

**6.1** The Chairperson will be the Mayor.

**6.2** The role of the Chairperson is to:

6.2.1 Ensure that the Committee acts and operates at all times in accordance with these Terms of Reference;

6.2.2 Oversee and facilitate the conduct of meetings in accordance with the Act, Regulations and any relevant Council policies;

6.2.3 Ensure that the Guiding Principles at Regulation 5 are observed and that all Committee Members have an opportunity to participate in discussions in an open, respectful and encouraging manner; and

6.2.4 Call the meeting to order and move the debate towards finalisation when a matter has been debated significantly and no new information is being discussed.

**6.3** If the Chairperson is absent from a meeting a person chosen from those present at the meeting shall preside at that meeting.

## 7 ROLE OF MEMBERS

**7.1** The responsibilities of the members are to:

7.1.1 Serve the Committee in a voluntary capacity;
7.1.2 Regularly attend meetings and to actively contribute ideas and commentary;
7.1.3 Read agendas and accompanying reports ahead of any meeting;
7.1.4 Complete the annual Committee self-assessment as outlined in Clause 11;
7.1.5 Actively participate in working groups, sub-committees or specialist panels as required; and
7.1.6 Represent the interests of the community rather than pursue personal interests.

**7.2** Members are expected to:

7.2.1 act honestly and within the law at all times.
7.2.2 act in good faith and not for improper or ulterior motives.
7.2.3 act in a reasonable, just and non-discriminatory manner.
7.2.4 undertake their role with reasonable care and diligence.
7.2.5 conduct their ongoing relationship with fellow Committee Members, Council employees and the public with respect, courtesy and sensitivity.
7.2.6 use information in a careful and prudent manner.


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| 8 | DELEGATED POWERS |
|---|---|

**8.1.** In order for the Committee to perform its functions consistent with these Terms of Reference, the Council delegates to the Committee:

8.1.1 In accordance with section 137 of the *Local Government Act 1999*, the power to expend Council's approved budgeted funds subject to the Committee's budget allocation and Council's policies.

8.1.2 In accordance with Council's Annual Business Plan and Budget policy, the Committee may raise and receive funds solely for the Committee's purpose and shall request that Councils budgets be updated to reflect, and funds raised or received.

8.1.3 Authority to undertake work, programs, events to meet the objectives effectively and efficiently.

| 9 | GOVERNANCE |
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**9.1** A recommendation by the Committee to the Council to amend these Terms of Reference must be made by the majority of all Committee members.

**9.2** Notwithstanding this Terms of Reference, all Committee members are expected to have read and understood, and must at all times observe and comply with the relevant requirements under the:

9.2.1 Local Government Act 1999;

9.2.2 Local Government (Procedures at Meetings) Regulations 2013;

9.2.3 Code of Practice for Meeting Procedures;

9.2.4 Sister City Relationships and Engagement Policy;

9.2.5 Any Council policies and processes which are relevant to the operations of the Committee.

**9.3 <u>Conflict of Interest</u>**

9.3.1 No Committee Member shall vote or take part in debate where they have an interest in any matter before the Committee that would contravene the Conflict-of-Interest provisions under sections 73, 74 and 75 of the Act.

9.3.2 If a Committee Member has a Material Conflict of Interest in the particular matter to be voted upon or debated, the Member must declare a conflict of interest and then leave the meeting place until the matter is concluded. The declaration of a conflict and the time the member left the meeting and returned to the meeting will be recorded in the minutes.

9.3.3 If a Committee Member has an actual conflict of interest or a perceived conflict of interest, the member must deal with the conflict of interest in a transparent and accountable way. The member must inform the meeting of the member's interest in the matter and, if the member proposes to participate in the meeting in relation to


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the matter, how the member intends to deal with the actual or perceived conflict of interest. The declaration of a conflict and the time the member left the meeting and returned to the meeting, or, if the member remained in the meeting, how the member voted on the motion, will be recorded in the minutes.

## 10 MEETINGS

### 10.1 Frequency and Timing of Meetings

10.1.1 The Committee will establish the meeting times at its first meeting after establishment and advise Council.

### 10.2 Agenda and Minutes of the Meeting

10.2.1 An agenda will be prepared and distributed to all Committee Members at least three (3) clear days prior to the meeting.

10.2.2 Minutes of the meeting (in accordance with legislative requirements) will be kept and provided to all Committee Members within five (5) days of the meeting.

10.2.3 The minutes of each Committee meeting will be presented to Council.

10.2.4 All agenda and minutes will only be provided electronically.

### 10.3 Quorum

10.3.1 A quorum for a meeting of the Committee shall be half of the current membership, ignoring any fraction resulting from the division and adding 1.

10.3.2 A meeting will commence as soon after the time specified in the notice of meeting as a quorum is present.

10.3.3 If a quorum is not present after 30 minutes from the scheduled commencement date the Program Manager shall reschedule the meeting.

### 10.4 Meeting Procedures

10.4.1 The meetings of the Committee shall be held in accordance with Parts 1, 3 and 4 of the *Local Government (Procedures at Meetings) Regulations 2013.* Part 2 of the Regulations (described as formal meeting procedures) does not apply to this Committee.

10.4.2 Insofar as the Act and/or Regulations or these Terms of Reference do not prescribe the process to be observed in relation to the conduct of a meeting of the Committee, the Committee may determine its own process. In that case, the Committee will document that process within its Minutes.


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10.4.3 Members must comply with the Behavioural Policy and Framework provisions required under the Act.

10.4.4 Members of the public are able to attend all meetings of the Committee and have access to all documents relating to the Committee, unless prohibited by resolution of the Committee under confidentiality provisions of section 90 and/or 91 of the Act.

**10.5** Meetings may either wholly or in part be held via electronic means. A Committee Member participating in a meeting by electronic means is taken to be present at the meeting provided that the member:

(i) can hear all other members present at the meeting;
(ii) can be heard by all other members present at the meeting; and
(iii) can be heard by the person recording the minutes of the meeting

Decisions and Voting

10.5.1 All decisions of the Committee shall be made on the basis of a majority decision of the Members present.

10.5.2 All Committee Members must (subject to a provision of the Act or Regulations to the contrary) vote on any matter arising for decision at a meeting of the Committee.

10.5.3 Each Member (including the Chairperson) of the Committee has a deliberative vote only. In the event of a tied vote, the Chairperson will have a casting vote.

## 11 REPORTING AND REVIEW

**11.1** On an annual basis, all Committee Members must complete a self-assessment that evaluates the Committee's performance to promote continuous improvement in performance and ensure that its actions are aligned with its intended purpose.

11.1.1 The Committee's administrative support officer will facilitate the annual self-assessment process and provide a summary of the results to the Committee and Council's Chief Executive Officer for consideration and further discussion with the Committee as necessary. The results of the self-assessment may be referred to Council if required.

## 12 RESOURCES

**12.1** Local Government Act 1999

**12.2** Local Government (Procedures at Meetings) Regulations 2013

**12.3** Code of Practice or Meeting Procedures

**12.4** Sister City Relationships and Engagement Policy

**12.5** Conflict of Interest provision under the Act


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| 13. | DOCUMENT CONTROL |
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| | | | | | |
|---|---|---|---|---|---|
| **Corporate Plan Link:** | | 6.2 Ensure that Council's policy and process frameworks are based on principles of sound governance and meet legislative requirements.<br>6.3 Align operational strategy to strategic objectives and measure organisational performance to demonstrate progress towards achieving our goals. | | | |
| **Document Owner:** | Chief Executive Officer | | | **Document Control Officer:** | Executive Business Partner, Office of the Mayor and CEO |
| **Consultation Rating:** | N/A | **Audience:** | Internal | **Next Review Date:** | 21/11/2024 |
| **Version history** | | | | | |
| **Version No.** | **Date** | | | **Description of Change** | |
| 1.0 | 21 November 2023 | | | Terms of Reference adopted upon Committee being established | |


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# COVER SHEET

# CONFIDENTIAL REPORT

## 21 November 2023

## Council Meeting

### 8.1 Office of the Mayor and CEO

### 8.1.1 ELIZABETH STREET TANUNDA - DISCHARGE TO EASEMENT - COURT CASE STRATEGY

There is strong public interest in enabling members of the public to observe Council's transparent and informed decision-making. This helps to ensure accountability, maintain transparency of public expenditure, facilitate public participation, assist public awareness and allow for the scrutiny of information. Attendance at a Council meeting is one means of satisfying this interest. The public will only be excluded from a Council meeting when the need for confidentiality pursuant to section 90(2) of the *Local Government Act 1999* (the Act) outweighs the public interest of open decision-making.

In this matter, the reasons that receipt, consideration and/or discussion of the information or matter in a meeting open to the public would be contrary to the public interest is that this is a matter relating to actual litigation and there is a need to determine Council's strategy in the court case.

On balance, the above reason supports the need for confidentiality pursuant to section 90(2) and (3)(i) of the Act outweighs the factors in favour of the public interest of open decision-making.

**RECOMMENDATION**
That Council:

(1) Under the provisions of Section 90(2) of the *Local Government Act 1999*, make an order that the public be excluded from the meeting with the exception of the Chief Executive Officer, Director Corporate Services and Business Innovation, Director Development and Community Services, Director Infrastructure and Environmental Services, and the Minute Secretary, in order to consider in confidence a report relating to 8.1.1 Elizabeth Street Tanunda - Discharge to Easement - Court Case Strategy being information that must be considered in confidence pursuant to:

Section 90(3)(i) of the *Local Government Act 1999:*

and is information relating to actual litigation involving the Council; and

(2) Accordingly, on this basis, Council is satisfied that public interest in conducting meetings in a place open to the public has been outweighed by the need to keep the information and discussion confidential in order that this is a matter relating to actual litigation and there is a need to detemine Council's strategy in the court case.

# COVER SHEET

# CONFIDENTIAL REPORT

## 21 November 2023

## Council Meeting

### 8.1 Office of the Mayor and CEO

### 8.1.2 BAROSSA CENTRAL DEVELOPMENT - JUDICIAL REVIEW - UPDATE

There is strong public interest in enabling members of the public to observe Council's transparent and informed decision-making. This helps to ensure accountability, maintain transparency of public expenditure, facilitate public participation, assist public awareness and allow for the scrutiny of information. Attendance at a Council meeting is one means of satisfying this interest. The public will only be excluded from a Council meeting when the need for confidentiality pursuant to section 90(2) of the *Local Government Act 1999* (the Act) outweighs the public interest of open decision-making.

In this matter, the reasons that receipt, consideration and/or discussion of the information or matter in a meeting open to the public would be contrary to the public interest that this is a matter relating to actual litigation and there is a need to determine and direct the Chief Executive Officer on matters arising from the recent Supreme Court judgement.

On balance, the above reason supports the need for confidentiality pursuant to section 90(2) and (3)(i) of the Act outweighs the factors in favour of the public interest of open decision-making.

**RECOMMENDATION**
That Council:

(1) Under the provisions of Section 90(2) of the *Local Government Act 1999*, make an order that the public be excluded from the meeting with the exception of the Chief Executive Officer, Director Corporate Services and Business Innovation, Director Development and Community Services, Director Infrastructure and Environmental Services, and the Minute Secretary, in order to consider in confidence a report relating to 8.1.2 Barossa Central Development - Judicial Review - Update being information that must be considered in confidence pursuant to:

Section 90(3)(i) of the *Local Government Act 1999:*

and is information relating to actual litigation involving the Council; and

(2) Accordingly, on this basis, Council is satisfied that public interest in conducting meetings in a place open to the public has been outweighed by the need to keep the information and discussion confidential in order that actual llitigation in the case of Barossa Central in the Supreme Court and managing matters arising from the recent judgement.

# COVER SHEET

# CONFIDENTIAL REPORT

## 21 November 2023

## Council Meeting

### 8.2 Corporate Services and Business Innovation

### 8.2.1 MT PLEASANT FARMERS MARKET

There is strong public interest in enabling members of the public to observe Council's transparent and informed decision-making. This helps to ensure accountability, maintain transparency of public expenditure, facilitate public participation, assist public awareness and allow for the scrutiny of information. Attendance at a Council meeting is one means of satisfying this interest. The public will only be excluded from a Council meeting when the need for confidentiality pursuant to section 90(2) of the *Local Government Act 1999* (the Act) outweighs the public interest of open decision-making.

In this matter, the reasons that receipt, consideration and/or discussion of the information or matter in a meeting open to the public would be contrary to the public interest are that Information contains the financial affairs of the Incorporated body operating the Mt Pleasant Farmers Market.

On balance, the above reason which supports the need for confidentiality pursuant to Section 90(2) and 90(3)(a) of the Act outweighs the factors in favour of the public interest of open decision-making.

**RECOMMENDATION**
That Council:

(1) Under the provisions of Section 90(2) of the *Local Government Act 1999*, make an order that the public be excluded from the meeting with the exception of the Chief Executive Officer, Director Corporate Services and Business Innovation, Director Development and Community Services, Director Infrastructure and Environmental Services and the Minute Secretary, in order to consider in confidence a report relating to 8.2.1 Mt Pleasant Farmers Market being information that must be considered in confidence pursuant to:

Section 90(3)(a) of the *Local Government Act 1999:*

information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead); and

(2) Accordingly, on this basis, Council is satisfied that public interest in conducting meetings in a place open to the public has been outweighed by the need to keep the information and discussion confidential in order that Information containing financial affairs